

Boulder County, Colorado  
**2017 Recommended Budget**

*Bruce Knight, Budget Director*

October 13, 2016



# Budget Office

## Board of County Commissioners

Boulder County Courthouse • 1325 Pearl Street • Boulder, Colorado 80302 • Tel: 303.441.3500 • Fax: 303.441.4525  
Mailing Address: P.O. Box 471 • Boulder, Colorado 80306 • [www.bouldercounty.org](http://www.bouldercounty.org)

To: Boulder County Board of County Commissioners  
From: Bruce Knight, Boulder County Budget Officer  
Date: October 13, 2016  
Re: Presentation of the 2017 Recommended Budget

The Budget Message includes the following sections:

1. Executive Summary
2. 2017 Budget process
3. Budget strategy
4. Compensation, Flood recovery and Capital Recommendations overview
5. All funds- Recommended Budgets
6. Acknowledgments
7. Requests and budget summaries for all offices/departments

Appendices:

- 2017 Revenue Projections
- 2017 Capital Requests
- 2017 Expenditure Graphs
- Nederland Ecopass PID Recommended Budget

### **Executive Summary**

Under the direction of the County Commissioners, the Budget Office began to look at ways to make the development and approval of the county's annual budget more transparent and to allow for more meaningful input by Elected Officials, Department Heads, and the public. As part of this new process, meetings and work sessions were held with Elected Officials and Department Heads (EODH) to review General Fund revenue projections, flood spending projections and reimbursements, and assumptions for compensation, capital expenditures and operating expenditures.

Public meetings were held through the month of September for Elected Officials and Department Heads to present their budget requests to the Commissioners. After receiving these requests, the Budget Office has developed this Recommended Budget, which will be published on the County Website for public review on October 13, 2016. A public hearing before the Board of County Commissioners has been scheduled for October 25, 2016, for the public to give input to the Board of County Commissioners on what should be included in the 2017 Budget, which will be discussed by the Board at their annual Budget Workshop on November 10, and adopted by the Board in December.

The Recommended Budget includes recommendations for all County funds. Most of the County funds have dedicated revenue sources that are dedicated to specific uses. The General Fund is the least restricted fund and contains the general operating budget for the county. Even in this fund, however, the annual budgeting process appropriates funding for specific uses.

The Recommended Budget for the General Fund includes funding recommendations for employee compensation and capital requests, including vehicle replacement and information technology. In addition, the Recommended Budget includes Office and Departmental requests meeting the budget target defined for each Office or Department. Infrastructure and other facilities/buildings capital projects are budgeted in the Capital Expenditure Fund, as per State statute.

In addition to identifying all of the current forms of revenue generation and cost reimbursement available to the County, and defining the appropriated budget for various uses, the Recommended Budget also includes an emergency reserve equal to at least three percent of the TABOR allowed fiscal year expenditures, as required by the State Constitution and accounted for in the General Fund. Budgeted fund balances are in compliance with the County's fiscal policy, which includes an additional reserve for the General Fund of two months of operating expenditures.

The total Recommended Budget for 2017 is \$402,696,066

The Board of County Commissioners is scheduled to formally adopt the 2017 Budget on December 13, 2016.

### **Budget Process**

In early 2016, the Budget Office began to look at ways to make the development and approval of the county's annual budget more transparent and to allow for more meaningful input by Elected Officials, Department Heads, and the public. Most county funds are dedicated, meaning that specific revenue sources are allocated for specific uses. The exception to this is the General Fund, which is the least restricted fund, and funds most county operations. Because of the importance of the General Fund to the funding for most offices and departments, beginning in May of 2016 the Budget office staff met with Elected Officials and Department Heads (EODH) to discuss long term forecasts for the General Fund and to look at long term trends for County revenues. The impact of the 2013 Flood on Boulder County's fiscal situation remains significant.

The Budget Office sent budget instructions to EODH in early June. These budget instructions included a budget target for each office and department. The target represented a 1.75% increase in operational funding and EODH were asked to keep budget requests within that target.

Our Budget Preparation system was opened to users in early June through mid-July, allowing for staff to enter budget requests in order to provide enhanced services to the public, as well as the ability to maintain the current level of service.

Budget staff met with EODH throughout the month of August to answer questions regarding the budget requests, as well as to better understand the rationale for specific requests.

Beginning in September, the Budget Office scheduled public meetings by functional area, instead of by department or office. It was hoped that presenting information to the Board and the public by topic area would increase understanding of interrelated services and programs. The functional areas included: Capital Expenditure, Conservation/Transportation, Public Safety/Judicial, General Government and Health and Human Services. To facilitate the discussion we produced a decision package which has been enhanced from prior years to provide more related information on capital expenditure requests and estimates on compensation budgets for 2017.

Beginning this year, the Budget Office held a round-table session on Capital Expenditures since these projects and programs are cross-departmental in nature. The staff responsible for Fleet Replacement, Facilities Capital and Infrastructure, and Information Technology made presentations to the Board and to internal stakeholders, regarding requests, which provided an opportunity to understand expenditure requests across departments and offices and to provide better context and information.

October is being spent preparing the Recommended Budget document. The Recommended Budget will be delivered by the Budget Officer to the Board of County Commissioners on October 13, consistent with our statutory requirement to present a Recommended Budget on or before October 15. We have scheduled a public hearing on the Recommended Budget on October 25, and in the intervening period will have budget materials available to the public.

After considering public input on the 2017 Budget, the Board will hold their annual Budget Work Session on November 10. At that session, the Board will indicate which budget recommendations they will accept and what changes they would like to make to the Recommended Budget.

The Budget Office will generate the Adopted Budget, including the required Adopting Resolutions, and provide those to the Board on December 13, 2016. The final statutory date to adopt a budget in Colorado is December 15. The Budget office will then file the necessary documentation with the State on or before January 31, 2017, as required by State statute.

### **Budget Strategy**

#### **Revenues:**

In developing the Recommended Budget, a multi-year analysis was completed to help define the available revenue to support both the 2017 budget as well as annual budgets through 2021, for the General Fund. The assumption in focusing on the General Fund is that for all other funds, which in most instances consist of dedicated and/or restricted revenues, is *that these revenues can be utilized to meet 2017 budget needs for those particular programs.*

For this General Fund revenue analysis, various assumptions were made. These include:

- Intergovernmental Revenues would stay constant throughout the analysis – this is consistent with the fact that usually when there is an increase in Intergovernmental Revenue, there is usually a corresponding expenditure required, so there is no net change in revenue,
- Revenues other than Property, Sales and Use, and Specific ownership taxes are assumed to accelerate at a rate of 2% annually. This includes fees/charges, rents, interest on investments and a variety of other resources known as “Other revenues.” A two percent increment in Other Revenues represents approximately \$400,000.
- Property Tax revenues are always budgeted at 99% of the levied amount, assuming a 1% uncollectable rate. The levied amount is then derived by applying the Mill Levy (or tax rate) to the Assessed Valuation. Boulder County has a maximum mill levy of 24.645 mills, not including any additional levy to recover taxes refunded or abated as allowed for in statute.
  - Of the 24.654 mills, an amount of 2.4 mills has been approved by voters for specific purposes – 1.0 mills for Developmental Disabilities and 0.5 mills for Health and Human services (both approved by voters in 2002 for perpetuity), and 0.9 mills for the Human Services Safety Net (approved by voters for five years in 2010, and extended for an additional fifteen years in 2014) . The ballot measures approved by the voters for these specific property taxes explicitly exempted the resulting revenues from the TABOR revenue limit and the Colorado Mill levy law (the 5.5% Limit). The 2017 Recommended Budget includes an assumption that the levies for these dedicated revenues will remain at the amounts approved by voters in the respective years. These three dedicated revenues streams flow into separate funds to segregate them from other County activities, as stipulated in each ballot measure. **The Budget Office recommends appropriating the incremental yields of this assessment increase to continue to provide the services that were approved by voters in the respective years.**
  - The balance of the Property Tax levies, known collectively as the General Operating Levy in State statute amounts to a maximum of 22.245 mills. In 2005, voters approved exempting these revenues from the TABOR revenue limit. However, the revenues are limited to 5.5% of the prior year’s collections plus any revenue yield from New Construction. We utilize a Temporary Mill Levy Credit applied to the 22.245 mills to maintain in compliance with the 5.5% Limit. The resultant yield of revenue is a pool that the County applies to the following funds:
    - ◇ General Fund
    - ◇ Road and Bridge Fund
    - ◇ Human Services Fund
    - ◇ Capital Expenditure Fund

- The County has fixed mill levies for the Road and Bridge and Human Services funds of 0.186 and 1.093 mills respectively (although the latter had a mill levy reduction to comply with the 5.5% Limit for 2016. Both of these funds have a larger amount of revenue from other sources – Highway User Tax and Specific Ownership Tax for the Road and Bridge Fund, and Federal / State Intergovernmental Block Grants for the Human Services Fund. The General and Capital Expenditure funds share the remainder of the mill levy, and are the largest revenues in those funds.

Please see the Revenue Projections Appendix for further information regarding revenues.

#### Expenditures:

The 2017 Recommended Budget was developed based on the following guidelines for considering expenditure requests:

- To restore General Fund spendable fund balance in the coming years in order to be prepared for future disasters, economic downturns or other emergencies.
- In order to maintain the necessary reserve amounts in the General Fund, any reimbursed flood expenses paid from the General Fund should be deposited into the General Fund, and as reimbursements are received, the local cost share for Road and Bridge projects should not be transferred to the Road and Bridge Fund until the General Fund is made whole.
- Address the 2013 flood recovery in the most efficient manner to further expedite work and get our infrastructure back to a permanent and resilient condition. This would include recommending the funding of any flood term positions that were initially approved to be funded only to December 31, 2016.
- Fund non-discretionary items included in the 2017 budget requests.
- To address, as revenue capacity permits, the following issues:
  - A competitive compensation plan and maintaining our Health and Dental plan as an essential benefit for County staff.
  - Enhance capital budgets for Information Technology, Facilities, Infrastructure and Fleet Replacement to respond to deferred maintenance and keep our fixed assets in good condition.
- Define expenditure targets for each Office and Department equal to 1.75% of their 2016 operating budget. All Offices and Departments should strive to contain requests within this target. The costs for any new employees being requested will be required to include salary, benefits and an additional 21% to account for the potential inflationary cost of new employees to the on-going budget.

#### General Fund Spendable Fund Balance:

Boulder County's policy has been to maintain a minimum fund balance in the General Fund equal to two months of budgeted expenditures for that fund. This policy reflects a nationally recognized best practice established by the Government Finance Officers Association. The policy allows unrestricted (assigned and committed) fund balances, as well as the TABOR reserve, to count towards this minimum, meaning that other restricted amounts in fund balance cannot be considered as part of this minimum amount. This differentiation was established because restricted fund balances cannot be reallocated for purposes outside of their restrictions, and therefore cannot be spent at the discretion of the Board of County Commissioners.

At the end of 2015, Boulder County's General Fund's minimum fund balance requirement per policy was \$26,494,484. The fund balances available to meet this minimum were \$32,595,935, which means the county's reserves exceed the minimum by \$6,101,083. The county was in compliance with the minimum fund balance policy.

Maintaining a minimum fund balance allows Boulder County to be financially responsive to unexpected events, including natural disasters and financial downturns. Additionally, the County's credit rating is determined, in part, by the amount of unassigned fund balance in the General Fund at the end of each year. Rating agencies, such as S&P Ratings, generally look at the ratio of unassigned fund balance compared to actual General Fund expenditures.

To maintain a rating of AA, it is preferred that a government maintain this ratio between unassigned fund balance and

expenditures at 30%. As of the end of 2015, Boulder County's unassigned fund balance compared to actual expenditures was 16.1%. In the County's most recent rating report, which was received in August 2016, it was noted that the County's ratio is lower than preferred, but that the 2013 Flood contributed to this and it is expected that the County will return to a 30% ratio in the future. Based on this, increasing unassigned fund balance over the next several years has become a priority. Additionally, increasing unassigned fund balance will allow the County to be financially ready to respond to future events.

#### Flood Recovery:

The response efforts mounted by the County after the September 2013 Flood are as historic as the event itself. Through the middle of 2016, departments and offices across the county have already made significant accomplishments in recovery. These accomplishments include restoration of county infrastructure, rebuilding and repairing roads and bridges, restoration of waterways, and repair and restoration of parks and parks facilities. The cost is substantial, as of the middle of 2016, Boulder County has spent approximately \$115 million on flood recovery.

Funding for continued recovery efforts in 2017 are estimated at \$83.6 million, most of which is funded by grants from FEMA, FHWA and HUD. While these costs are eligible for reimbursement, the timing of reimbursements is unpredictable and can take up to a year. **The 2017 Recommended Budget includes \$22,525,000 for flood recovery.** Because of the uncertainty of reimbursement timing and the timing for major road and bridge projects, the 2017 Recommended Budget only includes funding for the first two quarters of road and bridge repairs, as well as significant waterway and parks projects scheduled for the year and direct assistance to affected residents. If needed, a supplemental budget request for additional flood recovery funding will be made mid-year 2017 to fund projects scheduled for the latter half of the year. In addition, there are also a number of flood projects dependent on grant funding, and supplemental budget adjustments will be requested when those grant awards are received.

#### 2017 Compensation:

The County's compensation philosophy is designed to provide and maintain a program that reflects the importance of public service and attracts, retains, and rewards a qualified and diverse workforce by providing compensation that is competitive in the market, provides internal equity and is within the fiscal feasibility of the County's budget.

The 2017 Recommended Budget for Compensation includes the following items:

- Range adjustments – which keep compensation in line with the market - \$1.35 million
- Market adjustment – to fund compensation increases for specific positions which are more than 1% below the market - \$1.8 million
- Merit – to fund the County pay for performance system - 2.8 million
- Livable Wage – to increase pay for all county positions to at least \$15.67 per hour - \$270 thousand
- FLSA – increases to specific positions to meet federal law - \$47 thousand
- Health and Dental – funds to continue employee coverage, as recommended by the Benefits Advisory Board - \$960 thousand

The total compensation budget is \$7.1 million

#### Capital Budgets

##### 1. Information Technology Capital

Each year, Computer Capital projects support a wide variety of technology needs across the organization. For 2017, the recommended budget is \$2,559,117. This includes the following projects:

- Outdated Voting System Replacement - \$595,400 – this new voting equipment and software will be in compliance with current Colorado statutes; by law, this needs to be in place in time for November 2017 elections.
- Enterprise Resource Planning (ERP) - \$1,000,000 - software implementation to replace current financial software already at "end of life" with progressive software that enhances information security and allows for increased visibility and transparency into the budget within the County as well as for the public. The ERP solution also meets Boulder County's goal of collaboration, public service, and sustainability, and will improve processes and increase project and budget efficiency in multiple departments. This is the 2017 portion of the project.

- Microsoft 365 - \$625,000 - implementation of Microsoft Office 365 will improve web collaboration and file sharing and maintain up-to-date security for Boulder County. In addition, Office 365 will allow the County to remain current with the technology and service levels needed to provide the best in public service.
- Improvements to the GIS Control Network - \$100,000 This will result in easier access to surveying information and a more accurate data foundation for many other mapping functions like property/right-of-way boundary delineation, survey plat georectification, property area calculations, and improved alignment among features and aerial imagery.

The remaining projects serve a variety of smaller technology needs across the organization.

## 2. Building and Infrastructure projects

Boulder County maintains more than 50 County facilities and structures on a little more than 1.4 million square feet of space. The 2017 Capital Expenditure Fund budget requests prioritize health, safety, and security concerns, and address space needs and building conditions. Projects that support or are part of long-term facilities planning also received a higher priority. For 2017, the recommended budget is \$6,973,408. This includes the following projects:

- Justice Center Remodel - \$4,000,000 - continuing progress on the multi-phase Justice Center Improvement Plan to demolish existing inadequate space and construct a new addition to consolidate space for the District Attorney's Office.
- Courthouse East Wing Remodel - \$1,195,212 The remodel will improve meetings areas, break rooms and staff space, increasing efficiency, collaboration, and communication within staff in a more open, consolidated, and customer / employee friendly environment. The project will also make infrastructure and energy efficiency improvements to the East Wing.
- Upgrades to the Boulder County Fairgrounds - \$276,950 – includes improvements to the Indoor Arena, Exhibit Building and Farmers Market Vendor area.
- Longmont Motor Vehicle Office - \$200,491 – adding additional service desks and an improved public waiting area.
- Facilities Master Plan, Phase 2 - \$190,000.

## 3. Fleet Replacement Capital

The annual Fleet Replacement Budget for the General Fund and the Road and Bridge Fund has remained at the same approximate level for the past 10 years. Maintaining this flat annual replacement budget means vehicles and equipment are not replaced at the most cost effective point in their life cycle, resulting in an increased cost of ownership, decreased resale value, decreased fuel economy and increased frequency and magnitude of repairs and maintenance as the vehicles and equipment age. The funding will decrease overall fleet operational costs and potentially shift the funds currently being spent on maintenance to replacement funding.

The recommended 1.3 million General Fund Fleet Replacement Budget request for 2017 represents an increase of approximately \$400,000. The Road Maintenance fleet replacement is required to be budgeted and expended in the Road and Bridge Fund by statute, and will be addressed in the allocation of project funds once the 2017 budget has been adopted – usually done in the new year at a separate public hearing.



## Assessor's Office

Assessor – (303) 441-3530

Jerry Roberts

The Assessor is elected to a four-year term. The Assessor annually lists and values all property in the County, notifies owners of any changes, reviews objections and certifies valuations to the various taxing authorities which set tax levies.

The office is responsible for the valuation of 120,000 properties, currently worth an approximate \$48 billion in market value. Focus has been on all aspects of mass appraisal including the GIS (Geographic Information System) and technology for appraisal analysis.

The Boulder County Assessor's Office has received numerous awards including NACo Achievement, DRCOG Exemplary Government, IAAO Distinguished Assessment Jurisdiction, and ESRI Special Achievement in GIS recognition.

The Assessor's target increase of 1.75% in the 2017 budget was \$59,490.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>		<u>2017 Recommended Requests</u>		<u>2017 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	3,396,813	45.50	-	-	3,396,813	45.50
<b>Total</b>	<b>3,396,813</b>	<b>45.50</b>	<b>-</b>	<b>-</b>	<b>3,396,813</b>	<b>45.50</b>

<b>Capital Items &amp; Projects</b>	
	<u>Project Request</u>
Capital Expenditure Fund Projects	-
Information Technology Projects	-
Vehicle Replacements	-
<b>Total</b>	<b>-</b>

<b>Compensation Package Allocation</b>	
Merit	63,782
Range	31,891
Market	12,093
<b>Total</b>	<b>107,765</b>

*\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.*

## Clerk & Recorder's Office

Clerk & Recorder – (303) 441-7700

Hilary Hall

The Clerk & Recorder is elected to a four-year term. The Clerk has the following duties: safekeeping of all public records, acts as clerk to the Board of County Commissioners, records legal instruments and business records, acts as administrative officer of the state to carry out various duties such as registration of motor vehicles and title application, issuance of marriage licenses and serves as the chief election official for the County.

The Clerk & Recorder's target increase of 1.75% in the 2017 budget was \$116,671.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>		<u>2017 Recommended Requests</u>		<u>2017 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	5,132,813	74.00	45,823	1.00	5,178,636	75.00
<b>Total</b>	<b>5,132,813</b>	<b>74.00</b>	<b>45,823</b>	<b>1.00</b>	<b>5,178,636</b>	<b>75.00</b>

<b>Capital Items and Projects</b>		
	<u>Project Request</u>	<u>Total Recommended</u>
<b>Capital Expenditure Fund Projects</b>		
STV - Longmont Motor Vehicle Office Expansion	200,491	
<b>Total Capital Expenditure Fund Projects</b>		<b>200,491</b>
<b>Information Technology Projects</b>		
Voting Equipment and Software	595,400	
<b>Total Information Technology Projects</b>		<b>595,400</b>
<b>Vehicle Replacements</b>		-
<b>Total Recommended Requests</b>		<b>795,891</b>

<b>Compensation Package Allocation</b>	
Merit	70,639
Range	23,720
Market	18,570
<b>Total</b>	<b>112,929</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
1	3X Term FTE - Administrative Tech. MV Division	38,280	1.00
2	Motor Vehicle Printing Expense	7,543	-
<b>Total Recommended Requests</b>		<b>45,823</b>	<b>1.00</b>

## Coroner's Office

Coroner – (303) 441-3535

Emma Hall

The Coroner is elected to a four-year term. The Coroner is required to investigate all unattended deaths or deaths that may be caused by circumstances that are not natural. Through an investigation, a determination is made as to the cause and the manner of death.

The Coroner's Office is responsible for identification of the deceased, notification of a death to the family, performing autopsies, initiation of the death certificate, assisting mortuaries in facilitating final arrangements, testifying in civil and criminal proceedings and distributing accurate and timely information to family members, health care professionals, insurance companies, and the public through the media and news releases.

The Coroner's target increase of 1.75% in the 2017 budget was \$17,921.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	1,023,241	11.00	-	-	1,023,241	11.00
Grants Fund	9,000	-	-	-	9,000	-
<b>Total</b>	<b>1,032,241</b>	<b>11.00</b>	<b>-</b>	<b>-</b>	<b>1,032,241</b>	<b>11.00</b>

<b>Capital Items &amp; Projects</b>	
	Project Request
Capital Expenditure Fund Projects	-
Information Technology Projects	-
Vehicle Replacements	-
<b>Total</b>	<b>-</b>

<b>Compensation Package Allocation</b>	
Merit	12,988
Range	6,494
Market	9,312
<b>Total</b>	<b>28,794</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
1	1.0 FTE Forensic Pathology Technician	60,127	1.00
2	Hourly Increase to accomodate Med. Investigation	17,906	-
<b>Total Coroner's Office Requests</b>		<b>78,033</b>	<b>1.00</b>

## District Attorney

District Attorney – (303) 441-3700

Stan Garnett

The District Attorney is elected to a four-year term in the 20th Judicial District. The District Attorney serves as the public prosecutor for felonies, misdemeanors and juvenile offenses in County and District Courts, calls grand juries when necessary, provides information and assistance in the areas of alcohol and drug abuse, rape prevention and consumer and environmental affairs.

The District Attorney's target increase of 1.75% in the 2017 budget was \$94,036.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>	<u>2017 Recommended Requests</u>		<u>2017 Recommended Budget</u>		
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	5,373,505	69.65	71,813	2.00	5,445,318	71.65
Grants Fund	491,000	7.20	-	-	491,000	7.20
Health & Human Services Fund	110,059	1.60	-	-	110,059	1.60
<b>Total</b>	<b>5,974,564</b>	<b>78.45</b>	<b>71,813</b>	<b>2.00</b>	<b>6,046,377</b>	<b>80.45</b>

<b>Capital Items and Projects</b>		
	<u>Project</u>	<u>Total</u>
	<u>Request</u>	<u>Recommended</u>
<b>Capital Expenditure Fund Projects</b>		
<i>Justice Center Space Solution - Phase 3 of 4</i>	4,000,000	
<b>Total Capital Expenditure Fund Projects</b>		<b>4,000,000</b>
<b>Total Information Technology Projects</b>		-
<b>Vehicle Replacements (1 vehicle)</b>		<b>29,191</b>
<b>Total</b>		<b>4,029,191</b>

<b>Compensation Package Allocation</b>	
Merit	113,148
Range	56,574
Market	59,980
Living Wage Adjustment	2,704
<b>Total</b>	<b>232,406</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
1	1.0 FTE Program Specialist Grant to County July 1	34,500	1.00
2	1.0 FTE Admin Technician - Offset Hourly Wages	45,936	1.00
3	Hourly Wage Deduction	(28,345)	-
4	Audio Video Recording System	19,722	-
<b>Total Recommended Requests</b>		<b>71,813</b>	<b>2.00</b>
5	1.0 FTE Deputy DA I	82,224	1.00
<b>Total District Attorney's Office Requests</b>		<b>154,037</b>	<b>3.00</b>

## Sheriff's Office

Sheriff – (303) 441-4444

Joe Pelle

The Sheriff is elected to a four-year term. The Sheriff provides law enforcement in rural areas and small towns, manages the county Jail, serves as an officer of the court, runs the county 911 communication center, provides emergency management and coordination for major events, (man-made and natural), transports and extradites prisoners, and handles a variety of other statutory responsibilities.

The Sheriff's Office works cooperatively with other police and public safety agencies in Boulder County to provide a high level of service and safety.

The Sheriff's target increase of 1.75% in the 2017 budget was \$492,051.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>						
<i>Sheriff's Office</i>	28,268,924	325.25	490,465	-	28,759,389	325.25
<i>Sheriff's Communication Ctr.</i>	3,007,676	35.00	-	-	3,007,676	35.00
<b>General Fund Total</b>	<b>31,276,600</b>	<b>360.25</b>	<b>490,465</b>	<b>-</b>	<b>31,767,065</b>	<b>360.25</b>
<b>Grants Fund</b>	<b>1,654,000</b>	<b>6.10</b>	<b>-</b>	<b>-</b>	<b>1,654,000</b>	<b>6.10</b>
<b>Offender Management Fund</b>						
<i>Construction</i>	-	-	305,000	-	305,000	-
<i>Jail Expansion</i>	1,246,152	11.75	-	-	1,246,152	11.75
<i>PACE</i>	318,078	-	-	-	318,078	-
<b>Offender Mgmt Fund Total</b>	<b>1,564,230</b>	<b>11.75</b>	<b>305,000</b>	<b>-</b>	<b>1,869,230</b>	<b>11.75</b>
<b>Total</b>	<b>34,494,830</b>	<b>378.10</b>	<b>795,465</b>	<b>-</b>	<b>35,290,295</b>	<b>378.10</b>

<b>Capital Items and Projects</b>		
	Project	Total
	Request	Recommended
<b>Capital Expenditure Fund Projects</b>		
<i>Jail - Design Administrative Space Improvements*</i>	305,000	
<i>JC - Security Access Point Upgrades</i>	96,398	
<b>Total Capital Expenditure Fund Projects</b>		<b>556,044</b>
<b>Information Technology Projects</b>		
<i>Tiburon Network Encryption</i>	54,000	
<i>Sheriff's Scheduling Software</i>	12,000	
<b>Information Technology Projects</b>		<b>66,000</b>
<b>Vehicle Replacements (total of 21 vehicles)</b>		<b>885,062</b>
<b>Total Recommended Projects</b>		<b>1,507,106</b>

<b>Additional Projects Requested</b>	
<b>Capital Expenditure Fund Projects</b>	
<i>Longhorn Wildfire Cache Site Hard Surface Repair</i>	84,648
<i>Fire Management Facility Storage Building</i>	154,646
<b>Vehicle Replacements (total of 3 vehicles)</b>	<b>176,939</b>

\*The current recommendation is to fund the Jail - Design Administrative Space Improvements request from the Offender Management Fund. This request has been included in the Offender Management Construction appropriation above.

<b>Compensation Package Allocation</b>	
Merit	507,338
Range	253,669
Market	793,514
<b>Total</b>	<b>1,554,521</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

## Sheriff's Office

Sheriff – (303) 441-4444

Joe Pelle

<b>2017 Budget Requests</b>			
Pri #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
<b><i>Sheriff's Operations Increases</i></b>			
1	Prisoner Boarding	320,000	-
2	Jail Uniform Expense	14,000	-
3	Shooting Range Expense	30,000	-
4	SWAT, K9 Unit and Bomb Squad Operating Budget	29,300	-
5	Bomb Suit	17,183	-
6	Incident Management Team Funding	15,000	-
7	Firearms Program	11,200	-
8	Community Assistance Operating Supplies	2,000	-
9	Computer Forensics Program Licensing	5,000	-
10	Emergency Services Machinery Maintenance and Repair	5,160	-
11	Wild Land Fire Uniforms	3,000	-
12	Repair and Maintenance at the Longhorn Facility	2,000	-
13	Wild Land Fire Machinery Repair and Maintenance	1,000	-
14	Longmont Humane Society	1,596	-
15	Humane Society of Boulder Valley	1,336	-
16	Sheriff's Non Profit Emergency Groups	32,690	-
<b>Total Recommended Requests</b>		<b>490,465</b>	<b>-</b>

<b>General Fund</b>			
<b><i>Sheriff's Jail Staffing Solutions Increases</i></b>			
1	Jail Detention Specialist	71,816	1.00
2	Jail Detention Specialist	71,816	1.00
3	Jail Detention Specialist	71,816	1.00
4	Jail Detention Specialist	71,816	1.00
5	Jail Detention Specialist	71,816	1.00
6	Jail Detention Specialist	71,816	1.00
7	Jail Detention Specialist	71,816	1.00
8	Jail Detention Specialist	71,816	1.00
9	Jail Detention Specialist	71,816	1.00
10	Jail Detention Specialist	71,816	1.00
11	Jail Deputy	88,499	1.00
12	Jail Deputy	88,499	1.00
13	Jail Deputy	88,499	1.00
14	Jail Deputy	88,499	1.00
15	Inmate Crew Boss Position Upgrade	34,341	-
<b>Total Sheriff's Office Requests</b>		<b>1,596,963</b>	<b>14.00</b>

The group of jail staffing solutions requests listed above total \$1,106,498. Although this amount exceeds the targeted increase of 1.75% for the Sheriff's general fund operations, these positions have been identified as an outstanding issue to be elevated for BOCC consideration. The above requests were created in response to consultant recommendations and are intended to address extraordinary circumstances resulting from an increasing inmate population.

## Surveyor's Office

Surveyor– (303) 441-1665

Lee Stadele

The surveyor is elected to a four-year term. This office is responsible for the surveying of county land parcels and boundaries. Major tasks include checking new subdivision plats for compliance with State Laws and re-monumenting of controlling corners. There is a close relationship with the Land Use Department, The Surveyor provides copies of Federal Survey Notes of all Federal surveys to the County Clerk's office for public use.

The Surveyor's target increase of 1.75% in the 2017 budget was \$193.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>		<u>2017 Recommended Requests</u>		<u>2017 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	11,000	1.00	12,000	-	23,000	1.00
<b>Total</b>	<b>11,000</b>	<b>1.00</b>	<b>12,000</b>	<b>-</b>	<b>23,000</b>	<b>1.00</b>

<b>Capital Items and Projects</b>	
	<u>Project Request</u>
<b>Total Capital Expenditure Fund Projects</b>	
<b>Total Information Technology Projects</b>	
<b>Vehicle Replacements</b>	
<b>Total</b>	

<b>Compensation Package Allocation</b>	
Merit	-
Range	-
Market	-
<b>Total</b>	<b>-</b>

*\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.*

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
1	1X Flood Corridor Benchmarks	12,000	-
<b>Total Recommended Requests</b>		<b>12,000</b>	<b>-</b>

## Treasurer's Office

Treasurer– (303) 441-1665

Paul Weissmann

The Treasurer is elected to a four-year term and is responsible for the collection and distribution of taxes and making investments on behalf of the County.

The Treasurer's Office collects property taxes for 110 taxing authorities in Boulder County, and it balances to the penny every day. The office mails 130,000 tax notices, issues certificates of taxes due, and holds a tax lien sale for delinquent taxes. The office also collects money for Personal Property tax on business equipment. The Treasurer's Office maintains fund accounts for all County departments, pays County warrants and invests funds.

The Treasurer's target increase of 1.75% in the 2017 budget was \$17,101.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>		<u>2017 Recommended</u>		<u>2017 Recommended</u>	
	Budget (\$)	FTE	<u>Requests</u> Budget (\$)	FTE	<u>Budget</u> Budget (\$)	FTE
General Fund	973,183	11.00	-	-	973,183	11.00
<b>Total</b>	<b>973,183</b>	<b>11.00</b>	<b>-</b>	<b>-</b>	<b>973,183</b>	<b>11.00</b>

<b>Capital Items and Projects</b>		
	<u>Project</u> <u>Request</u>	<u>Total</u> <u>Recommended</u>
<b>Capital Expenditure Fund Projects</b>		
<i>DTC - Treasurer's Office Security Doors</i>	39,670	
<b>Total Capital Expenditure Fund Projects</b>		<b>39,670</b>
<b>Total Information Technology Projects</b>		-
<b>Vehicle Replacements</b>		-
<b>Total</b>		<b>39,670</b>

<b>Compensation Package Allocation</b>	
Merit	15,467
Range	7,734
Market	1,925
<b>Total</b>	<b>25,126</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

## County Attorney's Office

County Attorney– (303) 441-1665

Ben Pearlman

The County Attorney's Office provides quality, professional legal representation to County Commissioners, Elected Officials, County departments and County agencies, to support them in achieving their respective missions and goals, and to fulfill responsibilities to the People of the State of Colorado as required by law.

The County Attorney's target increase of 1.75% in the 2017 budget was \$40,662.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>		<u>2017 Recommended Requests</u>		<u>2017 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	2,321,725	22.05	-	-	2,321,725	22.05
<b>Total</b>	<b>2,321,725</b>	<b>22.05</b>	<b>-</b>	<b>-</b>	<b>2,321,725</b>	<b>22.05</b>

<b>Capital Items &amp; Projects</b>	
	<u>Requested</u>
Capital Expenditure Fund Projects	-
Information Technology Projects	-
Vehicle Replacements	-
<b>Total</b>	<b>-</b>

<b>Compensation Package Allocation</b>	
Merit	42,156
Range	21,078
Market	57,510
<b>Total</b>	<b>120,743</b>

*\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.*

# Board of County Commissioners

Commissioners' Deputy – (303) 441-3561

Michelle Krezek

The county has three County Commissioners who are elected to four-year terms. Each Commissioner is elected at-large to represent one of three geographic districts within the County. The Board of County Commissioners direct county programs and approve the County Budgets and policies. Two regularly scheduled meetings are held weekly. The Deputy to the Board coordinates and is responsible for the activities of public information, constituent services, multicultural outreach, policy research and intergovernmental affairs.

The Board of County Commissioners' target increase of 1.75% in the 2017 budget was \$64,828.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	3,497,063	29.50	391,770	2.25	3,888,833	31.75

<b>Other Programs Managed by BOCC Staff</b>						
<b>General Fund</b>						
General Administration	7,027,697	-	3,854,045	-	10,881,742	-
<b>General Fund Total</b>	<b>7,027,697</b>	<b>-</b>	<b>3,854,045</b>	<b>-</b>	<b>10,881,742</b>	<b>-</b>
<b>Grants Fund</b>	<b>211,700</b>	<b>0.50</b>	<b>-</b>	<b>-</b>	<b>211,700</b>	<b>0.50</b>
<b>Eldorado Springs LID Fund</b>						
LID Administration	87,810	-	-	-	87,810	-
Debt Service	122,658	-	-	-	122,658	-
<b>Eldorado Springs LID Fund Total</b>	<b>210,468</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>210,468</b>	<b>-</b>
<b>Offender Management Fund</b>	<b>533,787</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>533,787</b>	<b>-</b>
<b>Worthy Cause Fund</b>	<b>-</b>	<b>-</b>	<b>2,682,171</b>	<b>-</b>	<b>2,682,171</b>	<b>-</b>
<b>Clean Energy Options Fund</b>						
CSLP - Residential	747,736	-	-	-	747,736	-
CSLP - Commercial	193,758	-	-	-	193,758	-
<b>Clean Energy Options Fund Total</b>	<b>941,494</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>941,494</b>	<b>-</b>
<b>Qualified Energy Conservation Bonds Fund</b>	<b>548,912</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>548,912</b>	<b>-</b>
<b>Better Buildings Grants Fund</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>-</b>
<b>Total Other Programs</b>	<b>9,489,058</b>	<b>0.50</b>	<b>6,536,216</b>	<b>-</b>	<b>16,025,274</b>	<b>0.50</b>

The General Administration appropriation includes requests for all IT projects, vehicle/equipment replacements and other capital items budgeted for in the county's Capital Outlay Account. See the Appendix for a detailed list of capital requests.

<b>Capital Items and Projects</b>		
	<u>Project</u>	<u>Total</u>
	<u>Request</u>	<u>Recommended</u>
<b>Capital Expenditure Fund Projects</b>		
Budget Office Space Needs	15,524	
<b>Total Capital Expenditure Fund Projects</b>		<b>15,524</b>
<b>Information Technology Projects</b>		<b>-</b>
<b>Vehicle Replacements</b>		<b>-</b>
<b>Total</b>		<b>15,524</b>

<b>Compensation Package Allocation</b>	
Merit	82,318
Range	24,035
Market	8,107
<b>Total</b>	<b>114,460</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

# Board of County Commissioners

Commissioners' Deputy – (303) 441-3561

Michelle Krezek

<b>2017 Budget Requests</b>			
Pri #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
<b><i>Flood Recovery Term Renewals</i></b>			
1	1X TERM FTE Extension - Flood Recovery Manager	136,392	1.00
<b><i>Flood Recovery Operations Requests</i></b>			
1	Flood Rebuilding & Permit Info Center Operations	135,000	-
<b><i>BOCC Term Renewal Requests</i></b>			
1	1X 0.5 TERM FTE EXTENSION - BUSINESS ANALYST	69,816	0.50
<b><i>BOCC Operations Requests</i></b>			
1	0.75 FTE Budget Analyst	50,562	0.75
<b>General Fund Requests Total</b>		<b>391,770</b>	<b>2.25</b>
<b>Other Programs Managed by BOCC Staff</b>			
<b>Worthy Cause Fund</b>			
1	Worthy Cause 3- 2017 Funding	2,682,171	-
<b>Worthy Cause Fund Requests Total</b>		<b>2,682,171</b>	<b>-</b>
<b>Total Recommended Requests</b>		<b>3,073,941</b>	<b>2.25</b>

## Administrative Services

Director of Administrative Services – (303) 441-4548

Jana Petersen

The Director's Office provides professional leadership for the following divisions: BCBS, which provides building design, construction and maintenance of all county buildings, Business Operations, which supports the department administratively and provides the coordination of property valuation appeals, Finance, Human Resources, Information Technology, including printing and mailing, Resource Conservation, which provides the disposition of both hazardous waste and recyclable materials and Risk Management. The Director is also responsible for overseeing and facilitating County Strategic Planning.

The Administrative Services target increase of 1.75% in the 2017 budget was \$290,265.

<b>Budget Summary by Fund</b>						
Fund (s)	<u>2017 Base</u>		<u>2017 Recommended Requests</u>		<u>2017 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>						
<i>Administrative Services</i>	15,463,762	193.00	227,570	2.00	15,691,332	195.00
<i>Countywide Services and Benefits</i>	28,128,801	-	-	-	28,128,801	-
<i>Building Utilities</i>	2,321,418	-	-	-	2,321,418	-
<b>General Fund Total</b>	<b>45,913,981</b>	<b>193.00</b>	<b>227,570</b>	<b>2.00</b>	<b>46,141,551</b>	<b>195.00</b>

<b>Other Programs Managed by ASD Staff</b>						
<b>Grants Fund</b>	<b>8,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,300</b>	<b>-</b>
<b>Capital Expenditure Fund</b>						
<i>General Reconstruction</i>	125,759	38.60	8,192,461	-	8,318,220	38.60
<i>Infrastructure</i>	-	-	365,000	-	365,000	-
<i>St. Vrain Hub COPs</i>	1,657,573	-	-	-	1,657,573	-
<i>Parks - General Reconstruction</i>	-	-	276,950	-	276,950	-
<b>Capital Expenditure Fund Total*</b>	<b>1,783,332</b>	<b>38.60</b>	<b>8,834,411</b>	<b>-</b>	<b>10,617,743</b>	<b>38.60</b>
<b>Risk Fund</b>						
<i>Health &amp; Dental</i>	19,080,064	-	-	-	19,080,064	-
<i>Risk Management</i>	2,354,998	4.00	-	-	2,354,998	4.00
<b>Risk Fund Total</b>	<b>21,435,062</b>	<b>4.00</b>	<b>-</b>	<b>-</b>	<b>21,435,062</b>	<b>4.00</b>
<b>Recycling Center Fund</b>	<b>4,971,601</b>	<b>3.00</b>	<b>-</b>	<b>-</b>	<b>4,971,601</b>	<b>3.00</b>
<b>Total Other Programs</b>	<b>28,198,295</b>	<b>45.60</b>	<b>8,834,411</b>	<b>-</b>	<b>37,032,706</b>	<b>45.60</b>

\*The Countywide Services and Benefits Appropriation includes the employer share of benefits costs for the majority of employees budgeted in the General Fund. Additional benefits costs associated with employer cost increases and new employees will be added prior to adoption of the 2017 budget.

\*The Capital Expenditure Fund includes the all of the ongoing costs associated with building and infrastructure projects in addition to capital building projects that serve a countywide function or have been requested by an individual department(s).

# Administrative Services

Director of Administrative Services – (303) 441-4548

Jana Petersen

<b>Capital Items and Projects</b>		
	<u>Project</u>	<u>Total</u>
	<u>Request</u>	<u>Recommended</u>
<b>Capital Expenditure Fund Projects</b>		
<u>CEF Ongoing - Management, Administration, Operations, Work Order Program</u>		
		<b>2,291,762</b>
<u>Infrastructure Projects</u>		
Annual Lock Replacement	15,000	
Justice Center Garage Repairs	25,000	
Hard Surface Repairs	50,000	
Downtown Courthouse Roof Replacement	275,000	
		<b>365,000</b>
<u>Administrative Services Projects</u>		
Downtown Courthouse E. Wing Remodel	1,195,212	
		<b>1,195,212</b>
<u>Countywide Projects</u>		
Facilities Master Plan - Phase 2	190,000	
Countywide Security Access Upgrades - Phase 1	75,000	
		<b>265,000</b>
<b>Total Capital Expenditure Fund Projects</b>		<b>4,116,974</b>
<b>Information Technology Projects</b>		
<u>Administrative Services Projects</u>		
Learning Management Software		95,592
<u>Countywide Projects</u>		
Enterprise Resource Planning Implementation	1,000,000	
Microsoft Office 365	625,000	
Cherwell Countywide Implementation	25,125	
		<b>1,650,125</b>
<b>Total Information Technology Projects</b>		<b>1,745,717</b>
<b>Vehicle Replacements (3 Vehicles)</b>		<b>116,546</b>
<b>Total Recommended Projects</b>		<b>5,979,237</b>

<b>Additional Projects Requested</b>		
<b>Capital Expenditure Fund Projects</b>		
CRI Specialist Workspace Modifications*	37,524	
PSIR - ADA Meeting Room T-Coile - Phase 4	20,000	
Downtown Courthouse Ned's Remodel	180,822	
Cable TV Solution - Phase 3	65,734	
<b>Information Technology Projects</b>		
BC Time Upgrade	50,000	
Risk Management Software	66,960	

\*CRI Specialist Workspace modifications is not being recommended due to the fact that space needs for this position would be addressed in the Downtown Courthouse E. Wing remodel project.

<b>Compensation Package Allocation</b>	
Merit	249,796
Range	124,898
Market	153,105
Living Wage	41,717
<b>Total</b>	<b>569,516</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction. Compensation estimates associated with Capital Expenditure Fund employees are accounted for in the capital project requests and therefore not included in the above estimates.

# Administrative Services

Director of Administrative Services – (303) 441-4548

Jana Petersen

<b>2017 Budget Requests</b>			
Pri #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
<b>Administrative Services Operations Requests</b>			
1	Cultural Responsiveness Inclusion Specialist	101,016	1.00
2	CRI Specialist Equipment and Chair	2,442	-
3	2X Term Senior Applications Developer	104,112	1.00
<b>Emerald Ash Borer Requests</b>			
1	1X Emerald Ash Borer Management (EAB)	20,000	-
<b>General Fund Requests Total</b>		<b>227,570</b>	<b>2.00</b>
<b>Total Recommended Requests</b>		<b>227,570</b>	<b>2.00</b>

<b>Other Programs Managed by BOCC Staff</b>			
<b>Recycling Center Fund</b>			
1	2X Increase to Hourly - RCD Project Manager	75,000	-
2	Recycle - Fire Sprinkler System Repair Phase 1	250,000	-
3	Weigh Scales - Recycling Center - Qty 2	168,000	-
<b>Recycling Center Fund Total</b>		<b>493,000</b>	<b>-</b>

<b>General Fund</b>			
4	FTE - Senior Business Analyst	97,440	1.00
<b>Total Administrative Services Requests</b>		<b>818,010</b>	<b>3.00</b>

# Community Services Department

Director of Community Services– (303) 441-3560

Robin Bohannan

The Boulder County Department of Community Services provides services to residents through a diverse array of divisions and programs, including the Boulder County Area Agency on Aging, Boulder County Head Start, Boulder County Healthy Youth Alliance, Child Protection Review Team, Community Action Programs, Community Justice Services, Workforce Boulder County and Volunteer Initiatives. We partner with human service agencies, the justice system and other organizations to provide and coordinate County and community programs.

The mission of the Boulder County Community Services Department is to provide services, in partnership with the community, that enhance quality of life, support and protect our county's diverse community of adults, children, families, and elders, and to promote economic independence and self- sufficiency.

The Community Services target increase of 1.75% in the 2017 budget was \$90,161.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>						
Community Services	5,165,543	78.57	8,461	0.50	5,174,004	79.07
C.S. Non-Profit Contracts	1,399,939	-	24,518	-	1,424,457	-
<b>General Fund Total</b>	<b>6,565,482</b>	<b>78.57</b>	<b>32,979</b>	<b>0.50</b>	<b>6,598,461</b>	<b>79.07</b>
<b>Grants Fund</b>	<b>6,531,000</b>	<b>53.38</b>	-	-	<b>6,531,000</b>	<b>53.38</b>
<b>Workforce Boulder County Fund</b>	<b>6,000,000</b>	<b>48.00</b>	-	-	<b>6,000,000</b>	<b>48.00</b>
<b>Health &amp; Human Services Fund</b>	<b>359,124</b>	<b>3.35</b>	-	-	<b>359,124</b>	<b>3.35</b>
<b>Total</b>	<b>19,455,606</b>	<b>183.30</b>	<b>32,979</b>	<b>0.50</b>	<b>19,488,585</b>	<b>183.80</b>

<b>Capital Items and Projects</b>	
	<b>Project Request</b>
<b>Total Capital Expenditure Fund Projects</b>	
<b>Total Information Technology Projects</b>	
<b>Vehicle Replacements</b>	
<b>Total</b>	

<b>Compensation Package Allocation</b>	
Merit	193,563
Range	96,782
Market	25,769
<b>Total</b>	<b>316,114</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
<b>Community Services' Term Renewal Requests</b>			
1	2X 0.5 FTE Term Extension - S.F. Communication	42,756	0.50
2	Continue Operating Budget Transfers To Salary	(34,295)	-
<b>Community Services' Non-Profit Contracts Requests</b>			
1	Request an inflationary increase of 1.75%	24,518	-
<b>Total Recommended Requests</b>		<b>32,979</b>	<b>0.50</b>

## Department of Housing & Human Services

Director of Housing & Human Services– (303) 441-3929

Frank Alexander

The director of Housing and Human Services is responsible for ensuring the effective planning, implementation, and regulatory compliance of the County Housing programs and initiatives, including the management and supervision of County Housing personnel and the administration of income maintenance and human services programs.

The department is dedicated to a vision of healthy communities that are more self-sufficient, sustainable, and resilient. Housing & Human Services staff are moving toward this vision by working collaboratively with our partners to efficiently and effectively integrate health, housing, and human services, making it easier for our neighbors to access the help they need to get back on their feet.

The HHS Non-profit Contracts and Housing Department target increases of 1.75% in the 2017 budget were \$108,762 and \$17,813 respectively.

Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>						
<i>H.H.S Non-Profit Contracts</i>	6,210,179	-	108,762	-	6,318,941	-
<i>Housing Department</i>	1,017,097	10.00	17,813	-	1,034,910	10.00
<b>General Fund Total</b>	<b>7,227,276</b>	<b>10.00</b>	<b>126,575</b>	<b>-</b>	<b>7,353,851</b>	<b>10.00</b>
<b>Social Services Fund</b>						
<i>Housing &amp; Human Services</i>	51,942,398	380.36	-	-	51,942,398	380.36
<i>IMPACT</i>	2,613,342	10.35	-	-	2,613,342	10.35
<b>Social Services Fund Total</b>	<b>54,555,740</b>	<b>390.71</b>	<b>-</b>	<b>-</b>	<b>54,555,740</b>	<b>390.71</b>
<b>Developmental Disabilities</b>	<b>6,826,990</b>	<b>-</b>	<b>34,332</b>	<b>-</b>	<b>6,861,322</b>	<b>-</b>
<b>Health &amp; Human Services Fund</b>	<b>3,426,575</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,426,575</b>	<b>-</b>
<b>Human Services Safety Net</b>	<b>6,133,509</b>	<b>-</b>	<b>17,765</b>	<b>-</b>	<b>6,151,274</b>	<b>-</b>
<b>Total</b>	<b>78,170,090</b>	<b>400.71</b>	<b>178,672</b>	<b>-</b>	<b>78,348,762</b>	<b>400.71</b>

	Project		Total
	Request	Recommended	
<b>Capital Expenditure Projects</b>			
<i>NB-OCH 3460 Broadway Breakroom Remodel</i>	125,759		
<i>Revenue offset to Broadway Breakroom Remodel</i>	<u>(125,759)</u>		
<b>Total Capital Expenditure Fund Projects</b>			<b>-</b>
<b>Total Information Technology Projects</b>			<b>-</b>
<b>Vehicle Replacements</b>			<b>-</b>
<b>Total</b>			<b>-</b>

Compensation Package Allocation	
Merit	441,182
Range	220,591
Market	115,719
<b>Total</b>	<b>777,492</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

## Department of Housing & Human Services

Director of Housing & Human Services– (303) 441-3929

Frank Alexander

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
<i>H.H.S. Non-Profit Contracts</i>			
1	Sustaining level of support for Community Contracts	108,762	-
<i>Housing Department</i>			
2	Housing Dept inflation adjustment	17,813	-
<b>General Fund Requests Total</b>		<b>126,575</b>	<b>-</b>
<b>Developmental Disabilities Fund</b>			
1	Additional Developmental Disabilities Funding	34,332	-
<b>Developmental Disabilities Fund Requests Total</b>		<b>34,332</b>	<b>-</b>
<b>Human Services Safety Net Fund</b>			
1	Increase Transfer to Fund 012 Soc Services	17,765	-
<b>Human Services Safety Net Fund Requests Total</b>		<b>17,765</b>	<b>-</b>
<b>Total Recommended Requests</b>		<b>178,672</b>	<b>-</b>

<b>Health &amp; Human Services Fund</b>			
1	Offsetting additional costs-CCCAP	250,000	-
<b>Health &amp; Human Services Fund Requests Total</b>		<b>250,000</b>	<b>-</b>

# Public Health Department

Director of Public Health– (303) 441-1100

Jeff Zayach

Boulder County Public Health (BCPH) works to protect, promote, and enhance the health and well-being of all people and the environment in Boulder County. This independent organization receives county funds to provide environmental health services, maternal and child health services and substance abuse and disease prevention programs.

Under the direction of the Boulder County Board of Health, the department's 200+ staff and numerous volunteers/interns provide services in several BCPH divisions housed within six sites to address the diverse public health needs of our community. The budget and the employee count listed on this page represent only the County portion. Budget documents relating to the Public Health Department may be obtained directly from their offices.

The Public Health target increase of 1.75% in the 2017 budget was \$117,196.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	6,788,838	57.16	205,524	1.00	6,994,362	58.16
Health & Human Services Fund	229,735	2.50	-	-	229,735	2.50
<b>Total</b>	<b>7,018,573</b>	<b>59.66</b>	<b>205,524</b>	<b>1.00</b>	<b>7,224,097</b>	<b>60.66</b>

<b>Capital Items and Projects</b>		
	Project	Total
	Request	Recommended
<b>Capital Expenditure Fund Projects</b>		
<i>NB - Public Health Midterm Space Needs</i>	88,404	
<b>Total Capital Expenditure Fund Projects</b>		<b>88,404</b>
<b>Total Information Technology Projects</b>		-
<b>Vehicle Replacements</b>		-
<b>Total</b>		<b>88,404</b>

<b>Compensation Package Allocation</b>	
Merit	88,908
Range	44,454
Market	17,111
<b>Total</b>	<b>150,472</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
<b>County-wide Requests</b>			
1	Environmental Health Specialist II - Term to Perm	101,524	1.00
<b>Public Health Operations Requests</b>			
1	Support Operating Expenses for the Works Program	54,000	-
2	GENESISTER Operating Expenses	50,000	-
<b>Total Recommended Requests</b>		<b>205,524</b>	<b>1.00</b>

3	1.0 TERM to PERM FTE - Environ. Health Spec., Lead	99,491	1.00
<b>Total Public Health Department Requests</b>		<b>305,015</b>	<b>2.00</b>

# Land Use Department

Land Use Director– (303) 441-3535

Dale Case

The Boulder County Land Use Department actively promotes the preservation of the integrity of our landscape, conservation of natural resources for a sustainable future, and provision of safety and well being of the citizens of Boulder County through the best in service, public policy, and process.

The Department provides development review, comprehensive planning, building permits, building inspections, mapping services, zoning enforcement, forest health and wildfire protection planning, and monitors legislative activity for unincorporated Boulder County.

The Land Use target increase of 1.75% in the 2017 budget was \$57,740.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	3,477,083	48.50	132,755	1.00	3,609,838	49.50
Grants Fund	397,000	-	-	-	397,000	-
<b>Total</b>	<b>3,874,083</b>	<b>48.50</b>	<b>132,755</b>	<b>1.00</b>	<b>4,006,838</b>	<b>49.50</b>

<b>Capital Items and Projects</b>		
	<u>Project</u>	<u>Total</u>
	<u>Request</u>	<u>Recommended</u>
<b>Total Capital Expenditure Fund Projects</b>		-
<b>Information Technology Projects</b>		
<i>Historic Photos</i>	40,000	
<i>FileNet Search Interface</i>	12,000	
<b>Information Technology Projects</b>		<b>52,000</b>
<b>Vehicle Replacements</b>		-
<b>Total Recommended Projects</b>		<b>52,000</b>

<b>Additional Projects Requested</b>	
Vehicle Replacements (1 vehicle)	29,191

<b>Compensation Package Allocation</b>	
Merit	62,627
Range	31,313
Market	40,846
<b>Total</b>	<b>134,786</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

<b>2017 Budget Requests</b>			
Pri #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
<b><i>Flood Recovery Term Renewal Requests</i></b>			
1	2X FTE Term Extension - Senior Planner	85,272	1.00
<b><i>Land Use Operations Requests</i></b>			
1	4X Scanning of Files	47,483	-
<b>Total Recommended Requests</b>		<b>132,755</b>	<b>1.00</b>

<b>General Fund</b>			
<b><i>Land Use Operations Requests</i></b>			
2	Term to Perm - Planner I	81,472	1.00
<b>Total Land Use Requests</b>		<b>214,227</b>	<b>2.00</b>

## Parks & Open Space Department

Director of Parks & Open Space– (303) 441-3950

Eric Lane

The Parks & Open Space department strives to conserve natural, cultural and agricultural resources and provide public uses that reflect sound resource management and community values. The director coordinates and is responsible for open space land acquisitions, weed control, environmental education, resource management, patrol and maintenance of County owned land, Youth Corps and home extension services.

Boulder County protects land by acquiring land outright ("in fee") or by acquiring conservation easements over private properties that limit development and protect various open space resources. The department currently oversees more than 100 acres of land with around 63,000 acres being county owned and an additional 40,000 protected under conservation easement.

The Parks & Open Space target increase of 1.75% in the 2017 budget was \$248,435.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>	<b>13,664,727</b>	<b>117.35</b>	<b>7,859,028</b>	<b>4.50</b>	<b>21,523,755</b>	<b>121.85</b>
<b>Grants Fund</b>	<b>2,312,000</b>	<b>1.25</b>	-	-	<b>2,312,000</b>	<b>1.25</b>
<b>Conservation Trust Fund</b>	<b>403,204</b>	-	-	-	<b>403,204</b>	-
<b>Open Space CIP Fund I</b>						
<i>Open Space Bonds</i>	14,895,500	-	-	-	14,895,500	-
<i>Open Space 2011</i>	4,856,627	-	-	-	4,856,627	-
<i>Open Space 2005</i>	6,157,670	13.10	-	-	6,157,670	13.10
<b>Open Space CIP Fund I Total</b>	<b>25,909,797</b>	<b>13.10</b>	-	-	<b>25,909,797</b>	<b>13.10</b>
<b>Open Space CIP Fund II</b>	<b>3,714,500</b>	-	-	-	<b>3,714,500</b>	-
<b>Total</b>	<b>46,004,228</b>	<b>131.70</b>	<b>7,859,028</b>	<b>4.50</b>	<b>53,863,256</b>	<b>136.20</b>

<b>Capital Items and Projects</b>		
	Project	Total
	Request	Recommended
<b>Capital Expenditure Projects</b>		
<i>FG- Indoor Arena Roof &amp; HVAC Engineering Analysis</i>	36,000	
<i>PSIR - FG Exhibit Bld Electric Branch Wire Upgrade</i>	75,000	
<i>PSIR - FG Farmers Market Vendor Area Improvement</i>	<u>165,950</u>	
<b>Total Capital Expenditure Fund Projects</b>		<b>240,950</b>
<b>Total Information Technology Projects</b>		-
<b>Vehicle Replacements (9 vehicles/equipment)</b>		<b>327,822</b>
<b>Total</b>		<b>568,772</b>

<b>Additional Projects Requested</b>	
Vehicle Replacements (3 vehicles/equipment)	123,018

<b>Compensation Package Allocation</b>	
Merit	160,880
Range	80,440
Market	314,112
<b>Total</b>	<b>555,433</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

# Parks & Open Space Department

Director of Parks & Open Space– (303) 441-3950

Eric Lane

<b>2017 Budget Requests</b>			
Pri. #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
<i><b>Flood Recovery Term Renewal Requests</b></i>			
1	1X .75 TERM FTE EXTENSION - ENGINEER III	91,068	0.75
2	2X TERM FTE EXTENSION / ENGINEER II	105,756	1.00
3	1.5X TERM FTE EXTENSION RESOURCE SPEC. II/WILDLIFE	73,164	1.00
<i><b>Flood Recovery Operations Requests</b></i>			
1	1X FLOOD CAPITAL IMPROVEMENTS	7,320,000	-
<i><b>Parks &amp; Open Space Operations Requests</b></i>			
1	0.5 FTE LAND OFFICER - Real Estate Division	40,932	0.50
2	.75 TO 1.0 FTE ADMIN TECH / 4-H Prog.	12,636	0.25
3	NEW ELECTRICAL DISTRIBUTION EQUIPMENT- EXHIBITERS	61,058	-
4	INCREASE GROUNDS MAINTENANCE	10,000	-
5	INCREASE RESEARCH PROJECT FUNDING	10,000	-
<i><b>Emerald Ash Borer Requests</b></i>			
1	1X .75 TERM FTE EXTENSION - ENGINEER III	76,056	1.00
2	HOURLY INCREASE EMERALD ASH BORER (EAB)	16,600	-
3	INCREASE OPER EMERALD ASH BORER (EAB) FAIR GROUNDS	25,158	-
4	1X EAB INCRS HOURLY/CSU-BC EXTENSION OFFICE	16,600	-
<b>General Fund Requests Total</b>		<b>7,859,028</b>	<b>4.50</b>
<b>Total Recommended Requests</b>		<b>7,859,028</b>	<b>4.50</b>

<b>Open Space CIP Fund I</b>			
<i><b>Open Space Bonds Requests</b></i>			
1	1X Request for Land Acquisition	8,000,000	-
<i><b>Open Space 2011 Requests</b></i>			
1	1X Request for Land Acquisition	1,351,668	-
<b>Open Space CIP Fund I Requests Total</b>		<b>9,351,668</b>	<b>-</b>
<b>Open Space CIP Fund II</b>			
<i><b>Open Space 2008 Requests</b></i>			
1	1.0 FTE GIS TECHINICAN	60,262	1.00
1	1.0 FTE PARKS TECH II GROUNDS MAINT.	51,601	1.00
1	Surplus sales/use tax added to fund balance	2,183,604	-
<b>Open Space CIP Fund I Requests Total</b>		<b>2,295,467</b>	<b>2.00</b>
<b>Total Parks &amp; Open Space Requests</b>		<b>19,506,163</b>	<b>6.50</b>

# Transportation Department

Director of Transportation– (303) 441-3900

George Gerstle

Boulder County Transportation works to ensure safe and efficient public transportation, both within Boulder County and along regional transportation corridors. The Transportation Department is made up of six divisions: Administration, Engineering, Fleet Services, Multi-Modal (Bus, Bike, Walk), Planning and Road Maintenance

The Transportation target increase of 1.75% in the 2017 budget was \$47,301.

<b>Budget Summary by Fund</b>						
Fund (\$)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>						
Transportation Administration	2,973,577	40.75	1,048,764	12.00	4,022,341	52.75
Trails Sales & Use Tax	806,967	1.00	-	-	806,967	1.00
<b>General Fund Total</b>	<b>3,780,544</b>	<b>41.75</b>	<b>1,048,764</b>	<b>12.00</b>	<b>4,829,308</b>	<b>53.75</b>
<b>Road &amp; Bridge Fund</b>						
Transportation Architect's Projects*	-	-	-	-	-	-
Payments to Cities	535,234	-	2,880	-	538,114	-
Road and Bridge	9,949,106	67.00	19,691,598	-	29,640,704	67.00
Road Sales & Use Tax	4,497,873	4.00	-	1.00	4,497,873	5.00
<b>Road &amp; Bridge Fund Total</b>	<b>14,982,213</b>	<b>71.00</b>	<b>19,694,478</b>	<b>1.00</b>	<b>34,676,691</b>	<b>72.00</b>
<b>Grants Fund</b>	<b>386,000</b>	-	-	-	<b>386,000</b>	-
<b>Fleet Services Fund</b>						
Fleet Architect's Projects*	-	-	-	-	-	-
Fleet Services	2,501,718	14.00	-	-	2,501,718	14.00
Fuel Services	1,700,000	-	-	-	1,700,000	-
<b>Fleet Services Fund Total</b>	<b>4,201,718</b>	<b>14.00</b>	-	-	<b>4,201,718</b>	<b>14.00</b>
<b>Total</b>	<b>23,350,475</b>	<b>126.75</b>	<b>20,743,242</b>	<b>13.00</b>	<b>44,093,717</b>	<b>139.75</b>

<b>Additional Projects Requested</b>	
	Project Request
<b>Capital Expenditure Fund Projects</b>	
Walden Ponds Road Maintenance Office and Breakroom	275,537
OSTC - Large Vehicle Storage Drainage Repairs	27,540
OSTC - Fleet Charging Station	26,769
Offset to OSTC Fleet Charging Station	(6,260)
<b>Total Capital Expenditure Fund Projects</b>	<b>323,586</b>
<b>Information Technology Projects</b>	-
<b>Vehicle Replacements</b>	**
<b>Total</b>	

\*\*Funding for Road & Bridge vehicles and equipment is included the Road & Bridge Funds annual project budget. Specific projects and capital equipment replacements are identified in the Transportation Capital Improvement Plan and approved by the BOCC in early 2017.

<b>Compensation Package Allocation</b>	
Merit	168,696
Range	84,526
Market	64,538
<b>Total</b>	<b>317,760</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Work shop and incorporated into the Adopted Budget following the BOCC's direction.

# Transportation Department

Director of Transportation– (303) 441-3900

George Gerstle

<b>2017 Budget Requests</b>			
Pri #	Fund/Title	2017 Requests	
		Budget (\$)	FTE
<b>General Fund</b>			
<b><i>Flood Recovery Term Renewal Requests</i></b>			
1	1X TERM FTE Extension - Engineer II	121,440	1.00
2	1X TERM FTE Extension - Planner II	78,192	1.00
3	2X TERM FTE Extension - Admin Lead Technician	53,292	1.00
4	1X TERM FTE Extension - Planner II	75,552	1.00
5	1X TERM FTE Extension - Program Specialist II	73,370	1.00
6	2X TERM FTE Extension - Project Manager	109,032	1.00
7	1X Term FTE Extension - Engineer II	90,378	1.00
8	1X Term FTE Extension - Planner II	65,160	1.00
9	1X TERM FTE Extension - Planner II	80,928	1.00
10	2X TERM FTE Extension - Planner II	79,452	1.00
11	1.5X TERM FTE Extension - Senior Planner	94,524	1.00
12	1.5X FTE TERM Extension - Program Specialist I	74,340	1.00
<b><i>Transportation Operations Requests</i></b>			
1	FEMA Flood Remapping Hourly Reviewer	53,104	-
<b>General Fund Requests Total</b>		<b>1,048,764</b>	<b>12.00</b>
<b>Road &amp; Bridge Fund</b>			
<b><i>Payments to Cities Requests</i></b>			
1	PAY TO CITIES INCREASE	2,880	-
<b><i>Flood Recovery Operations Requests</i></b>			
1	Flood Recovery Funding- Road and Bridge Fund	13,130,000	-
2	1X James Canyon Flood Repairs	970,000	-
<b><i>Emerald Ash Borer Requests</i></b>			
1	1X Emerald Ash Borer Management (EAB)	57,346	-
<b><i>Road &amp; Bridge Operations Requests</i></b>			
3	Road and Bridge Projects	5,531,372	-
<b>Road &amp; Bridge Fund Requests Total (recommended)</b>		<b>19,691,598</b>	<b>-</b>
<b>Total Recommended Requests</b>		<b>20,740,362</b>	<b>12.00</b>
<b>Road &amp; Bridge Fund</b>			
<b><i>Road &amp; Bridge Operations Requests</i></b>			
1	Increase Overtime Wages	59,590	-
2	Increase in R&B Hourly	3,300	-
<b><i>Road Sales &amp; Use Tax Requests</i></b>			
1	1X TERM FTE Extension - Planner I	66,840	1.00
<b>Road &amp; Bridge Fund Requests Total (not recommended)</b>		<b>129,730</b>	<b>1.00</b>
<b>Fleet Services Fund</b>			
<b><i>Fleet Services Operations Requests</i></b>			
1	Decommission Three In Ground Heavy Duty Floor Hoist	8,100	-
2	Truck Lifts	40,420	-
3	Replace Car Wash Hotsy	11,945	-
4	GT Series Pneumatic Torque Wrench	7,549	-
5	Install Lube and Air Hose in Bay #10	15,432	-
6	Internal Insurance Service Expenditure Increase (Worker's Comp)	9,224	-
7	Internal Insurance Service Expenditure Increase (Auto and General)	17,693	-
<b>Fleet Services Fund Requests Total</b>		<b>110,363</b>	<b>-</b>
<b>Total Transportation Department Requests</b>		<b>20,980,455</b>	<b>13.00</b>

# Flood Recovery

Finance Division Assistant Director – (303) 441-1013

Catrina Asher

The 2013 Flood resulted in extensive damage to residential and business property, as well as to Boulder County roads, bridges, creeks, and open space. Long-term recovery efforts continue to dominate Boulder County programs and projects. Recovery for community infrastructure and ecology is happening simultaneously and progress in one area is intricately tied to progress in the other areas.

Recovering from the 2013 Flood will be a multi-year commitment for Boulder County, the municipalities and our community as a whole. Boulder County is committed to building back stronger and more resilient than before.

<b>Budget Summary by Fund</b>						
Fund (s)	2017 Base		2017 Recommended Requests		2017 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
<b>General Fund</b>	-	-	12,000,000	-	12,000,000	-
<b>Disaster Recovery Grants Fund</b>						
<i>CDBG-Disaster Recovery</i>	-	16.75	9,650,000	8.00	9,650,000	24.75
<i>Hazard Mitigation</i>	-	-	4,570,000	-	4,570,000	-
<b>Disaster Recovery Grants Fund Total</b>	-	<b>16.75</b>	<b>14,220,000</b>	<b>8.00</b>	<b>14,220,000</b>	<b>24.75</b>
<b>Flood Recovery Sales &amp; Use Tax Func</b>	<b>4,874,000</b>	-	-	-	<b>4,874,000</b>	-
<b>Total</b>	<b>4,874,000</b>	<b>16.75</b>	<b>26,220,000</b>	<b>8.00</b>	<b>31,094,000</b>	<b>24.75</b>

<b>Capital Items and Projects</b>	
	<b>Project Request</b>
<b>Total Capital Expenditure Fund Projects</b>	-
<b>Information Technology Projects</b>	-
<b>Vehicle Replacements</b>	-
<b>Total</b>	-

<b>Compensation Package Allocation</b>	
Merit	19,153
Range	9,576
Market	38,403
<b>Total</b>	<b>67,132</b>

\*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2017. Compensation decisions will be announced on 11/10/16 at the Budget Workshop and incorporated into the Recommended Budget following the BOCC's direction.

# Flood Recovery

Finance Division Assistant Director – (303) 441-1013

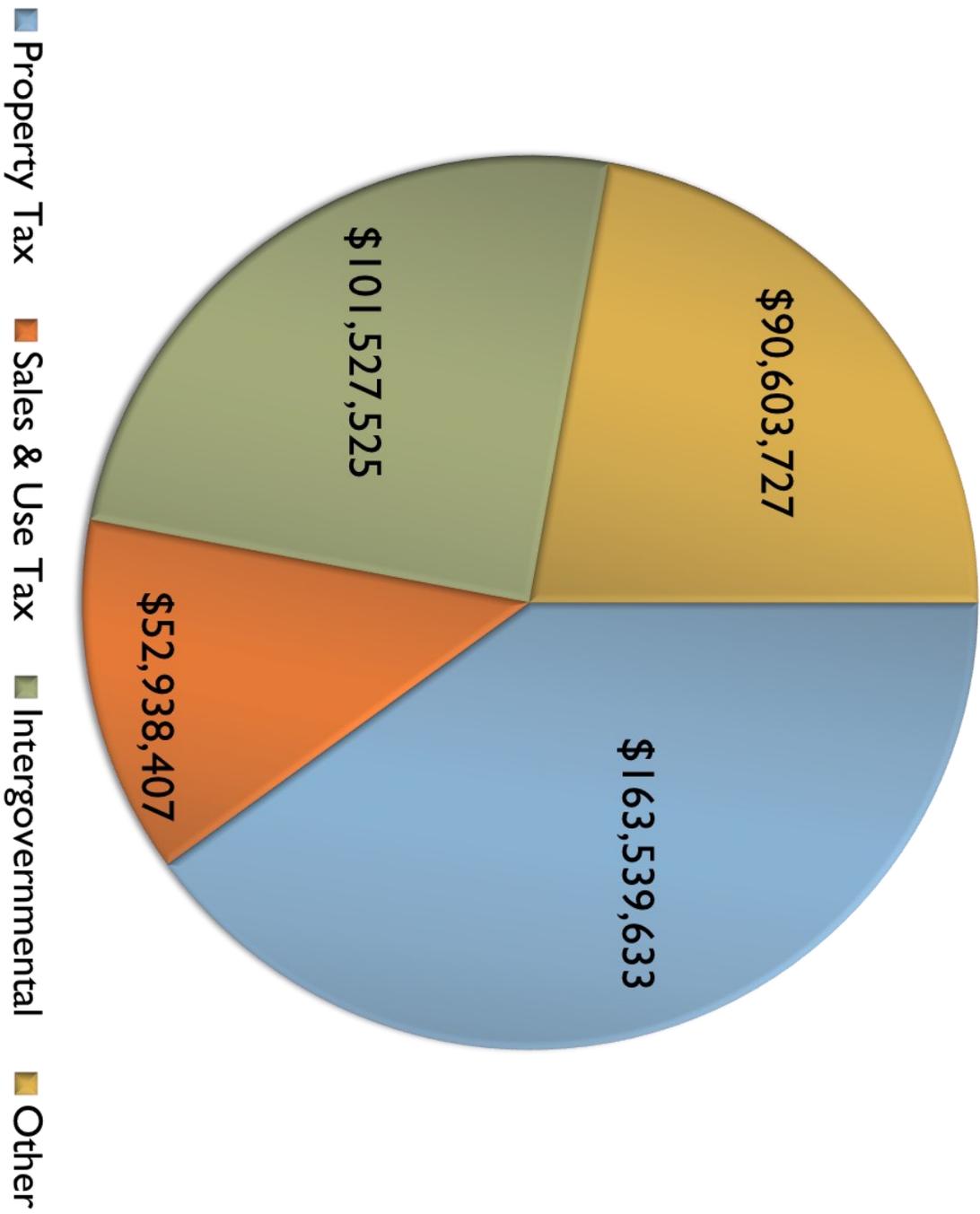
Catrina Asher

<b>2017 Budget Requests</b>			
Pri #	Fund/Title	<u>2017 Requests</u>	
		Budget (\$)	FTE
<b>General Fund</b>			
1	Use of Flood Recovery COPs Proceeds	12,000,000	-
<b>General Fund Requests Total</b>		<b>12,000,000</b>	<b>-</b>
<b>Disaster Recovery Grants Fund</b>			
<b><i>CDBG-Disaster Recovery Term Renewal Requests</i></b>			
1	1X TERM FTE Extension - Planner II	94,296	1.00
2	1X 4 mo. HHS CDBG-DR Term FTE Extension 2696	27,292	1.00
3	HHS CDBG-DR Term FTE Extension 8374	18,460	1.00
4	1X 4 mo. HHS CDBG-DR Term FTE Extension 8377	27,036	1.00
5	1X 4 mo. HHS CDBG-DR Term FTE Extension 8378	24,520	1.00
6	1X 4 mo. HHS CDBG-DR Term FTE Extension 8379	24,520	1.00
7	1X TERM FTE Extension - Planner II	75,552	1.00
8	3 mos. FTE TERM EXTEN. – Proj. Mgr.	27,732	1.00
<b><i>CDBG-Disaster Recovery Operations Requests</i></b>			
1	CDBG-DR Unexpended Flood Recovery Grants	9,330,592	-
<b><i>Hazard Mitigation Operations Requests</i></b>			
1	Hazard Mitigation Unexpended Flood Recovery Grants	4,570,000	-
<b>Disaster Recovery Grants Fund Requests Total</b>		<b>14,220,000</b>	<b>8.00</b>
<b>Total Recommended Requests</b>		<b>26,220,000</b>	<b>8.00</b>

## 2017 Revenue Projections Countywide - September 2015

Revenue Categories	2016 Original Budget	2017 Projection
<b>Tax and Assessment Revenue</b>		
<u>Property Tax:</u>		
General Fund	121,405,051	125,768,486
Road Fund	1,263,009	1,266,680
Housing & Human Services Fund	6,620,612	6,987,173
Developmental Disabilities Fund	6,790,371	6,810,110
Health & Human Services Fund	4,128,546	4,140,547
Temporary Safety Net Fund	6,111,334	6,129,099
Capital Expenditure Fund	7,306,832	12,365,976
<u>Property Tax - Penalties/Interest/Refunds</u>	99,145	71,562
<u>Sales &amp; Use Tax</u>	51,438,478	52,938,407
<u>Specific Ownership Tax</u>	8,476,486	8,038,677
<u>LID Assessments:</u>		
Eldorado Springs LID Fund	122,972	121,722
Climate Smart Loan Fund	843,331	833,615
<b>Total Tax and Assessment Revenue</b>	<b>214,606,167</b>	<b>225,472,054</b>
<b>Intergovernmental Revenue</b>		
<u>Federal:</u>		
Flood Reimbursement	11,355,674	26,100,631
CDBG-R	18,820,000	14,220,000
Other	1,416,017	1,589,870
<u>State:</u>		
Flood Reimbursement	1,848,598	1,296,135
Highway User Tax (HUTF)	6,115,755	6,181,786
Conservation Trust Fund	400,000	400,000
Other	665,288	723,585
Housing and Human Services Fund	29,407,534	30,341,937
Grants Fund	12,000,000	12,000,000
Workforce BoCo Fund	6,000,000	6,000,000
Other	3,069,326	2,673,581
<b>Total Intergovernmental Revenue</b>	<b>91,098,192</b>	<b>101,527,525</b>
<b>Other Revenue</b>		
Fees and Charges	13,675,056	13,789,287
Health & Dental	21,799,078	23,299,078
Interest on Investments	635,155	626,020
Recycling	4,997,015	4,605,000
Rents	4,879,389	4,207,688
Bond Proceeds	-	-
Intra-fund Transfers In	10,000,000	6,000,000
Inter-fund Transfers In	41,566,103	21,459,265
Misc Other	7,464,433	7,623,375
<b>Total Other Revenue</b>	<b>105,016,229</b>	<b>81,609,713</b>
Contribution to Fund Balance		(5,913,226)
<b>Total All Revenue</b>	<b>410,720,588</b>	<b>402,696,066</b>

# Projected 2017 Countywide Revenues



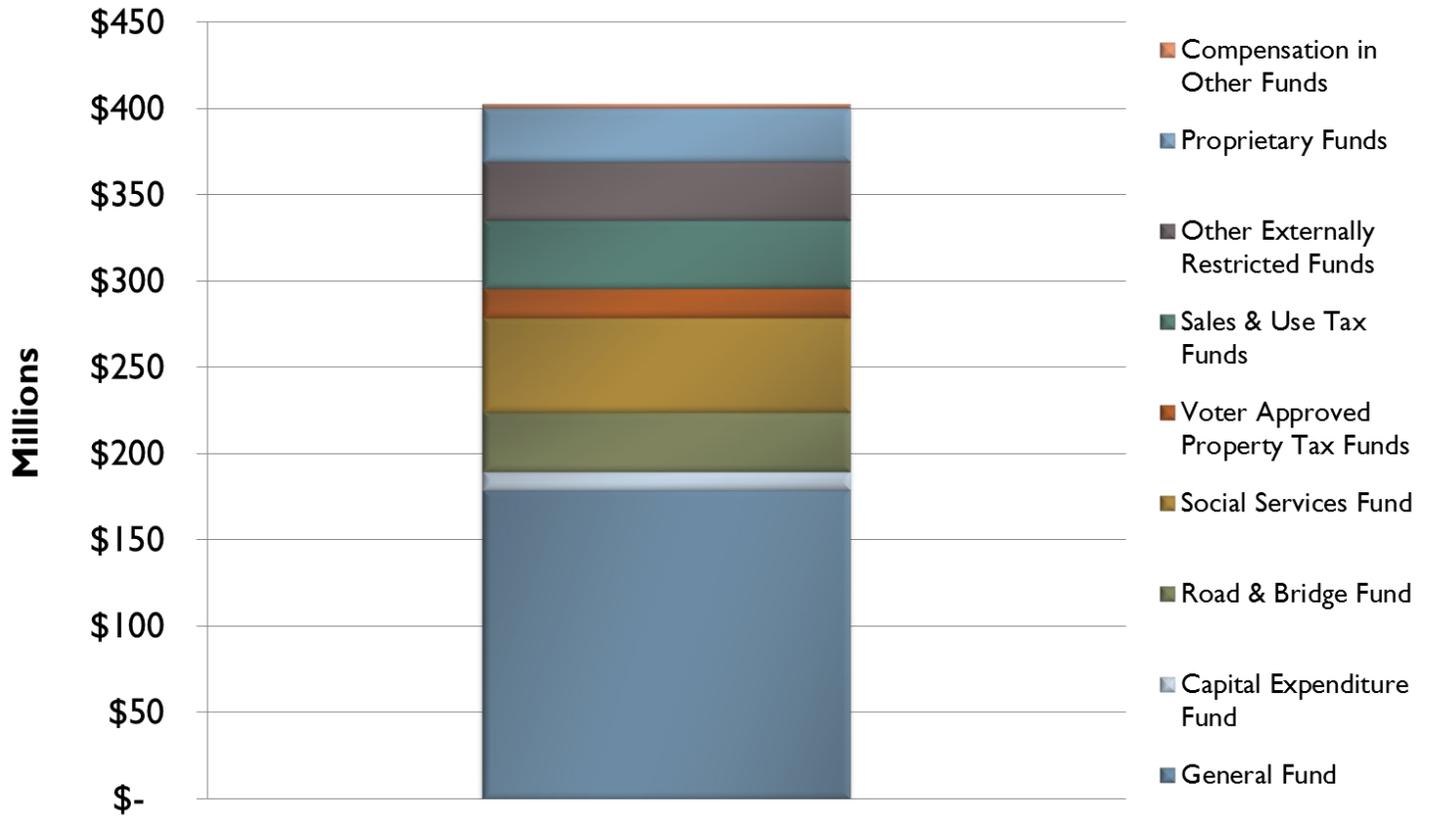
2017 CAPITAL EXPENDITURE REQUESTS						
Request ID	Request Title	Requested Amount	Cost Center	Agency	Fund	Cost Center Title
46824	Jail - Design Administrative Space Improvements	305,000	7133	GR1	41	Architects FundedProjects
46831	Planning - Master Planning Services Phase 2	190,000	7133	GR1	41	Architects FundedProjects
46823	JC - Space Solution - Phase 3	4,000,000	7133	GR1	41	Architects FundedProjects
46846	Countywide - Security/Access Upgrades	75,000	7133	GR1	41	Architects FundedProjects
46863	JC- Security Access Point Upgrades	96,398	7133	GR1	41	Architects FundedProjects
46847	DTC EW - Budget Office Remodel	15,524	7133	GR1	41	Architects FundedProjects
46866	NB - Public Health Midterm Space Needs	88,404	7133	GR1	41	Architects FundedProjects
46865	DTC-Treasurers Office Security Doors	39,670	7133	GR1	41	Architects FundedProjects
46848	PSIR - STV Longmont Motor Vehicle Office Expansion	200,491	7133	GR1	41	Architects FundedProjects
46825	DTC - East Wing Remodel	1,195,212	7133	GR1	41	Architects FundedProjects
46837	Annual Lock Replacement	15,000	7094	IF1	41	BCBS Infrastructure
46854	JC - Parking Garage Repairs	25,000	7094	IF1	41	BCBS Infrastructure
46839	Hard Surface Repairs	50,000	7094	IF1	41	BCBS Infrastructure
46835	DTC Courthouse - Roof Replacement	275,000	7094	IF1	41	BCBS Infrastructure
46864	FG- Indoor Arena Roof & HVAC Engineering Analysis	36,000	7801	PR1	41	ParksGenRecon-FrgrndsMinorProj
46937	PSIR - FG Exhibit Bld Electric Branch Wire Upgrade	75,000	7801	PR1	41	ParksGenRecon-FrgrndsMinorProj
46853	NB-OCH 3460 Broadway Breakroom Remodel	125,759	7133	GR1	41	Architects FundedProjects
46938	FG - Farmers Market Vendor Area Improvement	165,950	7801	PR1	41	ParksGenRecon-FrgrndsMinorProj
46829	CRI Specialist Workspace Modification	37,524	7133	GR1	41	Architects FundedProjects
46852	PSIR - ADA Meeting Room T-Coile - Phase 4	20,000	7133	GR1	41	Architects FundedProjects
46849	Longhorn Wildfire Cache Site Hard Surface Paving	84,648	7133	GR1	41	Architects FundedProjects
46850	Fire Management Facility Storage Building	154,646	7133	GR1	41	Architects FundedProjects
46845	DTC - NED's Remodel	180,822	7133	GR1	41	Architects FundedProjects
46830	Cable TV Solution - Phase 3	65,734	7133	GR1	41	Architects FundedProjects
46841	Carpet Replacement Program	70,000	7094	IF1	41	BCBS Infrastructure
46844	Coatings and Repairs	165,000	7094	IF1	41	BCBS Infrastructure
46869	Window Upgrades- DTC Annex	48,000	7094	IF1	41	BCBS Infrastructure
47115	Jail - Entry Drive Paving	125,000	7094	IF1	41	BCBS Infrastructure
46840	Landscape Repairs	15,000	7094	IF1	41	BCBS Infrastructure
46838	Light Fixture Energy Efficiency	40,000	7094	IF1	41	BCBS Infrastructure
46870	Engineering & Design for Infrastructure Planning	50,000	7094	IF1	41	BCBS Infrastructure
46843	EMS Controls - Boulder Courthouse	250,000	7094	IF1	41	BCBS Infrastructure
46862	FG Nat Rsrc - Sidewalk & Retaining Wall Repair	65,880	7094	IF1	41	BCBS Infrastructure
46868	OSTC - Fleet Charging Station	26,769	9435	APF	75	Fleet Services Architect Proj
46855	Walden Ponds Road Maintenance Office and Breakroom	275,537	4400	APT	11	Architect Projects
46857	OSTC - Large Vehicle Storage Drainage Repairs	27,540	4400	APT	11	Architect Projects
46935	Recycle - Fire Sprinkler System Repair Phase 1	250,000	9553	SW1	99	Recycling Capital Improvements
		<b>Total</b>	<b>8,925,508</b>			
	- Recommended					
	- Not Recommended					

2017 CAPITAL REQUESTS										
Request ID	Request Title	Requested Amount	Cost Center	Agency	Fund	Cost Center Title	Agency Priority	Sustainability		
46995	Rep. for unit 443,SO,Dodger Ram 1500, 4x4 Pickup	37,074	1314	AD3	1	General Admin-Cap Outlay	1	N		
46997	Rep. for Unit 237,SO,Ford Interceptor Utility	37,876	1314	AD3	1	General Admin-Cap Outlay	2	N		
46998	Rep. for Unit 136,SO, Chevrolet Police Tahoe	49,241	1314	AD3	1	General Admin-Cap Outlay	3	N		
47001	Rep. for Unit 230, SO, Ford Interceptor Utility	37,876	1314	AD3	1	General Admin-Cap Outlay	4	N		
47004	Rep. for Unit 441, SO, Dodge Ram 1500, 4x4, Pickup	35,306	1314	AD3	1	General Admin-Cap Outlay	5	N		
47005	Rep. for Unit 336, SO, Ford Interceptor Utility	37,876	1314	AD3	1	General Admin-Cap Outlay	6	N		
47006	Rep. for Unit 442, SO, Dodge Ram 1500, 4x4, Pickup	36,074	1314	AD3	1	General Admin-Cap Outlay	7	N		
47007	Rep. for Unit 140, SO, Dodge Ram 1500, 4x4, Pickup	37,074	1314	AD3	1	General Admin-Cap Outlay	8	N		
47009	Rep. for Unit 231, SO, Ford Police Interceptor	37,876	1314	AD3	1	General Admin-Cap Outlay	9	N		
47010	Rep. for Unit 440, SO, Chevrolet Tahoe 4X4	37,074	1314	AD3	1	General Admin-Cap Outlay	10	N		
47018	Rep. for Unit 200, SO, Ford Interceptor Utility	39,578	1314	AD3	1	General Admin-Cap Outlay	11	N		
47019	Rep. for Unit 101, SO, Ford Interceptor Utility	39,578	1314	AD3	1	General Admin-Cap Outlay	12	N		
47021	Rep. for Unit 141, SO, Dodge, Ram 1500, 4x4, Picku	37,074	1314	AD3	1	General Admin-Cap Outlay	13	N		
47022	Rep. for Unit 1035,SO,Chevrolet Tahoe (Unmarked)	43,978	1314	AD3	1	General Admin-Cap Outlay	14	N		
46970	Admin. FAC., 1 Ton, 4x4, Flat Bed, Dump, DRW	51,909	1314	AD3	1	General Admin-Cap Outlay	15	N		
46974	Rep. Unit 1922,RC, F350, 4x4, Long Bed Pickup Truck	34,982	1314	AD3	1	General Admin-Cap Outlay	16	N		
46996	Rep. for Unit 191, SO, Dodge Ram 1500, 4x4, Pickup	37,900	1314	AD3	1	General Admin-Cap Outlay	17	N		
46988	Rep. for Unit 1997, POS, Ford, F-150,4x,ext., pkup	38,054	1314	AD3	1	General Admin-Cap Outlay	18	N		
47023	Rep. for Unit 653,SO, Ford, Transit 350, Van	31,607	1314	AD3	1	General Admin-Cap Outlay	19	N		
47024	Rep. for Unit 552, SO, Ford, Transit 350, Van	31,607	1314	AD3	1	General Admin-Cap Outlay	20	N		
47025	Rep. for Unit 553, SO, Ford, Transit 350, Van	31,607	1314	AD3	1	General Admin-Cap Outlay	21	N		
46986	Rep. for Unit 0095, DA, Toyota RAV4 Hybrld AWD	29,191	1314	AD3	1	General Admin-Cap Outlay	22	Y		
46989	Rep. for Unit 2615, POS, Ford F-150 ext. 4x4 pkup.	38,054	1314	AD3	1	General Admin-Cap Outlay	23	N		
46975	Rep. for Unit 1999, POS, Jeep Cherokee Latitude	32,124	1314	AD3	1	General Admin-Cap Outlay	24	N		
46987	Rep. for Unit 1952, POS, Ford, F-150 Ext. 4x4Pickup	38,054	1314	AD3	1	General Admin-Cap Outlay	25	N		
46990	Rep. for Unit 2607,POS,Ford,F-150,est. 4x4, Pkup.	38,054	1314	AD3	1	General Admin-Cap Outlay	26	N		
47020	Rep. for Unit 290, SO, Dodge Ram 1500, 4x4, Pickup	37,900	1314	AD3	1	General Admin-Cap Outlay	27	N		
46991	Rep. for Unit 1932,POS, Ford F-150,ext.,4x4, Pkup	38,054	1314	AD3	1	General Admin-Cap Outlay	28	N		
46993	Rep. for Unit 1936,POS, Ford,F-150,ext.,4x4, Pkup.	38,054	1314	AD3	1	General Admin-Cap Outlay	29	N		
47003	Rep. for Unit 1044, SO, Ford F350 Truck (Marked)	47,542	1314	AD3	1	General Admin-Cap Outlay	30	N		
47008	Rep. for Unit 1042, SO, Ford F-350 Utility Truck	47,542	1314	AD3	1	General Admin-Cap Outlay	31	N		
46969	Admin. Fac., Ford F-350, 4x4, Util., Trk.,	41,764	1314	AD3	1	General Admin-Cap Outlay	32	N		
46992	Rep. for Unit 2333, POS, Jeep Cherokee Latitude	32,124	1314	AD3	1	General Admin-Cap Outlay	33	N		
46976	Rep. Unit 2621, POS, EV-Nissan Leaf	35,250	1314	AD3	1	General Admin-Cap Outlay	34	Y		

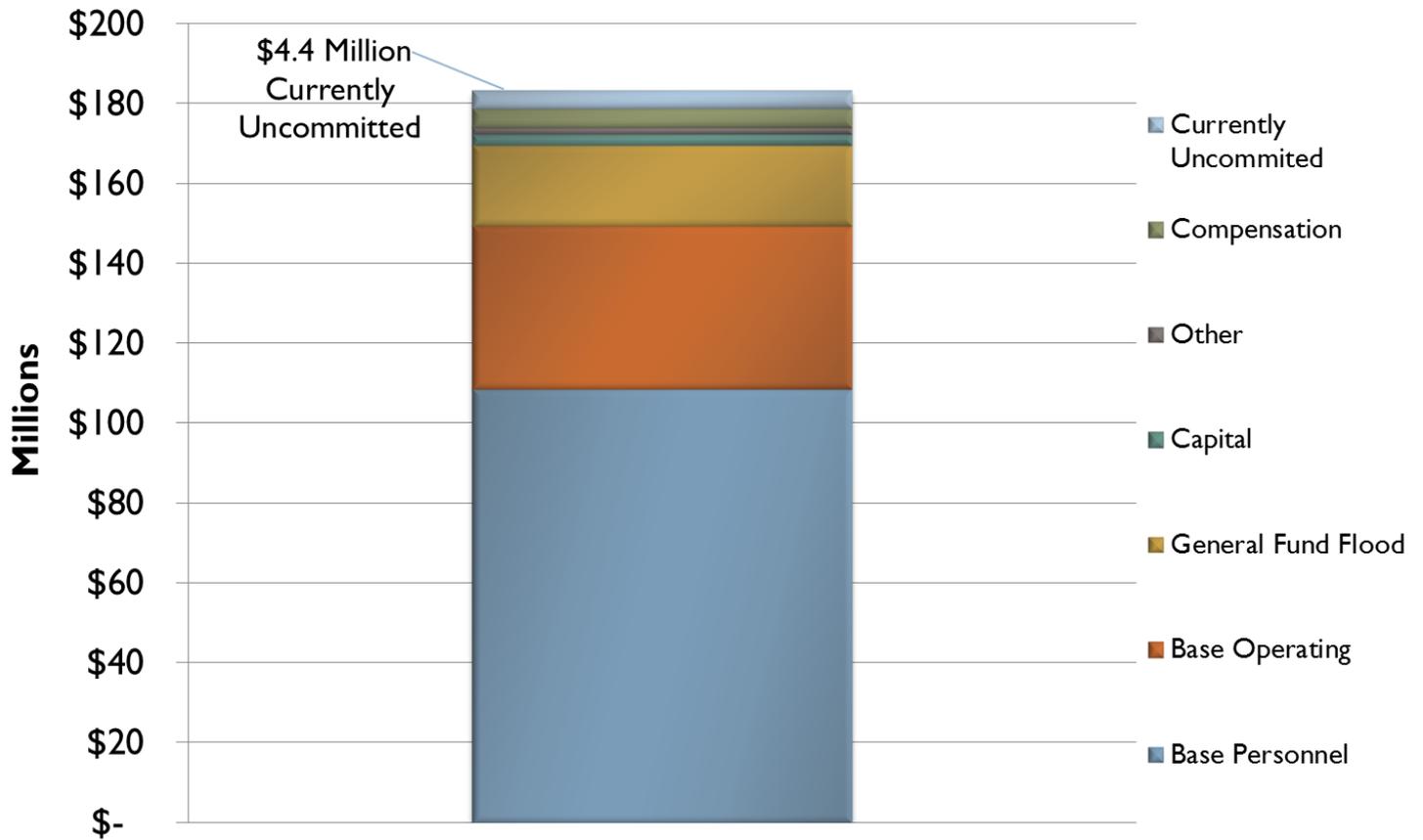
2017 CAPITAL REQUESTS										
Request ID	Request Title	Requested Amount	Cost Center	Agency	Fund	Cost Center Title	Agency Priority	Sustainability		
46971	Rep for Unit 1925, Land Use, Toyota Rav4 Hybrid	29,191	1314	AD3	1	General Admin-Cap Outlay	35	Y		
47002	Rep. for Unit 740, SO, Jeep Cherokee (Unmarked)	29,040	1314	AD3	1	General Admin-Cap Outlay	36	N		
46977	Rep. for Unit 1633, POS, John Deere 310 SE Backhoe	101,218	1314	AD3	1	General Admin-Cap Outlay	37	N		
47026	Rep. for Unit 451, SO, Ford, Transit 350, CargoVan	28,119	1314	AD3	1	General Admin-Cap Outlay	38	N		
46994	Rep. for Unit 1786, POS, Two Horse Trailer	11,000	1314	AD3	1	General Admin-Cap Outlay	39	N		
46972	Rep. for Unit 4270, POS, Honda 4Trax Rincon	10,800	1314	AD3	1	General Admin-Cap Outlay	40	N		
47027	Rep. for Unit 652, SO, Prisoner Transport	119,780	1314	AD3	1	General Admin-Cap Outlay	41	N		
46923	Audio Video Recording System	19,722	2401	DA1	1	District Attorney	4	N		
46919	Decommission Three In Ground Heavy Duty Floor	8,100	9421	FS1	75	Fleet Services	1	N		
46920	Truck Lifts	40,420	9421	FS1	75	Fleet Services	2	N		
46921	Replace Car Wash Hotsy	11,945	9421	FS1	75	Fleet Services	3	N		
46922	GT Series Pneumatic Torque Wrench	7,549	9421	FS1	75	Fleet Services	4	N		
46924	Install Lube and Air Hose in Bay #10	15,432	9421	FS1	75	Fleet Services	5	N		
46890	HHS Plug-in Hybrid Electric Vehicle Longmont HUB	31,336	4555	HU1	12	BOSS Administration		N		
46891	HHS Plug-in Hybrid Electric Vehicle North	31,336	4555	HU1	12	BOSS Administration		N		
46892	HHS Plug-in Hybrid Electric Vehicle Kaiser	31,336	4555	HU1	12	BOSS Administration		N		
46930	New Electrical Distribution Equipment - Exhibitors	61,058	2715	PO1	1	ParksandOpenspace - Fairgroun	12	N		
47144	Bomb Suit	17,183	2866	SH1	1	Sheriff - SWAT K9 BombSquad	8	N		
46833	Weigh Scales - Recycling Center - Qty 2	168,000	9551	SW1	99	Recycling Center	3	N		
46828	CRI Specialist Equipment and Chair	2,442	1020	AD1	1	Adm Svcs - Human Resources Di	2	N		
<b>Total</b>		<b>2,069,935</b>								
	- Recommended									
	- Not Recommended									

# 2017 Recommended Budget By Fund

2017 Expenditures = \$402,696,066



# 2017 Recommended Budget General Fund



## 2017 Recommended Budget

### Nederland Area Eco Pass Public Improvement District

Assessed Valuation	\$64,609,974
Property Tax Budgeted (99% of Levy)	\$ 118,333
Interest Revenue	\$ 100

---

#### Expenditures:

RTD Eco Pass	\$ 96,706
Town of Nederland Admin Fee 10%	\$ 9,671
Bus Stop Improvements	\$ 20,000
Eco Pass Education & Outreach	\$ 5,000
Machine Printing Ribbons x3	<u>\$ 300</u>
Total Recommended Budget	<u>\$ 131,677</u>