



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Human Services Board/BCHA Board  
MONTHLY BOARD MEETING  
Tuesday, February 24, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) **Call to order**
- 2) **Financial report—Will Kugel, DHHS Finance Division Director**
  - a) Review of Financials through December 2014
- 3) **Housing Division Updates: Note, the majority of the meeting will focus on Housing related updates (see [Boulder County Housing Authority Board Packets](#) for details), including:**
  - a) Housing development project updates—Aspinwall at Josephine Commons, Alkonis, Lyons
  - b) Flood related housing updates: CDBG-DR
  - c) Housing finance updates
- 4) **Matters from members of the Board**
- 5) **Matters from members of the Public\*\***
- 6) **Upcoming Meeting and agenda items**
  - a) **Tuesday, March 31, 2015 at 2:00 p.m.**— Dickey Lee Hullinghorst Conference Room – 3rd Floor  
Boulder County Courthouse, Boulder, Colorado
- 7) **Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes.**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Executed Grants and Contracts:**

12/11/14	Acorn School	Human Services and HSSN	\$ 25,000.00
12/11/14	Attention Homes	Human Services and HSSN	\$ 45,320.00
12/11/14	Boulder County AIDS Project	Human Services and HSSN	\$ 61,800.00
12/11/14	Boulder Day Nursery Association	Human Services and HSSN	\$ 37,080.00
12/11/14	Boulder Valley Women's Health Center	Human Services and HSSN	\$ 207,000.00
12/11/14	Bridge House	Human Services and HSSN	\$ 40,000.00
12/11/14	Center for People with Disabilities	Human Services and HSSN	\$ 181,023.00
12/11/14	Children First of the Rockies	Human Services and HSSN	\$ 70,944.00
12/11/14	Dental Aid	Human Services and HSSN	\$ 186,574.00
12/11/14	Early Childhood Council of Boulder County	Human Services and HSSN	\$ 140,000.00
12/11/14	Helene Wurth	foster/kin home studies for certification	\$ 40,000.00
12/11/14	Mental Health Partners	PIP: prevention and intervention services in schools	\$ 169,211.00
12/11/14	Safe Shelter of St. Vrain Valley	Human Services and HSSN	\$ 100,940.00
12/11/14	Safehouse Progressive Alliance Network (SPAN)	Human Services and HSSN	\$ 229,500.00
12/11/14	Salud Family Health Centers	Human Services and HSSN	\$ 244,625.00
12/11/14	Voices for Children CASA	Human Services and HSSN	\$ 31,930.00
12/11/14	Wild Plum	Human Services and HSSN	\$ 63,036.00
12/12/14	Center for Adoption Support and Education (Debbie Riley)	Adoption Consultation	\$ 1,200.00
12/16/14	Sweepstakes Unlimited (Thomas Mills)	Process of Service	\$ 14,999.00
12/21/14	Aspen Grove	Human Services and HSSN	\$ 10,000.00
12/21/14	Melissa Harris	PEAK Outreach Toolkit	\$ 4,750.00
12/23/14	HOPE - Homeless Outreach Providing Encouragement	Human Services and HSSN	\$ 5,150.00
12/24/14	Agape Family Services	Human Services and HSSN	\$ 10,000.00
1/6/15	Blue Sky Bridge	Human Services and HSSN	\$ 32,960.00
1/6/15	Boulder Outreach for Homeless Overflow (BOHO)	Human Services and HSSN	\$ 30,000.00
1/6/15	Clinica Campesina/Family Health Services	Human Services and HSSN	\$ 587,860.00
1/6/15	OUR Center	Human Services and HSSN	\$ 235,000.00
1/6/15	Sister Carmen Community Center	Human Services and HSSN: Master Contract, HSP/Emergency Services Task Order 2015-01, and General Operating Task Order 2015-02	\$ 140,000.00
1/6/15	TLC Learning Center	Human Services and HSSN	\$ 50,000.00
1/6/15	YWCA of Boulder County	Human Services and HSSN	\$ 159,650.00
1/7/15	Children's House Preschool	Human Services and HSSN	\$ 12,500.00
1/12/15	Corporate Psychological Services	Psychological Services	\$ 4,999.00
1/13/15	Brighten the Brain	Neurofeedback Services	\$ 4,999.00
1/13/15	City of Boulder	Child Care Resource and Referral	\$ 35,000.00

1/13/15	Workforce Boulder County (WfBC)	MOU and Task Order 2015-01 (pathways to employment for CO Works/TANF eligible) and Task Order 2015-02 (non-TANF)	\$ 1,612,823.00
1/14/15	Jennifer Sardinia	Foster Parent Core Training	\$ 24,999.00
1/14/15	Marcie Howell	Victim Advocate Representative for Project REACH	\$ 20,000.00
1/18/15	CPR Colorado/David Moschner	CPR certification for foster and kin parents, hourly child care workers, and Visitation Case Aides	\$ 10,000.00
1/18/15	Savio House	Amendment to include Community-Based Services (no dollar change)	\$ -
1/20/15	City of Boulder	Family Resource Center (FRC)	\$ 170,000.00
1/20/15	Community Food Share	Human Services and HSSN	\$ 74,160.00
1/20/15	Sister Carmen Community Center	FRC task order 2015-03 (HSSN Funds)	\$ 200,327.00
1/26/15	Lynnette Osorio	home studies for foster/kin certification	\$ 24,999.00
1/27/15	D. A. Price Inc. dba Home Instead Senior Care	Providing emergency, short term, in home health care and personal care to APS clients to prevent nursing home admission.	\$ 10,000.00
1/29/15	Lyons Emergency Assistance Fund (LEAF) Fiscal Agent: Colorado Nonprofit Development Center (CNDC)	2015 HSF Award (Fiscal Agent: Colorado Nonprofit Development Center)	\$ 10,000.00
1/29/15	TALX (The Work Number)	Service to verify certain employment-related information about an individual client	\$ 86,000.00
2/3/15	Boulder Shelter for the Homeless	Master Contract and Task Order 2015-01 (Human Services Fund Award)	\$ 200,000.00
2/5/15	Boulder Shelter for the Homeless	Task Order 2015-02 Temporary Safety Net Dollars (Emergency Services and Housing Stabilization)	\$ 75,000.00
2/5/15	Regina Gray	Clinical Supervision groups for CMCO and CS case managers.	\$ 19,000.00
2/6/15	LexisNexis	Accurant data base for location and identification services	\$ 19,608.00
2/9/15	Patrice Langan	certified foster/kin parent training assistant	\$ 6,000.00
2/10/15	Boulder Alcohol Education Center	Contract Amendment (increase amount from \$1000 to \$2500) for substance abuse monitoring	\$ 1,500.00
2/12/15	Boulder Shelter for the Homeless	Task Order 2015-03 (TSN/Benefits Acquisition Collaborative)	\$ 65,000.00
2/12/15	Inn Between	Human Services and HSSN	\$ 75,000.00
2/18/15	Homewatch Caregivers of Boulder County	Providing emergency, short term, in home health care and personal care to APS clients to prevent nursing home admission.	\$ 10,000.00
2/19/15	The Colorado Health Foundation	Healthy Kids and Adults Unit Funding (Grant 6432)	\$ 309,758.00

# Boulder County Human Services

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## Financial Report – February 24, 2015

The accompanying financials reflect preliminary actuals through December 2014 for County calendar year (see appendices A through E) and State fiscal year spending, including allocations to actuals analysis, for halfway through the SFY14-15, (see Appendices F and G).

This month's report includes updates & discussion on the following:

1. 2014 Financial Highlights
2. At 12/31/14 – Notes on Expected Year-end Calendar Year Spending
3. At 12/13/14 – Notes Half-way through the SFY14-15
4. Completion of 2014 Consolidated / Community Contracts Spending
5. Status of 2015 Consolidated / Community Contracts

### 1. 2014 Financial Highlights

- Passage of November ballot 1B Human Services Safety Net Mill Levy Extension, for 15 more years of funding (62.98% "for") and, while not direct funding to Human Services, passage of ballot 1A County-wide Flood Recovery Sales & Use Tax (61.38% "for").
- First year implementation of Human Services taking over contract management with 30 non-profit community partners that were previously administered through the Commissioner's Office. This \$7.5M transfer of county funding oversight has streamlined several contracting and other administrative processes and has created a framework for more generative and coordinated programming.
- A favorable State fiscal year-end closeout (June 2014) where overspent allocations in Child Care, Child Welfare, Core Services and Adult Protective Services were 100% covered surplus distribution (i.e. net remaining county funds at the State level). The State pass-through funding rate, which covers a portion of overspent County Administration, was – at 63% - at its highest in at least six years.

### 2. At 12/31/14 – Notes on Expected Year-end Calendar Year Spending

With the County calendar year closeout process underway, there are a number of important items to note at this point.

- Fund 012 Fund balance is estimated to decrease by approximately \$900K to \$9.8 million after the contributions for the St Vrain capital construction (\$2,915,900) and related building furnishings (\$436,091) are taken into consideration. This decrease is less than expected due to the very favorable closeout process at the end of the state

fiscal year and the very favorable match rates in 2014 for the enhanced Medicaid activity (90% reimbursement) and the general pass-thru rate (63% reimbursement).

- Spending notes on 2014 HSSN and generative contract spending: HSSN 100% spent; generative contracts projected to be all but approximately \$10k spent.

### 3. At 12/31/14 – Notes Half-way through the SFY14-15

Appendix F reflects spending of the Boulder County major State allocations as of 12/31/14. This point in the year provides a good opportunity to project final expenditures to the 6/30/15 State fiscal year-end. Additionally, as total allocation and spending data is available at the State 64-county composite level, this data further shapes our expectations of how these programs will close out the state fiscal year:

- While **Child Care** spending is trending over allocation at 58.9% half-way through the State fiscal year, the State is significantly underspent at 47.3% spent. Unless spending at the composite State level increases dramatically in the second half of the year, the Department is estimating full coverage of any overspent amount at closeout.
- The Department is projecting overspending the state allocation in **Child Welfare**, **Core Services** and **APS Client Benefits** with 52.9%, 51.9% and 61.2% spent, respectively six-months into the year. Composite State spending is running under prorated allocation in all three programs, and there is a fair chance there will be at least partial coverage of spending in excess of the allocation in each of these programs.
- At 62.8% spent, **Colorado Works/TANF** is trending to be approximately \$1.29M over allocation at State year-end. It should be noted that this spending level is expected and in line with the overall budget established for 2015.
  - One option Department staff is considering is accessing current TANF reserves of \$1.08M could cover most of the overage. There are two compelling potential benefits to using TANF reserve balance versus using Fund 012 Balance to cover the majority of the potential overspend.
    - First, Fund Balance is much more flexible than TANF dollars, including its potential use for leveraging Federal funds, so preserving it when given a choice makes sense.
    - Second, there is opportunity to receive “additional reserves” at State closeout should there be counties whose underspend of their TANF allocation brings their reserve balance over the reserve cap (40% of the previous year’s allocation). This excess is distributed to zero-balance TANF reserve counties at closeout.

#### **4. Completion of 2014 Consolidated / Community Contracts Spending**

Appendices D and E outline the 2014 spending on the HSSN contracts and the Human Services General Fund Contracts. Overall these contracts are for the most part fully spent. There are a handful of examples where the Department is awaiting further support to pay an invoice, but as is shown in the attachments this activity is 99% closed out.

#### **5. Discussion of 2015 Consolidated / Community Contracts (Appendix H)**

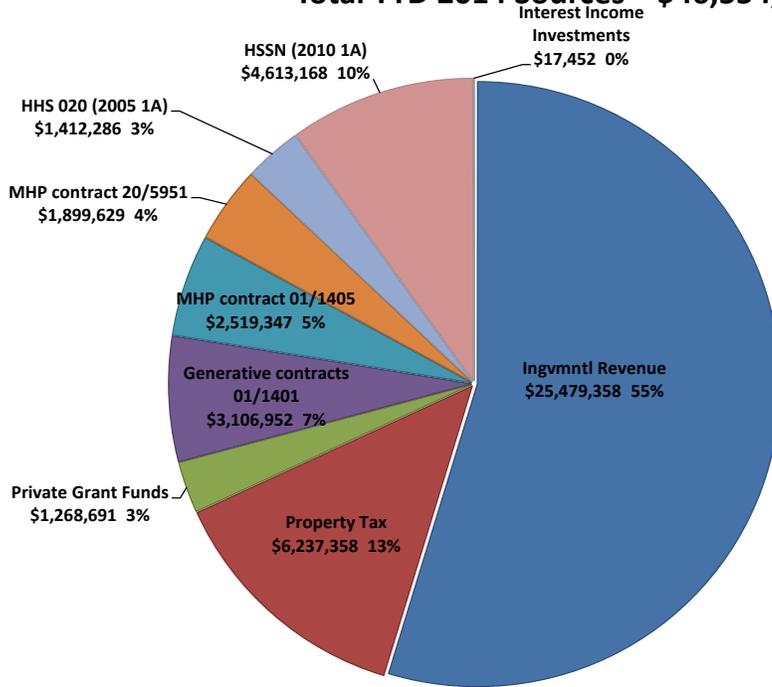
- A. A total of 36 community partners have been awarded funds through the Human Services Fund and the Human Services Safety Net (HSSN). The majority of the contracts (89%) have been successfully executed. We are in contract negotiations with the remaining 4 community partners, and all contracts should be executed by March 31.
- B. The Human Services contract management team has been exploring the possibility of transitioning a selected number of community partner contracts to more outcome and performance-based contracts. Staff are taking a targeted approach to this work and working with a handful of community partners on this potential change. For example, the Mental Health Partners Senior Reach contract has traditionally paid for staff salaries associated with the program. The 2015 contract is shifting towards a fee-for-service model; payments are made based on services provided and seniors who are uninsured, underinsured, or otherwise have financial barriers to paying for mental health services may qualify for financial assistance for home-based services.

**Boulder County Human Services  
Monthly Financial Report  
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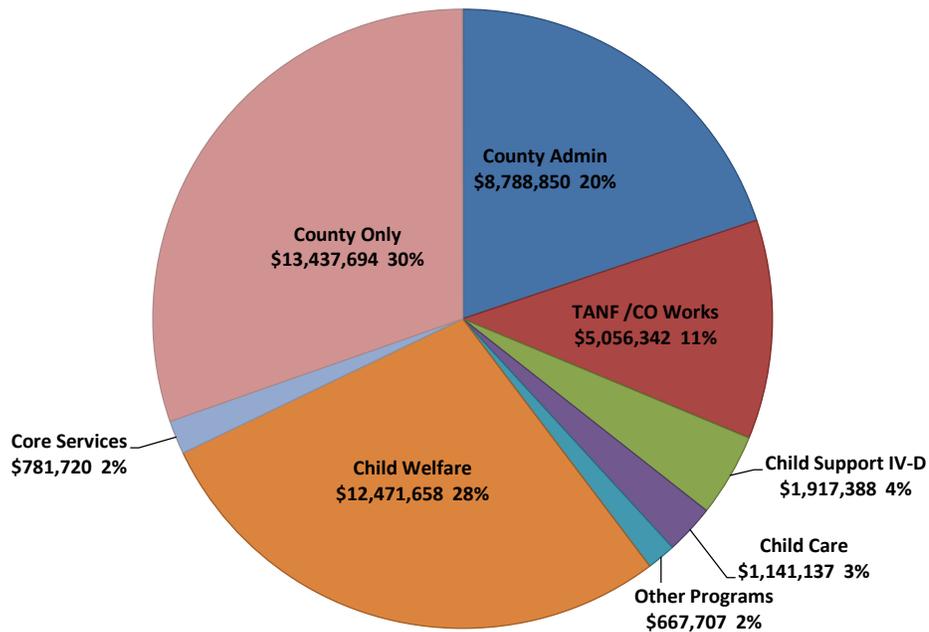
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Consolidated Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H 2015 County-funded Contracts with Community Partners

**Human Services: Sources of Funds**  
**Preliminary** Twelve Months Ending December 2014  
**Total YTD 2014 Sources = \$46,554,242**



**Human Services: Uses of Funds**  
**Preliminary** Twelve Months Ending December 2014  
**Total YTD 2014 Uses = \$44,262,496**



**Boulder County Human Services**  
**Comparison of County Budget to Actuals**  
**For Twelve Months Ending December 2014 - Preliminary as of February 10, 2015**

<b>I. FUND 012 BALANCE AT 1-1-2014</b>									
		<b>\$ 10,743,335</b>							
	Current 2014 Budget	(A) YTD Actuals 12/31/2014	% Reported 100% Thru Year	(B) Encumbered 12/31/2014	(A) + (B) Actuals+Encum 12/31/2014	% Rptd + Encmb 100% Thru Year	Remaining / Unenc budg @ 12/31/2014	(C) YTD Budget at 12/31/2014	(C) - (A) YTD Actuals (+)- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 23,066,908	\$ 25,479,358	110.5%	n/a	\$ 25,479,358	110.5%	n/a	\$ 23,066,908	\$ (2,412,450)
Property Tax	6,203,705	\$ 6,237,358	100.5%	n/a	6,237,358	100.5%	n/a	6,203,705	(33,653)
Private Grant Funds	1,408,679	\$ 1,268,691	n/a	n/a	1,268,691	n/a	n/a	1,408,679	139,988
Consolidated contract 01/1401 transfer	3,106,952	\$ 3,106,952	100.0%	n/a	3,106,952	n/a	n/a	3,106,952	-
Consolidated contract 01/1405 transfer	2,519,347	\$ 2,519,347	100.0%	n/a	2,519,347	n/a	n/a	2,519,347	-
Consolidated contract HHS 20/5951 (MHP)	1,899,629	\$ 1,899,629	100.0%	n/a	1,899,629	n/a	n/a	1,899,629	(0)
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 1,412,286	100.0%	n/a	1,412,286	100.0%	n/a	1,412,286	-
HSSN Funding (2010 1A ballot initiative)	5,151,651	\$ 4,613,168	89.5%	n/a	4,613,168	89.5%	n/a	5,151,651	538,483
Other Sources : Use of 012 Fund Balance	856,622	\$ -	0.0%	n/a	-	0.0%	n/a	856,622	856,622
Interest Income Investments	-	\$ 17,452	n/a	n/a	17,452	n/a	n/a	-	(17,452)
<b>Total Sources of Funds</b>	<b>\$45,625,779</b>	<b>\$46,554,242</b>	<b>102.0%</b>		<b>\$ 46,554,242</b>	<b>102.0%</b>		<b>\$ 45,625,779</b>	<b>\$ (928,463)</b>
<b>III. USES OF FUNDS</b> (Source: IFAS JL9107)									
County Admin	\$ 8,859,887	\$ 8,788,850	99.2%	\$ -	\$ 8,788,850	99.2%	\$ 71,037	\$ 8,859,887	\$ 71,037
TANF /CO Works	5,628,592	5,056,342	89.8%	-	5,056,342	89.8%	572,250	5,628,592	572,250
Child Support IV-D	1,815,864	1,917,388	105.6%	-	1,917,388	105.6%	(101,524)	1,815,864	(101,524)
Child Care	2,200,619	1,141,137	51.9%	-	1,141,137	51.9%	1,059,482	2,200,619	1,059,482
LEAP	168,241	149,027	88.6%	-	149,027	88.6%	19,214	168,241	19,214
Child Welfare	14,373,830	12,471,658	86.8%	-	12,471,658	86.8%	1,902,172	14,373,830	1,902,172
Old Age Pension Admin	217,683	124,196	57.1%	-	124,196	57.1%	93,487	217,683	93,487
Core Services	658,826	781,720	118.7%	-	781,720	118.7%	(122,894)	658,826	(122,894)
ILA/Chafee	118,673	110,114	92.8%	-	110,114	92.8%	8,559	118,673	8,559
PSSF (actuals include match; budget does not)	128,938	138,879	107.7%	-	138,879	107.7%	(9,941)	128,938	(9,941)
IMPACT	138,636	145,491	104.9%	-	145,491	104.9%	(6,855)	138,636	(6,855)
Grant Funding	80,137	-	0.0%	-	-	0.0%	80,137	80,137	80,137
County Only	11,235,853	13,437,694	119.6%	-	13,437,694	119.6%	(2,201,841)	11,235,853	(2,201,841)
<b>Total Uses of Funds by Program</b>	<b>\$ 45,625,779</b>	<b>\$ 44,262,496</b>	<b>97.0%</b>	<b>\$ -</b>	<b>\$ 44,262,496</b>	<b>97.0%</b>	<b>\$ 1,363,283</b>	<b>\$ 45,625,779</b>	<b>\$ 1,363,283</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>									
		<b>\$ 2,291,746</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>									
		<b>\$ 13,035,082</b>							

<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of 12/31/2014		Year-to-date as of 12/31/2014		Year-to-date as of 12/31/2014		Year-to-date as of 12/31/2014		Year-to-date as of 12/31/2014
Colorado Works Block	\$1,326,456	Low Energy Assistance Program	\$ 1,356,588	Food Assistance Benefits			\$ 23,629,103		
Child Care Block	3,123,424	Aid To Needy Disabled	483,005	Other Programs			4,945		
Child Welfare Block	3,236,221	Home Care Allowance	261,223	Medicaid Benefits			179,914,147		
Core Services Block	1,809,981	Old Age Pension	4,347,267						
				Total Fed/State Portion of EBT/EFT (E)			219,492,361		
				<b>Total authorized expenditures (D) + (E)</b>			<b>\$263,754,857</b>		

**Boulder County Human Services  
Supplemental Analyses on Fund 012 Balance and TANF Reserves  
As of December 2014 - Preliminary as of February 10, 2015**

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2014: For Twelve Months Ending December 2014** (preliminary at 2/10/15)

Unreserved Fund Balance at January 1, 2014	\$ (10,743,335)
Revenues in excess of expenditures, 1/1/14 to 12/31/14	(2,291,746)
Unadjusted Point-in-time balance	<u>(13,035,082)</u>
<b>Adjustments (timing differences and expected one-time expenditures)</b>	
HSSN revenue invoiced not recorded: (month) invoices	(538,483)
2014 4-day payroll accrual	411,234
<b>Preliminary Adjusted Unreserved Fund Balance through December, 2014</b>	<u><u>\$ (13,162,330)</u></u>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance, 2014</b>	<u><u>\$ (2,418,995)</u></u>

**II. TANF Expenditures and Reserves**

**SFY14-15: For Six Months Ending December 2014**

	Historical Look at TANF allocation and expenditures			Historical Look at TANF Reserves	
	Allocation	Expenditures as of Dec	% Alloc	Reserve Balance	Reserve Cap
SFY14-15	5,061,094	<b>3,176,660</b>	62.8%	<b>1,076,094</b>	2,151,745
SFY13-14	5,379,362	3,080,750	57.3%	1,937,360	2,264,994
SFY12-13	5,662,486	2,660,917	47.0%	2,150,947	2,384,205
SFY11-12	5,960,512	2,239,354	37.6%	1,962,960	2,479,800
SFY10-11	6,199,501	2,260,058	36.5%	510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN)**

**Comparison of Budget to Actuals**

**For Twelve Months Ending December 2014 - Preliminary as of February 10, 2015**

	2014 Appropriated Budget	Jan-2014 Actuals	Feb-2014 Actuals	Mar-2014 Actuals	Apr-2014 Actuals	May-2014 Actuals	Jun-2014 Actuals	Jul-2014 Actuals	Aug-2014 Actuals	Sep-2014 Actuals	Oct-2014 Actuals	Nov-2014 Actuals	Dec-2014 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	1,093	2,792	2,996	1,966	2,067	7,010	3,765	2,371	1,930	3,054	1,173	9,053	39,269	60,731
Omni Consulting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>															
TBD	155,837	-	-	-	-	-	-	-	-	-	-	-	-	-	155,837
<b>Non-Profit Contracts</b>															
Boulder Shelter for the Homeless - BAC	65,000	-	6,500	-	18,835	3,831	3,712	3,633	4,038	-	7,521	-	16,932	65,000	-
City of Boulder - child care resource & referral	35,000	-	3,000	-	3,358	-	5,596	-	-	-	8,666	-	14,380	35,000	-
City of Boulder - FRC	170,000	-	17,000	-	23,452	-	-	39,362	-	-	47,286	-	42,562	169,662	338
City of Longmont - parent education	70,203	-	-	-	7,787	-	12,086	-	-	11,135	-	-	35,356	66,365	3,839
Early Childhood Council	60,000	-	6,000	-	32,742	3,401	-	3,428	1,380	-	9,630	1,227	2,192	60,000	-
Mental Health Partners - community based	320,000	-	32,000	-	-	-	-	-	-	-	-	-	218,323	250,323	69,677
Mental Health Partners - prevention and intervention	169,211	-	16,921	-	-	-	-	-	-	-	-	-	-	16,921	152,290
Mental Health Partners - senior reach	80,000	-	8,000	-	-	-	-	-	-	-	-	-	53,075	61,075	18,925
Sister Carmen Community Center, Inc.	200,327	-	20,000	-	43,045	21,363	19,578	12,476	12,921	12,447	10,886	16,077	31,533	200,327	-
<b>Emergency Services 2014</b>															
Boulder Outreach for Homeless Overflow	20,000	-	2,000	-	4,500	-	-	-	-	4,500	-	4,500	4,500	20,000	-
Boulder Shelter for the Homeless	105,000	-	7,500	-	16,737	5,351	5,463	5,607	5,607	-	30,435	-	28,299	105,000	-
Bridge House	20,000	-	2,000	3,008	1,504	1,504	1,526	1,526	1,584	1,584	1,584	1,584	2,597	20,000	-
Emergency Family Assistance Association	75,000	-	7,500	-	7,800	8,733	5,107	4,982	6,454	3,930	-	16,321	14,173	75,000	-
Outreach United Resource Center, Inc.	75,000	-	7,500	-	16,557	7,679	22,447	-	3,724	5,169	3,422	3,905	4,593	74,996	4
Safehouse Progressive Alliance for Nonviolence	75,000	-	7,500	-	-	25,625	5,239	5,404	-	5,153	10,306	5,875	9,898	75,000	-
Sister Carmen Community Center, Inc.	75,000	-	-	-	20,319	5,309	11,462	5,263	5,474	6,222	5,651	5,124	10,176	75,000	-
<b>Other Programs</b>															
Emergency Hotel Vouchers	25,000	-	5,846	2,229	3,127	1,133	-	2,668	265	1,920	1,916	-	1,682	20,785	4,215
Heating Plus	115,225	15,367	18,516	20,800	11,471	3,777	-	-	-	-	-	2,063	19,652	91,646	23,579
Housing Choice Vouchers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing Stabilization Program	330,000	-	-	-	-	-	-	-	-	-	-	1,000,000	(178,684)	821,316	(491,316)
Parents as Teachers	114,186	7,049	9,735	12,148	13,116	15,250	11,073	19,128	7,076	12,347	12,131	10,516	11,686	141,255	(27,069)
The Work Number (Talx Corp.)	85,470	-	-	6,380	12,760	6,380	6,380	-	12,760	6,380	6,380	6,380	12,760	76,560	8,910
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>22,416</b>	<b>177,518</b>	<b>44,565</b>	<b>237,110</b>	<b>109,336</b>	<b>109,670</b>	<b>103,477</b>	<b>61,283</b>	<b>70,787</b>	<b>155,815</b>	<b>1,073,572</b>	<b>355,685</b>	<b>2,521,233</b>	<b>(80,774)</b>
<b>Administrative Benefits Access</b>															
Personnel (Salary & Benefits)	2,111,192	164,153	163,725	158,049	135,402	155,934	190,664	183,532	193,428	198,633	201,219	172,665	173,744	2,091,149	20,043
<b>Child Care</b>	<b>500,000</b>	<b>36,496</b>	<b>30,305</b>	<b>53,785</b>	<b>71,522</b>	<b>167,946</b>	<b>80,303</b>	<b>-</b>	<b>59,643</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>-</b>
<b>Total</b>	<b>5,151,651</b>	<b>224,157</b>	<b>374,340</b>	<b>259,394</b>	<b>446,000</b>	<b>435,283</b>	<b>387,647</b>	<b>290,774</b>	<b>316,725</b>	<b>271,350</b>	<b>360,088</b>	<b>1,247,410</b>	<b>538,483</b>	<b>5,151,651</b>	<b>-</b>

**Boulder County Human Services Consolidated Contracts  
Comparison of Budget to Actuals  
For Twelve Months Ending December 2014 - Preliminary as of February 17, 2015**

Funding Source / Community Partner (Contractor)	2014	Jan-2014	Feb-2014	Mar-2014	Apr-2014	May-2014	Jun-2014	Jul-2014	Aug-2014	Sep-2014	Oct-2014	Nov-2014	Dec-2014	YTD Actuals	Remaining Balance
	Appropriated Budget	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals		
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>															
Acorn School	25,000	-	2,500	-	8,256	3,256	5,406	-	-	5,581	-	-	-	25,000	-
Attention, Inc	45,320	-	4,532	-	10,615	3,528	3,528	3,528	3,528	3,528	3,528	3,528	5,475	45,320	-
Blue Sky Bridge	32,960	-	3,296	-	7,910	3,955	2,966	2,966	2,966	2,966	2,966	2,966	-	32,960	-
Boulder County Aids Project	61,800	-	6,180	-	9,360	-	-	16,119	-	-	16,950	-	13,190	61,800	-
Boulder Day Nursery Association	37,080	-	3,708	-	5,562	-	8,343	-	-	-	-	11,124	8,343	37,080	-
Boulder Institute for Psychotherapy and Research	20,000	-	1,500	-	3,201	3,200	-	-	1,183	-	-	3,125	7,291	19,500	500
Boulder Outreach for Homeless Overflow	10,000	-	1,000	-	2,250	-	-	-	-	2,250	-	2,250	2,250	10,000	-
Boulder Shelter for the Homeless	200,000	-	20,000	-	45,000	15,000	15,000	15,000	15,000	-	30,000	-	45,000	200,000	-
Boulder Valley Women's Health	207,000	-	20,700	73,600	24,000	21,200	21,200	21,600	24,700	-	-	-	-	207,000	-
Bridge House	20,000	-	2,000	3,014	1,507	1,507	1,655	1,655	1,696	1,696	1,696	1,696	1,876	20,000	-
Center For People With Disabilities	181,023	-	18,102	-	54,833	13,073	16,479	-	29,374	11,525	9,609	-	28,029	181,023	-
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	7,099	-	15,318	9,023	6,834	6,273	3,677	-	10,052	4,923	7,795	70,994	-
Children's House Preschool	12,500	-	1,250	2,500	1,250	1,250	-	-	-	-	-	3,750	2,500	12,500	-
Clinica Campesina	587,860	-	58,786	-	-	176,167	-	88,084	44,042	44,042	-	88,084	88,657	587,860	-
Community Food Share	74,160	-	7,416	-	-	-	-	49,044	17,700	-	-	-	-	74,160	-
Dental Aid	186,574	-	32,641	27,968	13,984	13,984	13,984	13,984	13,984	13,984	-	27,968	14,092	186,574	-
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	-	19,671	6,747	-	8,169	13,085	-	15,352	5,328	3,649	80,000	-
Emergency Family Assistance Association	125,000	-	12,500	-	-	28,125	-	28,125	-	-	-	28,125	28,125	125,000	-
HHS - Parents as Teachers (an HHS internal program)	10,540	-	-	-	-	-	-	-	-	-	-	-	-	-	10,540
Inn Between of Longmont	75,000	-	7,500	-	-	22,500	15,000	-	13,534	3,719	5,037	2,613	5,097	75,000	-
Mother House	10,000	-	1,000	-	-	2,500	-	-	2,375	-	2,569	-	1,556	10,000	-
OUR Center	160,000	-	16,000	-	51,275	11,534	20,511	-	11,840	18,185	12,115	12,224	6,316	160,000	-
Safe Shelter of St. Vrain Valley	100,940	-	10,094	-	22,568	7,586	15,046	-	7,523	7,523	7,650	7,650	15,300	100,940	0
Safehouse Progressive Alliance for Nonviolence	154,500	-	15,450	-	-	40,572	18,084	19,533	-	17,715	24,367	7,821	10,959	154,500	-
Salud Family Health Center	244,625	-	-	-	-	61,160	61,160	20,387	20,387	-	-	20,387	61,144	244,625	-
Sister Carmen Community Center	65,000	-	14,033	-	9,575	2,884	3,843	1,796	2,715	5,884	8,404	11,390	5,618	66,141	(1,141)
TLC Learning Center	50,000	-	5,000	-	11,250	3,750	3,750	3,750	-	3,750	-	11,250	7,500	50,000	-
Voices for Children	31,390	-	3,193	-	-	9,399	2,350	2,350	-	2,350	2,350	2,350	7,049	31,390	-
Wild Plum Center	63,036	-	-	12,612	6,304	6,304	6,304	-	-	6,299	6,304	6,304	12,607	63,036	-
YWCA of Boulder County	164,650	-	15,965	-	36,072	-	22,905	-	24,212	14,082	13,366	12,939	25,108	164,650	-
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>															
Mental Health Partners	2,519,347	-	251,935	-	-	-	251,935	-	-	-	-	-	2,015,477	2,519,347	-
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>															
Mental Health Partners	1,899,629	-	189,963	-	-	-	189,963	-	-	-	-	1,383,800	135,903	1,899,629	-
<b>Total</b>	<b>7,525,928</b>	<b>-</b>	<b>741,343</b>	<b>119,694</b>	<b>359,762</b>	<b>468,205</b>	<b>706,246</b>	<b>302,363</b>	<b>253,521</b>	<b>165,078</b>	<b>172,315</b>	<b>1,661,594</b>	<b>2,565,907</b>	<b>7,516,029</b>	<b>9,899</b>

**Boulder County Human Services  
Comparison of Major State Allocations and County Expenditures  
SFY14-15: For Six Months Ending December 2014**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Dec 2014	Remaining Allocation as of Dec 2014	% Expended 50.0% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>	14,745,845	1,190,410	1,279,708	1,252,121	1,432,769	1,232,258	1,418,432							7,805,697	6,940,148	52.9%	(800,000)
Notes on SFY15 spending-to-allocation:	Child Welfare continues to trend over prorated allocation, with 52.9% of its allocation spent six months into SFY14-15. The projected State year-end expenditures of \$800k over allocation is based on straight-line six months actuals with an adjustment down for the October 2014 merit/bonus payment, which was partially attributable to the prior State fiscal year and was estimated at \$66k. Through December, the State composite of county Child Welfare is trending under total allocation at 47.9% spent. Depending on the final six months actuals and on distributions of savings to those CMP counties that elected savings, there is potential for at least partial coverage at year-end closeout.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071							2,048,700			
Benefits and Support Services		172,425	158,008	150,560	214,418	164,540	268,011							1,127,960			
<b>Total Colorado Works / TANF</b>	5,061,094	234,901	496,313	548,690	505,968	387,706	1,003,081	-	-	-	-	-	-	3,176,660	1,884,434	62.8%	(1,292,000)
Notes on SFY15 spending-to-allocation:	With TANF 62.8% spent halfway through SFY15, our projected SFY-end overage is \$1,292k. This projection calculated on six months actuals, which include six months of paid or accrued Workforce BC invoices. The projected year-end overage is about \$216k over our TANF reserve balance of \$1,076,094.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		51,805	53,345	56,218	62,333	73,642	60,288							357,630			
Programs		387,015	298,299	240,874	331,089	271,755	236,596							1,765,628			
<b>Total CCAP, including HB1317</b>	3,602,583	438,820	351,643	297,092	393,422	345,397	296,883	-	-	-	-	-	-	2,123,257	1,479,326	58.9%	(644,000)
Notes on SFY15 spending-to-allocation:	Including \$515,587 in new SFY14-15 HB1317 funds, we have spent 58.9% of our Child Care allocation through December. At this rate, our projected straightline overspend is \$644k, which does not include any new spending outside of the regular programming in the first six months. The State is underspending, and as is consistent with recent years' overspends, and we expect that SFY15 overages will be covered.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468							449,215	177,438	71.7%	(272,000)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964							29,396	18,644	61.2%	(11,000)
<b>Total APS (separate closeouts)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	-	-	-	-	-	-	478,611	196,082		
Notes on SFY15 spending-to-allocation:	APS is spending over prorated pace in both Client Benefits and Admin through December. Annualizing spending based on straight-line actuals yields estimated overexpenditures in Client Benefits of \$11k and in Admin of \$272k. Client Benefits closes out across counties. At the composite State level, Client Benefits are 39.4% spent, indicating there's a fair chance of 100% coverage in the year-end surplus distribution process. APS Admin will closeout within each county's own County Admin such that its County Admin allocation will increase by any underspent APS Admin or it will decrease by any overspent APS Admin. The end result is that each county's APS Admin will neither under or overexpend. For Boulder, it means our County Admin allocation will decrease by our overspent APS Admin amount. This resulting increase in overspent County Admin will be eligible for pass-through funding at closeout.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906							2,228,413	62,010	97.3%	(2,166,000)
Medicaid Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329							764,420	(201,351)	135.8%	(966,000)
Medicaid Enhanced	1,433,266	167,099	124,996	126,812	151,430	199,026	139,953							909,316	523,950	63.4%	(385,000)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	-	-	-	-	-	-	3,902,149	384,609	91.0%	(3,517,000)
Notes on SFY15 spending-to-allocation:	Boulder is overspending its CHDS, Regular Medicaid and Enhanced Medicaid administrative allocations. The overspend reflects purposeful leveraging of eligible spending with available pass-through funds calculated at State year-end.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,715	141,514							866,901	550,372		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099							257,789	407,714		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515							87,092	157,051		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054							11,293	16,352		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,856	201,182	-	-	-	-	-	-	1,223,076	1,131,488	51.9%	(92,000)
Notes on SFY15 spending-to-allocation:	At 51.9% spent half-way through SFY14-15, Core's projected overspend based on six months straightline actuals is \$92k. The composite all-county spend rate is at 46.1%, indicating there is a fair chance of surplus distribution at year-end covering at least a portion of our overspend.																
Summary:	All six of the major programs are overspending their allocations 50% through the SFY14-15. A fair portion of the Child Welfare, Child Care and Core overexpenditures may be covered by surplus distribution funding at closeout. County Administrative overspend - including APS Administration overspend - will be partially covered by pass-through dollars (the SFY14 pass-through rate was 63%). Based on current projections, TANF could exhaust its SFY15 reserve balance. If so, any uncovered TANF, Child Care, Child Welfare and Core expenditures will be funded by Fund 012 balance.																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY14-15: For Six Months Ending December 2014</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 11,759,015	\$ 11,759,015	\$ -
Old Age Pension	2,114,400	2,114,400	-
IV- D Child Support Enforcement Admin	1,104,555	671,259	433,296
Low-income Energy Assistance Program	496,812	496,812	-
Other Programs (non-major or non-allocated)	324,645	306,525	18,120
Aid to Needy Disabled	295,747	237,597	58,149
SSI-Home Care Allowance	64,033	60,831	3,202
Home Care Allowance	68,550	65,122	3,427
IV-B Promoting Safe and Stable Families	64,461	43,995	20,466
IV-E Independent Living	56,209	56,209	-
Automated Data Processing Pass-Through	547,243	180,590	366,653
Colorado Works / TANF Collections	(14,699)	(11,759)	(2,940)
Total State Incentives		76,316	(76,316)
Total Federal Incentives		14,669	(14,669)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(124,593)	(99,675)	(24,919)
Medicaid Collections	(3,979)	(3,979)	-
Other Local Sources/Expenditures	7,204,039	-	7,204,039
Integrated Care Management Incentive	78,384	78,384	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 23,693,090</b>	<b>\$ 15,738,754</b>	<b>\$ 7,954,337</b>
Cost Allocation Plan (see note)	\$ 1,338,495	\$ 441,703	\$ 896,792

Summary: 50% through SFY14-15, Boulder County has spent \$23.7M on non-major and non-allocated programs and has received revenue of \$15.7M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Human Services  
2015 County-funded Contracts with Community Partners**

2015 Contractors	Total Award	HSF Award Amount	HSSN Award Amount	Other Funds	Contract Status
Acorn School	\$ 25,000	\$ 25,000	\$ -	\$ -	executed
Agape Family Services	\$ 10,000	\$ 10,000	\$ -	\$ -	executed
Aspen Grove Preschool	\$ 10,000	\$ 10,000	\$ -	\$ -	executed
Attention, Inc.	\$ 45,320	\$ 45,320	\$ -	\$ -	executed
Blue Sky Bridge	\$ 32,960	\$ 32,960	\$ -	\$ -	executed
Boulder County Aids Project	\$ 61,800	\$ 61,800	\$ -	\$ -	executed
Boulder Day Nursery Association	\$ 37,080	\$ 37,080	\$ -	\$ -	executed
Boulder Institute for Psychotherapy and Research	\$ 15,000	\$ 15,000	\$ -	\$ -	Awaiting vendor insurance
Boulder Outreach for Homeless Overflow	\$ 30,000	\$ 10,000	\$ 20,000	\$ -	executed
Boulder Shelter for the Homeless	\$ 340,000	\$ 200,000	\$ 140,000	\$ -	executed
Boulder Valley Women's Health Center	\$ 207,000	\$ 207,000	\$ -	\$ -	executed
Bridge House	\$ 40,000	\$ 20,000	\$ 20,000	\$ -	executed
Center For People With Disabilities	\$ 181,023	\$ 181,023	\$ -	\$ -	executed
Children First of the Rockies (St. Vrain Family Ctr)	\$ 70,994	\$ 70,994	\$ -	\$ -	executed
Children's House Preschool	\$ 12,500	\$ 12,500	\$ -	\$ -	executed
City of Boulder FRC	\$ 205,000				
Family Resource Center		\$ -	\$ 170,000	\$ -	executed
Child Care Resource and Referral		\$ -	\$ 35,000	\$ -	executed
City of Longmont	\$ 70,203	\$ -	\$ 70,203	\$ -	Awaiting review by the City
Clinica Campesina Family Health Services	\$ 587,860	\$ 587,860	\$ -	\$ -	executed
Community Food Share	\$ 74,160	\$ 74,160	\$ -	\$ -	executed
Dental Aid, Inc.	\$ 186,574	\$ 186,574	\$ -	\$ -	executed
Early Childhood Council	\$ 140,000	\$ 80,000	\$ 60,000	\$ -	executed
Emergency Family Assistance Association	\$ 200,000	\$ 125,000	\$ 75,000	\$ -	Awaiting vendor signature & insurance
HOPE	\$ 5,150	\$ 5,150	\$ -	\$ -	executed
Inn Between of Longmont	\$ 75,000	\$ 75,000	\$ -	\$ -	executed
Lyons Emergency Assistance Fund	\$ 10,000	\$ 10,000	\$ -	\$ -	executed
Mental Health Partners	\$ 5,669,577				
Task Order 2015-01: General Operating		\$ -	\$ -	\$ 4,418,976	Contract being drafted
Task Order 2015-02: Community-Based Services		\$ -	\$ 320,000	\$ -	Awaiting budget from vendor
Task Order 2015-03: Senior Reach		\$ -	\$ 80,000	\$ -	Awaiting budget from vendor
Task Order 2015-04: ARC General Operating		\$ -	\$ -	\$ 666,390	Awaiting budget from vendor
Task Order 2015-05: ARC Services for TANF Clients		\$ -	\$ -	\$ 15,000	Awaiting vendor signature
Providing Prevention and Intervention Services		\$ -	\$ 169,211	\$ -	executed
Mother House	\$ 10,000	\$ 10,000	\$ -	\$ -	executed
OUR Center	\$ 235,000	\$ 160,000	\$ 75,000	\$ -	executed
Safe Shelter of St. Vrain Valley	\$ 100,940	\$ 100,940	\$ -	\$ -	executed
Safehouse Progressive Alliance for Nonviolence	\$ 229,500	\$ 154,500	\$ 75,000	\$ -	executed
Salud Family Health Centers	\$ 244,625	\$ 244,625	\$ -	\$ -	executed
Sister Carmen Community Center	\$ 340,327	\$ 65,000	\$ 275,327	\$ -	executed
TLC Learning Center	\$ 50,000	\$ 50,000	\$ -	\$ -	executed
Voices for Children CASA	\$ 31,930	\$ 31,930	\$ -	\$ -	executed
Wild Plum Center	\$ 63,036	\$ 63,036	\$ -	\$ -	executed
YWCA of Boulder County	\$ 159,650	\$ 159,650	\$ -	\$ -	executed
<b>Grand Total</b>	<b>9,807,209</b>	<b>3,122,102</b>	<b>\$ 1,584,741</b>	<b>\$ 5,100,366</b>	



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Human Services Board Board  
MONTHLY BOARD MEETING  
Tuesday, March 31, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) Call to order**
- 2) Review and approval of the agenda**
- 3) DHHS Department Updates—Frank Alexander, DHHS Director**
  - a) Child Welfare positions within the Long Bill and HHS strategy
  - b) DHHS strategic priority areas and priority projects
  - c) Review of the master work plan and timelines
  - d) Manager and Supervisor Meeting February 27, 2015
  - e) All staff meeting June 10<sup>th</sup>, 2015
- 4) Generative Human Services Safety Net concepts building on Community of Hope—Frank Alexander**
  - a) Alignment efforts with Public Health and Community Services with Social Determinants Framework
    - i. What we hope to achieve together and why
    - ii. Proposed operational framework
    - iii. IOC orientation on April 30<sup>th</sup>, 2015
- 5) Matters from members of the Board**
- 6) Matters from members of the Public\*\***
- 7) Upcoming Meeting**
  - a) **Tuesday, April 28, 2015 at 2:00 p.m.**— Dickey Lee Hullinghorst Conference Room – 3rd Floor  
Boulder County Courthouse, Boulder, Colorado
- 8) Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes.**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, él condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Executed Grants and Contracts:**

12/11/14	Acorn School	Human Services and HSSN	\$ 25,000.00
12/11/14	Attention Homes	Human Services and HSSN	\$ 45,320.00
12/11/14	Boulder County AIDS Project	Human Services and HSSN	\$ 61,800.00
12/11/14	Boulder Day Nursery Association	Human Services and HSSN	\$ 37,080.00
12/11/14	Boulder Valley Women's Health Center	Human Services and HSSN	\$ 207,000.00
12/11/14	Bridge House	Human Services and HSSN	\$ 40,000.00
12/11/14	Center for People with Disabilities	Human Services and HSSN	\$ 181,023.00
12/11/14	Children First of the Rockies	Human Services and HSSN	\$ 70,944.00
12/11/14	Dental Aid	Human Services and HSSN	\$ 186,574.00
12/11/14	Early Childhood Council of Boulder County	Human Services and HSSN	\$ 140,000.00
12/11/14	Helene Wurth	foster/kin home studies for certification	\$ 40,000.00
12/11/14	Mental Health Partners	PIP: prevention and intervention services in schools	\$ 169,211.00
12/11/14	Safe Shelter of St. Vrain Valley	Human Services and HSSN	\$ 100,940.00
12/11/14	Safehouse Progressive Alliance Network (SPAN)	Human Services and HSSN	\$ 229,500.00
12/11/14	Salud Family Health Centers	Human Services and HSSN	\$ 244,625.00
12/11/14	Voices for Children CASA	Human Services and HSSN	\$ 31,930.00
12/11/14	Wild Plum	Human Services and HSSN	\$ 63,036.00
12/12/14	Center for Adoption Support and Education (Debbie Riley)	Adoption Consultation	\$ 1,200.00
12/16/14	Sweepstakes Unlimited (Thomas Mills)	Process of Service	\$ 14,999.00
12/21/14	Aspen Grove	Human Services and HSSN	\$ 10,000.00
12/21/14	Melissa Harris	PEAK Outreach Toolkit	\$ 4,750.00
12/23/14	HOPE - Homeless Outreach Providing Encouragement	Human Services and HSSN	\$ 5,150.00
12/24/14	Agape Family Services	Human Services and HSSN	\$ 10,000.00
1/6/15	Blue Sky Bridge	Human Services and HSSN	\$ 32,960.00
1/6/15	Boulder Outreach for Homeless Overflow (BOHO)	Human Services and HSSN	\$ 30,000.00
1/6/15	Clinica Campesina/Family Health Services	Human Services and HSSN	\$ 587,860.00
1/6/15	OUR Center	Human Services and HSSN	\$ 235,000.00

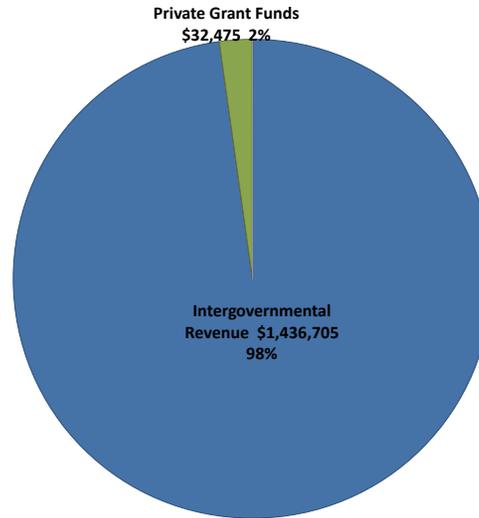
1/6/15	Sister Carmen Community Center	Human Services and HSSN: Master Contract, HSP/Emergency Services Task Order 2015-01, and General Operating Task Order 2015-02	\$ 140,000.00
1/6/15	TLC Learning Center	Human Services and HSSN	\$ 50,000.00
1/6/15	YWCA of Boulder County	Human Services and HSSN	\$ 159,650.00
1/7/15	Children's House Preschool	Human Services and HSSN	\$ 12,500.00
1/12/15	Corporate Psychological Services	Psychological Services	\$ 4,999.00
1/13/15	Brighten the Brain	Neurofeedback Services	\$ 4,999.00
1/13/15	City of Boulder	Child Care Resource and Referral	\$ 35,000.00
1/13/15	Workforce Boulder County (WfBC)	MOU and Task Order 2015-01 (pathways to employment for CO Works/TANF eligible) and Task Order 2015-02 (non-TANF)	\$ 1,612,823.00
1/14/15	Jennifer Sardinia	Foster Parent Core Training	\$ 24,999.00
1/14/15	Marcie Howell	Victim Advocate Representative for Project REACH	\$ 20,000.00
1/18/15	CPR Colorado/David Moschner	CPR certification for foster and kin parents, hourly child care workers, and Visitation Case Aides	\$ 10,000.00
1/18/15	Savio House	Amendment to include Community-Based Services (no dollar change)	\$ -
1/20/15	City of Boulder	Family Resource Center (FRC)	\$ 170,000.00
1/20/15	Community Food Share	Human Services and HSSN	\$ 74,160.00
1/20/15	Sister Carmen Community Center	FRC task order 2015-03 (HSSN Funds)	\$ 200,327.00
1/26/15	Llynnette Osorio	home studies for foster/kin certification	\$ 24,999.00
1/27/15	D. A. Price Inc. dba Home Instead Senior Care	Providing emergency, short term, in home health care and personal care to APS clients to prevent nursing home admission.	\$ 10,000.00
1/29/15	Lyons Emergency Assistance Fund (LEAF) Fiscal Agent: Colorado Nonprofit Development Center (CNDC)	2015 HSF Award (Fiscal Agent: Colorado Nonprofit Development Center)	\$ 10,000.00
1/29/15	TALX (The Work Number)	Service to verify certain employment-related information about an individual client	\$ 86,000.00
2/3/15	Boulder Shelter for the Homeless	Master Contract and Task Order 2015-01 (Human Services Fund Award)	\$ 200,000.00
2/5/15	Boulder Shelter for the Homeless	Task Order 2015-02 Temporary Safety Net Dollars (Emergency Services and Housing Stabilization)	\$ 75,000.00
2/5/15	Regina Gray	Clinical Supervision groups for CMCO and CS case managers.	\$ 19,000.00
2/6/15	LexisNexis	Accurant data base for location and identification services	\$ 19,608.00
2/9/15	Patrice Langan	certified foster/kin parent training assistant	\$ 6,000.00
2/10/15	Boulder Alcohol Education Center	Contract Amendment (increase amount from \$1000 to \$2500) for substance abuse monitoring	\$ 1,500.00
2/12/15	Boulder Shelter for the Homeless	Task Order 2015-03 (TSN/Benefits Acquisition Collaborative)	\$ 65,000.00
2/12/15	Inn Between	Human Services and HSSN	\$ 75,000.00
2/18/15	Homewatch Caregivers of Boulder County	Providing emergency, short term, in home health care and personal care to APS clients to prevent nursing home admission.	\$ 10,000.00
2/19/15	The Colorado Health Foundation	Healthy Kids and Adults Unit Funding (Grant 6432)	\$ 309,758.00

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For March 31, 2015 BOCC Meeting**

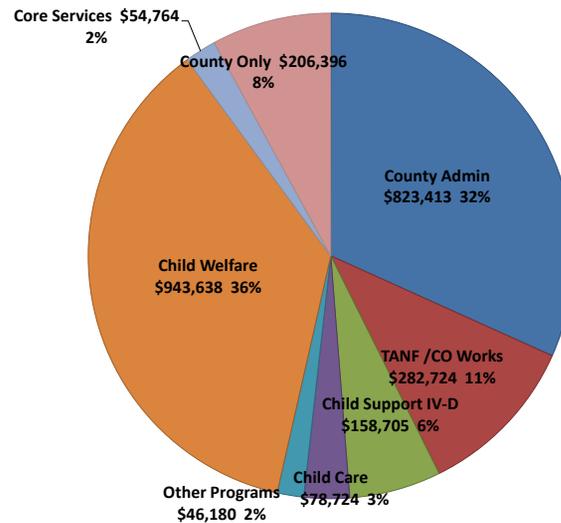
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Contracts Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

**Human Services: Sources of Funds  
For One Month Ending January 2015  
Total YTD 2015 Sources = \$1,469,180**



**Human Services: Uses of Funds  
For One Month Ending January 2015  
Total YTD 2015 Uses = \$2,594,546**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For One Month Ending January 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015</b> (prelim as of 3-16-15) <span style="float:right"><b>\$ 12,980,212</b></span>									
	Current 2015 Budget	(A) YTD Actuals 1/31/2015	% Reported 8% Thru Year	(B) Encumbered 1/31/2015	(A) + (B) Actuals+Encum 1/31/2015	% Rptd + Encmb 8% Thru Year	Remaining / Unenc budg @ 1/31/2015	(C) YTD Budget at 1/31/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 1,436,705	5.9%	n/a	\$ 1,436,705	5.9%	n/a	\$ 2,025,263	\$ 588,558
Property Tax	6,274,838	-	0.0%	n/a	-	0.0%	n/a	522,903	522,903
Private Grant Funds	1,195,013	\$ 32,475	n/a	n/a	32,475	n/a	n/a	99,584	67,109
Consolidated contract 01/1401 transfer	3,106,952	\$ -	0.0%	n/a	-	n/a	n/a	258,913	258,913
Consolidated contract 01/1405 transfer	3,073,077	\$ -	0.0%	n/a	-	n/a	n/a	256,090	256,090
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ -	0.0%	n/a	-	n/a	n/a	167,691	167,691
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ -	0.0%	n/a	-	0.0%	n/a	117,691	117,691
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ -	0.0%	n/a	-	0.0%	n/a	429,304	429,304
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	367,182	367,182
Interest Income Investments	-	\$ -	n/a	n/a	-	n/a	n/a	-	-
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$1,469,180</b>	<b>2.9%</b>		<b>\$ 1,469,180</b>	<b>2.9%</b>		<b>\$ 4,244,621</b>	<b>\$ 2,775,441</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 823,413	8.8%	\$ 4,750		0.0%	\$ 9,374,933	\$ 781,244	\$ (42,168)
TANF /CO Works	7,488,792	282,724	3.8%	1,458,143	1,740,867	23.2%	5,747,925	624,066	341,342
Child Support IV-D	1,987,419	158,705	8.0%	44,998	203,703	10.2%	1,783,716	165,618	6,913
Child Care	2,337,139	78,724	3.4%	-	78,724	3.4%	2,258,415	194,762	116,037
LEAP	151,604	17,822	11.8%	-	17,822	11.8%	133,782	12,634	(5,189)
Child Welfare	12,383,563	943,638	7.6%	198,726	1,142,364	9.2%	11,241,199	1,031,964	88,326
Old Age Pension Admin	75,016	13,063	17.4%	-	13,063	17.4%	61,953	6,251	(6,812)
Core Services	769,376	54,764	7.1%	-	54,764	7.1%	714,612	64,115	9,350
ILA/Chafee	113,495	7,408	6.5%	-	7,408	6.5%	106,087	9,458	2,050
PSSF (actuals include match; budget does not)	140,629	7,887	5.6%	-	7,887	5.6%	132,742	11,719	3,832
IMPACT	68,000	-	0.0%	-	-	0.0%	68,000	5,667	5,667
County Only and Grant Funding	16,045,480	206,396	1.3%	3,549,459	3,755,855	23.4%	12,289,625	1,337,123	1,130,727
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 2,594,546</b>	<b>5.1%</b>	<b>\$ 5,256,076</b>	<b>\$ 7,850,621</b>	<b>15.4%</b>	<b>\$ 43,912,987</b>	<b>\$ 4,244,621</b>	<b>\$ 1,650,075</b>
(Budget and actuals include RMS redistributions)									
(D)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>	<b>\$ (1,125,366)</b>								
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>	<b>\$ 11,854,846</b>								

<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of 1/31/2015		Year-to-date as of 1/31/2015		Year-to-date as of 1/31/2015				
Colorado Works Block	\$87,515	Low Energy Assistance Program	\$ 123,354	Food Assistance Benefits	\$ 1,996,884				
Child Care Block	237,901	Aid To Needy Disabled	39,807	Other Programs	-				
Child Welfare Block	259,207	Home Care Allowance	18,991	Medicaid Benefits	15,741,289				
Core Services Block	150,400	Old Age Pension	342,416						
				Total Fed/State Portion of EBT/EFT (E)	18,997,763				
				<b>Total authorized expenditures (D) + (E)</b>	<b>\$21,592,309</b>				

**Boulder County Human Services  
Supplemental Analyses on Fund 012 Balance and TANF Reserves  
As of January 2015** (Preliminary as of 03-16-2015)

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For One Month Ending January 2015**

<b>Unreserved Fund Balance at January 1, 2015</b> (preliminary at 3/16/15)	<b>\$ (12,980,212)</b>
<b>Expenditures in excess of revenues, 1/1/15 to 1/31/15</b>	1,125,366
<b>Unadjusted Point-in-time balance</b>	<u>(11,854,846)</u>
<b>Adjustments</b>	
Prorated property tax receipts not recorded for one month, January 2015	(522,903)
HS Fund 01 1401/1405 - HS Community contract expenditures in excess of revenues: Jan/Feb	(534,647)
HSSN expenditures incurred, revenue not recorded: Jan & Feb invoices	(540,052)
HHS Fund 020 2005 1A earned not recorded as of January	<u>(117,691)</u>
<b>Preliminary Adjusted Unreserved Fund Balance through January, 2015</b>	<b><u>\$ (13,570,139)</u></b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of January 2015</b>	<b><u>\$ (589,927)</u></b>

**II. TANF Expenditures and Reserves**

**SFY14-15: For Seven Months Ending January 2015**

	Historical Look at TANF allocation and expenditures			Historical Look at TANF Reserves	
	Allocation	Expenditures as of Jan	% Alloc	Reserve Balance	Reserve Cap
SFY14-15	5,061,094	<b>3,282,258</b>	64.9%	<b>1,076,094</b>	2,151,745
SFY13-14	5,379,362	3,352,235	62.3%	1,937,360	2,264,994
SFY12-13	5,662,486	3,004,248	53.1%	2,150,947	2,384,205
SFY11-12	5,960,512	2,533,503	42.5%	1,962,960	2,479,800
SFY10-11	6,199,501	2,667,293	43.0%	510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN) Contracts  
Comparison of Budget to Actuals  
For Two Months Ended February 2015 (Preliminary\*)**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	3,107	96,893
Omni Consulting	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>					
TBD	-	-	-	-	-
<b>Non-Profit Contracts</b>					
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,046	59,954
City of Boulder - child care resource & referral	35,000	-	-	-	35,000
City of Boulder - FRC	170,000	-	-	-	170,000
City of Longmont - parent education	70,203	-	-	-	70,203
Early Childhood Council	60,000	-	6,000	6,000	54,000
Mental Health Partners - community based	224,980	-	-	-	224,980
Mental Health Partners - prevention and intervention	169,211	-	-	-	169,211
Mental Health Partners - senior reach	175,020	-	-	-	175,020
Sister Carmen Community Center, Inc.	200,327	-	-	-	200,327
<b>Emergency Services 2015</b>					
Boulder Outreach for Homeless Overflow	20,000	-	-	-	20,000
Boulder Shelter for the Homeless	75,000	-	6,196	6,196	68,804
Bridge House	20,000	-	-	-	20,000
Emergency Family Assistance Association	75,000	-	-	-	75,000
Outreach United Resource Center, Inc.	75,000	-	5,202	5,202	69,798
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	13,082	61,918
Sister Carmen Community Center, Inc.	75,000	-	-	-	75,000
<b>Other Programs</b>					
Emergency Hotel Vouchers	25,000	955	461	1,416	23,584
Heating Plus	178,100	46,575	22,052	68,627	109,473
Housing Choice Vouchers	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	388,322
Parents as Teachers	178,296	10,627	10,540	21,167	157,129
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	79,620
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>74,960</b>	<b>133,117</b>	<b>2,307,342</b>
<b>Administrative Benefits Access</b>					
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	361,013	1,750,179
<b>Child Care</b>	<b>500,000</b>	<b>42,814</b>	<b>-</b>	<b>42,814</b>	<b>457,186</b>
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>257,677</b>	<b>540,052</b>	<b>4,611,599</b>

\*February P-cards and Child Care amount outstanding

**Boulder County Human Services Community Contracts  
Comparison of Budget to Actuals  
January 1 - March 19, 2015**

Funding Source / Community Partner (Contractor)	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	YTD Actuals	Remaining Balance
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>						
Acorn School	25,000	-	-	-	-	25,000
Agape Family Services	10,000	-	-	-	-	10,000
Aspen Grove Community Preschool	10,000	-	1,750	750	2,500	7,500
Attention, Inc	45,320	-	3,399	3,399	6,798	38,522
Blue Sky Bridge	32,960	-	-	8,240	8,240	24,720
Boulder County Aids Project	61,800	-	10,714	4,417	15,131	46,669
Boulder Day Nursery Association	37,080	-	-	-	-	37,080
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	-	15,000
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	-	10,000
Boulder Shelter for the Homeless	200,000	-	16,664	-	16,664	183,336
Boulder Valley Women's Health	207,000	-	38,500	17,007	55,507	151,493
Bridge House	20,000	-	-	4,616	4,616	15,384
Center For People With Disabilities	181,023	-	-	45,166	45,166	135,857
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	18,448	52,546
Children's House Preschool	12,500	-	-	3,750	3,750	8,750
Clinica Campesina	587,860	-	48,988	-	48,988	538,872
Community Food Share	74,160	-	7,416	16,896	24,312	49,848
Dental Aid	186,574	32,650	13,993	13,993	60,636	125,938
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	-	8,000	72,000
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	-	125,000
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	429	4,721
Inn Between of Longmont	75,000	-	7,679	-	7,679	67,321
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	1,000	1,000	9,000
Mother House	10,000	-	1,000	-	1,000	9,000
OUR Center	160,000	-	22,273	15,410	37,682	122,318
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	16,131	84,809
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	-	31,490	123,010
Salud Family Health Center	244,625	-	-	40,774	40,774	203,851
Sister Carmen Community Center	65,000	-	-	15,073	15,073	49,927
TLC Learning Center	50,000	-	-	7,500	7,500	42,500
Voices for Children	31,930	-	-	2,575	2,575	29,355
Wild Plum Center	63,036	-	-	12,607	12,607	50,429
YWCA of Boulder County	159,650	-	28,610	13,339	41,949	117,701
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>						
Mental Health Partners	3,073,077	-	-	-	-	3,073,077
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>						
Mental Health Partners	2,012,289	-	-	-	-	2,012,289
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>240,872</b>	<b>534,647</b>	<b>7,672,821</b>

**Boulder County Human Services**  
**Comparison of Major State Allocations and County Expenditures**  
**SFY14-15: For Seven Months Ending January 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Jan 2015	Remaining Allocation as of Jan 2015	% Expended 58.3% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>	14,745,845	1,191,166	1,280,249	1,252,121	1,431,522	1,233,032	1,417,501	1,187,628	-	-	-	-	-	8,993,219	5,752,626	61.0%	(615,000)
Notes on SFY15 spending-to-allocation:	Child Welfare continues to trend over prorated allocation, with 61.0% of its allocation spent seven months (58%) into SFY14-15. The projected State year-end expenditures of \$615k over allocation is based on straight-line seven months actuals with an adjustment down for the October 2014 merit/bonus payment, which was partially attributable to the prior State fiscal year and is estimated at \$56k. The State as a whole continues to underspend at 56.2% of total allocation. Straight-line proration of composite State spending yields a State fiscal year-end underspend of \$12.2M, indicating potential for coverage at closeout, pending final five months' spending and distributions to CMP "savings" counties.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071	(64,120)						1,984,580			
Benefits and Support Services		172,425	158,008	150,560	214,418	164,540	268,011	169,718						1,297,679			
<b>Total Colorado Works / TANF</b>	5,061,094	234,901	496,313	548,690	505,968	387,706	1,003,081	105,598	-	-	-	-	-	3,282,258	1,778,836	64.9%	(930,000)
Notes on SFY15 spending-to-allocation:	At 64.9% spent, CO Works is trending over allocated pace. This pace is slower than that through December, when we were 62.8% spent, because we reversed more accrued 2014 Workforce expense than we paid in January, and the actuals three months of Workforce billings averaging \$120k/month. Factoring these in, the adjusted straight-line projection approximately \$930k. This projected overage is about \$150k under our TANF reserve balance of \$1.076M.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		50,985	53,345	55,595	62,333	73,642	60,088	35,551	-	-	-	-	-	391,539			
Programs		387,015	298,299	240,874	331,089	271,755	236,596	267,283						2,032,911			
<b>Total CCAP, including HB1317</b>	3,602,583	438,000	351,643	296,470	393,422	345,397	296,683	302,835	-	-	-	-	-	2,424,450	1,178,133	67.3%	(554,000)
Notes on SFY15 spending-to-allocation:	As predicted, we continue to trend over allocation at 67.3%, which includes additional HB1317 funding of \$515.6k. Our straight-line projected year-end overage is \$554k. At 55.0% spent, the State continues to trend under prorated total allocation such that seven months in, straight-line projection of composite State actuals yields an annualized projected year-end underage of \$12.7M. Unless spending at the composite State level increases dramatically in the final five months, we are likely to get full coverage of our overspend at closeout.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468	60,451						509,666	116,987	81.3%	(247,000)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964	2,973						32,369	15,671	67.4%	(7,000)
<b>Total APS (separate closeouts)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	63,424	-	-	-	-	-	542,035	132,658		
Notes on SFY15 spending-to-allocation:	At 81.3% spent seven months in, we're on pace to overspend APS admin by about \$247k, which is down from a projected \$272k last month. The 64 county composite of 59.0% is trending slightly above prorated pace. Overexpended APS Adm at closeout reduces our CDHS Admin allocation, and essentially folds into the County Admin closeout process. Our APS client benefits spending is running over pace at 67.4%. The State, however, is underspending this allocation at 43.2% through January. The client benefits allocation closes out across counties, which bodes well for any overspend getting coverage at closeout.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration (incl FA Fraud)	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906	310,064						2,538,477	(248,054)	110.8%	(2,061,000)
Medicaid Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329	92,389						856,810	(293,741)	152.2%	(906,000)
Medicaid Enhanced	1,433,266	167,099	124,996	126,812	151,430	199,026	139,953	126,969						1,036,285	396,981	72.3%	(343,000)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	529,423	-	-	-	-	-	4,431,572	(144,814)	103.4%	(3,310,000)
Notes on SFY15 spending-to-allocation:	Boulder's overspending of the three County Administration allocations stays consistent as we've entered the second half of the State fiscal year. Our CDHS allocation is 110.8% spent (the composite State is 66.7% spent), regular Medicaid spending is at 152.2% (State at 68.9%) and enhanced Medicaid at 72.3%. Enhanced is the one allocation where State spending is trending under pace at 50.0%, which may be useful at closeout as straight-line projection of composite State enhanced expenditures through JAN15 yields a potential underspend of enhanced funds of \$5.15M.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,465	141,514	142,114	-	-	-	-	-	1,008,764	408,509		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099	43,255						301,045	364,458		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515	20,419						107,511	136,632		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054	396						11,690	15,955		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,606	201,182	206,185	-	-	-	-	-	1,429,010	925,554	60.7%	(95,000)
Notes on SFY15 spending-to-allocation:	Core is spending over pace, as planned, at 60.7%, whereas the composite State remains under pace at 54.2%, so - as with Child Welfare - there is potential for year-end surplus distribution for Core.																
Summary:	All six of the major programs are overspending their allocations 58.3% through the SFY14-15. Some or all of the Child Welfare, Child Care, Core and APS Client Benefit overexpenditures may be covered by surplus distribution funding at closeout. County Administrative overspend - including APS Administration overspend - will be partially covered by pass-through dollars (the SFY14 pass-through rate was 63%). Based on current projections, TANF will likely come close to overexpending by close to its SFY15 reserve balance. Excess TANF and any uncovered Child Care, Child Welfare and Core overexpenditures can be funded by TANF reserves up to the lesser of our elected amount or the reserve balance and/or by Fund 012 balance.																

**Boulder County Human Services**  
**Non-major Allocated and Non-allocated State Program Expenditures**  
**SFY14-15: For Seven Months Ending January 2015**

<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 13,755,898	\$ 13,755,898	\$ -
Old Age Pension	2,467,054	2,467,054	-
IV- D Child Support Enforcement Admin	1,280,141	770,946	509,195
Low-income Energy Assistance Program	637,709	637,709	-
Other Programs (non-major or non-allocated)	353,706	334,160	19,546
Aid to Needy Disabled	345,506	276,405	69,101
SSI-Home Care Allowance	72,351	68,733	3,618
Home Care Allowance	80,222	76,211	4,011
IV-B Promoting Safe and Stable Families	73,823	49,976	23,848
IV-E Independent Living	64,510	64,510	-
Automated Data Processing Pass-Through	684,400	225,854	458,546
Colorado Works / TANF Collections	(17,567)	(14,054)	(3,513)
Total State Incentives		78,249	(78,249)
Total Federal Incentives		17,917	(17,917)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(142,347)	(113,877)	(28,469)
Medicaid Collections	(5,102)	(5,102)	-
Other Local Sources/Expenditures	9,627,208	-	9,627,208
Integrated Care Management Incentive	78,384	78,384	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 29,014,166</b>	<b>\$ 18,461,416</b>	<b>\$ 10,552,750</b>
Cost Allocation Plan (see note)	\$ 1,338,495	\$ 441,709	\$ 896,786

Summary: 58% through SFY14-15, Boulder County has spent \$29.0M on non-major and non-allocated programs and has received revenue of \$10.6M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.



# BOCC HHS Board Meeting March 31<sup>st</sup>, 2015



Family & Children  
Services



Housing



Food  
Assistance



Financial  
Assistance



Elder  
Services



Health  
Coverage

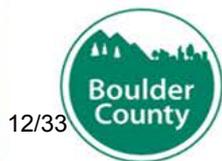


Education &  
Skill Building

Hope for the future,  
help when you need it.



BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**



12/33

# Agenda

- HHS Operational Context and Integration Process
- Social Determinants & Generative Model
- Community of Hope Activities
- Next Steps

# DHHS Guiding Principles 2009

- Focus on Early Intervention/Prevention**
- Promoting Safety and Well Being**
- Self-Sufficiency and Access to Benefits**
- Integrated Services**
- Community and Family Engagement**
- Excellent Customer Service**
- Communication, Transparency, Accountability**
- Efficient Operations**

# A Chronology of Progress

2009

- Departments Merged
- Service Integration Begins
- Financial Condition Assessed
- **Economic Downturn Begins**
- **SB-177 Impact**
- Casey Family Partnership
- Preventive/Front-end Services Emphasized
- Data-Driven Decision Making Emphasized
- Project Management Focus
- Consumer Benefits Expansion
- HSP Expansion

2010

- FCS Reorganization
- TSN Passes
- Financial Planning & Expertise
- Cross-Disciplinary Team Approach
- **State Administration Proposal**
- **State Budget Reductions**
- Customer Service Enhancement
- Enhanced Communications
- Outcome Measurement
- Family and Community Involvement
- **Four Mile Fire**

2011

- Early Intervention Team Formed
- TSN Priorities Established and Contracts Begin
- Josephine Commons Breaks Ground
- Data Emphasis Strengthens
- CBMS Redesign Starts
- FUP Award
- HB-1196 Passes
- State Child Welfare Redesign Begins
- Housing Stabilization Expansion

# A Chronology of Progress

2012

- CO Works Redesign
- Josephine Commons Completed
- CSTAT Begins
- CCAP In-House
- LHA/BCHA Consolidated
- Broomfield/Erie Properties Released
- Portfolio Refinance Begins
- TBRA Award
- VASH Award
- IV-E Waiver Approved
- ARRA Completed

2013

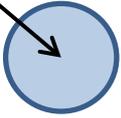
- Self Sufficiency Matrix Revamped
- ACA Health Care Expansion
- C4HC/HUB responsibilities
- JRT Training Starts
- Differential Response
- Aspinwall Breaks Ground
- Generative Approach Adopted
- Marketing Campaign
- Entire Portfolio Refinanced
- CMCO & CS Established
- Consolidated Contracts Moved to DHHS
- **2013 Floods**

2014

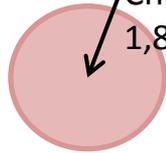
- Generative Approach and Social Determinants of Health Embraced
- Community of Hope Event
- Differential Response
- Alkonis (Louisville) Planning
- Lyons Planning
- CDBG-DR Flood Recovery Work Begun
- Aspinwall Completed and Fully Leased
- New, Integrated St. Vrain Building Construction Begun
- HHS Connection Implemented
- APS Mandatory Reporting
- Integrated Case Management Implemented
- HSSN Extended for 15 years

# HHS Service Populations: 9/2013 through 8/2014

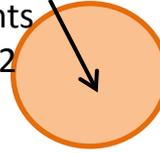
Housing Case Management Families  
820



CCAP Eligible Children  
1,802



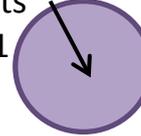
Section 8 & Voucher Clients  
1,972



Weatherization Families  
413



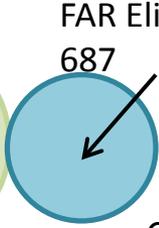
Affordable Housing Clients  
1,001



Cash Assistance Clients  
4,605

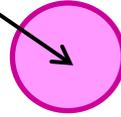
Health Exchange Projected Clients  
10,254

Child Welfare Referrals  
4,033

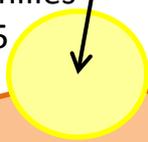


FAR Eligible Referrals  
687

Total Child Involvements  
619



Community Food Share Families  
955

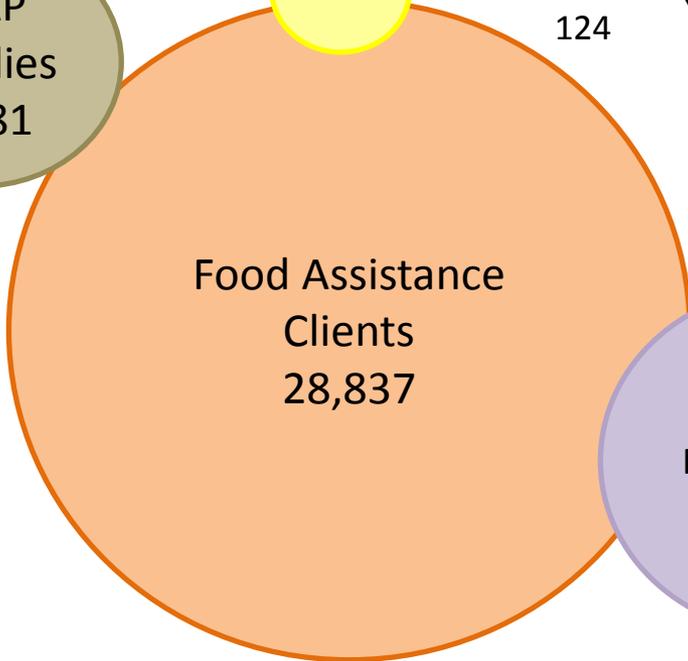


New Child Welfare Cases  
124



LEAP Families  
4,181

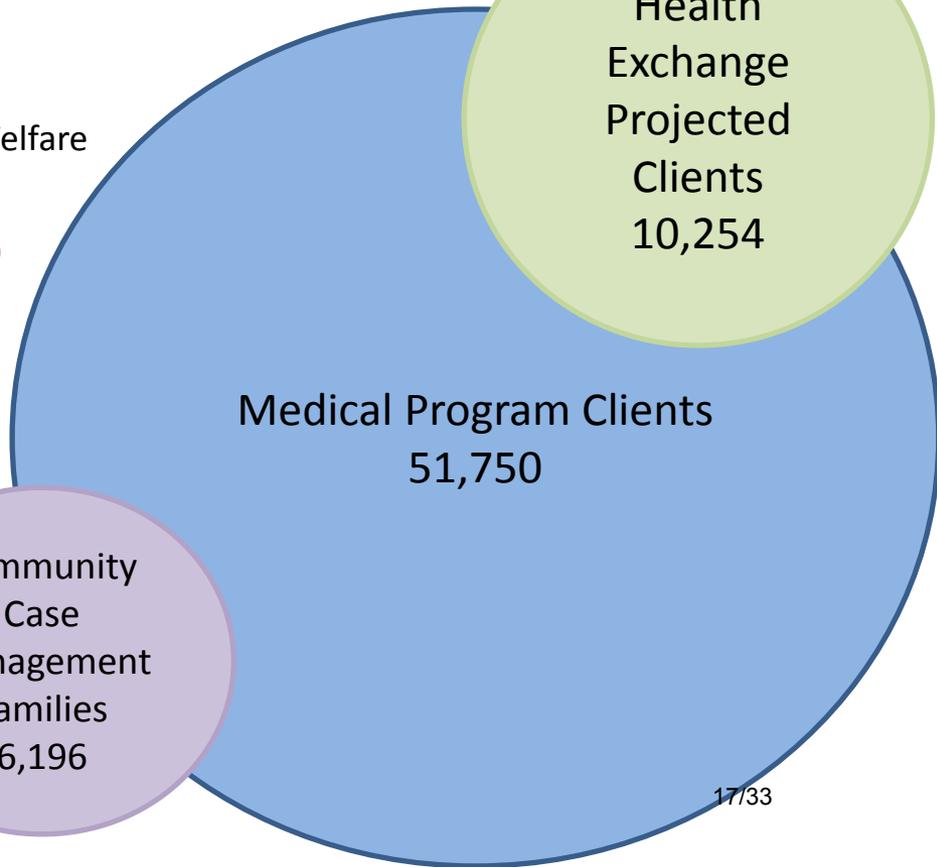
Food Assistance Clients  
28,837



Community Case Management Families  
6,196



Medical Program Clients  
51,750



# Safety Net Collaborative Approach (HSSN)

Invest in families early, before they hit crisis

Strengthen early intervention and prevention

Invest in community-based safety net services

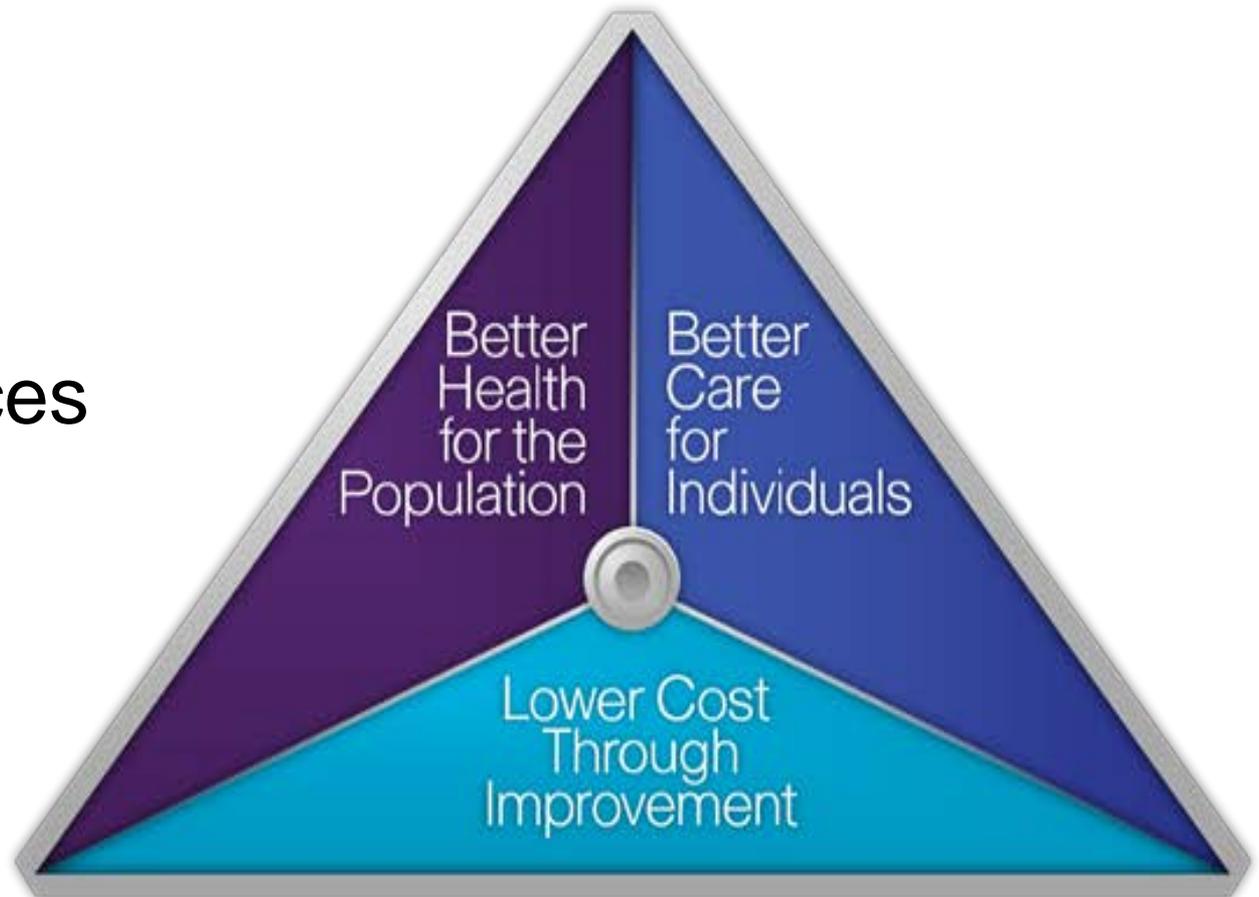
Promote individual and family stabilization



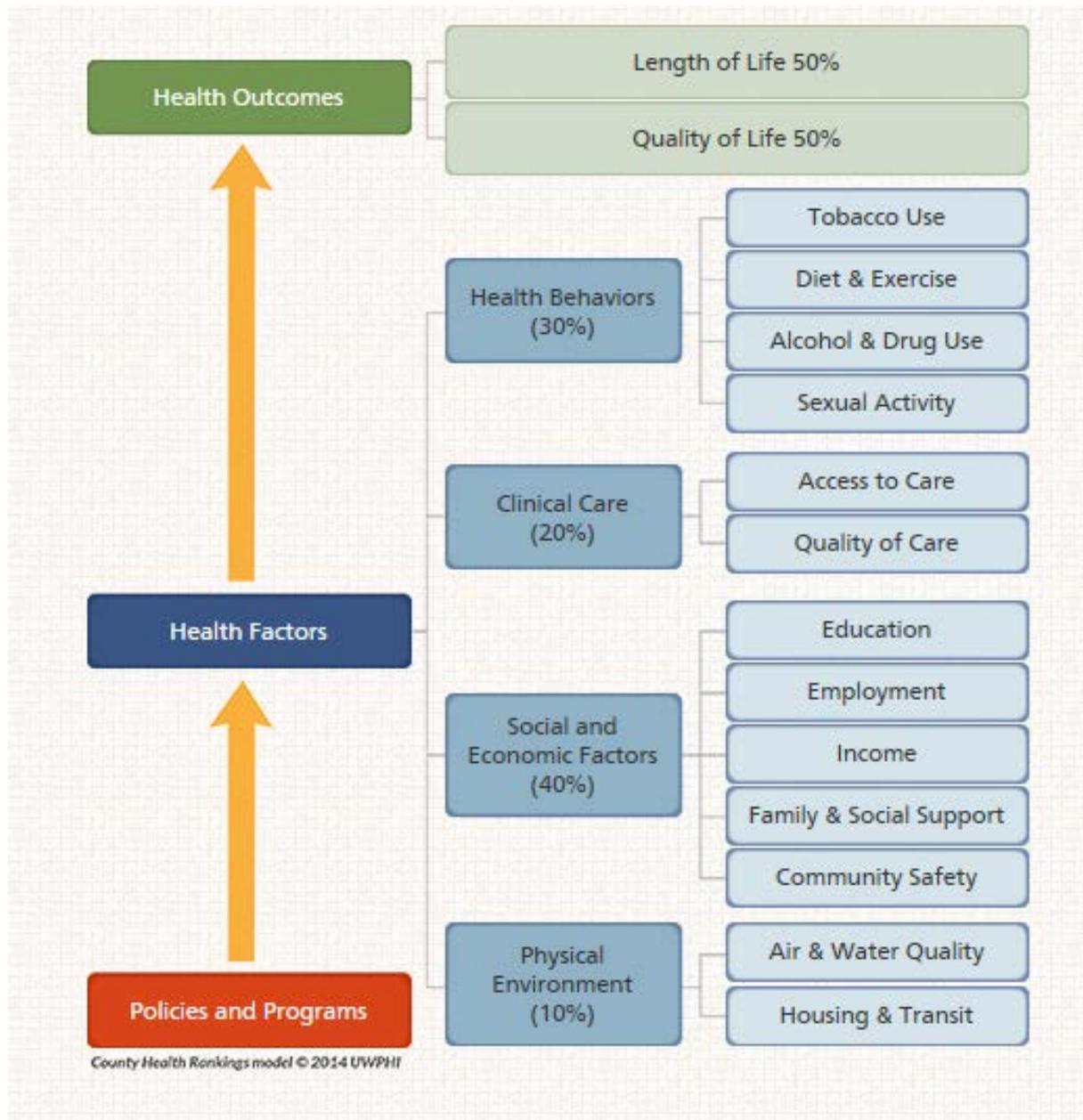
- Expand on our ability to provide **food and financial assistance**
- Extend our ability to help with **housing and rent**
- Increase access to **health care**
- Provide more help for families to access **quality child care**
- Boost **job training** and **employment supports**
- Create and support community-based **Family Resource Centers**
- Increase access to **mental health** and **substance abuse services**

# Transformation across systems

Mental Health  
Public Health  
Education  
Human Services

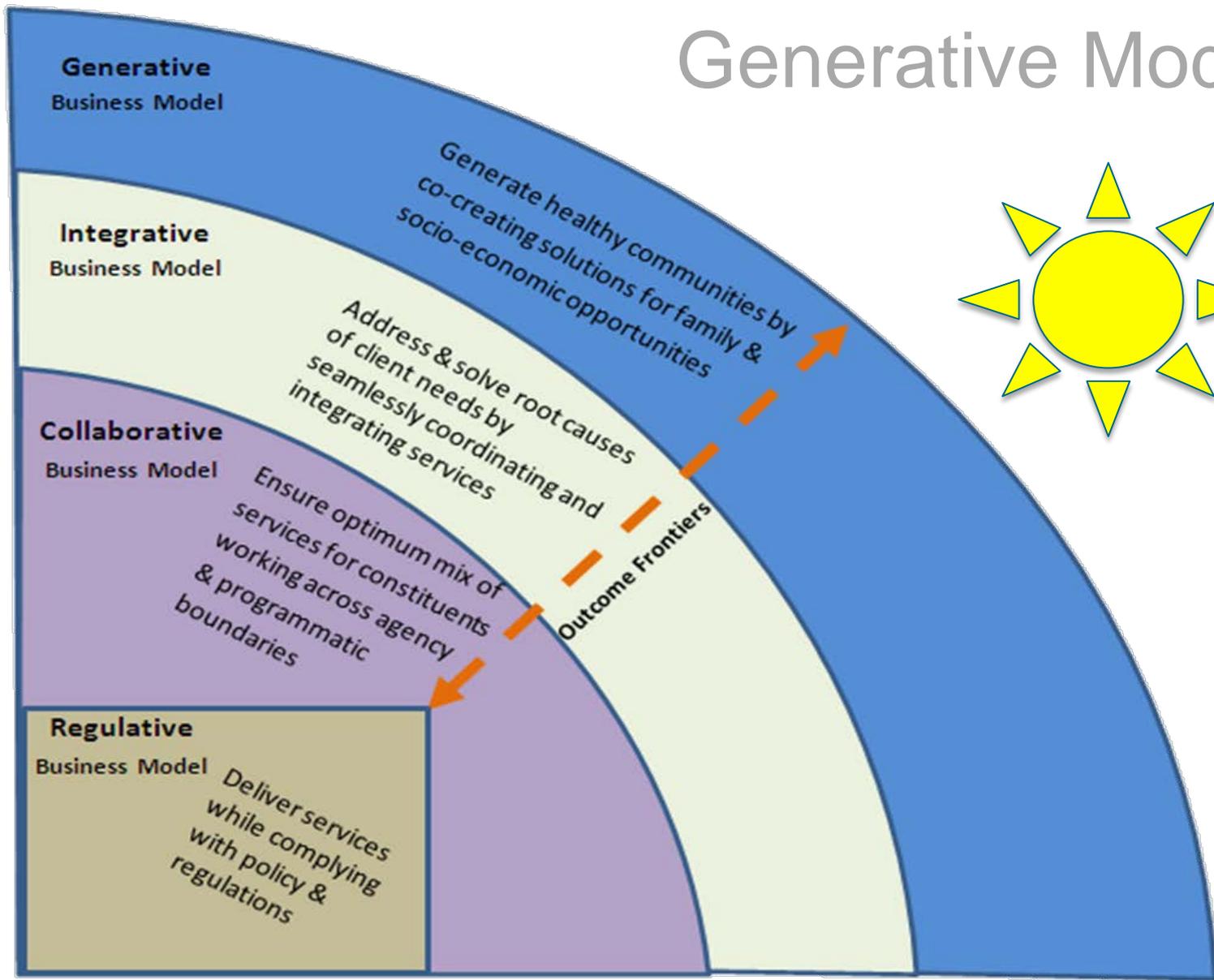


# Social Determinants Model and Community Health Outcomes



*Model for community health, University of Wisconsin Population Health Institute*

# Generative Model



# Generative Checklist

Priority Area	Description	How will priority be met?
Improved Service Operations	Improves service to customers by enhancing operations, workflow, delivery methods, access channels, customer experience or services offered. Program level improvements with cross-divisional implications are more valued.	
Foster Integration	Project links together services or staff across the department in attempt to better connect services and outcomes.	
Include consumer in planning and service delivery	Project implements strategies to allow consumers to be represented in the case planning process.	
Fiscally Sustainable	Project contributes to the department's overall plan for sustainability by maximizing match opportunities, trimming budgets or creating long term sources of revenue.	
Improve outcomes, connect to community outcomes	Project has clear outcomes that pertain to department and community level indicators. Potentially pertains to multiple program indicators.	
Technology opportunity	Project integrates with the enterprise vision for the agency and takes advantages of opportunities to leverage existing technologies or introduces potential new enterprise standards.	

# Boulder County: Community of Hope Summit: September 26, 2014



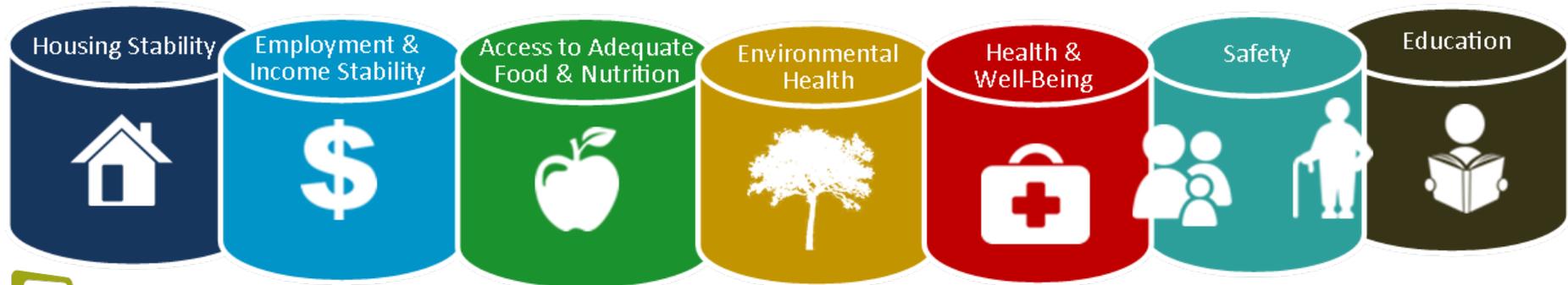
BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**



Hope for the future, help when you need it.

# Building Healthy Thriving Communities

- Constant Feedback Loop
- Continuous Learning Environment
- Common Community Indicators
- Integration of Community Strategic Plans

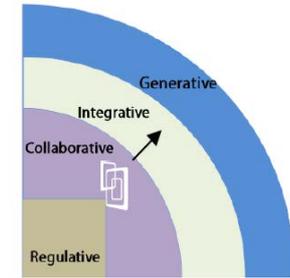




Three circles of the Hedgehog Concept

# HHS BHAG

(Big Hairy Audacious Goal)



***“Within 10 years, DHHS will transform of the health and the well-being of our community by shifting programming and funding upstream into prevention oriented and consumer driven cross-sector solutions that improve outcomes across the lifespan and significantly reduce high-cost institutional interventions within a social determinants of health framework.”***



Hope for the future, help when you need it.

# DHHS Strategic Priorities

Nurturing  
Community  
Integration

Building  
the Pillars  
to Self-  
Sufficiency

Revolutionizing  
the DHHS  
Workforce/  
Infrastructure

Strengthening  
the Community  
Safety Net

Integrating  
Case  
Management

Early  
Childhood  
Plan for  
Boulder  
County

Access to  
Health  
Coverage &  
Prevention

Educational and  
Employment  
Development/  
Empowerment

Expanded  
Housing  
Continuum

Data  
Infrastructure/  
Data-Informed  
Practice

Comprehensive  
& Sustainable  
Economic  
Engine

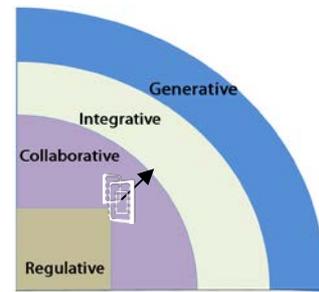
Comprehensive,  
Agile DHHS  
Staffing &  
a Modern DHHS  
Workforce

# DHHS Strategic Priorities

Nurturing  
Community  
Integration

Building  
the Pillars  
to Self-  
Sufficiency

Revolutionizing  
the DHHS  
Workforce/  
Infrastructure



Strengthening  
the Community  
Safety Net

Integrating  
Case  
Management

- Strengthen Consolidated Contracting Process – work collaboratively with community partners to build network of services
- Leverage funding – maximize existing sources, match when possible, diversify
- Use Data-Driven Decision Making – for service needs, program effectiveness, self-sufficiency gains
- Ensure Transparency – to the public and our funders, partners, community, and staff

Data

Workforce



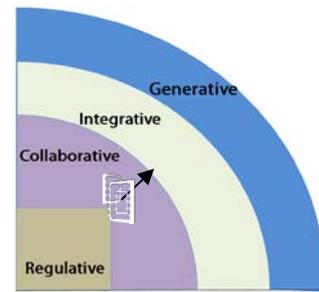
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# DHHS Strategic Priorities

Nurturing  
Community  
Integration

Building  
the Pillars  
to Self-  
Sufficiency

Revolutionizing  
the DHHS  
Workforce/  
Infrastructure



Strengthening  
the Community  
Safety Net

Integrating  
Case  
Management

- Embrace Diverse Entry Points for DHHS Services
- Ensure Client-Driven Case Planning/Goal-Setting and Focus on Core Self-Sufficiency Targets
- Finalize Primary Caseworker Model and Expand With Community Partners
- Focus on Early Intervention and Prevention in Partnership with Clients

Data

Staffing &  
a Modern DHHS  
Workforce

# Honing of our strategic priorities and commitment to disciplined project management and pacing



# Review of Master Project Plan

Task Name	Start	Finish	Duration	Predecessors	Project Owner
CS Tracks and Staffing Plan Project	Tue 11/4/14	Thu 12/31/15	303 days?		<b>Grutmacher</b>
Data Informed Management Practice	Mon 11/17/14	Wed 9/30/15	228 days		<b>Jason M</b>
Impact Planning post MHP	Thu 1/1/15	Thu 4/30/15	86 days		<b>Caskey</b>
St Vrain Building	Thu 1/1/15	Wed 9/30/15	195 days		<b>Jason M</b>
Housing Development Projects	Thu 1/1/15	Mon 1/4/16	263 days		<b>Willa W</b>
Community Investment Contract Process	Mon 12/1/14	Fri 12/21/18	1060 days?	205	<b>Angela LM</b>
Flood Recovery – support rent assistance + rehab	Sat 11/14/15	Tue 12/15/15			<b>Willa W</b>
Flood Recovery: CDBG-DR Round II Funding	Thu 1/1/15	Sun 5/31/15	108 days		<b>Willa W</b>
HHS Competency Based Performance Framework	Mon 1/12/15	Fri 1/1/16	255 days		<b>Angela LM</b>
Integrated Case Management Projects	Mon 12/1/14	Sat 12/31/16	545 days?		<b>Kit T</b>
Strengthen Financial Analysis and Reporting tools and Systems (Human Services)	Mon 12/1/14	Fri 1/15/16	295 days		<b>Will K</b>
2014/2015 State Fiscal Year Close	Mon 2/16/15	Fri 7/31/15	120 days		<b>Will K</b>
Housing Fiscal Team Meeting & Housing Financial Tools Enhancement	Mon 1/12/15	Thu 12/31/15	254 days		<b>Will K</b>
2016 Budget Process & Multi-Year Forecasts	Mon 1/12/15	Fri 12/18/15	245 days		<b>Will K</b>
Hiring and Retention Plan	Fri 11/7/14	Thu 12/31/15	300 days?		<b>Susan G</b>
CCAP and HB1317	Mon 12/1/14	Wed 6/1/16	393 days?		<b>Susan G</b>



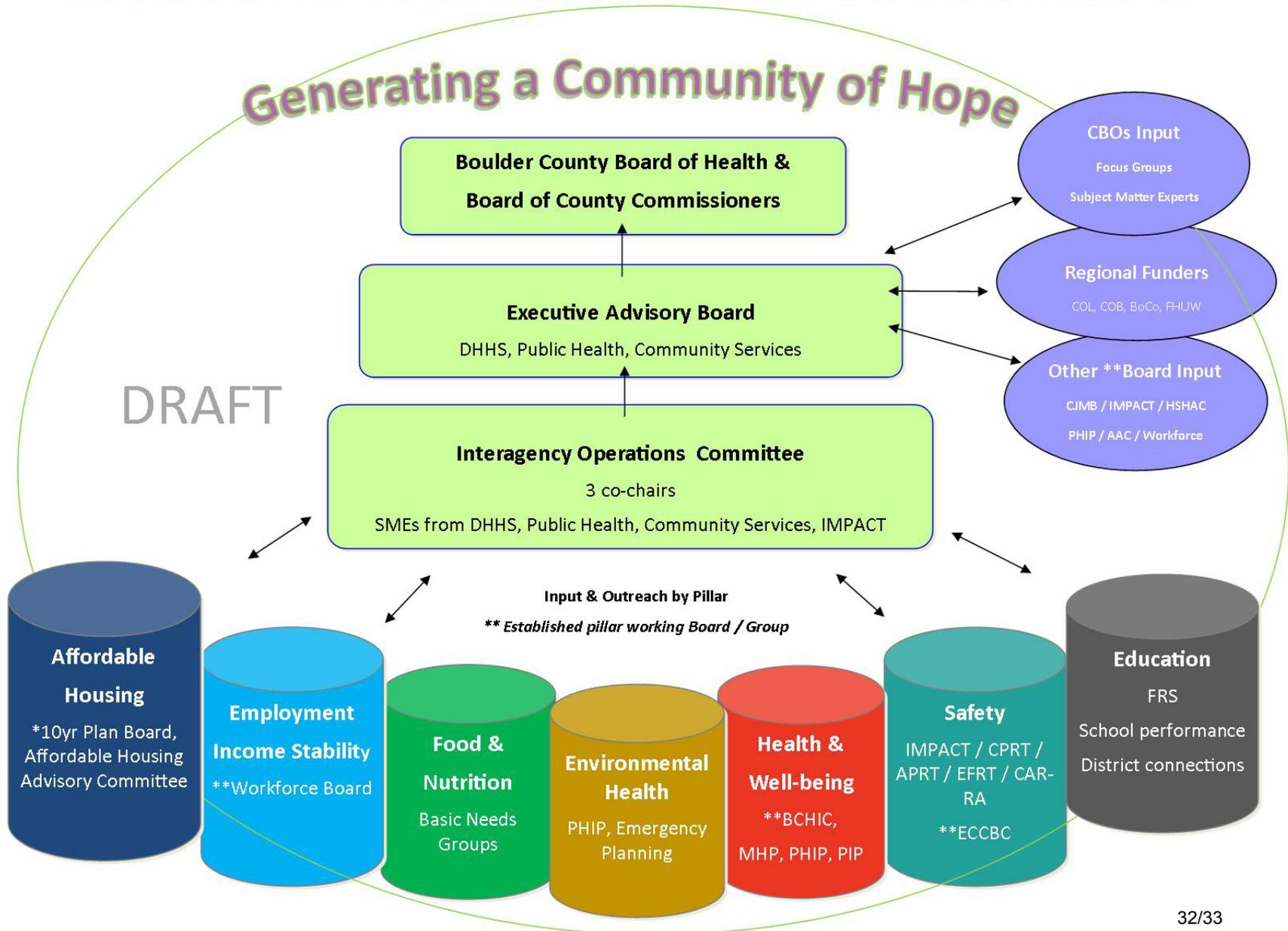
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# Boulder County Outcomes Model



# Generative Human Services Safety Net—Boulder County Governance Framework



**1  
VISION**

of a Healthy, Safe and Thriving San Diego County

*Living Safely*, launched October 2012, focuses on three key outcomes:

- 1 Residents are protected from crime and abuse
- 2 Neighborhoods are safe to work, live and play
- 3 Communities are resilient to disasters and emergencies

**3  
COMPONENTS**

to be rolled out over the long-term initiative

Building Better Health	Living Safely	Thriving
------------------------	---------------	----------

**4 STRATEGIES**

that encompass a comprehensive approach

Building a Better Service Delivery System	Supporting Positive Choices	Pursuing Policy & Environmental Changes	Improving the Culture Within
---	-----------------------------	---	------------------------------

**5 AREAS OF INFLUENCE**

that capture overall well-being



**TOP 10 LIVE WELL SAN DIEGO INDICATORS**

Life Expectancy	Education	Unemployment Rate	Security Physical Environment	Vulnerable Populations
Quality of Life		Income	Built Environment	Community Involvement

that measure progress in achieving the vision for healthy, safe and thriving communities

**Next Steps:  
Compelling Vision**



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Human Services Board/BCHA Board  
MONTHLY BOARD MEETING  
Tuesday, April 28, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) **Call to order**
- 2) **Financial report—Will Kugel, DHHS Finance Division Director (2:00 – 2:25 p.m.)**
  - a) Review of Financials through February 2015
- 3) **DHHS Community Support (CS) Division update—Susan Grutzmacher, CS Division Director (2:25 – 3:00 p.m.)**
  - a) **Overview of the Division**
    - i. Division structure
    - ii. Caseload discussion
      - a. Look at historical caseload growth
      - b. Call Center/Walk In and PEAK numbers
      - c. Maximus case transitions and process
    - iii. Timeliness data
  - b) **2015 strategic priority areas**
    - i. Tracks project
    - ii. Staffing/Hiring and Retention plan
    - iii. CCAP and HB 1317
    - iv. St. Vrain building operations preparations
- 4) **St. Vrain Building update—Frank Alexander, DHHS Director, Chris Campbell, DHHS Assistant to the Director (3:00 – 3:15 p.m.)**
  - a) Change Management approach
  - b) Operations/Business process flow work
  - c) Move preparations
- 5) **Matters from members of the Board**
- 6) **Matters from members of the Public\*\***
- 7) **Upcoming Meeting and agenda items**
  - a) **Tuesday, May 26, 2015 at 2:00 p.m.—** Dickey Lee Hullinghorst Conference Room – 3rd Floor  
Boulder County Courthouse, Boulder, Colorado
- 8) **Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes.**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

Executed Grants and Contracts:

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
3/26/15	Mental Health Partners	Task Order 2015-03: Senior Reach	\$ 175,020.00
3/26/15	Mental Health Partners	Task Order 2015-04: ARC General Operating	\$ 666,390.00
3/31/15	BVSD	Administration of the Tenant-Based Rental Assistance Program (TBRA)	\$ -
3/31/15	Pivot Communication	Extension of contract to provide as-needed marketing and outreach services toward furthering BCDHHS' efforts around early intervention and prevention services and our continued work to integrate our approach to service delivery in and with our community.	\$ 65,000.00*
3/31/15	SVVSD	Administration of the Tenant-Based Rental Assistance Program (TBRA)	\$ -
4/9/15	Colorado Department of Human Services	Grant application to support the use of the PEAK site for Early Childhood Programs	\$ 90,082.00

# Boulder County Human Services

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## Financial Report – April 28, 2015

The accompanying financials reflect preliminary actuals through February 2015 for County calendar year (Appendices A through E), State fiscal year spending, including allocations to actuals analysis, two-thirds through the SFY14-15 (Appendices F and G), and – new to this month's report – special CDBG-DR reporting on Round 1 programming beginning October 2014 with actuals through March 2015 (Appendix H).

This month's report includes updates & discussion on the following:

1. 2015 County Budget Spending as of 2/28/15 and 2016 Budget Process
2. State SFY15 Allocation Spending as of 2/28/15 (8 months)
3. Notes on State Funding and Upcoming Initiatives
4. Status of CDBG-DR Round 1 and House Bill 14-1002 Spending

### **1. 2015 County Budget Spending as of 2/28/15 and 2016 Budget Process**

Early-in-the-year actuals data tends to understate spending and indicate false trends. The primary reasons are due to lags in the timing of larger contract payments and delays in receiving and reporting revenues, most markedly for annual property tax receipts and invoiced funding streams, such as our reimbursements on our HHS annual funding, Community contracts and Safety Net (HSSN) contracts. This slow start is reflected in our 2/28 actuals as the two programs that contain the preponderance of our contract expenditures – TANF and county funded – show less than one month budget spent. On the revenues side, we have not reported any property tax or other county funded revenues (Appendix B). These timing differences are identified and quantified in the Adjustments lines of the Fund Balance Section I (Appendix C).

Parallel with early analysis of 2015 spending vs 2015 budget, planning and preliminary steps for the 2016 budget process are underway. In addition to keeping the collaborative approach of shaping the budget via interactive, iterative work sessions with our Division program managers, we will incorporate a new layer of planning and management by adding budget lines for two years out, 2017 and 2018. While the data is in no way binding to future annual budgets, it will be another tool towards our goal of long-term budgeting, forecasting and strategic planning.

## **2. State SFY15 Allocation Spending as of 2/28/15 (8 months)**

Appendix F reflects spending of Boulder County's major State allocations two-thirds through the State fiscal year. This is an excellent time to finalize and implement any strategic additions or changes to our spending and programming to optimize expected available funding.

We are trending to overspend our five major allocations and currently predict the following outcomes:

Major Allocation	Projected Overage	Projected Coverage	Notes on Coverage
Child Care	\$ 501,000	\$ 501,000	Highly likely
Child Welfare	\$ 573,000	up to 100%	Many variables, but 100% looks promising
Core Services	\$ 57,000	up to 100%	Many variables, but 100% looks promising
Colorado Works	\$ 1,097,000	TANF reserves	TANF reserve balance is \$1,076,094
County Administration	\$ 3,125,000	\$ 1,810,500	Based on 5 yr ave pass-thru rate of 57.34%

Our over-expenditures are purposeful and strategic, allowing us to maximize additional funding beyond our regular allocations.

## **3. Notes on State Funding and Upcoming Initiatives**

As the State fiscal year 2014-15 winds down, we are weighing in on known and prospective changes to the upcoming SFY15-16 allocations and are integrating potential impacts as we look at budgeting for 2016 and beyond.

One especially heavy-impacting and high-profile decision is how the SB15-242 funding for one hundred additional Child Welfare workers will be allocated among the 64 counties.

- The model developed by the workgroup assigned to craft a recommendation is loosely based on current FTE and on staffing ratios derived from these numbers. Under this model, Boulder would not receive any additional staff.
- Under an alternate model to be presented at the 4/27 Child Welfare Allocation Committee meeting, which includes base-level funding to all participating counties and is based on assessments closed in 2014, would provide Boulder \$290,973 in additional staff funding based on current participation.

Other Child Welfare related funding is firming up. We recently learned that the Child Welfare Hotline funding is in the Long Bill, and we're expecting about \$58k, which is the

SFY14-15 level less \$5k assumed for year 1 start-up expenditures. Other programming notes:

- a. Boulder County was awarded Casey Family Program funding to assist in Parent Partner programming.
- b. The State is offering more funding opportunity for the Barriers to Permanency program, which assists individual families in achieving self-sufficiency and which provided over \$50k towards assisting Boulder County families in 2014, and
- c. We're optimistic about receiving funding for a third IV-E Waiver program that supports Trauma Informed Screening.

As we had received increases in SFY14-15 in our County Administration (\$214,559), Adult Protective Services (\$116,901) and Child Welfare (\$105,537), we're anticipative for positive (stable or increased) allocations for the new year beginning July 1.

#### **4. Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to "ramp-up", but is projected to increase substantially during 2015. Temporary Rental Assistance anticipates full Round 1 spending during 2015 and intends to apply for Round 2 funding later this year. Rehabilitation anticipates 80% spending by year-end, with the remaining 20% to be spent in 2016.

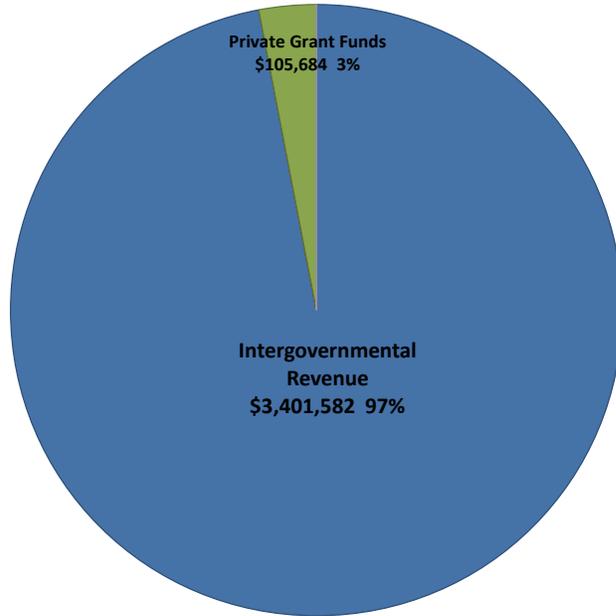
House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a July 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016.

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For April 28, 2015 BOCC Meeting**

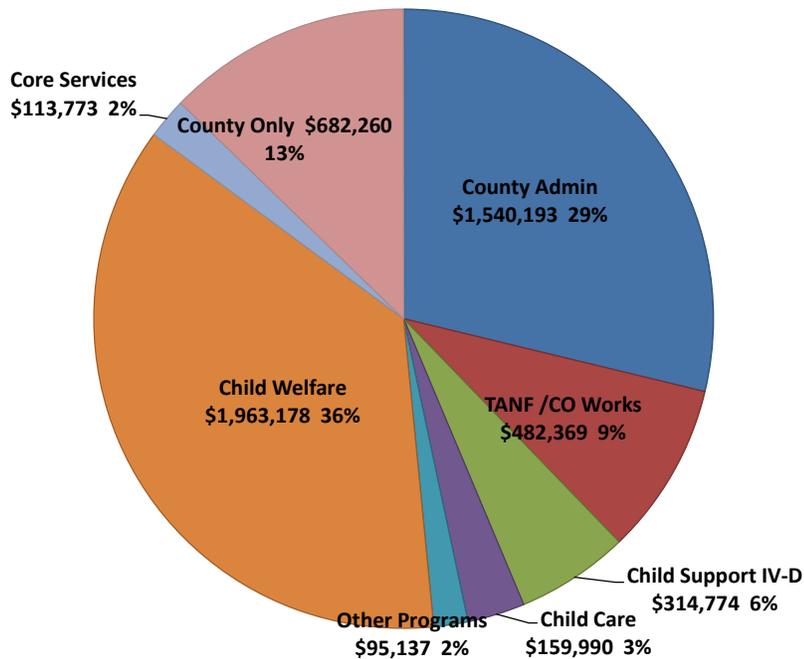
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Two Months Ending February 2015  
Total YTD 2015 Sources = \$3,507,266**



**Human Services: Uses of Funds  
For Two Months Ending February 2015  
Total YTD 2015 Uses = \$5,351,674**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For Two Months Ending February 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015</b> (prelim as of 4-22-15) <span style="float:right"><b>\$ 13,013,909</b></span>									
	Current 2015 Budget	(A) YTD Actuals 2/28/2015	% Reported 17% Thru Year	(B) Encumbered 2/28/2015	(A) + (B) Actuals+Encum 2/28/2015	% Rptd + Encmb 17% Thru Year	Remaining / Unenc budg @ 2/28/2015	(C) YTD Budget at 2/28/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 3,401,582	14.0%	n/a	\$ 3,401,582	14.0%	n/a	\$ 4,050,526	\$ 648,944
Property Tax	6,274,838	\$ -	0.0%	n/a	-	0.0%	n/a	1,045,806	1,045,806
Private Grant Funds	1,195,013	\$ 105,684	n/a	n/a	105,684	n/a	n/a	199,169	93,485
Consolidated contract 01/1401 transfer	3,106,952	\$ -	0.0%	n/a	-	n/a	n/a	517,825	517,825
Consolidated contract 01/1405 transfer	3,073,077	\$ -	0.0%	n/a	-	n/a	n/a	512,180	512,180
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ -	0.0%	n/a	-	n/a	n/a	335,382	335,382
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ -	0.0%	n/a	-	0.0%	n/a	235,381	235,381
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ -	0.0%	n/a	-	0.0%	n/a	858,608	858,608
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	734,365	734,365
Interest Income Investments	-	\$ -	n/a	n/a	-	n/a	n/a	-	-
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$3,507,266</b>	<b>6.9%</b>		<b>\$ 3,507,266</b>	<b>6.9%</b>		<b>\$ 8,489,241</b>	<b>\$ 4,981,975</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 1,540,193	16.4%	\$ 197,507		0.0%	\$ 9,374,933	\$ 1,562,489	\$ 22,296
TANF/CO Works	7,488,792	482,369	6.4%	1,481,267	1,963,636	26.2%	5,525,156	1,248,132	765,763
Child Support IV-D	1,987,419	314,774	15.8%	44,494	359,268	18.1%	1,628,151	331,237	16,462
Child Care	2,337,139	159,990	6.8%	36,800	196,790	8.4%	2,140,349	389,523	229,533
LEAP	151,604	37,434	24.7%	-	37,434	24.7%	114,170	25,267	(12,166)
Child Welfare	12,383,563	1,963,178	15.9%	311,909	2,275,087	18.4%	10,108,476	2,063,927	100,749
Old Age Pension Admin	75,016	25,272	33.7%	-	25,272	33.7%	49,744	12,503	(12,769)
Core Services	769,376	113,773	14.8%	-	113,773	14.8%	655,603	128,229	14,456
ILA/Chafee	113,495	15,037	13.2%	-	15,037	13.2%	98,458	18,916	3,879
PSSF (actuals include match; budget does not)	140,629	17,395	12.4%	-	17,395	12.4%	123,234	23,438	6,043
IMPACT	68,000	-	0.0%	-	-	0.0%	68,000	11,333	11,333
County Only and Grant Funding	16,045,480	682,260	4.3%	3,877,807	4,560,067	28.4%	11,485,413	2,674,247	1,991,987
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 5,351,674</b>	<b>10.5%</b>	<b>\$ 5,949,784</b>	<b>\$ 11,301,458</b>	<b>22.2%</b>	<b>\$ 41,371,688</b>	<b>\$ 8,489,241</b>	<b>\$ 3,137,567</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>		<b>\$ (1,844,408)</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>		<b>\$ 11,169,501</b>							
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of	2/28/2015		Year-to-date as of	2/28/2015		Year-to-date as of	2/28/2015	
Colorado Works Block	\$167,242		Low Energy Assistance Program	\$ 558,626		Food Assistance Benefits	\$ 3,963,513		
Child Care Block	482,218		Aid To Needy Disabled	82,561		Other Programs	-		
Child Welfare Block	512,512		Home Care Allowance	36,918		Medicaid Benefits	32,032,096		
Core Services Block	271,201		Old Age Pension	683,365					
						Total Fed/State Portion of EBT/EFT (E)	38,790,252		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$44,141,926</b>		

**Boulder County Human Services**  
**Supplemental Analyses on Fund 012 Balance and TANF Reserves**  
**As of February 2015** (Preliminary as of IFAS report date)

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Two Months Ending February 2015**

<b>Unreserved Fund Balance at January 1, 2015</b> (preliminary at 4/22/15)	<b>\$ (13,013,909)</b>
<b>Expenditures in excess of revenues, 1/1/15 to 2/28/15</b>	1,844,408
<b>Unadjusted Point-in-time balance</b>	<u>(11,169,501)</u>
<b>Adjustments</b>	
Prorated property tax receipts not recorded for two months to February 2015	(1,045,806)
HS Fund 01 1401/1405 - HS Community contract expenditures in excess of revenues: Jan/Feb	(293,776)
HS Fund 20/5951 - MHP contract revenue in excess of expected expense	-
HSSN expenditures incurred, revenue not recorded: Jan & Feb invoices	(589,914)
HHS Fund 020 1A (2005) earned not recorded as of February	<u>(235,381)</u>
<b>Preliminary Adjusted Unreserved Fund Balance through February, 2015</b>	<b><u>\$ (13,334,377)</u></b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of February 2015</b>	<b><u>\$ (320,468)</u></b>

**II. TANF Expenditures and Reserves**

**SFY14-15: For Eight Months Ending February 2015**

	Historical Look at TANF allocation and expenditures			Historical Look at TANF Reserves	
	Allocation	Expenditures as of Feb	% Alloc	Reserve Balance	Reserve Cap
SFY14-15	5,061,094	<b>3,862,394</b>	76.3%	<b>1,076,094</b>	2,151,745
SFY13-14	5,379,362	3,953,505	73.5%	1,937,360	2,264,994
SFY12-13	5,662,486	3,326,764	58.8%	2,150,947	2,384,205
SFY11-12	5,960,512	2,959,591	49.7%	1,962,960	2,479,800
SFY10-11	6,199,501	3,082,349	49.7%	510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN)**  
**Comparison of Budget to Actuals**  
**For Two Months Ending February 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	3,107	96,893
Omni Consulting	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>					
TBD	156,488	-	-	-	156,488
<b>Non-Profit Contracts</b>					-
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,046	59,954
City of Boulder - child care resource & referral	35,000	-	-	-	35,000
City of Boulder - FRC	170,000	-	-	-	170,000
City of Longmont - parent education	70,203	-	-	-	70,203
Early Childhood Council	60,000	-	6,000	6,000	54,000
Mental Health Partners - community based	224,980	-	-	-	224,980
Mental Health Partners - prevention and intervention	12,723	-	-	-	12,723
Mental Health Partners - senior reach	175,020	-	-	-	175,020
Sister Carmen Community Center, Inc.	200,327	-	-	-	200,327
<b>Emergency Services 2015</b>					
Boulder Outreach for Homeless Overflow	20,000	-	-	-	20,000
Boulder Shelter for the Homeless	75,000	-	6,196	6,196	68,804
Bridge House	20,000	-	-	-	20,000
Emergency Family Assistance Association	75,000	-	-	-	75,000
Outreach United Resource Center, Inc.	75,000	-	5,202	5,202	69,798
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	13,082	61,918
Sister Carmen Community Center, Inc.	75,000	-	-	-	75,000
<b>Other Programs</b>					
Emergency Hotel Vouchers	25,000	955	461	1,416	23,584
Heating Plus	178,100	46,575	22,052	68,627	109,473
Housing Choice Vouchers	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	22,035	156,261
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	79,620
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	2,440,459	58,157	75,828	133,984	2,306,475
<b>Administrative Benefits Access</b>					-
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	361,013	1,750,179
<b>Child Care</b>	500,000	42,814	48,995	91,809	408,191
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>589,914</b>	<b>4,561,737</b>

**Boulder County Human Services Community Contracts**

**Comparison of Budget to Actuals**

**January 1 - April 21, 2015**

<b>Funding Source / Community Partner (Contractor)</b>	<b>2015 Approved Budget</b>	<b>Jan-2015 Actuals</b>	<b>Feb-2015 Actuals</b>	<b>Mar-2015 Actuals</b>	<b>Apr-2015 Actuals</b>	<b>YTD Actuals</b>
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>						
Acorn School	25,000	-	-	-	16,837	16,837
Agape Family Services	10,000	-	-	-	-	-
Aspen Grove Community Preschool	10,000	-	1,750	750	-	2,500
Attention, Inc	45,320	-	3,399	3,399	7,931	14,729
Blue Sky Bridge	32,960	-	-	8,240	2,747	10,987
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	21,847
Boulder Day Nursery Association	37,080	-	-	-	-	-
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	5,400
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	-	-
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	-	33,328
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	72,856
Bridge House	20,000	-	-	4,616	3,116	7,733
Center For People With Disabilities	181,023	-	-	45,166	34,903	80,069
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	23,357
Children's House Preschool	12,500	-	-	3,750	1,250	5,000
Clinica Campesina	587,860	-	48,988	48,988	-	97,977
Community Food Share	74,160	-	7,416	16,896	33,000	57,312
Dental Aid	186,574	32,650	13,993	13,993	13,993	74,629
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	5,659	19,825
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	30,262	30,262
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	429
Inn Between of Longmont	75,000	-	7,679	8,643	-	16,323
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	3,339
Mother House	10,000	-	1,000	-	-	1,000
OUR Center	160,000	-	22,273	15,410	15,344	53,027
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	24,612
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	-	46,640
Salud Family Health Center	244,625	-	-	61,161	20,387	81,548
Sister Carmen Community Center	65,000	-	-	15,073	5,240	20,314
TLC Learning Center	50,000	-	-	7,500	5,000	12,500
Voices for Children	31,930	-	-	2,575	2,496	5,071
Wild Plum Center	63,036	-	-	12,607	6,304	18,911
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	54,382
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>						
Mental Health Partners	3,073,077	-	-	-	-	-
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>						
Mental Health Partners	2,012,289	-	-	-	-	-
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>260,861</b>	<b>912,741</b>

**Boulder County Human Services  
Comparison of Major State Allocations and County Expenditures  
SFY14-15: For Eight Months Ending February 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Jan 2015	Remaining Allocation as of Jan 2015	% Expended 66.7% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>																	
<b>Child Welfare</b>	14,745,845	1,191,166	1,280,249	1,252,121	1,431,522	1,233,032	1,417,501	1,187,628	1,248,885	-	-	-	-	10,242,103	4,503,742	69.5%	(573,000)
Notes on SFY15 spending-to-allocation:	Child Welfare continues to trend over prorated allocation, with 69.5% of its allocation spent eight months (66.7%) into SFY14-15. The projected State year-end expenditures of \$573k over allocation (down from \$615k in January) is based on straight-line eight months actuals with an adjustment down for the October 2014 merit/bonus payment, which was partially attributable to the prior State fiscal year and is estimated at \$45k. The State as a whole continues to underspend, with only 63.8% of total allocation spent through February. Straight-line proration of composite State spending yields a State fiscal year-end underspend of \$14.2M (up from \$12.2M in January), indicating potential for coverage at closeout pending final four months' spending and distributions to CMP "savings" counties.																
<b>Colorado Works / TANF</b>																	
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071	(64,120)	308,013					2,292,592			
Benefits and Support Services		172,425	158,008	150,560	214,418	164,540	268,011	169,718	272,123					1,569,801			
<b>Total Colorado Works / TANF</b>	5,061,094	234,901	496,313	548,690	505,968	387,706	1,003,081	105,598	580,136	-	-	-	-	3,862,394	1,198,700	76.3%	(1,097,000)
Notes on SFY15 spending-to-allocation:	At 76.3% spent, CO Works is trending over prorated pace. This pace is artificially deflated as actuals through February do not reflect eight month's of WorkForce invoices averaging \$120k/month. Factoring these in, the adjusted straight-line projection is \$1,097k. This projected overage approximates our TANF reserve balance of \$1.076M.																
<b>Child Care Assistance Program</b>																	
Administration		51,805	53,345	56,218	62,333	73,642	60,288	38,657	40,767					437,053			
Programs		386,195	298,299	240,252	331,089	271,755	236,396	264,178	270,594	-	-	-	-	2,298,757			
<b>Total CCAP, includes HB1317 funds</b>	3,602,583	438,000	351,643	296,470	393,422	345,397	296,683	302,835	311,361	-	-	-	-	2,735,810	866,773	75.9%	(501,000)
Notes on SFY15 spending-to-allocation:	As expected, we continue to trend over allocation at 75.9% spent, which includes additional HB1317 funding of \$515.6k. Our straight-line projected year-end overage is \$501k. At 56.4% spent, the State continues to trend under prorated total allocation such that eight months in, straight-line projection of composite State actuals yields an annualized projected year-end underage of \$13.2M. As such, we are likely to get full coverage of our overspend at closeout.																
<b>Adult Protective Services Programs</b>																	
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468	60,451	62,950					572,616	54,037	91.4%	(232,000)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964	2,973	4,260					36,629	11,411	76.2%	(7,000)
<b>Total APS (these closeout separately)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	63,424	67,210	-	-	-	-	609,245	65,448		
Notes on SFY15 spending-to-allocation:	At 91.4% spent eight months in, we're on pace to overspend APS admin by about \$232.3k, which is down from a projected \$247k last month and \$272k the month before. Our County Admin allocation will be reduced by the amount of APS Admin overspend at closeout, effectively folding the APS Admin spending into this County Admin process. The 64 county composite of 67.3% is trending slightly above prorated pace. Our APS client benefits spending is running over pace at 76.2%, but the State is underspending this allocation at 45.5% through February. The client benefits allocation closes out across counties, which bodes well for any overspend – currently straight-line projected at \$6.9k – getting covered at closeout.																
<b>County Administration</b>																	
CDHS County Administration	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906	275,874	305,302					2,809,588	(519,165)	122.7%	(1,924,000)
Medicaid Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329	92,389	104,484					961,294	(398,225)	170.7%	(879,000)
Medicaid Enhanced	1,433,266	167,099	124,996	126,812	151,430	199,026	139,953	126,969	133,899					1,170,184	263,082	81.6%	(322,000)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	495,232	543,685	-	-	-	-	4,941,067	(654,309)	115.3%	(3,125,000)
Notes on SFY15 spending-to-allocation:	Boulder's rate of overspending the three County Administration allocations slowed slightly from January to February. Two-thirds into SFY15: 1. our CDHS allocation is 122.7% spent – whereas the previous monthly rate projected at 8 months is 125.7%. The composite State spend is at 76.0%. 2. regular Medicaid spending is at 170.7% - whereas the previous monthly rate projected at 8 months is 173.9%. The composite State rate is at 79.6%, and 3. enhanced Medicaid at 81.6% - whereas the previous monthly rate projected at 8 months is 82.6%. Enhanced is the one allocation where State spending is trending under pace at 57.1%, which is consistent with the trend rate through previous months and may be beneficial at closeout. Straight-line projection of composite State expenditures through FEB15 yields an underspend of Enhanced funds of \$5.15M.																
<b>Core Services</b>																	
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,465	141,514	142,114	136,717	-	-	-	-	1,145,481	271,792		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099	43,255	43,592					344,636	320,867		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515	20,419	(5,904)					101,607	142,536		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054	396	4,470					16,160	11,485		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,606	201,182	206,185	178,874	-	-	-	-	1,607,884	746,680	68.3%	(57,000)
Notes on SFY15 spending-to-allocation:	Core is spending over pace, as planned, at 68.3%, whereas the composite State remains under pace at 63.0%, so – as with Child Welfare – there is potential for year-end surplus distribution for Core.																
Summary:	All six of the major programs are overspending their allocations two-thirds through the SFY14-15. Some or all of the Child Welfare, Child Care, Core and APS Client Benefit overexpenditures may be covered by surplus distribution funding at closeout. County Administrative overspend - including APS Administration overspend - will be partially covered by pass-through dollars (the SFY14 pass-through rate was 63%). Based on current projections, TANF overexpenditure will likely be close to the SFY15 reserve balance. Excess TANF and any uncovered Child Care, Child Welfare and Core overexpenditures can be funded by TANF reserves up to the lesser of our elected amount or the reserve balance and/or by Fund 012 balance.																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY14-15: For Eight Months Ending February 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 15,722,528	\$ 15,722,528	\$ -
Old Age Pension	2,818,681	2,818,681	-
IV- D Child Support Enforcement Admin	1,458,285	888,091	570,194
Low-income Energy Assistance Program	1,092,593	1,092,593	-
Other Programs (non-major or non-allocated)	447,241	413,504	33,737
Aid to Needy Disabled	398,948	319,159	79,790
SSI-Home Care Allowance	80,415	76,395	4,021
Home Care Allowance	91,028	86,477	4,551
IV-B Promoting Safe and Stable Families	81,939	55,994	25,945
IV-E Independent Living	72,013	72,013	-
Automated Data Processing Pass-Through	779,231	257,146	522,084
Colorado Works / TANF Collections	(22,698)	(18,159)	(4,540)
Total State Incentives		106,419	(106,419)
Total Federal Incentives		24,809	(24,809)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(202,962)	(162,369)	(40,592)
Medicaid Collections	(5,727)	(5,727)	-
Other Local Sources/Expenditures	10,535,447	-	10,535,447
Integrated Care Management Incentive	78,384	78,384	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 33,083,616</b>	<b>\$ 21,518,380</b>	<b>\$ 11,565,236</b>
Cost Allocation Plan (see note)	\$ 1,338,495	\$ 441,709	\$ 896,786

Summary: 67% through SFY14-15, Boulder County has spent \$33.1M on non-major and non-allocated programs and has received revenue of \$21.5M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002**  
**Comparison of Budget to Actuals**  
**October 2014 - March 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	245,760	2,805	6,272	6,859	8,712	11,627	17,192	53,467	192,293
<b>CDBG-DR R1 Rehabilitation</b>	1,762,157	2,657	4,038	6,496	33,363	52,317	39,987	138,857	1,623,300
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	42,542	1,269,265
<b>Total</b>	<b>3,319,723</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>234,865</b>	<b>3,084,858</b>



## **Woo Hoo!**

As you know, we are required to meet certain federal and state standards for processing applications and recertifications, including a goal of *95% timely* each month.

All I can say is WOW! Our March timeliness numbers show that what we are doing is working! We hit our required 95% in every area except one. Our timely processing means our clients can spend less time on pursuing their benefits and more time with family and their lives. It also means lower volumes for our lobbies and call center teams, which gives them more time to focus on the clients who need assistance at any given time.

To quote Greg Toledo, Call Center Manager, "Last week was the slowest week in terms of total calls that we've had in 2015!!! And that takes into account the first three days of the month. "

Excellent work everyone, including the BOSS and CMCO Divisions! I am very proud of your commitment and dedication in serving our families!

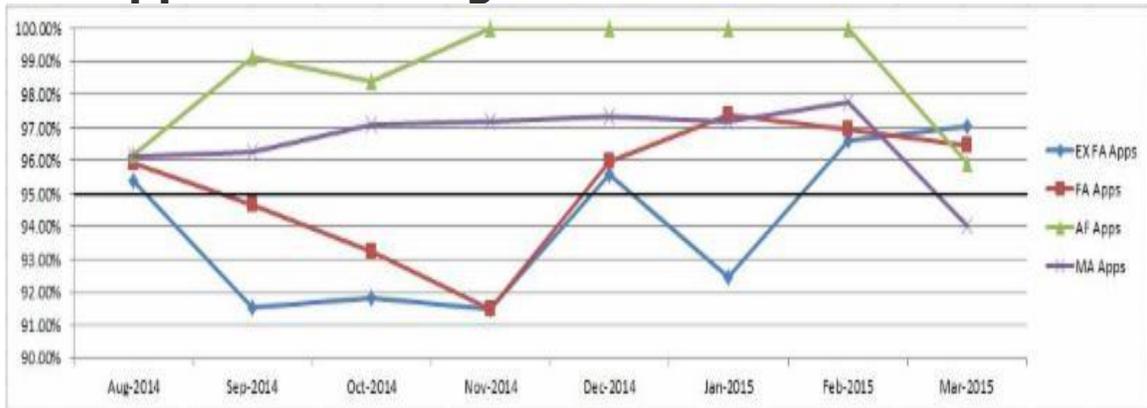
Susan Grutzmacher, Community Support Division Director, DHHS

## March 2015

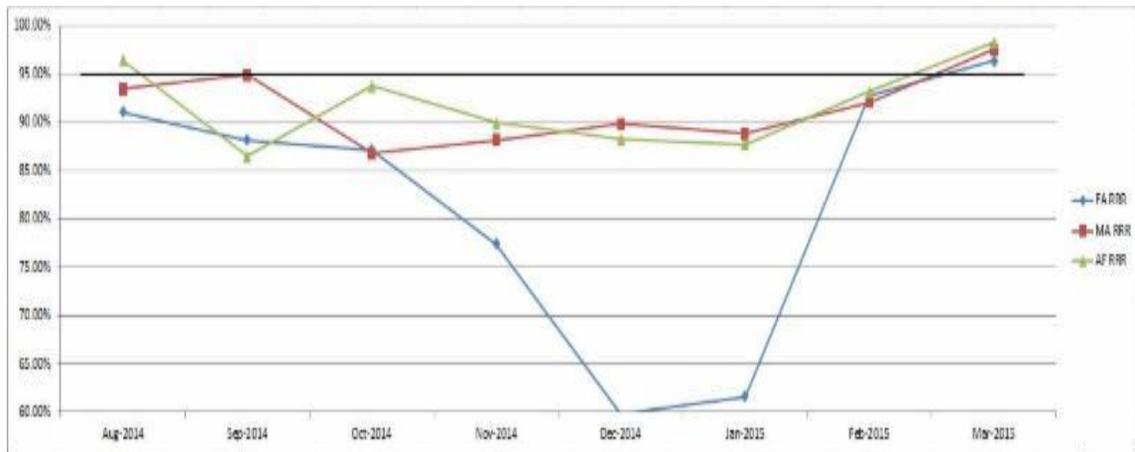
Applications	Number Timely	Number Untimely	Percentage of Timely
Adult Financial	94	4	95.92%
Colorado Works	59	0	100%
Expedited FA	296	9	97.05%
Food Assistance	569	21	96.44%
Med	1023	65	94%

Recertifications	Number Timely	Number Untimely	Percentage of Timely
Adult Financial	56	1	98.25%
Colorado Works	62	3	95.38%
Food Assistance	686	26	96.35%
Med	5241	133	97.52%

## Applications August 2014 to March 2015



## Recertification's August 2014 to March 2015



Community Support Updates

March 2015



## Hello Community Support!

Happy snowy Wednesday (maybe these newsletters cause a change in the weather)! I just want to thank everyone on their dedication to our families. It is very exciting to work with each and everyone of you and learn more about your passion for helping our families.

The division meeting a couple weeks ago was a success. I have heard a lot of positive feedback about the break out groups and where we are heading as a division. I am very excited with the work that we are embarking on with Choose People. So, what are we going to do with that survey I have been pestering you about for the past week?! Here is a timeline of next steps:

**April:** Document provided of high level survey results to share with everyone

**April:** Conduct Feedback Forums-staff participation to get more information

**May:** Meeting with managers to go over recommendations for inclusion in Roadmap/Timeline of Action

**Early May:** Initial draft of Roadmap/Timeline delivered for review

**Late May:** Final Draft of Roadmap/Timeline delivered and shared with employees

June: Begin implementation

Thank you for your participation by completing the survey and look forward to the feedback forums in April. This will be a year

## Important Dates

All Staff Conference -  
June 10th

## Tracks Update

The HHS Connect task list tool has gone live!

With this tool we are one step closer to tracks implementation!

## Congratulations!

Congratulations to Anne Kincade on her promotion to Lead on the LTC team.

## Kudos!

Congrats to the following for receiving the

long process of selecting our top areas of focus and implementing them.

Huddles are back. There will huddles in the Boulder and Longmont offices the first and third Wednesdays of the month.

**Reminder:** Remember to ask your clients if they have an email. This is a free way for us to quickly communicate and we utilize this information to contact clients that haven't turned in their RRR.

## Intake Updates

### **Update on Medicaid Only Applications**

Thanks to the hard work of the intake staff and the new trainees, we have been able to reduce our Medicaid only application backlog. We now have 17 unassigned med only applications and 40 that are still on the calendar that have not been worked yet. All of the others have been assigned and are currently being worked. **Great teamwork and thank you to all who have been working on this project!**

## Ongoing Updates

February timeliness jumped by more than 30% for Food up to 92.73%, we upped Med to 92.12%, and we held well for AF at 93.22%. We know 95% is well within reach for all programs in March and we're on target as you read this - it's a good place to be! **Thanks for getting us there, team - well done!**

We're now chipping away at the document backlog so the division can be ready for Tracks - we've cleared more than 25% of the backlog so far, and with some concerted team efforts in the 4<sup>th</sup> week of March we know we can put an even bigger dent in that backlog bucket. Thanks to all who are helping in that effort!

We're excited that new trainees are coming our way once again - Stacy is currently mentoring Alyssa and Kimberly, while Heather is mentoring Roxanne. We are waiting to hear which terrific new folks get to be ours officially; in the meanwhile it's a pleasure having you work with us for now! A warm welcome to the other new trainees as well - Colleen, Chanele, Andrea, and Susan - we're excited to have any of you join us, too.

February bonus for assisting the most families:

Marnie Brandt, Myriam McDowell, Alicia Torres, Julie Miskiewicz, Ginny Maloney, Elaine LaRose

For more details on the incentive program check out our [SharePoint page](#)

## New Staff Welcome!

Crystal Rodriguez - Longmont Intake

Susan Reeves - Phone Team

## Archived Newsletters

Looking for previous newsletters? Go to our Community Support SharePoint page and on the left navigation you will see "Newsletter Archives"

Tami and Irene

## CCAP News

\$\$\$ New and exciting  
**INCENTIVE** opportunity!!!!\$\$

How would you like to earn a GIFT CARD just  
for helping others?

Who wouldn't, right?

Well, here's your chance...

**CCAP is looking for REFERRALS from  
YOU!**

We will give the **TOP**techs that make the most  
"good" referrals each month a gift  
card.....Plain and Simple!

What could be easier than that?

So, how do you get in on the action?

During your customer interactions **ASK** the  
family about child care needs.

If they are paying out of pocket expenses and  
not already on CCAP and are in need of  
daycare services, ask them if they would like to  
be referred. Get basic referral info -name &  
contact information. Send us the online referral  
form (see link below) or we can get you some  
small referral paper forms- email us for those.  
Leave the rest to us. We will contact the family  
about applying for CCAP.

- How can you increase your odds of

## making "good" referrals?

See our attached CCAP desk aid for basic eligibility requirements. This will give you a better sensing of what CCAP is and who may be eligible.

- Who NOT to refer?

~Undocumented children- only US citizen and Qualified alien children can be on CCAP- parent status is not a factor.

~Over income. See our chart - it is 225% FPL

~Single parents that are disabled.

~TANF eligible families: please refer to CO Works Team~

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Boulder County Housing and Human Services | [sgrutzmacher@bouldercounty.org](mailto:sgrutzmacher@bouldercounty.org)

Feedback Please! Please complete the survey



# Vision



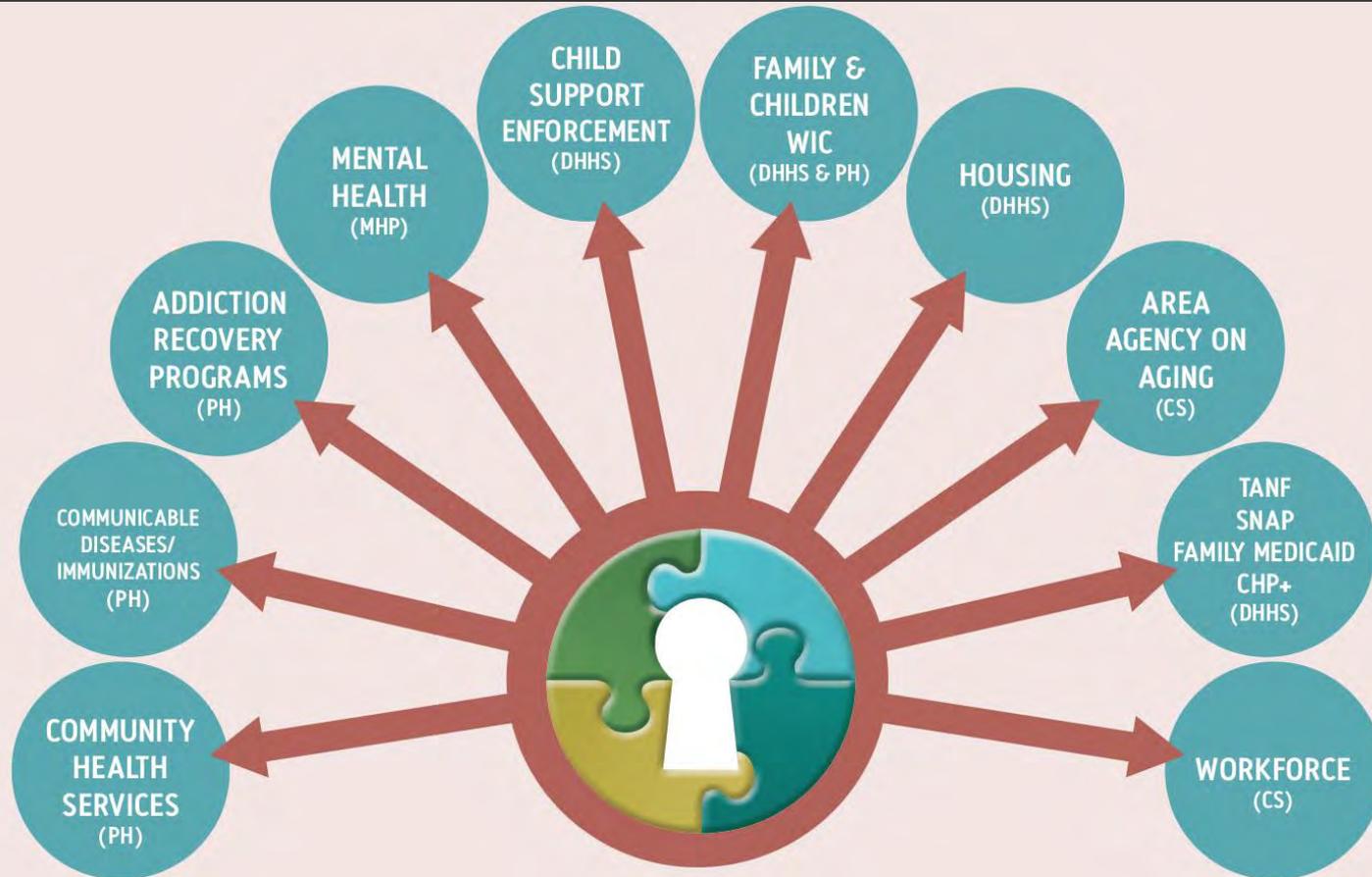
## VISION:

- ① A **WELCOMING, INVITING, and INTEGRATED** space that **ENHANCES** and **CONNECTS ACCESS** to services, **FOSTERS STAFF COLLABORATION**, is **EASY TO NAVIGATE** and **FLEXIBLE** enough to meet the changing needs of our clients and staff.

## OBJECTIVES:

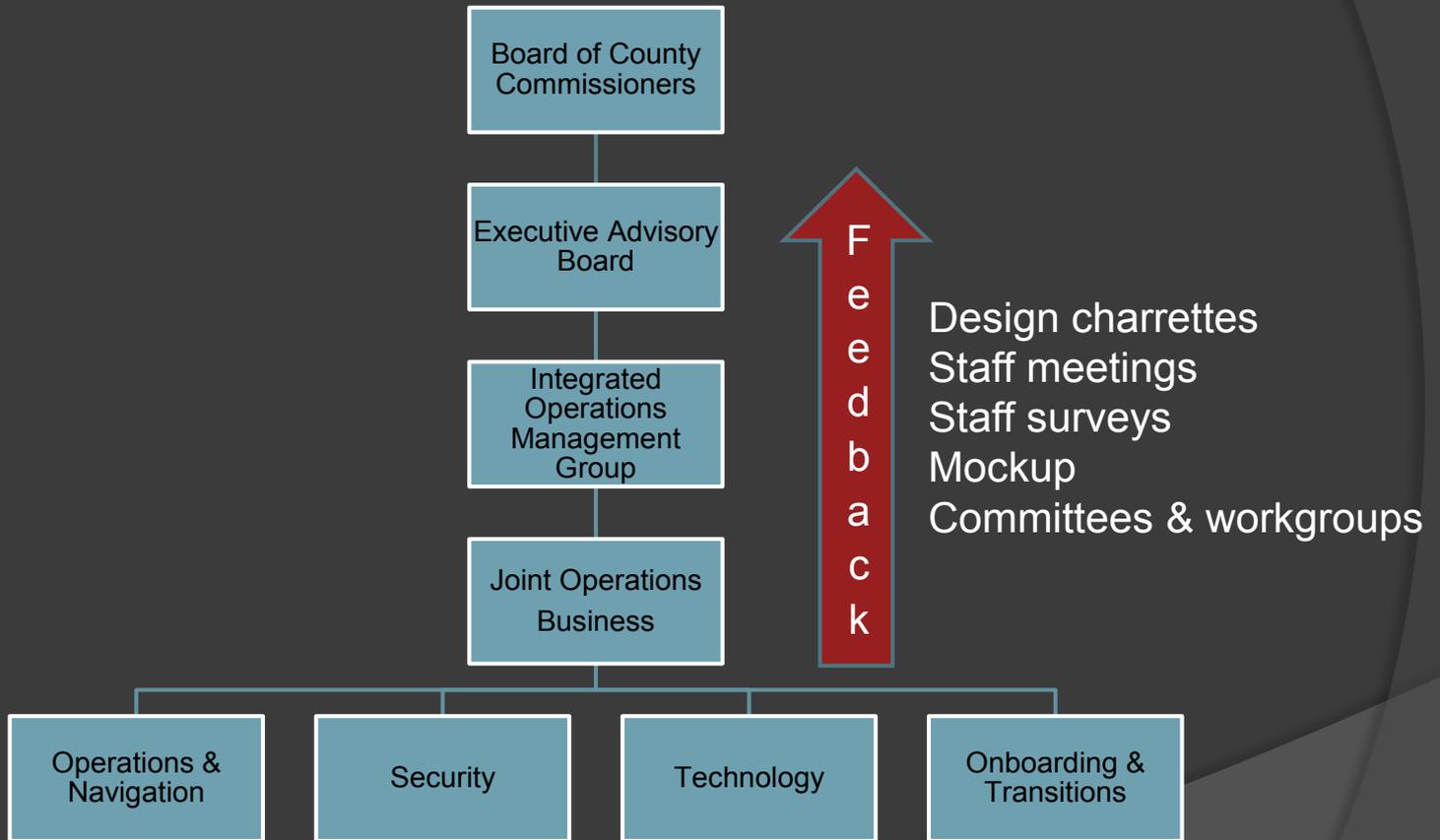
- ① To create a **BETTER EXPERIENCE** for our clients, allowing them to receive integrated services from Community Services, Public Health, Housing and Human Services, and Mental Health Partners from one central location.
- ① To **CONSOLIDATE** all currently dispersed health and human services programs
- ① To enable staff synergy around **COLLABORATION** and best work and work flow
- ① To create **FLEXIBLE SPACES** for the changing needs of clients and staff
- ① To develop a civic building that is appropriate and complementary to its environment, reflecting the **PUBLIC SERVICE, COLLABORATION** and **SUSTAINABILITY** values of the county organization
- ① To **ORGANIZE** spaces that maximize performance and accommodate future growth
- ① To ensure **EASY SITE ACCESS** for clients who walk, travel by bus, bike, or car to services
- ① To create **COMFORTABLE** and **FRIENDLY** spaces for employees to interact with clients
- ① To deliver project **ON SCHEDULE** and **ON-BUDGET**

# Centralize & Simplify



Future services are better coordinated with a 'one stop shop' model for clients

# Decision-making & Hierarchy

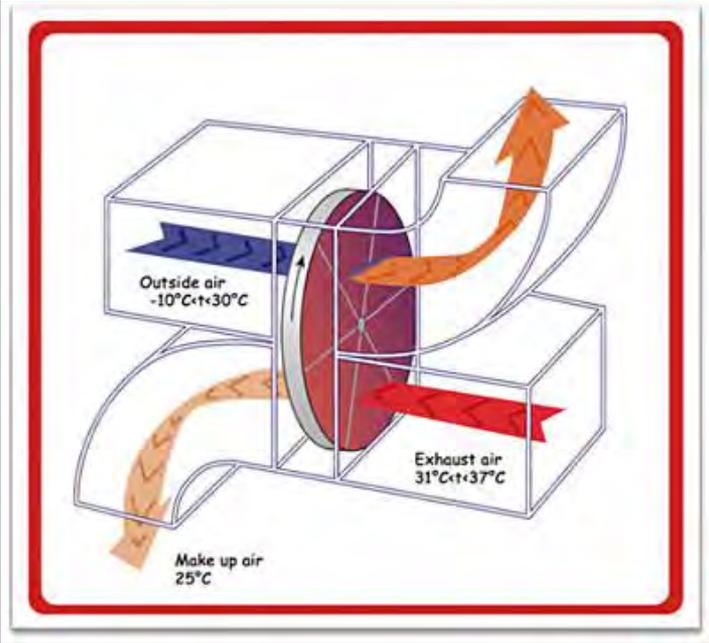
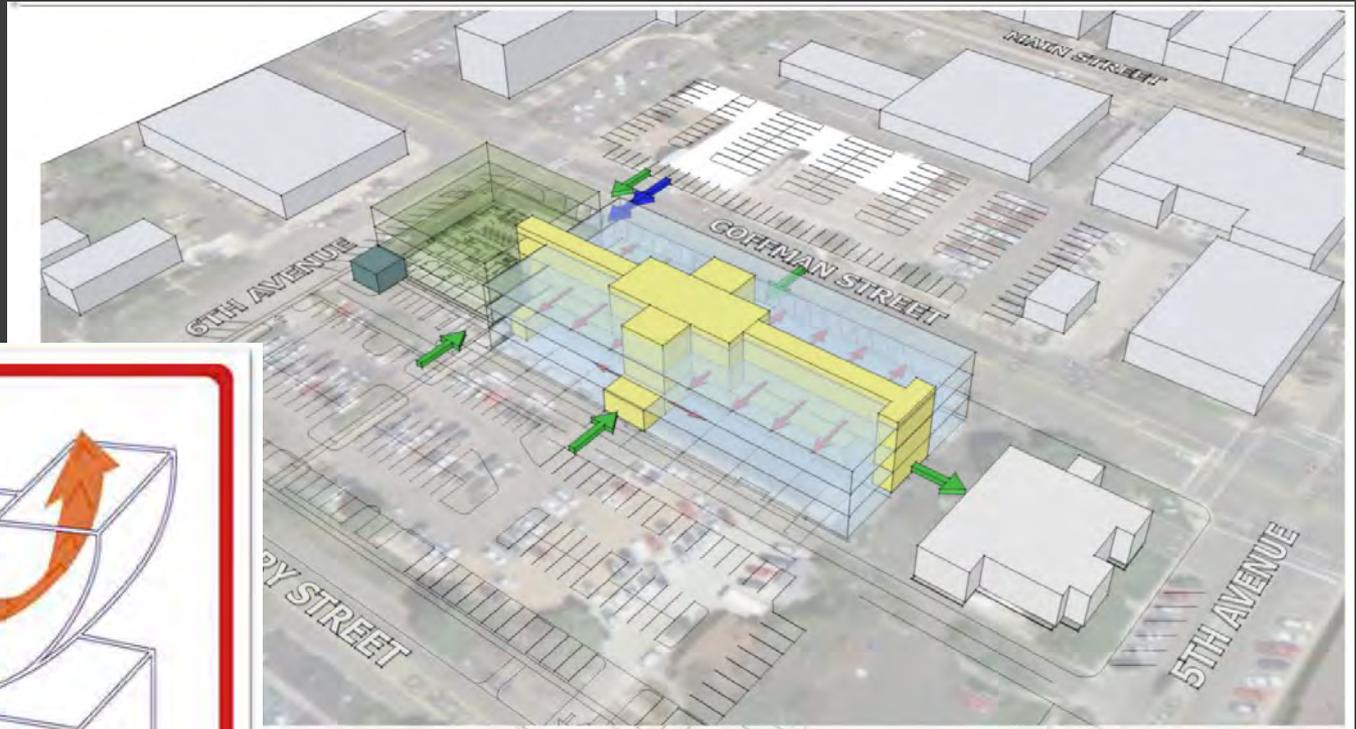


# Bringing the Vision to Life

# LEED Platinum



# Fresh air & daylight



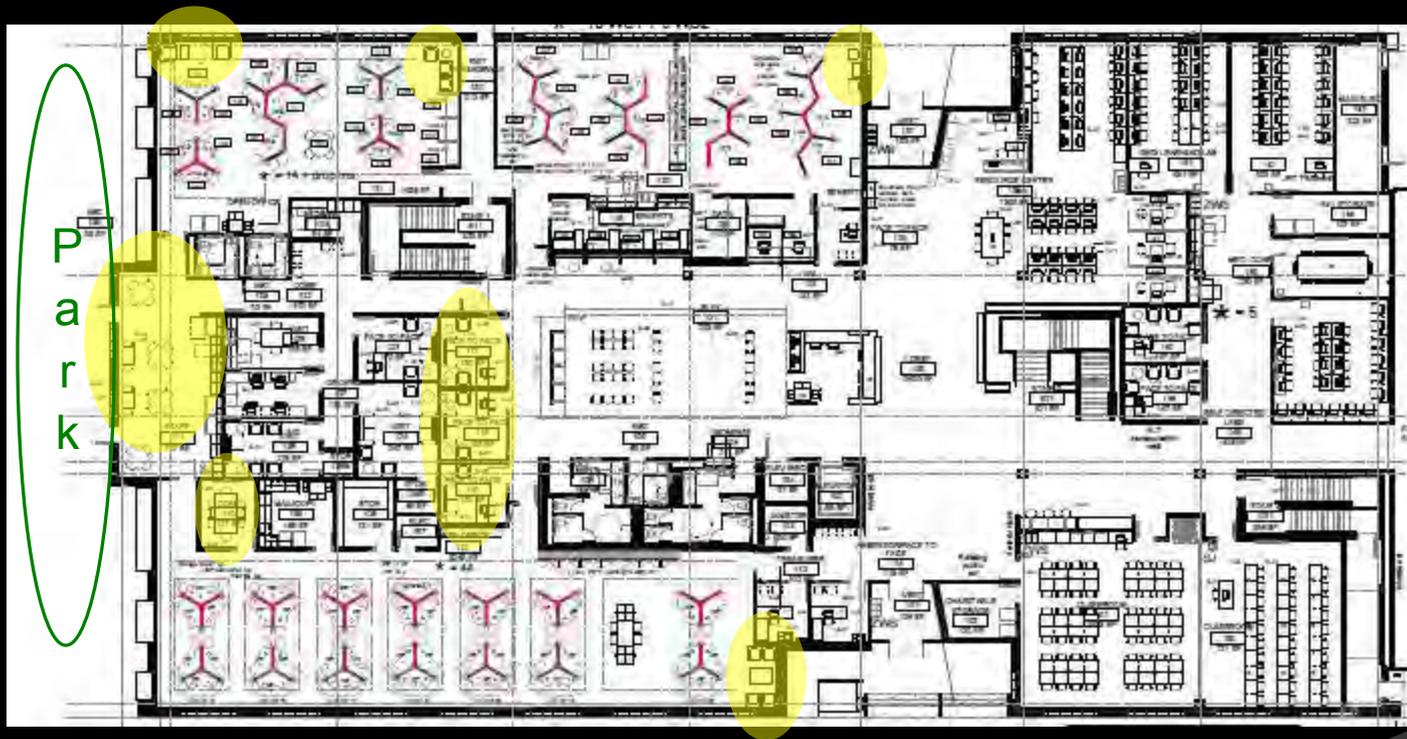
# Preserving Privacy

- Rooms designed for sound mitigation
- Acoustic clouds
- Sound masking system
- Workstation layout also considered

# Space Design & Client Flow

# First Floor.

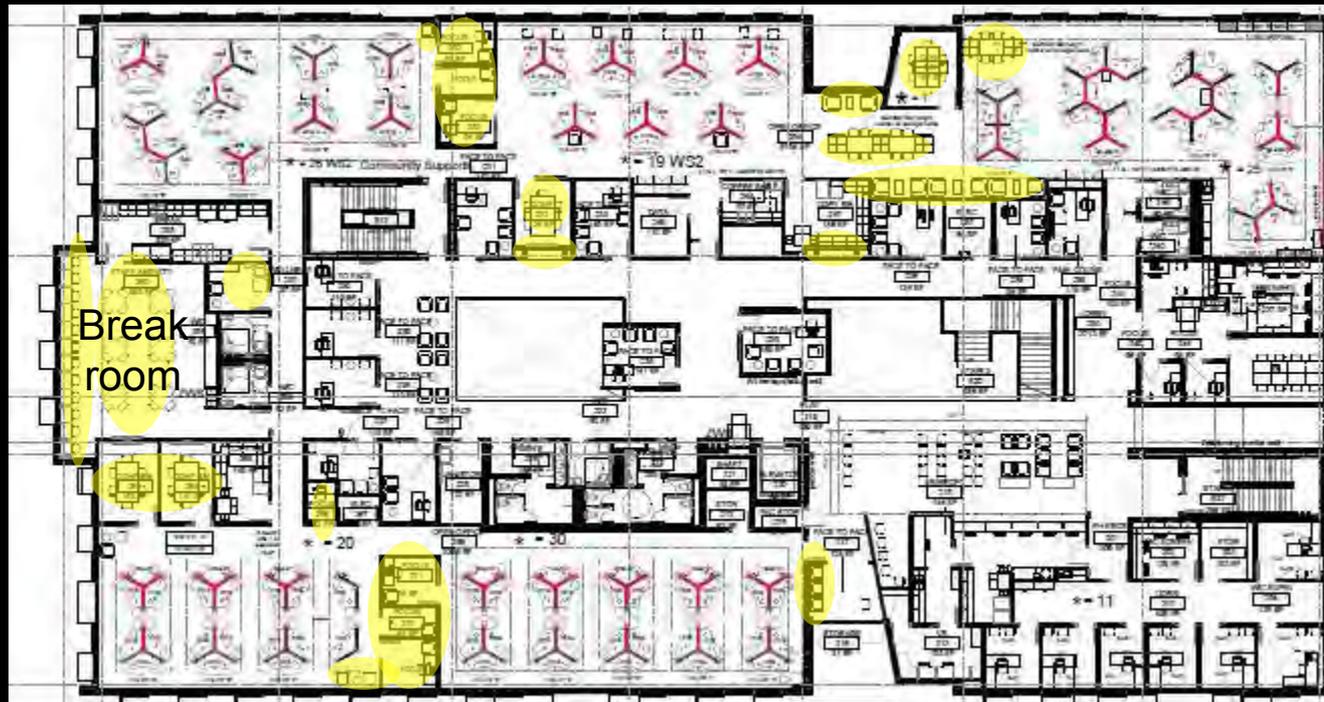
Navigation station, face-to-face rooms, private spaces



Workforce and HHS will occupy the first floor.

# Second Floor.

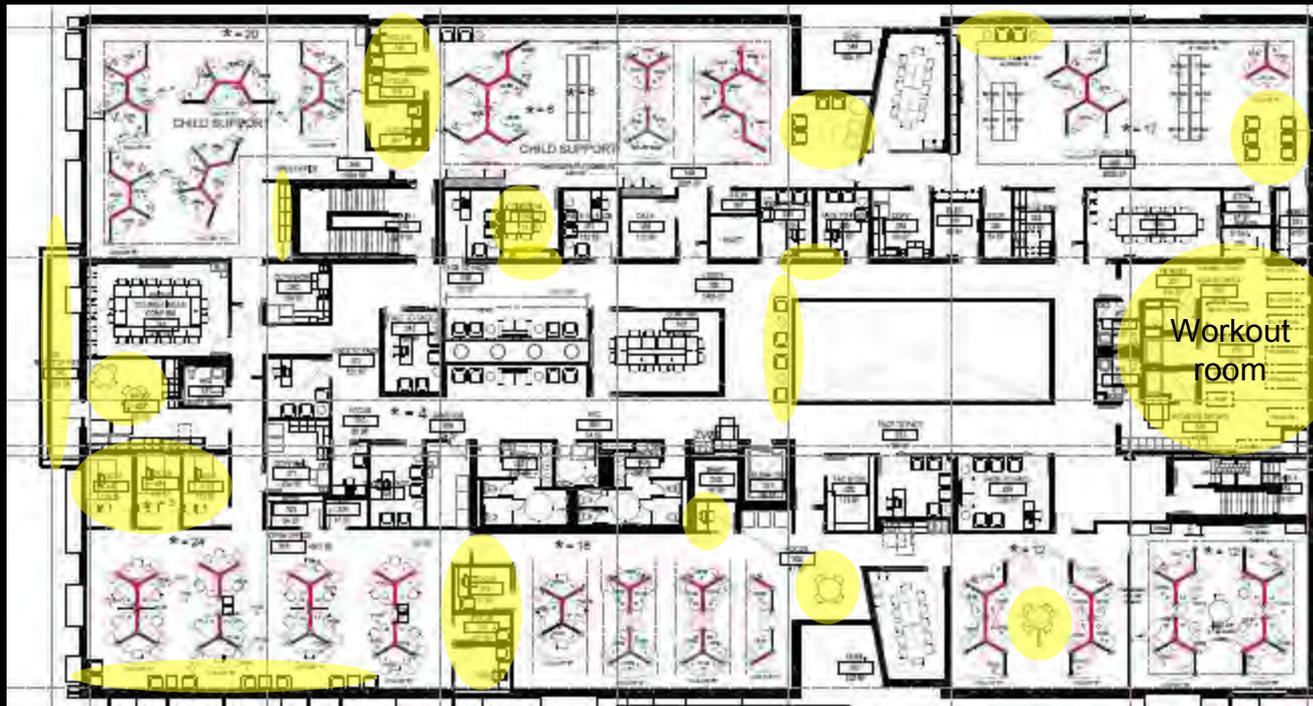
Large break room, focus rooms, atrium space, casual seating areas, niches, face-to-face/conference rooms as available.



Public Health and HHS will occupy the second floor.

# Third Floor.

Glassed atrium space, solar tubes, workout room



HHS & the Area Agency on Aging will occupy the third floor.

**Pocket park with benches for eating lunch, taking a private phone call, or just taking a break.**



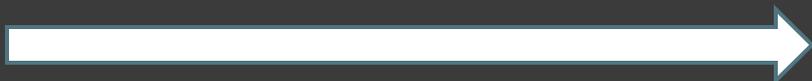
# Work Space

# Workstations: Changes made based on your feedback- thanks!

- Replaced flimsy tack boards with a sturdier material
- Pedestal file plus storage locker
- More room on work surface (monitor arms, mounted task light)

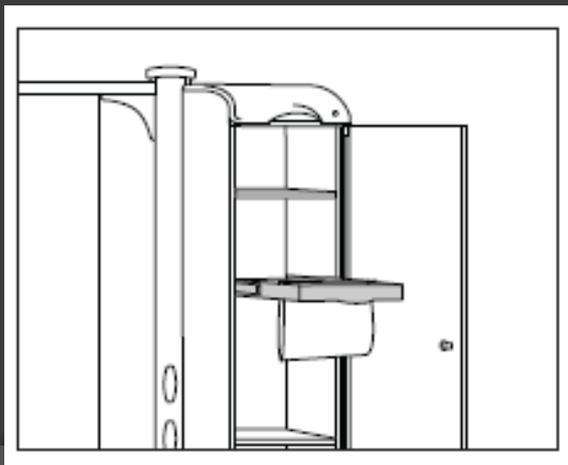


Your pedestal file looks like this (not this color)

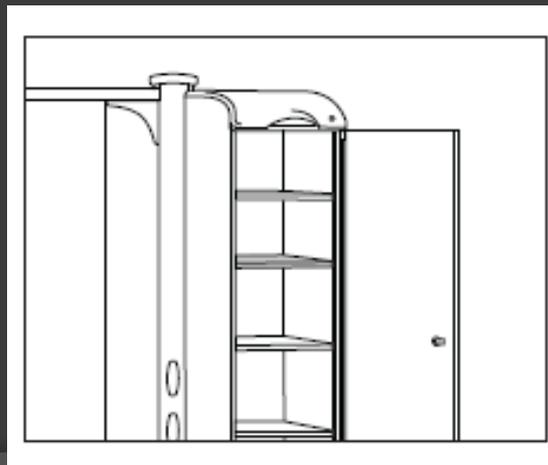


What's in your locker?

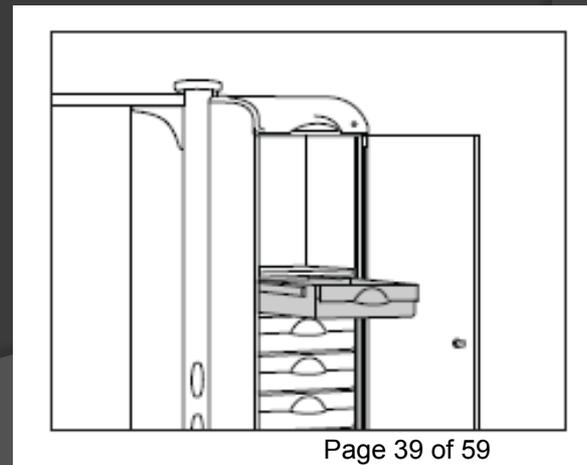
2 Files



1 Shelf

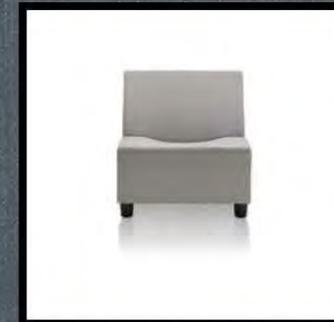


2 Drawers





# Furnishings



## Our 1st floor Lobby furnishings

# Your back of house staff furnishings



Collaboration task chairs



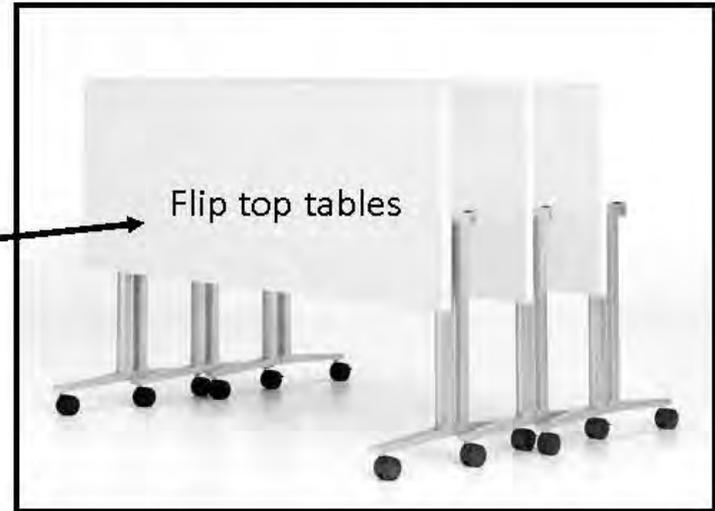
## Casual seating for collaboration



## Our back of house conference rooms

For a majority of the conference rooms are flip top table for flexibility.

Some of the smaller conference rooms will have a traditional table.



Conference room chair



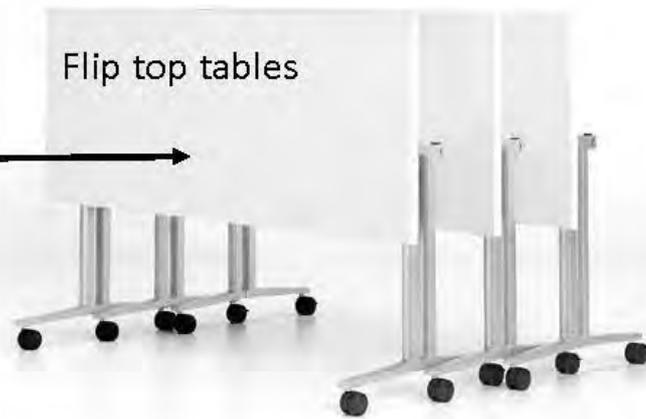
Small Conference room tables

# Our Face to Face rooms

For all the face to face rooms there are flip top tables for flexibility.

There is a , phone, large monitor, a Docking station, and a variety of guest chairs

Flip top tables



Task chair



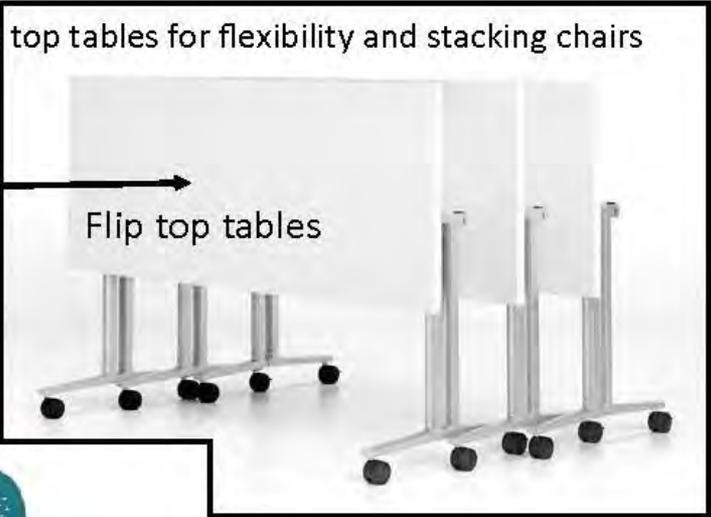
Guest chair



Guest chair

# Large Conference room, Learning lab, Resource center, Classrooms

In Classrooms, labs, Resource Center there are flip top tables for flexibility and stacking chairs



Flip top tables



Classroom chair

# Getting Around

# Alternative Transportation First

RTD bus service, bike paths, carpool, vanpool, fleet vehicles, indoor bike storage area for staff, electric charging stations



# Transportation Options for the new St Vrain building

walking

THERE IS TOO MUCH TRAFFIC  
FOR BILLY TO WALK TO SCHOOL ;  
SO WE DRIVE HIM.

carpool

biking



vanpool

bus

Emergency taxi  
ride home

driving

Traffic Inducing Traffic

# Bicycling & Walking

- Great pedestrian access- in the heart of **downtown Longmont**
- Outdoor **bike racks**
- **Indoor bike storage** room (key-card access)
- **Fixit station & bike pump**
- **Pool bikes** (2-3 bikes available for check-out)



# Transit



- All routes are **free** with your EcoPass
- **FLEX**- Fort Collins/Loveland to Longmont
- **BOLT**- Boulder to Longmont
- **L/LX**- Denver, Westminster, Broomfield, Lafayette to Longmont
- **323, 324, 326, 327** within Longmont
- All routes stop at 8<sup>th</sup> & Coffman PnR, only 3 blocks away
- trip planning: Google or Transit App



# Carpool/ Vanpool

- Carpool parking in the Terry Lot
- Designated Vanpool parking spots in the Terry Lot
- Vanpool will only cost you \$10/month/person, we provide the van, cover gas, insurance, all other expenses
- Need minimum of 5 riders for vanpool, don't have to ride every day.



# Pool vehicles and GRH

- **Adding 1-2 pool vehicles at St Vrain**
- **Guaranteed Ride Home (GRH) is your safety net. If you commuted to work without driving alone, and something happens, you are eligible for a free taxi ride home up to 100 miles.**



# Parking

- More employee parking than before- even with the addition of Public Health and Workforce staff
- 155 employee spots, including van pool, carpool and ADA spots
- 58 client spots, including 6 ADA spots
- 98 two hour spots on Coffman, Terry, 5<sup>th</sup> & 6<sup>th</sup> streets
- 2 electric charging stations
- 11 fleet vehicle spots in Terry lot



# Getting Information

# Onboarding & Transitions Team

## Phase 1: Pre-Move

- ◎ Our primary role: Provide information!
- ◎ How?
  - Informational sessions
  - St Vrain information bulletins
  - Website
  - Online Q&A

[View All Site Content](#)

[Watch 9 min Project Vid](#)



**Helpful Info**

- Who's in the New Building?
- White Paper: Ambient Noise
- Managing Interruptions
- Add new link

**Commuter Corner**

- My Way to Go
- Google Maps
- RTD Trip Planning
- Ask a commuter question!
- Add new link



**Admin Links**

[RSS Feed](#)

Overview > Onboarding



3/27/2015

What do you know about your new neighbors? Get inspired!



Posted at 8:19 AM by Scott, Terri | [Permalink](#) | [Email this Post](#) | [Comments \(0\)](#)

**Move In**

**133 Days, 17 Hours, 38 Minutes, 47 Seconds.**

**Archived building bulletins**

**St Vrain Updates - Recent Updates**

- Construction "Dirt", Carpooling Survey, Save the Date!
- St Vrain Building Bulletin: Workstations and Alternative Transportation Update
- St Vrain Onboarding & Transitions Team Welcome Message
- Test
- St Vrain Building Update



# Onboarding & Transitions Team

## Phase 2: Post-Move

- ◎ Orientation manual
- ◎ Meet & greets
- ◎ Building tours
- ◎ Affinity groups

# ST. VRAIN WORK SPACE GUIDELINES

## a guide to work space harmony

**1** **Keep your space clean, neat and organized.** You can personalize it, but be careful not to overdo it. Our building is beautifully designed – let's allow that aesthetic to shine throughout the space by keeping clutter to a minimum.



**2** **Be respectful.** Ask first if your neighbor has time before starting up a conversation. We can all work together to minimize interruptions and distractions by simply being respectful of one another.



**3** **Plants.** Plants are welcome! Office plants help reduce stress & noise, and keep the air clean. Please keep your plants healthy and happy for the enjoyment of all, and check-in with those around you in case someone has a plant allergy.



**4** **Personal appliances.** According to the Boulder County Personnel and Policy Manual (XIV.4 Energy Conservation), personal appliances such as space heaters, microwaves, refrigerators, etc. are not allowed in individual office spaces. Coffee bars and equipment for making coffee are located throughout the building, and EnergyStar appliances are provided in the break rooms for staff use.



**5** **Watch out for strong smells.** Our building is designed with break rooms on every floor. Please take advantage of these spaces to enjoy your lunch, rather than eating at your desk. Also, be considerate of one another by avoiding strong perfume or cologne, which impacts the breathing of those near you, especially those with allergies.



**6** **Drop-in spaces are shared by all.** Please don't leave clutter or personal items behind.



If in doubt about what's acceptable to have in your workspace, ask your supervisor.



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Human Services Board/BCHA Board  
MONTHLY BOARD MEETING  
Tuesday, May 26, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) Call to order
- 2) **St. Vrain Building update—Frank Alexander, DHHS Director, Chris Campbell, DHHS Assistant to the Director (2:00 – 2:30 p.m.)**
  - a) Change Management approach
  - b) Operations/Business process flow work
  - c) Move preparations
- 3) **Financial report—Will Kugel, DHHS Finance Division Director (2:30 – 2:40 p.m.)**
  - a) Review of Financials through March 2015
  - b) Update on Family & Children Services Division Staffing (SB 15-242 FTE additions)
- 4) **Matters from members of the Board**
- 5) **Matters from members of the Public\*\***
- 6) **Upcoming Meeting and agenda items**
  - a) **Tuesday, June 30, 2015 at 2:00 p.m.—** Dickey Lee Hullinghorst Conference Room – 3rd Floor  
Boulder County Courthouse, Boulder, Colorado
- 7) **Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes.**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Executed Grants and Contracts:**

<b>Date Executed</b>	<b>Contractor Name</b>	<b>Description</b>	<b>Contract Amount</b>
4/20/15	Graig Crawford	consultation services for practice coaching	\$ 10,000.00
4/23/15	Department of Human Services	2015 Unbudgeted Capital Outlay Request for Additional Loose Furnishings at the St. Vrain Facility	11,604.58
4/29/15	Community Services (CJS)	IMPACT: transportation services to IMPACT youth	\$ 25,000.00
4/29/15	Community Services (CJS)	IMPACT: mentoring services to IMPACT youth	\$ 60,992.00
4/29/15	Margaret (Maggie) Tibbetts	home studies for Foster/Kin certification	\$ 24,999.00
5/7/15	City of Longmont	HSSN funded parent education programs	\$ 70,203.00
5/8/15	Community Services (CJS)	IMPACT: mental health evaluations, case management, and psychotherapy for youth at the Boulder Juvenile Assessment Center (JAC) and Platte Valley Youth Services Center (PVYSC).	\$ 81,134.00
5/7/15	Fleet Manager, Fleet Services Purchasing, Finance	Fleet Addition: 1 Used Surplus Vehicle for HHS Kaiser Location Use	0
5/8/15	Community Services (CJS)	IMPACT: family navigator	\$ 72,319.00
5/12/15	Reflections For Youth	Contract Amendment (\$35K to \$65K) & Extension to 7/31/15.	\$ 65,000.00

# Boulder County Human Services

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## Financial Report – May 26, 2015

The accompanying financials reflect preliminary actuals through March 2015 for the County calendar year (Appendices A through E), State fiscal year spending – including allocations to actuals analyses – three quarters through the SFY14-15 (Appendices F and G), and special CDBG-DR reporting on Round 1 programming beginning October 2014 with actuals through March 2015 (Appendix H).

This month's report includes updates & discussion on the following:

1. Child Welfare SB 15-242, 100 FTE Funding

### **1. Child Welfare SB 15-242, 100 FTE Funding**

The Child Welfare Allocation Committee (CWAC) finalized allocation methodology for the \$6,064,149 in SB 15-242 funding for 100 additional Child Welfare FTEs beginning SFY16 on July 1. Of the two proposed approaches presented at the 4/27 CWAC meeting, the first model provided no funds/staffing for Boulder, whereas the second model yielded approximately \$290k in additional annual funding for our county.

- The final approved methodology was a variation of the second model, and Boulder will **receive \$303,027, enough for five FTE assuming the State's FTE cost of \$60,641 per staff per year.**

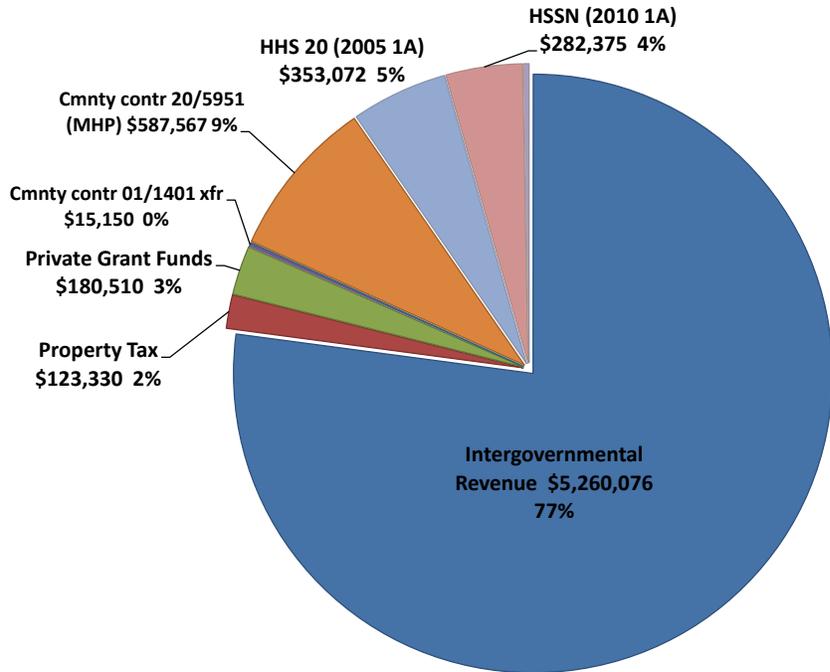
HHS Family & Children's Services Division is working on the staffing plan and we expect to have the new staff in place well before the State's November 30<sup>th</sup> deadline. We also anticipate seeing tangible benefit soon into the new State fiscal year.

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the May 26, 2015 BOCC Meeting**

Appendix

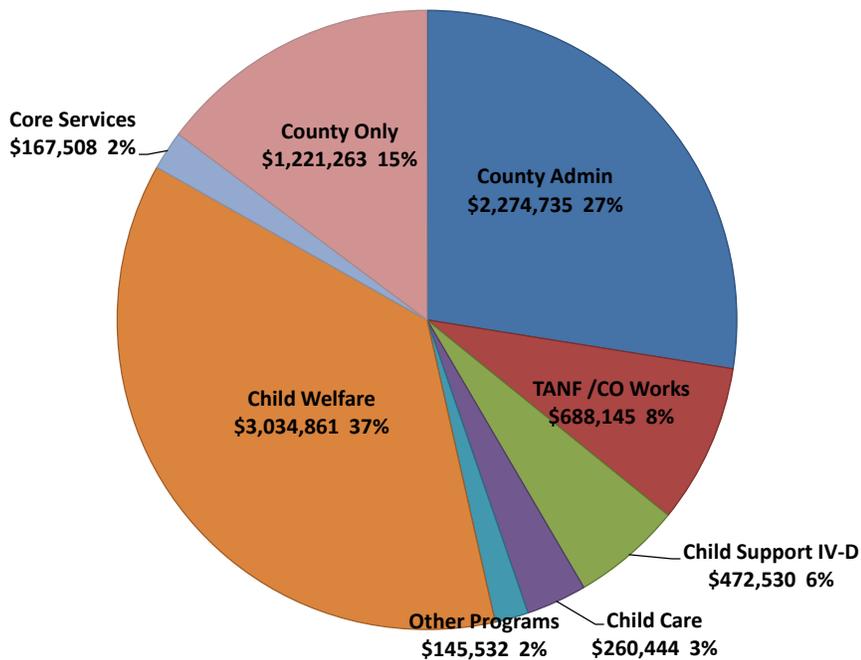
- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Three Months Ending March 2015  
Total YTD 2015 Sources = \$6,782,545**



Negative interest revenue of (\$19,535) is not reflected in chart but is included in the total.

**Human Services: Uses of Funds  
For Three Months Ending March 2015  
Total YTD 2015 Uses = \$8,265,017**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For Three Months Ending March 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015</b> (prelim as of 5-15-15) <span style="float:right"><b>\$ 12,622,141</b></span>									
	Current 2015 Budget	(A) YTD Actuals 3/31/2015	% Reported 25% Thru Year	(B) Encumbered 3/31/2015	(A) + (B) Actuals+Encum 3/31/2015	% Rptd + Encmb 25% Thru Year	Remaining / Unenc budg @ 3/31/2015	(C) YTD Budget at 3/31/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 5,260,076	21.6%	n/a	\$ 5,260,076	21.6%	n/a	\$ 6,075,788	\$ 815,712
Property Tax	6,274,838	\$ 123,330	2.0%	n/a	123,330	2.0%	n/a	1,568,710	1,445,379
Private Grant Funds	1,195,013	\$ 180,510	n/a	n/a	180,510	n/a	n/a	298,753	118,243
Consolidated contract 01/1401 transfer	3,106,952	\$ 15,150	0.5%	n/a	15,150	n/a	n/a	776,738	761,588
Consolidated contract 01/1405 transfer	3,073,077	\$ -	0.0%	n/a	-	n/a	n/a	768,269	768,269
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 587,567	29.2%	n/a	587,567	n/a	n/a	503,072	(84,495)
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 353,072	25.0%	n/a	353,072	25.0%	n/a	353,072	-
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 282,375	5.5%	n/a	282,375	5.5%	n/a	1,287,913	1,005,538
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	1,101,547	1,101,547
Interest Income Investments	-	\$ (19,535)	n/a	n/a	(19,535)	n/a	n/a	-	19,535
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$6,782,545</b>	<b>13.3%</b>		<b>\$ 6,782,545</b>	<b>13.3%</b>		<b>\$ 12,733,862</b>	<b>\$ 5,951,317</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 2,274,735	24.3%	\$ 165,285	\$ 2,440,020	26.0%	\$ 6,934,913	\$ 2,343,733	\$ 68,998
TANF/CO Works	7,488,792	688,145	9.2%	1,479,637	2,167,782	28.9%	5,321,010	1,872,198	1,184,053
Child Support IV-D	1,987,419	472,530	23.8%	56,315	528,845	26.6%	1,458,574	496,855	24,325
Child Care	2,337,139	260,444	11.1%	28,689	289,132	12.4%	2,048,007	584,285	323,841
LEAP	151,604	49,823	32.9%	-	49,823	32.9%	101,781	37,901	(11,922)
Child Welfare	12,383,563	3,034,861	24.5%	484,217	3,519,078	28.4%	8,864,485	3,095,891	61,030
Old Age Pension Admin	75,016	44,425	59.2%	-	44,425	59.2%	30,591	18,754	(25,671)
Core Services	769,376	167,508	21.8%	-	167,508	21.8%	601,868	192,344	24,836
ILA/Chafee	113,495	23,366	20.6%	-	23,366	20.6%	90,129	28,374	5,008
PSSF (actuals include match; budget does not)	140,629	27,918	19.9%	-	27,918	19.9%	112,711	35,157	7,239
IMPACT	68,000	-	0.0%	-	-	0.0%	68,000	17,000	17,000
County Only and Grant Funding	16,045,480	1,221,263	7.6%	3,639,320	4,860,583	30.3%	11,184,897	4,011,370	2,790,107
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 8,265,017</b>	<b>16.2%</b>	<b>\$ 5,853,464</b>	<b>\$ 16,558,501</b>	<b>32.5%</b>	<b>\$ 36,816,965</b>	<b>\$ 12,733,862</b>	<b>\$ 4,468,845</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>		<b>\$ (1,482,472)</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>		<b>\$ 11,139,669</b>							
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of	3/31/2015		Year-to-date as of	3/31/2015		Year-to-date as of	3/31/2015	
Colorado Works Block	\$252,033		Low Energy Assistance Program	\$ 560,277		Food Assistance Benefits	\$ 5,952,019		
Child Care Block	723,572		Aid To Needy Disabled	122,119		Other Programs	-		
Child Welfare Block	748,093		Home Care Allowance	55,909		Medicaid Benefits	50,815,820		
Core Services Block	393,428		Old Age Pension	1,034,764					
						Total Fed/State Portion of EBT/EFT (E)	60,658,034		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$68,923,050</b>		

**Boulder County Human Services**  
**Supplemental Analyses on Fund 012 Balance and TANF Reserves**  
**As of March 2015** (Preliminary as of IFAS report date)

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Three Months Ending March 2015**

<b>Unreserved Fund Balance at January 1, 2015</b> (preliminary at 5/15/15)	<b>\$ (12,622,141)</b>
<b>Expenditures in excess of revenues, 1/1/15 to 3/31/15</b>	1,482,472
<b>Unadjusted Point-in-time balance</b>	<u>(11,139,669)</u>
<b>Adjustments</b>	
Prorated property tax budget in excess of receipts for three months to March 2015	(1,445,379)
HS Fund 01 1401/1405 - HS Cmnty Contract expenditures in excess of revenues as of March	(636,730)
HS Fund 20/5951 - MHP contract revenue in excess of invoiced expense as of March 2015	587,567
HSSN expenditures incurred, revenue not recorded: February & March invoices	(651,008)
HHS Fund 020 1A (2005) earned vs recorded as of March	-
<b>Preliminary Adjusted Unreserved Fund Balance through March, 2015</b>	<b><u>\$ (13,285,220)</u></b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of March 2015</b>	<b><u>\$ (663,079)</u></b>

**II. TANF Expenditures and Reserves**

**SFY14-15: For Nine Months Ending March 2015**

	Historical Look at TANF allocation and expenditures			Historical Look at TANF Reserves	
	Allocation	Expenditures as of Mar	% Alloc	Reserve Balance	Reserve Cap
SFY14-15	5,061,094	<b>4,257,677</b>	84.1%	<b>1,076,094</b>	2,151,745
SFY13-14	5,379,362	4,460,108	82.9%	1,937,360	2,264,994
SFY12-13	5,662,486	3,721,385	65.7%	2,150,947	2,384,205
SFY11-12	5,960,512	3,404,738	57.1%	1,962,960	2,479,800
SFY10-11	6,199,501	3,490,131	56.3%	510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN)  
Comparison of Budget to Actuals  
For Three Months Ended March 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	1,668	4,776	95,224
Omni Consulting	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>						
TBD	156,488	-	-	-	-	156,488
<b>Non-Profit Contracts</b>						
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	10,167	54,833
City of Boulder - child care resource & referral	35,000	-	-	-	-	35,000
City of Boulder - FRC	170,000	-	-	-	-	170,000
City of Longmont - parent education	70,203	-	-	-	-	70,203
Early Childhood Council	60,000	-	6,000	1,240	7,240	52,760
Mental Health Partners - community based	224,980	-	-	-	-	224,980
Mental Health Partners - prevention and intervention	12,723	-	-	-	-	12,723
Mental Health Partners - senior reach	175,020	-	-	-	-	175,020
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	30,548	169,779
<b>Emergency Services 2015</b>						
Boulder Outreach for Homeless Overflow	20,000	-	-	-	-	20,000
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	12,512	62,488
Bridge House	20,000	-	-	3,347	3,347	16,653
Emergency Family Assistance Association	75,000	-	-	-	-	75,000
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	12,357	62,643
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	18,678	56,322
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	12,489	62,511
<b>Other Programs</b>						
Emergency Hotel Vouchers	25,000	955	461	-	1,416	23,584
Heating Plus	178,100	46,575	22,052	20,826	89,453	88,647
Housing Choice Vouchers	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	11,244	33,279	145,017
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	12,760	73,240
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>75,828</b>	<b>110,262</b>	<b>244,247</b>	<b>2,196,212</b>
<b>Administrative Benefits Access</b>						
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	541,920	1,569,272
<b>Child Care</b>	<b>500,000</b>	<b>42,814</b>	<b>48,995</b>	<b>50,632</b>	<b>142,441</b>	<b>357,559</b>
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>933,383</b>	<b>4,218,268</b>

**Boulder County Human Services Community Contracts  
Comparison of Budget to Actuals  
January 1 - May 18, 2015**

Funding Source / Community Partner (Contractor)	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	YTD Actuals	Remaining Balance
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>								
Acorn School	25,000	-	-	-	16,837	-	16,837	8,163
Agape Family Services	10,000	-	-	-	6,900	-	6,900	3,100
Aspen Grove Community Preschool	10,000	-	1,750	750	-	-	2,500	7,500
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	18,128	27,192
Blue Sky Bridge	32,960	-	-	8,240	2,747	-	10,987	21,973
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	-	21,847	39,953
Boulder Day Nursery Association	37,080	-	-	-	-	-	-	37,080
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	5,400	9,600
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	3,250	6,750
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	-	49,992	150,008
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	88,356	118,644
Bridge House	20,000	-	-	4,616	3,116	-	7,733	12,267
Center For People With Disabilities	181,023	-	-	45,166	34,903	-	80,069	100,954
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	-	23,357	47,637
Children's House Preschool	12,500	-	-	3,750	1,250	-	5,000	7,500
Clinica Campesina	587,860	-	48,988	48,988	48,988	-	146,965	440,895
Community Food Share	74,160	-	7,416	16,896	33,000	-	57,312	16,848
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	88,622	97,952
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	-	25,991	54,009
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	52,132	72,868
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	1,287	3,863
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	24,532	50,468
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	3,339	6,661
Mother House	10,000	-	1,000	-	-	2,250	3,250	6,750
OUR Center	160,000	-	22,273	15,410	15,344	15,004	68,030	91,970
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	-	24,612	76,328
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	-	60,488	94,012
Salud Family Health Center	244,625	-	-	61,161	20,387	-	81,548	163,077
Sister Carmen Community Center	65,000	-	-	15,073	5,240	-	20,314	44,686
TLC Learning Center	50,000	-	-	7,500	5,000	-	12,500	37,500
Voices for Children	31,930	-	-	2,575	5,241	-	7,816	24,114
Wild Plum Center	63,036	-	-	12,607	12,607	-	25,214	37,822
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	66,909	92,742
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>								
Mental Health Partners	3,073,077	-	-	-	32,368	73,647	106,015	2,967,062
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>								
Mental Health Partners	2,012,289	-	-	-	-	-	-	2,012,289
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>411,250</b>	<b>154,100</b>	<b>1,217,231</b>	<b>6,990,237</b>

**Boulder County Human Services  
Comparison of Major State Allocations and County Expenditures  
SFY14-15: For Nine Months Ending March 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Mar 2015	Remaining Allocation as of Mar 2015	% Expended 75.0% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
<b>Child Welfare</b>	14,745,845	1,191,166	1,280,249	1,252,121	1,431,522	1,233,032	1,417,501	1,187,628	1,248,885	1,273,588	-	-	-	11,515,691	3,230,154	78.1%	(571,000)
Notes on SFY15 spending-to-allocation:	Child Welfare continues to trend over prorated allocation, with 78.1% of its allocation spent nine months (75%) into SFY14-15. The projected SFY15 year-end expenditures of \$571k over allocation (in line with \$573k in February) is based on straight-line nine months actuals with an adjustment down for the October 2014 merit/bonus payment which was partially attributable to the prior State fiscal year. The State as a whole continues to underspend, with only 71.1% of total allocation spent through March. Straight-line proration of composite State spending yields a State fiscal year-end underspend of \$16.9M (trending with an \$2M/mo additional underspend since January), indicating a high potential for coverage at closeout pending final three months' spending and distributions to CMP "savings" counties.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071	(64,120)	308,013	56,496				2,349,088			
Benefits and Support Services		172,425	158,008	150,560	214,418	164,540	268,011	169,718	272,123	338,787				1,908,588			
<b>Total Colorado Works / TANF</b>	5,061,094	234,901	496,313	548,690	505,968	387,706	1,003,081	105,598	580,136	395,283	-	-	-	4,257,677	803,417	84.1%	(976,000)
Notes on SFY15 spending-to-allocation:	At 84.1% spent, CO Works is spending over prorated pace. This pace is artificially deflated as actuals through March reflect only six months of WorkForce invoices averaging \$120k/month. Factoring three months for estimated January to March 2015 services in, the adjusted straight-line projection is approximately \$976k, which is \$100k less than our TANF reserve balance of \$1.076M.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		51,805	53,345	56,218	62,333	73,642	60,288	38,657	40,767	45,060				482,113			
Programs		386,195	298,299	240,252	331,089	271,755	236,396	264,178	270,594	267,632	-	-	-	2,566,389			
<b>Total CCAP, includes HB1317 funds</b>	3,602,583	438,000	351,643	296,470	393,422	345,397	296,683	302,835	311,361	312,692	-	-	-	3,048,502	554,081	84.6%	(462,000)
Notes on SFY15 spending-to-allocation:	As expected, we continue to trend over allocation at 84.6% spent, which includes additional HB1317 funding of \$515.6k. Our straight-line projected year-end overage is \$462k, down from \$501k in February. At 62.9% spent, the State continues to trend under prorated total allocation such that nine months in, straight-line projection of composite State actuals yields an annualized projected year-end underage of \$13.8M. As such, we expect to get full coverage of our overspend at closeout.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468	60,451	62,950	66,734				639,350	(12,697)	102.0%	(226,000)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964	2,973	4,260	2,005				38,634	9,406	80.4%	(3,500)
<b>Total APS (these closeout separately)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	63,424	67,210	68,739	-	-	-	677,984	(3,291)		
Notes on SFY15 spending-to-allocation:	Overspent at 102.0% nine months in, we're on pace to overspend APS Admin by about \$226k, which is down from a projected \$232k last month and \$247k the month before. Our County Admin allocation will be reduced by the amount of APS Admin overspend at closeout, effectively folding the APS Admin spending into this County Admin process. The 64 county composite of 75.2% is trending approximately at prorated pace. Our APS Client Benefits spending is running over pace at 80.4%, but the State is underspending this allocation at 50.8% through March. The Client Benefits allocation closes out across counties, which bodes well for any overspend – currently straight-line projected at \$3.5k – getting covered at closeout.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906	275,874	305,302	349,578				3,159,166	(868,743)	137.9%	(1,922,000)
HCPF Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329	92,389	104,484	119,220				1,080,514	(517,445)	191.9%	(878,000)
HCPF Enhanced	1,433,266	167,099	124,996	126,812	151,430	199,026	139,953	126,969	133,899	141,026				1,311,210	122,056	91.5%	(315,000)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	495,232	543,685	609,824	-	-	-	5,550,891	(1,264,133)	129.5%	(3,115,000)
Notes on SFY15 spending-to-allocation:	Boulder's rate of overspending the three County Administration allocations slowed slightly from the net of the eight previous months. Three quarters into SFY15: 1. Our CDHS County Admin overspend rate of 137.9% is steady with prior months (through February). The composite State spend is 84.6%. 2. Our regular Medicaid spending is at 191.9%. The composite State rate, at 89.1%, is less than half of our spend rate. 3. Our enhanced Medicaid spending is at 91.5% of prorated allocation. This is the only County Admin allocation that State spending is trending under pace - at 64.2% - which is consistent with the trend rate through previous months and may be beneficial at closeout.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,465	141,514	142,114	136,717	131,055	-	-	-	1,276,536	140,737		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099	43,255	43,592	44,906				389,542	275,961		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515	20,419	(5,904)	-				101,607	142,536		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054	396	4,470	5,930				22,090	5,555		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,606	201,182	206,185	178,874	181,891	-	-	-	1,789,775	564,789	76.0%	(32,000)
Notes on SFY15 spending-to-allocation:	Core is spending over pace, as planned, at 76.0%, whereas the composite State remains under pace at 71.4%. As with Child Welfare, there is good potential for year-end surplus distribution for Core.																
Summary:	All six of the major programs are overspending their allocations three quarters through the SFY14-15. Some or all of the Child Welfare, Child Care, Core and APS Client Benefit overexpenditures may be covered by surplus distribution funding at closeout. County Administrative overspend - including APS Administration overspend - will be partially covered by pass-through dollars. The SFY14 pass-through rate was 63% and is projected to possibly be higher this SFY15. Based on current projections, TANF overexpenditure will likely be close to the SFY15 reserve balance. Excess TANF and any uncovered Child Care, Child Welfare and Core overexpenditures can be funded by TANF reserves up to the lesser of our elected amount or the reserve balance and/or by Fund 012 balance.																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY14-15: For Nine Months Ending March 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 17,711,034	\$ 17,711,034	\$ -
Old Age Pension	3,188,256	3,188,256	-
IV- D Child Support Enforcement Admin	1,639,360	991,725	647,635
Low-income Energy Assistance Program	1,107,281	1,107,281	-
Other Programs (non-major or non-allocated)	541,187	484,733	56,454
Aid to Needy Disabled	448,395	358,716	89,679
SSI-Home Care Allowance	88,534	84,108	4,427
Home Care Allowance	102,899	97,754	5,145
IV-B Promoting Safe and Stable Families	93,079	63,013	30,066
IV-E Independent Living	80,357	80,357	-
Automated Data Processing Pass-Through	902,590	297,853	604,737
Colorado Works / TANF Collections	(29,536)	(23,629)	(5,907)
Total State Incentives	-	108,134	(108,134)
Total Federal Incentives	-	31,347	(31,347)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(270,712)	(216,570)	(54,142)
Medicaid Collections	(6,437)	(6,437)	-
Other Local Sources/Expenditures	11,100,156	-	11,100,156
Integrated Care Management Incentive	78,384	78,384	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 36,433,098</b>	<b>\$ 24,128,502</b>	<b>\$ 12,304,596</b>
Cost Allocation Plan (see note)	\$ 2,017,519	\$ 665,781	\$ 1,351,738

Summary: 75% through SFY14-15, Boulder County has spent \$36.4M on non-major and non-allocated programs and has received revenue of \$24.1M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002  
Comparison of Budget to Actuals  
October 2014 - March 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	245,760	2,805	6,272	6,859	8,712	11,627	17,192	53,467	192,293
<b>CDBG-DR R1 Rehabilitation</b>	1,762,157	2,657	4,038	6,496	33,363	52,317	39,987	138,857	1,623,300
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	42,542	1,269,265
<b>Total</b>	<b>3,319,723</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>234,865</b>	<b>3,084,858</b>

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year. Temporary Rental Assistance’s original budget was \$345,760 and has been reduced by \$100,000 for the CDBG-DR home access program administered by Boulder County Transportation.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a July 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016



# Vision



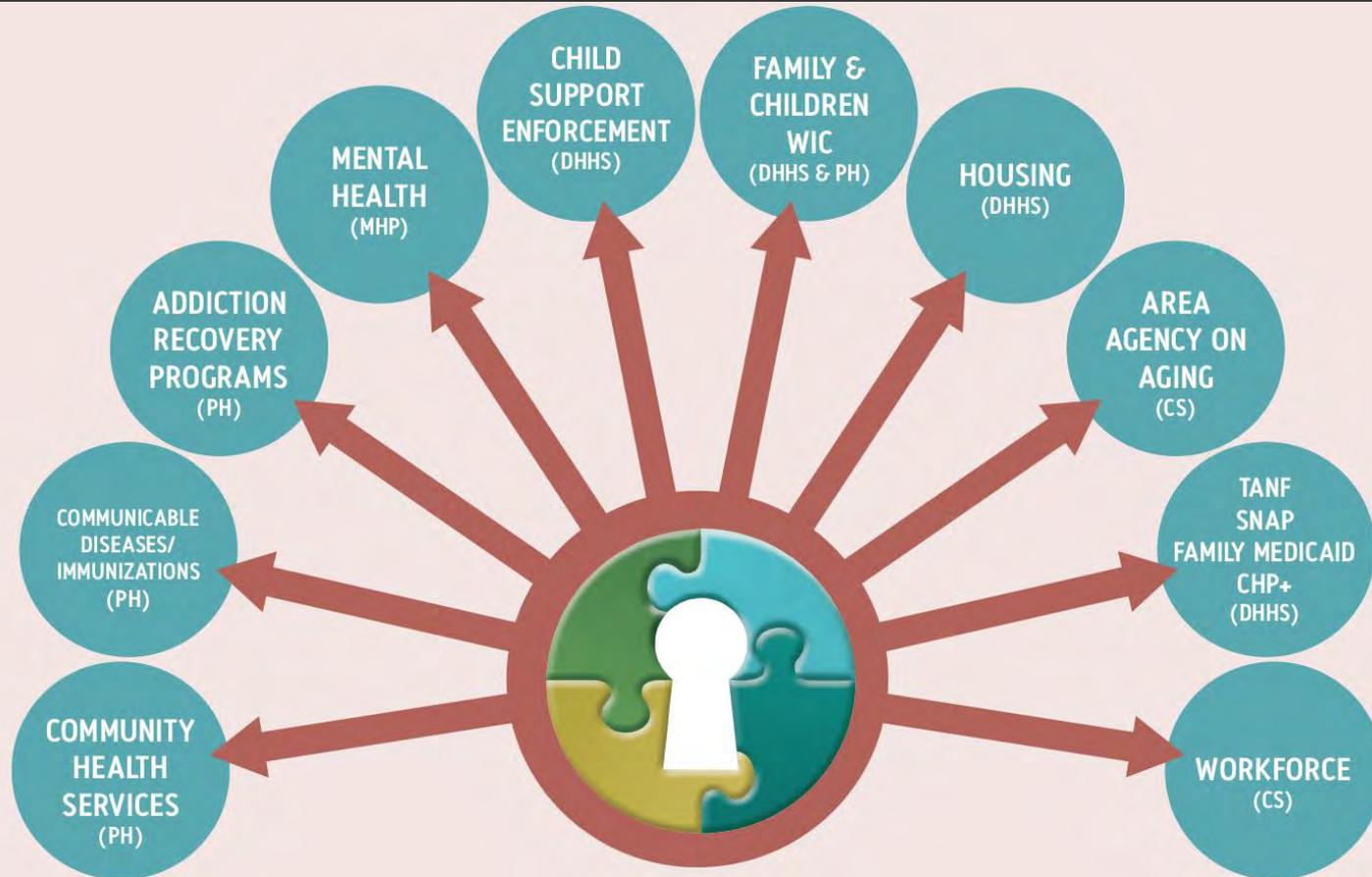
## VISION:

- ① A **WELCOMING, INVITING, and INTEGRATED** space that **ENHANCES** and **CONNECTS ACCESS** to services, **FOSTERS STAFF COLLABORATION**, is **EASY TO NAVIGATE** and **FLEXIBLE** enough to meet the changing needs of our clients and staff.

## OBJECTIVES:

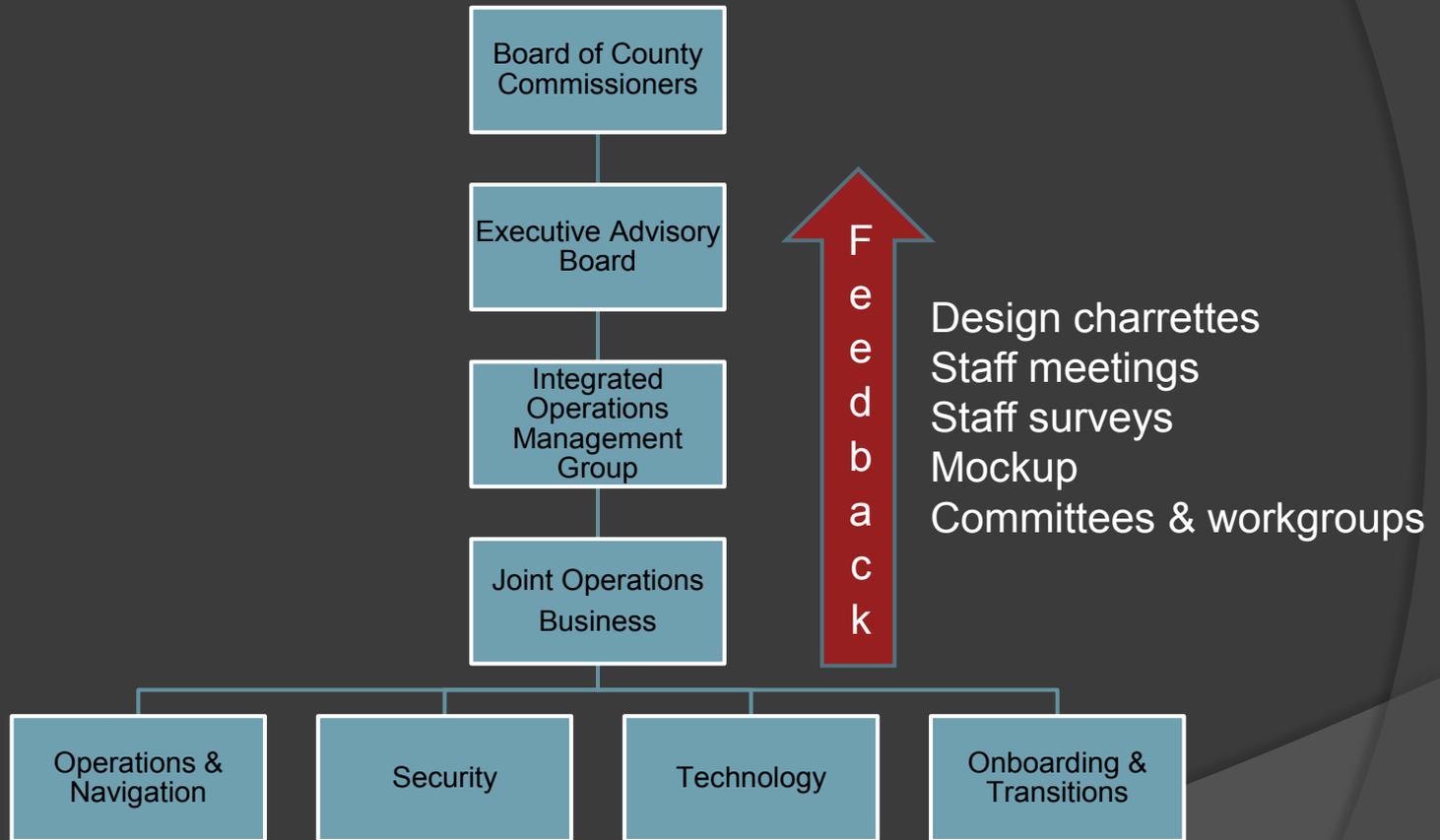
- ① To create a **BETTER EXPERIENCE** for our clients, allowing them to receive integrated services from Community Services, Public Health, Housing and Human Services, and Mental Health Partners from one central location.
- ① To **CONSOLIDATE** all currently dispersed health and human services programs
- ① To enable staff synergy around **COLLABORATION** and best work and work flow
- ① To create **FLEXIBLE SPACES** for the changing needs of clients and staff
- ① To develop a civic building that is appropriate and complementary to its environment, reflecting the **PUBLIC SERVICE, COLLABORATION** and **SUSTAINABILITY** values of the county organization
- ① To **ORGANIZE** spaces that maximize performance and accommodate future growth
- ① To ensure **EASY SITE ACCESS** for clients who walk, travel by bus, bike, or car to services
- ① To create **COMFORTABLE** and **FRIENDLY** spaces for employees to interact with clients
- ① To deliver project **ON SCHEDULE** and **ON-BUDGET**

# Centralize & Simplify



Future services are better coordinated with a 'one stop shop' model for clients

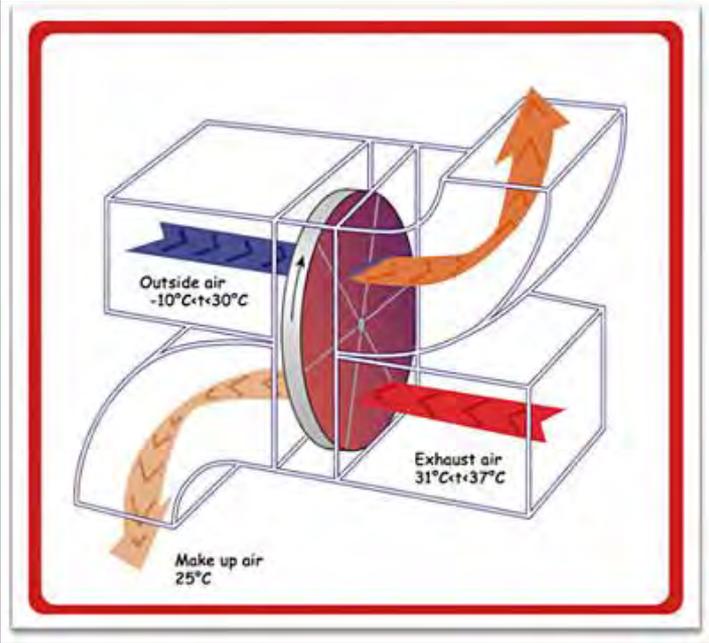
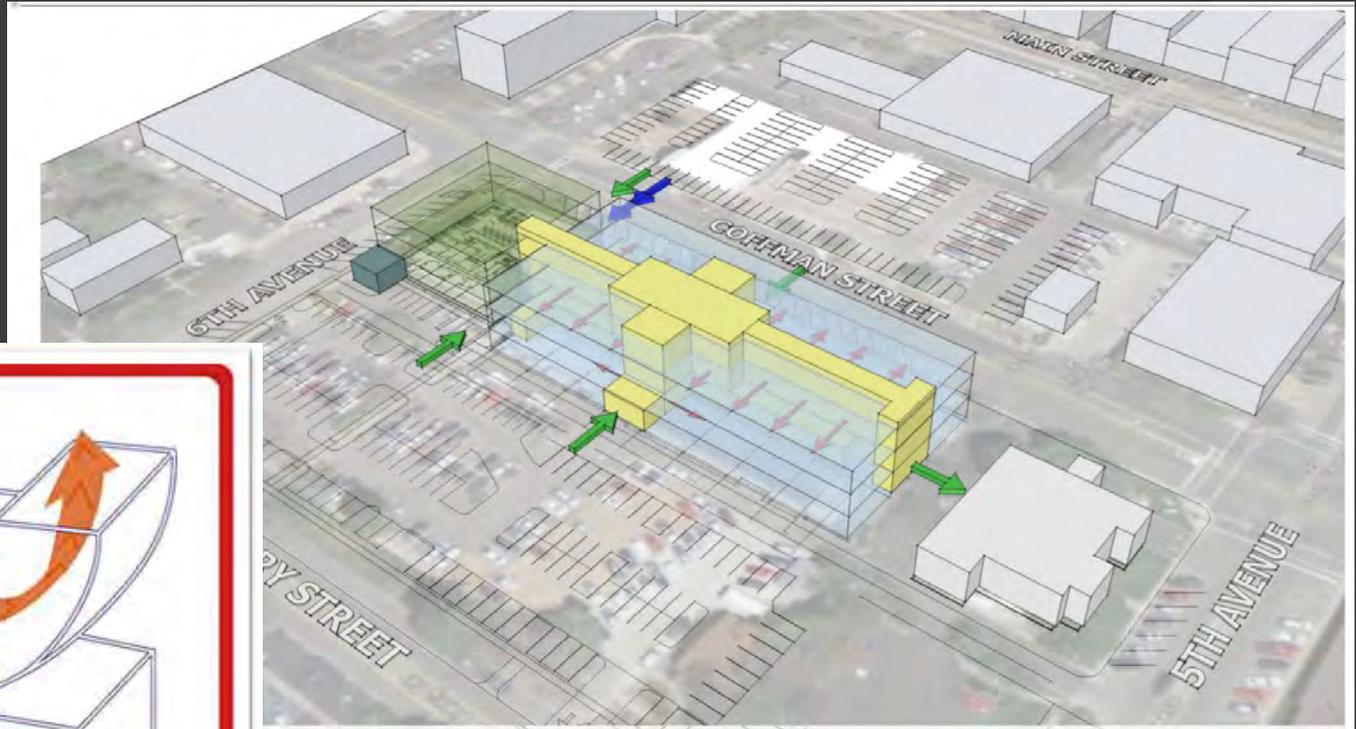
# Decision-making & Hierarchy



# LEED Platinum



# Fresh air & daylight



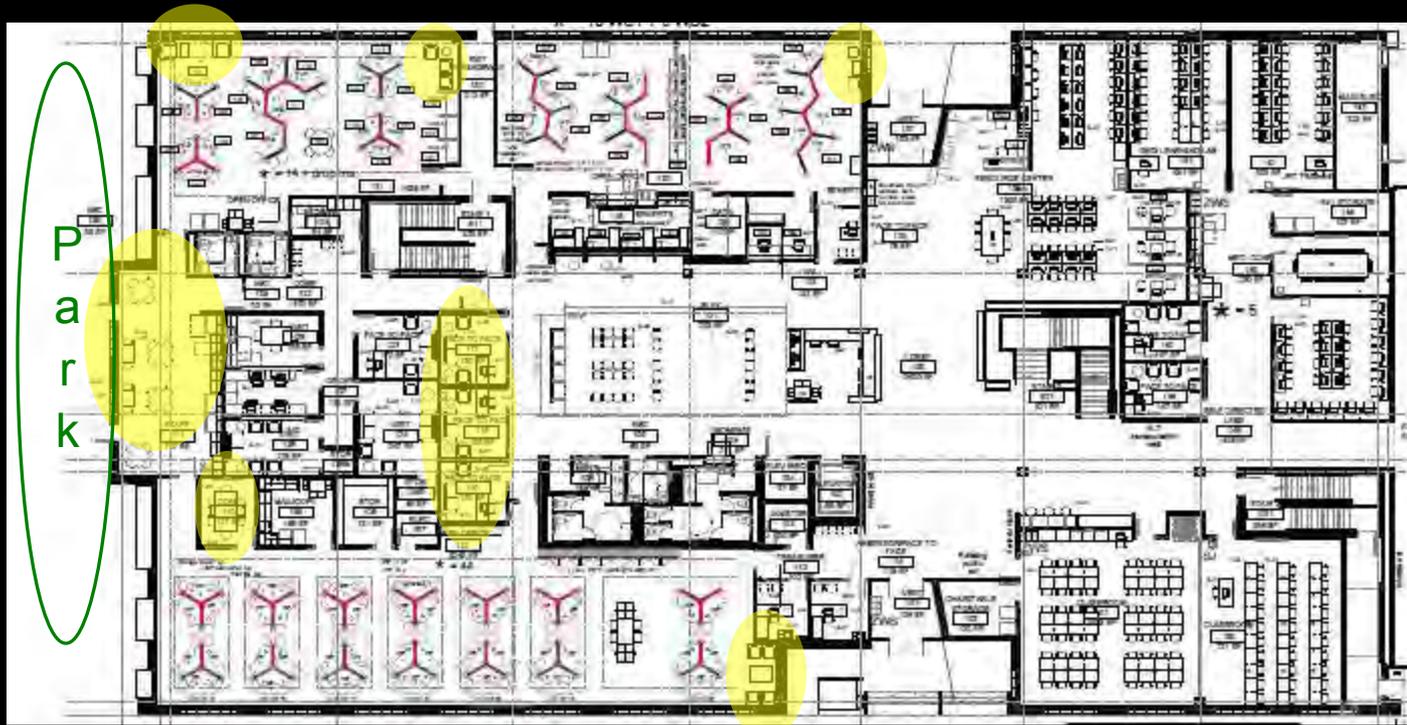
# Preserving Privacy

- Rooms designed for sound mitigation
- Acoustic clouds
- Sound masking system
- Workstation layout also considered

# Space Design & Client Flow

# First Floor.

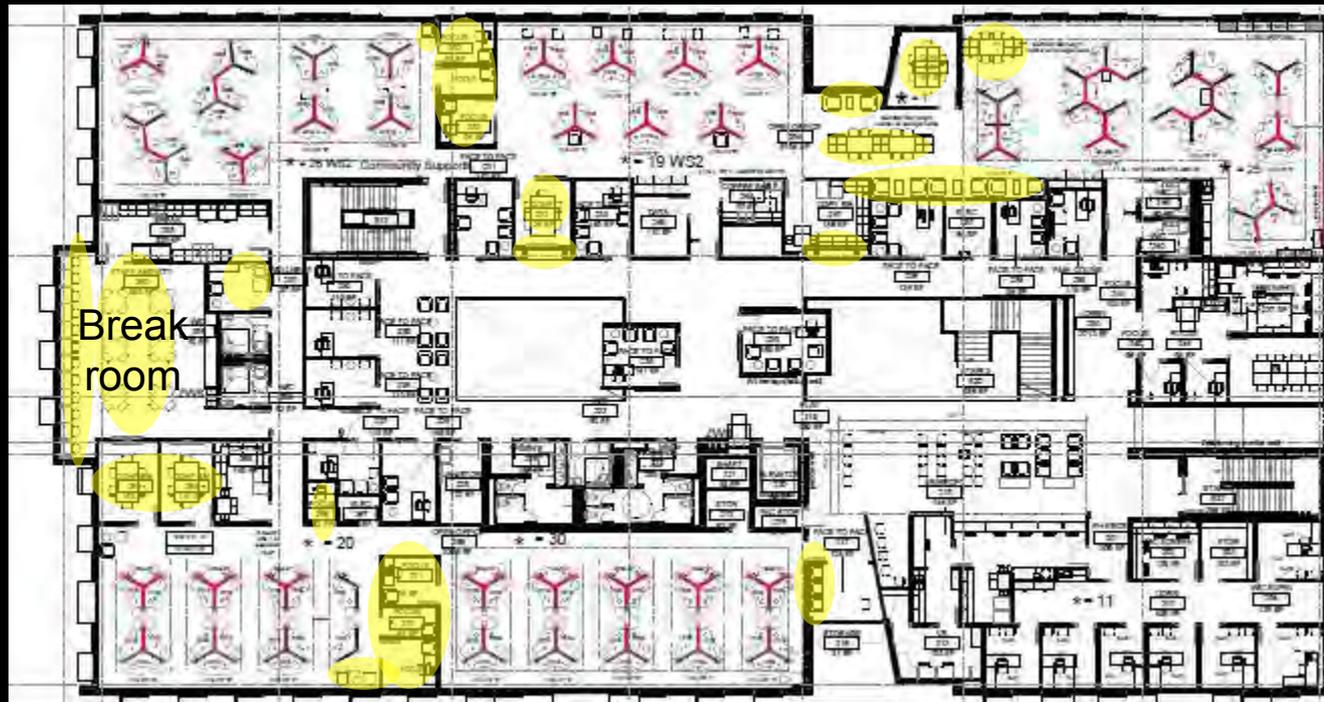
Navigation station, face-to-face rooms, private spaces



Workforce and HHS will occupy the first floor.

# Second Floor.

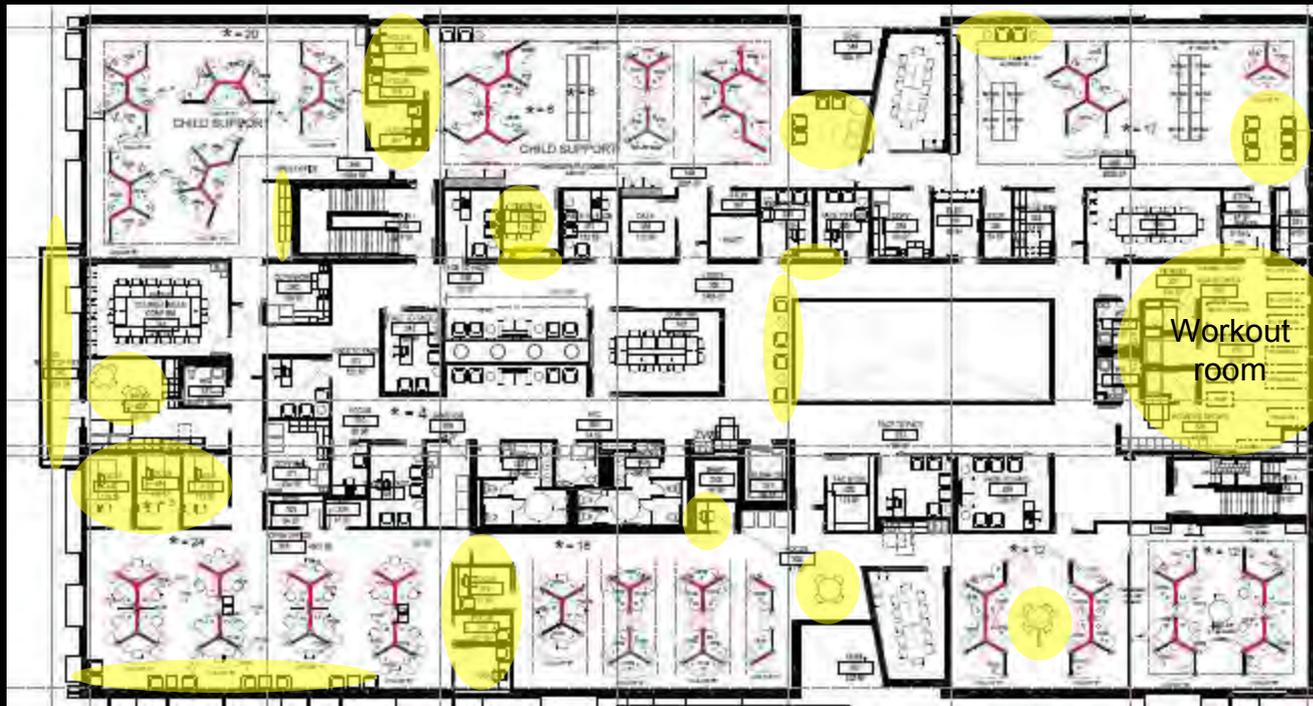
Large break room, focus rooms, atrium space, casual seating areas, niches, face-to-face/conference rooms as available.



Public Health and HHS will occupy the second floor.

# Third Floor.

Glassed atrium space, solar tubes, workout room



HHS & the Area Agency on Aging will occupy the third floor.

**Pocket park with benches for eating lunch, taking a private phone call, or just taking a break.**



# Work Space

# Workstations: Changes made based on your feedback- thanks!

- Replaced flimsy tack boards with a sturdier material
- Pedestal file plus storage locker
- More room on work surface (monitor arms, mounted task light)

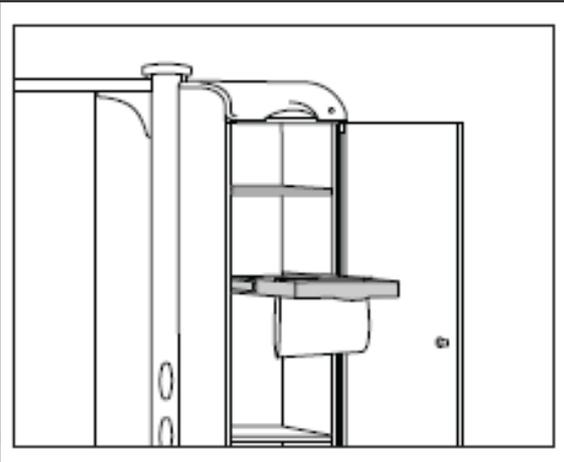


Your pedestal file looks like this (not this color)

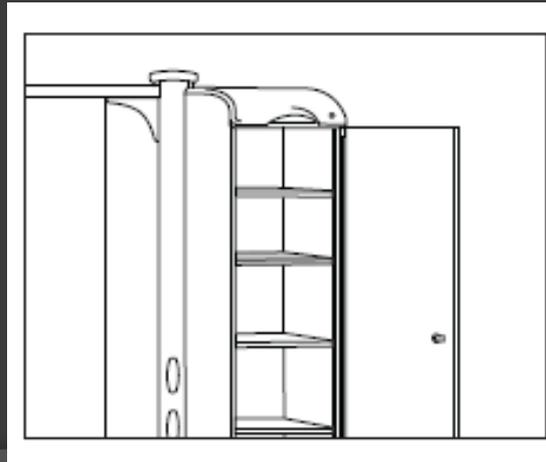


What's in your locker?

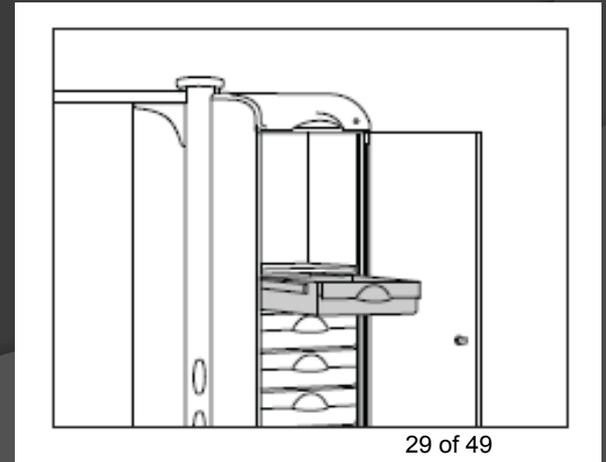
2 Files



1 Shelf



2 Drawers





# Furnishings



## Our 1st floor Lobby furnishings

# Your back of house staff furnishings



Collaboration task chairs



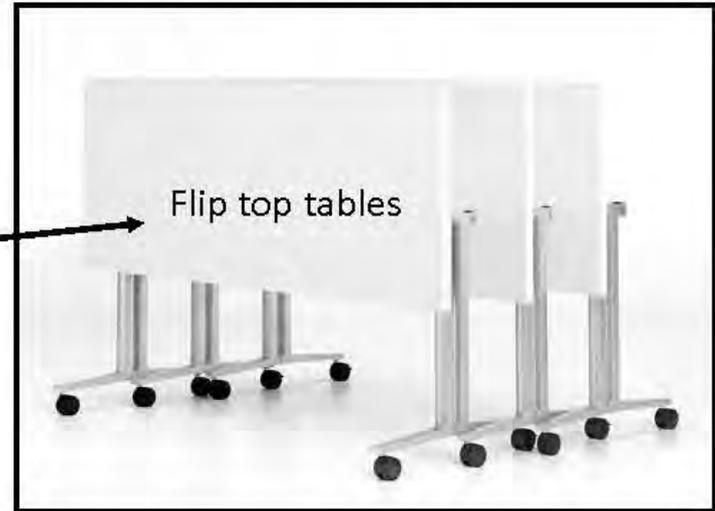
## Casual seating for collaboration



## Our back of house conference rooms

For a majority of the conference rooms are flip top table for flexibility.

Some of the smaller conference rooms will have a traditional table.



Conference room chair



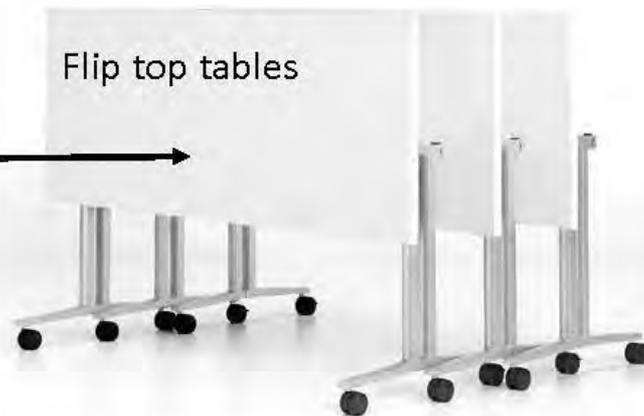
Small Conference room tables

# Our Face to Face rooms

For all the face to face rooms there are flip top tables for flexibility.

There is a , phone, large monitor, a Docking station, and a variety of guest chairs

Flip top tables



Task chair



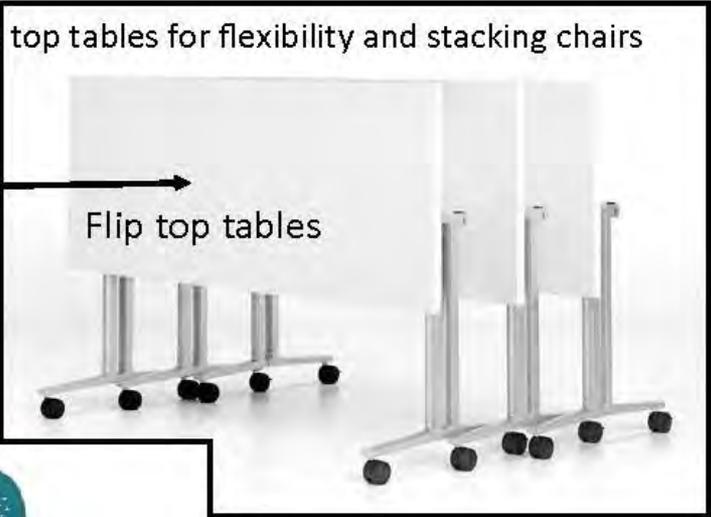
Guest chair



Guest chair

# Large Conference room, Learning lab, Resource center, Classrooms

In Classrooms, labs, Resource Center there are flip top tables for flexibility and stacking chairs



Flip top tables



Classroom chair

# Getting Around

# Alternative Transportation First

RTD bus service, bike paths, carpool, vanpool, fleet vehicles, indoor bike storage area for staff, electric charging stations



# Transportation Options for the new St Vrain building

walking

THERE IS TOO MUCH TRAFFIC  
FOR BILLY TO WALK TO SCHOOL ;  
SO WE DRIVE HIM.

carpool

biking



vanpool

bus

Emergency taxi  
ride home

driving

Traffic Inducing Traffic

# Bicycling & Walking

- Great pedestrian access- in the heart of **downtown Longmont**
- Outdoor **bike racks**
- **Indoor bike storage** room (key-card access)
- **Fixit station & bike pump**
- **Pool bikes** (2-3 bikes available for check-out)



# Transit



- All routes are **free** with your EcoPass
- **FLEX**- Fort Collins/Loveland to Longmont
- **BOLT**- Boulder to Longmont
- **L/LX**- Denver, Westminster, Broomfield, Lafayette to Longmont
- **323, 324, 326, 327** within Longmont
- All routes stop at 8<sup>th</sup> & Coffman PnR, only 3 blocks away
- trip planning: Google or Transit App



# Carpool/ Vanpool

- Carpool parking in the Terry Lot
- Designated Vanpool parking spots in the Terry Lot
- Vanpool will only cost you \$10/month/person, we provide the van, cover gas, insurance, all other expenses
- Need minimum of 5 riders for vanpool, don't have to ride every day.



# Pool vehicles and GRH

- **Adding 1-2 pool vehicles at St Vrain**
- **Guaranteed Ride Home (GRH) is your safety net. If you commuted to work without driving alone, and something happens, you are eligible for a free taxi ride home up to 100 miles.**



# Parking

- More employee parking than before- even with the addition of Public Health and Workforce staff
- 155 employee spots, including van pool, carpool and ADA spots
- 58 client spots, including 6 ADA spots
- 98 two hour spots on Coffman, Terry, 5<sup>th</sup> & 6<sup>th</sup> streets
- 2 electric charging stations
- 11 fleet vehicle spots in Terry lot



# Getting Information

# Onboarding & Transitions Team

## Phase 1: Pre-Move

- ◎ Our primary role: Provide information!
- ◎ How?
  - Informational sessions
  - St Vrain information bulletins
  - Website
  - Online Q&A

[View All Site Content](#)

[Watch 9 min Project Vid](#)



**Helpful Info**

- Who's in the New Building?
- White Paper: Ambient Noise
- Managing Interruptions
- Add new link

**Commuter Corner**

- My Way to Go
- Google Maps
- RTD Trip Planning
- Ask a commuter question!
- Add new link



**Admin Links**

[RSS Feed](#)

Overview > Onboarding



3/27/2015

What do you know about your new neighbors? Get inspired!



Posted at 8:19 AM by Scott, Terri | [Permalink](#) | [Email this Post](#) | [Comments \(0\)](#)

**Move In**

**133 Days, 17 Hours, 38 Minutes, 47 Seconds.**

**Archived building bulletins**

**St Vrain Updates - Recent Updates**

- Construction "Dirt", Carpooling Survey, Save the Date!
- St Vrain Building Bulletin: Workstations and Alternative Transportation Update
- [St Vrain Onboarding & Transitions Team Welcome Message](#)
- Test
- St Vrain Building Update



# Onboarding & Transitions Team

## Phase 2: Post-Move

- ◎ Orientation manual
- ◎ Meet & greets
- ◎ Building tours
- ◎ Affinity groups

# ST. VRAIN WORK SPACE GUIDELINES

## a guide to work space harmony

**1** **Keep your space clean, neat and organized.** You can personalize it, but be careful not to overdo it. Our building is beautifully designed – let's allow that aesthetic to shine throughout the space by keeping clutter to a minimum.



**2** **Be respectful.** Ask first if your neighbor has time before starting up a conversation. We can all work together to minimize interruptions and distractions by simply being respectful of one another.



**3** **Plants.** Plants are welcome! Office plants help reduce stress & noise, and keep the air clean. Please keep your plants healthy and happy for the enjoyment of all, and check-in with those around you in case someone has a plant allergy.



**4** **Personal appliances.** According to the Boulder County Personnel and Policy Manual (XIV.4 Energy Conservation), personal appliances such as space heaters, microwaves, refrigerators, etc. are not allowed in individual office spaces. Coffee bars and equipment for making coffee are located throughout the building, and EnergyStar appliances are provided in the break rooms for staff use.



**5** **Watch out for strong smells.** Our building is designed with break rooms on every floor. Please take advantage of these spaces to enjoy your lunch, rather than eating at your desk. Also, be considerate of one another by avoiding strong perfume or cologne, which impacts the breathing of those near you, especially those with allergies.



**6** **Drop-in spaces are shared by all.** Please don't leave clutter or personal items behind.



If in doubt about what's acceptable to have in your workspace, ask your supervisor.



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Boulder County Department of Housing & Human Services  
Human Services Board  
MONTHLY BOARD MEETING  
Tuesday, June 30<sup>th</sup>, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) Call to order**
- 2) Agency Updates—Frank Alexander, DHHS Director (2:00 – 2:15 p.m.)**
  - a) June 10<sup>th</sup> All Staff Conference Summary report
  - b) St. Vrain Building Move-In Dates: August 24<sup>th</sup> for staff, Building up and running for clients on August 25<sup>th</sup>.
  - c) IMPACT Transition update
  - d) Center for Disease Control Study on HHS integration and child welfare
- 3) Financial report—Will Kugel, DHHS Finance Division Director (2:15 – 2:30 p.m.)**
  - a) Review highlights of financials through April 2015
  - b) 2016 HHS budget timeline and process underway
  - c) State budget projections for 2016-2018 implications
- 4) Upcoming Meeting and agenda items**
  - a) **Tuesday, July 28, 2015 at 2:00 p.m.**— Dickey Lee Hullinghorst Conference Room – 3rd Floor Boulder County Courthouse, Boulder, Colorado
    - i. Family and Children Services Division Update
      - a. Differential Response Update
      - b. Child Welfare Hotline Review
      - c. IV-E Waiver Implementation
    - ii. Business Operations and Support Services Update
      - a. HHS C-Stat and Analytic Process
      - b. Client Engagement Portal
- 5) Matters from members of the Board**
- 6) Matters from members of the Public\*\***
- 7) Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes. (This will occur at the end of the BCHA meeting).**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Executed Grants and Contracts:**

Date Executed	Contractor Name	Description	Contract Amount
4/20/15	Graig Crawford	consultation services for practice coaching	\$ 10,000.00
4/23/15	Department of Human Services	2015 Unbudgeted Capital Outlay Request for Additional Loose Furnishings at the St. Vrain Facility	\$ 11,604.58
4/29/15	Community Services (CJS)	IMPACT: transportation services to IMPACT youth	\$ 25,000.00
4/29/15	Community Services (CJS)	IMPACT: mentoring services to IMPACT youth	\$ 60,992.00
4/29/15	Margaret (Maggie) Tibbetts	home studies for Foster/Kin certification	\$ 24,999.00
5/7/15	City of Longmont	HSSN funded parent education programs	\$ 70,203.00
5/8/15	Community Services (CJS)	IMPACT: mental health evaluations, case management, and psychotherapy for youth at the Boulder Juvenile Assessment Center (JAC) and Platte Valley Youth Services Center (PVYSC).	\$ 81,134.00
5/7/15	Fleet Manager, Fleet Services Purchasing, Finance	Fleet Addition: 1 Used Surplus Vehicle for HHS Kaiser Location Use	0
5/8/15	Community Services (CJS)	IMPACT: family navigator	\$ 72,319.00
5/12/15	Reflections For Youth	Contract Amendment (\$35K to \$65K) & Extension to 7/31/15.	\$ 65,000.00

# BCDHHS Strengthening Families Conference

## June 10, 2015



Boulder County Housing & Human Services brought together all our staff for a full-day conference at the Plaza Convention Center in Longmont to learn from each other so we could better support our clients. The day was a tremendous success and helped staff from a wide range of programs get to know the people and the services that can connect clients with the comprehensive help they need to move toward self-sufficiency. The conference was an excellent representation of the fully integrated nature of our work and impressed upon staff the need to keep learning and sharing.

### By The Numbers

23  
Sessions



Over the span of six hours, we held nearly two dozen informational sessions for staff.

12  
Topics



Responding to abuse and neglect reports, housing supports for our clients, funding mechanisms for Housing and Human Services, using data in your work, community education and skill building, and much more...

435  
Staff



Staff from all seven BCDHHS divisions registered for sessions in advance through Boulder County's GoSignMeUp process. The result was an organized, efficient set of sessions on conference day.

### Facilitated Networking:

Between informational sessions, staff played a "scavenger hunt" game, collecting contact information and areas of specialty from colleagues across all program areas.



### CLIENT STORIES AND VIDEOS

We shared numerous stories straight from our clients during the conference.



Client Angela Ortiz, during lunch, shared her story about the importance of the help she's received:

"Another huge [benefit] for me was the possibility to be able to provide for my son while still being able to spend quality time with him. I could go to work while he was at school and I could come home and be with him when he was at home, instead of being like "where's the rent gonna come from"...being short on patience, it's not that nice when you're stressed out. So for me to be able to be home and say 'let's make art, let's read a book,' it continues to be just invaluable."

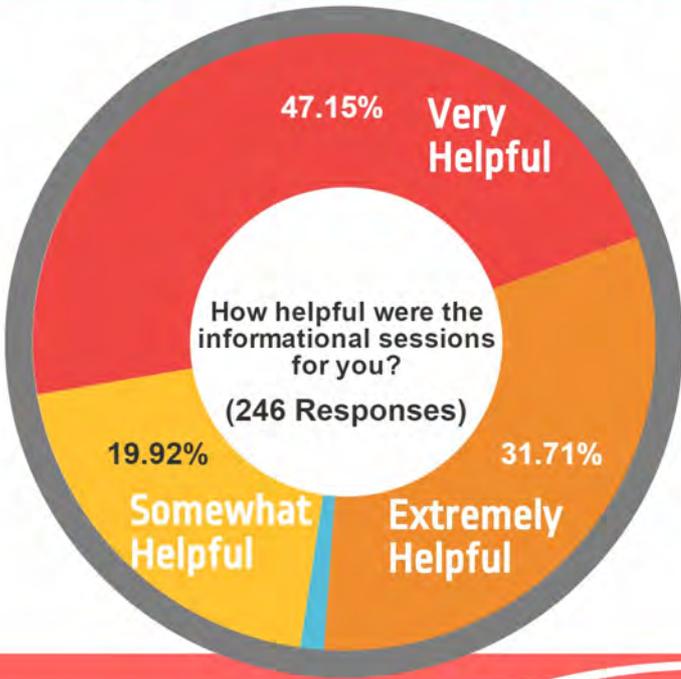
We also created and shared videos of our staff talking about our integrated and collaborative work.



These stories were both an inspiration and a learning opportunity for many staff.

See the videos at [www.YouTube.com/BCDHHS](http://www.YouTube.com/BCDHHS)

# POST CONFERENCE STAFF SURVEY



93% found conference extremely or very professional

79% found sessions extremely or very helpful

54% made at least 6 useful new contacts

81% said they learned a lot or a good bit

81% of staff say they would like another similar conference within a year



For the conference, we also created a comprehensive services directory with full listings of programs, services, who's eligible, and who to contact about them.



85% of staff found this directory to be extremely or very helpful at the conference and asked for a version to share with community partners and the public. We have created that version, and it's now linked at [www.BoulderCountyHHS.org](http://www.BoulderCountyHHS.org)!



- Family & Children Services
- Housing
- Food Assistance
- Financial Assistance
- Elder Services
- Health Coverage
- Education & Skill Building

Hope for the future,  
help when you need it.



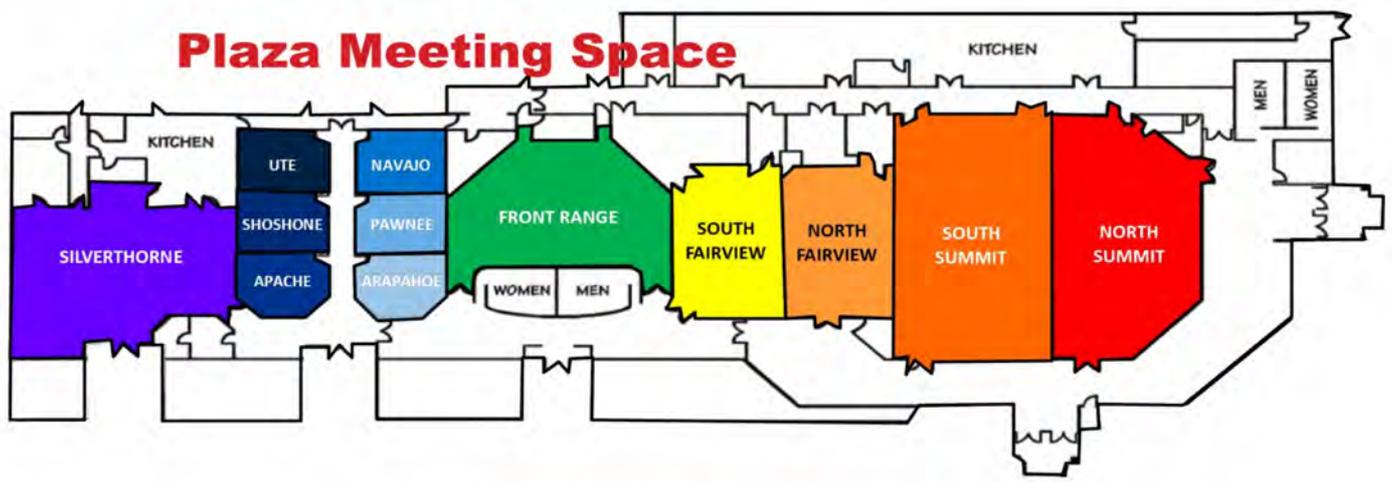


# BCDHHS Strengthening Families Conference: Learning From Each Other Today, Supporting Our Clients Tomorrow

*Conference Agenda and Staff Reference Guide*



Hope for the future, help when you need it.



**BCDHHS All Staff Conference**  
 June 10, 2015  
 8:00 a.m. – 3:30 p.m.  
 Plaza Convention Center, Longmont, CO

**BCDHHS Strengthening Families Conference:  
 Learning from each other today, supporting our clients tomorrow**

Conference Vision: To provide BCDHHS staff with an informative, interactive, and fun environment in which we can learn something new, teach each other about our work, and look forward to how we can better support clients tomorrow.

*Agenda*

TIME	EVENT	LOCATION
8:00-8:30	Networking, get coffee/breakfast, find seats	Summit Ballroom
8:30-9:00	Opening session – history, why this focus today? What’s ahead? What we hope you’ll walk away with...	Summit Ballroom
9:10-10:10	Session 1a: FCS TRACK A—Family & Children Services – Responding to Abuse/Neglect Reports (small children 0-12 years)	Silverthorne Room
	Session 1b: HOUSING TRACK A—Supportive Housing Continuum – Housing Panel	Summit Ballroom
	Session 1c: Think Like a Data Geek	Pawnee Room
	Session 1d: Community Education & Skill Building	South Fairview Room
	Session 1e: Referring Clients – I Heard it Through the Grapevine	Front Range Theatre
	Session 1f: Meet your new neighbor – Who is IMPACT?	Arapahoe Room
	Session 1g: Taming Secondary Trauma	Apache Group
	Session 1h: Show Me The Money	Navajo Room
10:10-10:30	Break & networking, scavenger hunt	All locations
10:30-11:30	Session 2a: FCS TRACK B—An overview of FCS – working with youth ages 12-18, their families, and our community partners	Silverthorne Room
	Session 2b: HOUSING TRACK B—Housing Development – Affordable Portfolio	Front Range Theatre
	Session 2c: Game of Life – Client Simulation	Summit Ballroom
	Session 2d: Community Education & Skill Building	South Fairview Room
	Session 2e: Think Like a Data Geek	Pawnee Room
	Session 2f: Meet your new neighbor – Who is IMPACT?	Arapahoe Room
	Session 2g: Taming Secondary Trauma	Apache Group
	Session 2h: Show Me The Money	Navajo Room

TIME	EVENT	LOCATION
11:30-12:00	Break and networking, scavenger hunt	All locations
12:00-1:00	Lunch & client story presentation	Summit Ballroom
1:15-2:15	Session 3a: FCS TRACK A—Family & Children Services – Responding to Abuse/Neglect Reports (small children 0-12 years)	South Fairview Room
	Session 3b: FCS TRACK B—An overview of FCS – working with youth ages 12-18, their families, and our community partners	Silverthorne Room
	Session 3c: HOUSING TRACK A—Supportive Housing Continuum – Housing Panel	Summit Ballroom
	Session 3d: HOUSING TRACK B—Housing Development – Affordable Portfolio	Front Range Theatre
	Session 3e: Game of Life - Client Simulation	Apache Group
	Session 3f: Referring Clients – I Heard it Through the Grapevine	Arapahoe and Pawnee Rooms
	Session 3g: BCDHHS Worker Electronics Showcase	Navajo Room
2:15-2:45	Break and networking, scavenger hunt	All locations
2:45-3:15	Closing Session: Supporting our Clients Tomorrow <i>Divisions will break out into assigned rooms and discuss how to apply knowledge learned throughout the day</i>	
	Family and Children Services Division (FCS)	Summit Ballroom
	Community Support Division (CS)	South Fairview Room
	Case Management & Community Outreach Division (CM/CO)	Silverthorne Room
	Finance Division	Front Range Theatre
	Business Operations & Systems Support Division (BOSS)	Arapahoe and Pawnee Rooms
	Housing Division	Apache Group
3:15-3:30	Scavenger Hunt Prize Giveaways	Summit Ballroom

**family driven**

**prevention oriented**

**holistic**



# BCDHHS Staff Contacts



Name \_\_\_\_\_ Name \_\_\_\_\_ Name \_\_\_\_\_  
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*Complete this form and show it to an All Staff Conference representative  
for your chance to win a fabulous prize!*

# Learning From Each Other Today, Supporting Our Clients Tomorrow

## 2015 BCDHHS Staff Reference Guide

This reference guide highlights the range of services we provide across our integrated health, housing and human services continuum. For each service area, you will find a brief summary of all major programs along with important details – such as who qualifies for a program, how a client can access it, how long the program lasts, and who to contact to learn more. In some cases, we have organized the programs according to vulnerability to help you decide what may be best for your client. You will also find a variety of community resources that can offer additional assistance to individuals and families in Boulder County.

The goal of this guide is to make it easier for all of us to help our shared clients access these valuable programs and services. We hope this helps us to better serve our clients and their families, providing the help they need when they need it and building a stronger, more resilient community.

	Family and Children Services .....	Page 2
	Housing .....	Page 4
	Food Assistance .....	Page 6
	Financial Assistance .....	Page 8
	Elder Services .....	Page 10
	Health Coverage .....	Page 12
	Education and Skill Building .....	Page 14
	BCDHHS Program Income Eligibility Chart .....	Page 16



Hope for the future, help when you need it.

# FAMILY & CHILDREN SERVICES



As mandatory reporters, we are all required to report any suspicion of child abuse or neglect. Screeners are available 24/7 to take questions or reports. Call 303-441-1309.

**WE BELIEVE ALL CHILDREN DESERVE TO GROW UP IN A SAFE, LOVING, AND PERMANENT FAMILY.**

A family's first contact with FCS typically comes through Intake Services. Once a report of child abuse or neglect is received, a referral is either immediately assigned or sent to the RED Team for assignment. The referral may be screened out or determined to be Early Intervention Program, Family Assessment Response, or High Risk Assessment. A case may be in intake for up to 60 days. An important part of our collaborative approach is our Family Engagement Division, which facilitates family meetings and supports supervised family time, parent coaching, and life skills development. The Family Engagement Division also has a practice coach to facilitate best practice skills for FCS workers.

If an intake caseworker determines longer-term services are needed to ensure a safe home environment, an ongoing case is opened. An ongoing case may be voluntary, FAR, or court-ordered (D&N).

Below is the broad range of FCS programs designed to make families stronger and keep children safe. In addition to our FCS programs, we also connect at-risk families to resources offered through other BCDHSS programs – including Housing, Health Coverage, and Financial Assistance – as well as services offered by our community partners.

Most Vulnerable	<b>OUT OF HOME PLACEMENT</b>	<b>UTILIZATION MANAGEMENT (UM)</b>	<b>JUVENILE INTEGRATED TREATMENT COURT</b>
	<p><b>WHAT:</b> Child placed with kin, in a certified foster home, CPA, group home, residential home or treatment center; caseworkers provide services to ensure permanency</p> <p><b>WHO:</b> Boulder County families w/children 0-18; up to 21 w/ special needs</p> <p><b>HOW:</b> Navigated through an intake or ongoing case</p> <p><b>LENGTH:</b> Varies</p> <p><b>LEARN MORE:</b> Bonnie Lloyd, foster care 303-441-1431 Barbara Park, kinship 303-413-7040 Suzanne Daniels, post-adopt 303-441-1533</p>	<p><b>WHAT:</b> Match &amp; coordinate all placements; provide UM for all children in out of home placement and provide UM for intensive in-home services; liaison between contracted placement or service and Boulder County</p> <p><b>WHO:</b> Boulder County families w/children 0-18 and their treatment teams</p> <p><b>HOW:</b> Placement/services assessed through many avenues</p> <p><b>LENGTH:</b> Varies</p> <p><b>LEARN MORE:</b> Heather Kinney 303-441-1249</p>	<p><b>WHAT:</b> JITC is an intensive program that provides specialized drug and alcohol services to youth; individual case management; overseen by Judge/Magistrate</p> <p><b>WHO:</b> County residents ages 14-17 who meet criteria for substance abuse &amp; are involved in criminal justice system</p> <p><b>HOW:</b> After referral, juvenile assessed by committee to ensure "fit"</p> <p><b>LENGTH:</b> 6 phases; approx. 8-14 months to completion</p> <p><b>LEARN MORE:</b> Suzy Kennedy 303-441-1418</p>
HOW CAN WE HELP?	<b>FAMILY DEPENDENCY INTEGRATED TREATMENT COURT (FITC)</b>	<b>PROJECT REACH</b> <small>responsibility - empathy - accountability community - honesty</small>	<b>CHAFEE FOSTER CARE INDEPENDENCE PROGRAM</b>
Less Vulnerable	<p><b>WHAT:</b> Intensive voluntary program for families who are court-ordered and/or have open D&amp;N; provides specialized drug &amp; alcohol services to adults w/a history of drug and alcohol abuse; intensive case management</p> <p><b>WHO:</b> Boulder County adults w/ children 0-18 &amp; involved in child welfare system</p> <p><b>HOW:</b> Referrals to screening committee by intake, ongoing case, or the Court</p> <p><b>LENGTH:</b> 5 phases; approx. 12 months to completion</p> <p><b>LEARN MORE:</b> Jenny Zuetell 303-678-6398</p>	<p><b>WHAT:</b> Project REACH serves youth who have been charged in Juvenile Court with a sexually-based offense and for whom services are ordered through "Predispo Program," a plea agreement, or guilt by trial; includes intensive services and case management</p> <p><b>WHO:</b> Boulder County youth ages 10-18 who have been charged w/a sexual offense</p> <p><b>HOW:</b> Referrals typically made through the Court</p> <p><b>LENGTH:</b> Up to 18 months</p> <p><b>LEARN MORE:</b> Eileen Saunders 303-441-1112</p>	<p><b>WHAT:</b> Provides independent living services [skill building and coaching, resources, housing, employment, money management, etc.]; includes case management while case is open</p> <p><b>WHO:</b> Boulder County youth ages 16-21 who are in out of home placement or have aged out of the system</p> <p><b>HOW:</b> Referrals through ICM or by calling Nicole Kuzma</p> <p><b>LENGTH:</b> Varies</p> <p><b>LEARN MORE:</b> Nicole Kuzma 303-678-6399</p>
	<p><i>For information on Adult Protective Services, please see our Elder Services resource page.</i></p>		

**EARLY INTERVENTION PROGRAM (EIP)**

**WHAT:** Preventing child welfare involvement by providing referrals, case management supports, and resources for families before concerns rise to the level of requiring child welfare intervention

**WHO:** Boulder County families w/children 0-18 with no child protection case

**HOW:** Community referrals/voluntary participation

**LENGTH:** 1-2 months

**LEARN MORE:** Wade Branstetter  
303-441-1029

**COLORADO COMMUNITY RESPONSE (CCR)**

**WHAT:** Comprehensive, community-based services for families at-risk for child maltreatment; includes case management, service linkages and community supports

**WHO:** Boulder County families w/screened-out child welfare referral and children 5 or under in the home

**HOW:** Community referrals/voluntary participation

**LENGTH:** 1-3 months

**LEARN MORE:** Wade Branstetter  
303-441-1029



**Parents as Teachers**  
*Affiliate*

We are also an affiliate of the Parents as Teachers program, which complements our strength-based approach. PAT is a home visiting program that works with families from prenatal through 5 years of age. Educators visit families bimonthly with activities, lessons, and information specific to the needs of each child and parent. PAT focus areas include Development, Literacy, Parenting, and Connections. Educators are bilingual.

All services are free and there are no financial restrictions to enroll. Contact Elaan Brudno at 303-204-3302 for more information.

## Additional Resources for Families & Children in Boulder County

### Mental Health Partners

1333 Iris Ave  
Boulder, CO 80304  
Phone: 303-443-8500  
mhpcolorado.org

*Provides traditional therapy, substance abuse services, & other programs (e.g., Community Infant Program) for individuals & families*

### Children First of the Rockies

PO Box 2174  
Longmont, CO 80502  
Phone: 303-776-5348  
www.ccfcr.org

*Provides a nurturing environment in which parents learn better parenting skills and provides a safe, secure place for supervised parenting time visits and exchanges*

### Blue Sky Bridge

PO Box 19122  
Boulder, CO 80308  
Phone: 303-444-1388  
blueskybridge.org

*Child & family advocacy program; dedicated to providing a comprehensive approach to child abuse investigation, treatment & prevention with an emphasis on sexual abuse*

### Emergency Family Assistance Association

1575 Yarmouth Ave  
Boulder, CO 80304  
Phone: 303-442-3042  
efaa.org

*Provides food, shelter, rental assistance, and additional supports for families in crisis*

### The Inn Between of Longmont

250 Kimbark St  
Longmont, CO 80501  
Phone: 303-684-0810  
theinnbetween.org

*Affordable, time-limited transitional housing and case management services*

### Youth Advisory Board of Boulder County

*meets the 3rd Wednesday of every month (5-6:30pm)*

Old Chicago - 1805 Industrial Circle  
Longmont, CO 80501

Professional support: Heidi Sliwa (303-441-1035) or Jessica Hebler (303-653-1979)

Youth support: Ty Ridenour (303-819-6329) or April Anders (720-882-5346)

*Aims to help be the voice of the unheard through creating change, offering support, and providing advocacy for youth & youth adults; YAB has participated in state focus groups, quarterly youth and transition meetings, and provided guidance & feedback to systems and agencies to help create change in the foster care system*

### Child Find – BVSD & SVVSD

BVSD: 6500 Arapahoe Rd, Boulder, CO 80303  
Phone: 720-561-5078

SVVSD: 395 South Pratt Pkwy, Longmont, CO 80501  
Phone: 303-772-7700

*Free program to identify children who are having developmental difficulties and provide services when appropriate*

### Safehouse Progressive Alliance for Nonviolence

SPAN Outreach Center - 835 North St  
Boulder, CO 80304

24-hour crisis line: 303-444-2424  
safehousealliance.org

*Offers comprehensive support & services for survivors of domestic violence to help them achieve and sustain safe, stable, self sufficient lives for themselves & their children*

### Voices for Children CASA

2305 Canyon Blvd, Suite 101  
Boulder, Colorado 80302  
Phone: 303-440-7059  
vfccasa.org

*Trains & supervises volunteers to represent child victims of abuse and neglect in court; also offers Growing Your Child (abuse prevention), Truancy Advocate, & Youth in Transition Programs*

### Sister Carmen Community Center

655 Aspen Ridge Dr  
Lafayette, CO 80026  
Phone: 303-665-4342  
sistercarmen.org

*Assesses Lafayette, Louisville, Superior & Erie residents for basic services, case mgmt, & short-term housing (also makes referrals)*

### OUR Center

Intake Office - 303 Atwood St  
Longmont, CO 80501  
Phone: 303-772-5529  
ourcenter.org

*Temporary family shelter, housing assistance, rental assistance, and a variety of other supports for Longmont families*

### Workforce Boulder County

2520 55th St, Boulder, CO 80301  
Phone: 303-301-2900

1500 Kansas Ave, Longmont, CO 80501  
Phone: 303-651-1510  
wfbc.org

*Employment & training assistance programs for people of all ages; youth program (ages 14-21) provides resources for career exploration, scholarships for career training, and job hunting*

# HOUSING



Housing is one of the most important supports a person or family can have. Stable housing can improve health, success in school, and the strength of our community.

**WE BELIEVE EVERYONE HAS THE RIGHT TO LIVE IN A SAFE, AFFORDABLE, AND DECENT HOME.**

Access to safe and affordable housing is one of the most important supports we can provide and it is a major foundation on which we're building our wrap-around approach to family stability. Our range of housing supports – from long-term rentals at below-market rates to short-term rental assistance to financial counseling – provides Boulder County families with the appropriate level of support when they need it.

Boulder County residents can find other subsidized or permanently affordable housing options through organizations such as Boulder Housing Partners (the city of Boulder's housing authority) and the Longmont Housing Authority.

Finally, many of our community partners offer emergency/crisis shelter and transitional housing. Like us, they provide additional, wrap-around supports and services to help families and individuals get back on their feet.

Most Vulnerable

HOW CAN WE HELP?

Less Vulnerable

SHORT-TERM HOUSING ASSISTANCE	FAMILY UNIFICATION PROGRAM (FUP)	VA SUPPORTIVE HOUSING (VASH) PROGRAM
<p><b>WHAT:</b> Emergency or transitional housing</p> <p><b>WHO:</b> Families in Boulder County; focus on child and family stability</p> <p><b>HOW:</b> Referred internally to Housing Review Panel</p> <p><b>LENGTH:</b> Average 1-4 months</p> <p><b>LEARN MORE:</b> Wade Branstetter 303-441-1029</p>	<p><b>WHAT:</b> Subsidized housing vouchers; participants pay no more than 30% of income toward rent</p> <p><b>WHO:</b> Families w/ open child welfare cases; youth transitioning out of foster care system</p> <p><b>HOW:</b> Referred internally through child welfare workers</p> <p><b>LENGTH:</b> Unlimited for families; 18 months for youth</p> <p><b>LEARN MORE:</b> Layla Forshee 720-564-2277</p>	<p><b>WHAT:</b> Subsidized housing vouchers; participants pay no more than 30% of income toward rent</p> <p><b>WHO:</b> Homeless veterans in Boulder County</p> <p><b>HOW:</b> Referred by Dept of Veterans Affairs [VA]; case mgmt provided by VA</p> <p><b>LENGTH:</b> Unlimited</p> <p><b>LEARN MORE:</b> Layla Forshee 720-564-2277</p>
TENANT BASED RENTAL ASSISTANCE (TBRA)	SUBSIDIZED HOUSING	HOUSING STABILIZATION PROGRAM (HSP)
<p><b>WHAT:</b> Subsidized housing vouchers; participants pay no more than 30% of income toward rent; intensive case management</p> <p><b>WHO:</b> McKinney-Vento identified students [homeless] in BVSD &amp; SVVSD; must be Boulder County resident</p> <p><b>HOW:</b> Referred by BVSD / SVVSD</p> <p><b>LENGTH:</b> 2 years</p> <p><b>LEARN MORE:</b> Mollie Faughnan 720-237-6421</p>	<p><b>WHAT:</b> Subsidized housing units; participants pay no more than 30% of income toward rent</p> <p><b>WHO:</b> Boulder County low-income individuals and families</p> <p><b>HOW:</b> Apply when waitlist open</p> <p><b>LENGTH:</b> Unlimited</p> <p><b>LEARN MORE:</b> Kelly Gonzalez 303-441-4944</p>	<p><b>WHAT:</b> Rent paid while residents work toward self-sufficiency</p> <p><b>WHO:</b> Boulder County residents facing eviction and/or homelessness</p> <p><b>HOW:</b> Referred internally or by CBO; case mgmt provided by referring agency</p> <p><b>LENGTH:</b> 3 to 12 months</p> <p><b>LEARN MORE:</b> Daphne McCabe 720-362-0636</p>
HOUSING CHOICE VOUCHERS (SECTION 8)	FAMILY SELF-SUFFICIENCY (FSS) PROGRAM	AFFORDABLE RENTALS
<p><b>WHAT:</b> Subsidized housing vouchers; participants pay no more than 30% of income toward rent</p> <p><b>WHO:</b> Boulder County low-income individuals and families</p> <p><b>HOW:</b> Apply during lottery [approximately every two years]</p> <p><b>LENGTH:</b> Unlimited</p> <p><b>LEARN MORE:</b> Kelly Gonzalez 303-441-4944</p>	<p><b>WHAT:</b> Subsidized housing program; participants pay no more than 30% of income toward rent</p> <p><b>WHO:</b> Boulder County low-income families who want to gain education and improve job skills to obtain better employment</p> <p><b>HOW:</b> Waitlist is open; application available online</p> <p><b>LENGTH:</b> 5 years</p> <p><b>LEARN MORE:</b> Ann Harris 303-441-4853</p>	<p><b>WHAT:</b> BCHA-owned properties priced below market rate [eligibility varies by property]</p> <p><b>WHO:</b> Low-income individuals &amp; families; some properties specific to seniors [55+], elderly [62+] or disabled</p> <p><b>HOW:</b> Applications accepted on a first-come, first-served basis when unit available</p> <p><b>LENGTH:</b> Unlimited</p> <p><b>LEARN MORE:</b> Edna Guillen 303-519-1579</p>

LONGS PEAK ENERGY CONSERVATION (LPEC)	HOUSING & FINANCIAL COUNSELING	CDBG-DR FUNDING FOR FLOOD RECOVERY
<p><b>WHAT:</b> Free or low-cost weatherization and energy efficiency upgrades; upgrades of electrical systems, plumbing, and roofing with low-interest loans available</p> <p><b>WHO:</b> Homeowners/renters who receive certain assistance [e.g., TANF, SNAP, OAP] or qualify based on income</p> <p><b>HOW:</b> Application available online or by mail</p> <p><b>LENGTH:</b> Varies [project-based]</p> <p><b>LEARN MORE:</b> Carlene Hatch 720-864-6401</p>	<p><b>WHAT:</b> Free classes, workshops, and individual counseling sessions on a variety of topics including: pre-purchase, homebuyer education, financial counseling, foreclosure prevention, reverse mortgage, renter education</p> <p><b>WHO:</b> Open to all; classes offered in English &amp; Spanish</p> <p><b>HOW:</b> Find/register for classes on our website; individual appointments can be made online or by phone</p> <p><b>LENGTH:</b> Varies</p> <p><b>LEARN MORE:</b> Katie Pague 303-678-6031</p>	<p><b>WHAT:</b> Community Development Block Grant – Disaster Recovery funds; provide financial assistance for eligible projects including home repairs, septic &amp; well systems, home access, &amp; temporary rental assistance</p> <p><b>WHO:</b> Qualifying residents whose primary residence was directly affected by 2013 Flood</p> <p><b>HOW:</b> Apply in-person, online or by phone/e-mail; prioritized according to need</p> <p><b>LENGTH:</b> Varies</p> <p><b>LEARN MORE:</b> Sarah Buss 720-564-2291</p>

## Additional Housing & Shelter Resources in Boulder County

### Longer-Term/Permanent Housing

#### Boulder Housing Partners (BHP)

4800 North Broadway  
Boulder, CO 80304  
Phone: 720-564-4610  
boulderhousing.org

*Housing authority for the city of Boulder; provides affordable rentals, market rate rentals, and public housing within city limits*

#### Longmont Housing Authority

1228 Main Street  
Longmont, CO 80501  
Phone: 303-651-8581  
longmontha.com

*Housing authority for the city of Longmont; offers housing & related services to low/moderate income, elderly and disabled households*

#### Thistle Community Housing

1845 Folsom Street  
Boulder, CO 80302  
Phone: 303-443-0007  
thistlecommunities.org

*Provides below-market rental and homeownership opportunities to low- and moderate-income households*

#### Habitat for Humanity

1455 Dixon Avenue  
Lafayette, CO 80026  
Phone: 303-447-3787  
flatironshabitat.org

1833 Sunset Place  
Longmont, CO, 80501  
Phone: 303-682-2485  
stvrainhabitat.org

*Provides homeownership opportunities for families through the concept of "sweat equity"*

### Emergency and/or Transitional Housing

#### Attention Homes

1443 Spruce Street  
Boulder, CO 80302  
Phone: 303-447-1206  
attentionhomes.org

*Serves at-risk youth; offers shelter, community-based living and teaching of life skills necessary for an independent future*

#### Boulder Shelter for the Homeless

4869 North Broadway  
Boulder, CO 80304  
Phone: 303-442-4646  
bouldershelter.org

*Provides overnight shelter in winter; other services including Transition Program and Morning Services available year-round*

#### Emergency Family Assistance Association

1575 Yarmouth Avenue  
Boulder, CO 80304  
Phone: 303-442-3042  
efaa.org

*Provides food, shelter, rental assistance, and additional supports for families in crisis*

#### The Inn Between of Longmont

250 Kimbark Street  
Longmont, CO 80501  
Phone: 303-684-0810  
theinnbetween.org

*Affordable, time-limited transitional housing and case management services*

#### Mother House

2041 Pearl Street  
Boulder, CO 80302  
Phone: 303-447-9602  
mother-house.org

*Provides shelter for homeless pregnant women 16 years of age and older; small rental payment required*

#### OUR Center

303 Atwood Street (Intake Office)  
Longmont, CO 80501  
Phone: 303-772-5529  
ourcenter.org

*Temporary family shelter, housing assistance, rental assistance, and a variety of other supports for Longmont residents*

#### Sister Carmen Community Center

655 Aspen Ridge Drive  
Lafayette, CO 80026  
Phone: 303-665-4342  
sistercarmen.org

*Assesses Lafayette, Louisville, Superior & Erie residents for basic services, case mgmt, & short-term/transitional housing (also makes referrals)*

#### Safehouse Progressive Alliance for Nonviolence

24-hour crisis line: 303-444-2424  
safehousealliance.org

*Offers a safe shelter at a confidential location for individuals and families who are seeking refuge from interpersonal violence and/or elder abuse*

#### Safe Shelter of St. Vrain Valley (Longmont)

24-hour crisis line: 303-772-4422  
safeshelterofstvrain.org

*Offers a safe shelter at a confidential location for individuals and families who are affected by domestic abuse*

# FOOD ASSISTANCE



Food assistance can help lift individuals and families out of poverty and improve access to healthy foods, thereby improving their overall health and well-being.

**WE BELIEVE EVERYONE HAS THE RIGHT TO FOOD THAT IS NUTRITIOUS AND HEALTHY.**

The benefits of a healthy diet are far-reaching, from combating diseases and improving longevity to boosting energy levels and improving your mood. But in Boulder County, just like everywhere else, some people are unable to buy nutritious, healthy food for themselves and their families. Our Food Assistance programs can help - while our programs won't meet all of an individual's or family's food needs, it will move them closer to a healthy diet.

In addition to County-administered programs like Food Assistance (also known as SNAP), Harvest Bucks, and WIC, we can also point our clients toward other resources throughout the community. From food banks/pantries to community meal sites to special meal services at our senior housing sites, we can help make sure Boulder County residents have access to nutritious meals and don't go hungry.

## FOOD ASSISTANCE (aka SNAP)

**WHAT:** Food Assistance - formerly known as Food Stamps - is also known as the Supplemental Nutrition Assistance Program (SNAP); Food Assistance helps individuals and families buy food that is healthy and nutritious, including: breads, cereals, fruits, vegetables, meat, fish, poultry, dairy products and more

**WHO:** Boulder County residents who: work for low wages; are unemployed or work part-time; receive TANF/Colorado Works benefits; are elderly or disabled and live on a small income; or are homeless

**HOW:** Apply through Colorado PEAK or in-person at a BCDHHS office

**LENGTH:** As long as household is qualified; most must recertify every 6 months

**LEARN MORE:** Lynn Grey  
303-678-6360  
[BoulderCountyFoodAssistance.org](http://BoulderCountyFoodAssistance.org)

## HARVEST BUCKS PROGRAM

**WHAT:** The Harvest Bucks Program allows Boulder County residents who receive Food Assistance and/or WIC benefits to access fresh fruits and vegetables [only] at Boulder County Farmers' Markets in Boulder and Longmont; shoppers should visit the official BCFM booth

**WHO:** Boulder County residents who receive Food Assistance or WIC benefits

**HOW:** Food Assistance recipients can use EBT cards to purchase eligible foods - for every \$1 spent at Farmers' Markets, recipients will receive Harvest Bucks up to \$40; WIC participants can ask their WIC educator for coupons for the Farmers' Markets and Harvest Bucks

**LENGTH:** During Boulder County Farmers' Market Season [April 4 - November 21] [www.boulderfarmers.org](http://www.boulderfarmers.org)

**LEARN MORE:** Aimee Bruhn  
303-441-1268

## WOMEN, INFANTS, AND CHILDREN (WIC)

**WHAT:** WIC promotes and maintains the health and well-being of nutritionally at-risk pregnant, breastfeeding, and postpartum women and infants & children by providing: supplemental nutritious foods/vouchers [covers infant formula]; nutrition & breastfeeding information; and referrals to health/nutrition services

**WHO:** Pregnant, breastfeeding [up to 1 year postpartum], or non-breastfeeding [up to 6 months postpartum] women; infants & children up to 5 years; must be income eligible and have a health or nutritional need determined by WIC staff

**HOW:** Call closest WIC clinic to make appointment for a health/nutrition screening

**LENGTH:** As long as qualified

**LEARN MORE:** Local WIC clinics:  
Boulder - 303-413-7520  
Longmont - 303-678-6130  
Lafayette - 720-564-2213

## MONTHLY INCOME LIMITS FOR FOOD ASSISTANCE

FAMILY SIZE	GROSS INCOME
1	\$1,265
2	\$1,705
3	\$2,144
4	\$2,584
5	\$3,024
6	\$3,464

Add \$440 for each additional member.

## RECEIVING FOOD ASSISTANCE BENEFITS

**HOW:** Benefits are accessed with the secure Colorado Quest/EBT Card [similar to a debit card]. Benefits are added to the card once a month and may be used at grocery stores and other food suppliers.

**WHEN:** The date you receive your benefits depends on the last digit of your Social Security Number. Benefits will be deposited between the 1st and the 10th of each month.

## MONTHLY INCOME LIMITS FOR WIC PROGRAM

FAMILY SIZE	GROSS INCOME
1	\$1,800
2	\$2,426
3	\$3,051
4	\$3,677
5	\$4,303
6	\$4,929

Add \$626 for each additional member.  
Add 1 to family size for pregnant woman.

# Additional Food Assistance Resources in Boulder County

## BOULDER



**Boulder Meals on Wheels**  
Boulder, CO  
Phone: 303-441-3908  
mowboulder.org

Hot, nutritious meals 5 days a week with options for weekend meals; no age or income restrictions



### Boulder Shelter for the Homeless

4869 North Broadway  
Boulder, CO 80304  
Phone: 303-442-4646  
bouldershelter.org

Daily breakfast 6-8am; evening meals for overnight shelter guests (October-April)



### Bridge House

1120 1/2 Pine Street  
Boulder, CO 80302  
Phone: 303-442-8300  
boulderbridgehouse.org  
Breakfast and lunch M-F



### Community Table (Boulder)

M/W/Th: 1st United Methodist Church  
14th & Spruce Street  
Tue: Mountain View United Methodist  
355 Ponca Place  
Fri: St. John's Episcopal Church  
1419 Pine Street  
Weekday meals served from 5-6pm



### Sunday Soup Program (Boulder)

1st Sunday - St. John's Episcopal Church  
1419 Pine St.  
2nd Sunday- Trinity Lutheran Church  
2200 Broadway  
3rd Sunday - First United Methodist Church  
1421 Spruce St.  
4th Sunday - First Congregational Church  
1128 Pine St.  
5th Sunday - First Presbyterian Church  
1820 15th St.

Sunday lunch - all 12:30-1:30pm; St. John's 12:00-1:30pm



### Emergency Family Assistance Association

1575 Yarmouth Avenue  
Boulder, CO 80304  
Phone: 303-442-3042  
efaa.org

Food bank for all Boulder County residents; open M-F



### Harvest of Hope

2960 Valmont Road  
Boulder, CO 80301  
Phone: 720-382-1971  
hopepantry.org

Food pantry for those with or without kitchens; open M-F with evening hours on Thursdays

## LAFAYETTE



### Coal Creek Meals on Wheels

Lafayette, CO  
Phone: 303-665-0566  
coalcreekmow.org

Hot, nutritious meals 5 days a week; available to residents of Lafayette, Louisville, Superior and Erie; no age or income restrictions; meals priced on sliding scale (\$6.50 max)



### Lafayette Nutrition Lunch Program @ Josephine Commons

455 Burlington Avenue  
Lafayette, CO 80026  
Phone: 303-661-1494  
cityoflafayette.com

Lunch served M-F at 12pm; call for reservation 1 day ahead; for those 60+, suggested donation of \$3 - all others pay \$5.50



### Sister Carmen Community Center

655 Aspen Ridge Drive  
Lafayette, CO 80026  
Phone: 303-665-4342  
sistercarmen.org

Food bank for residents of Lafayette, Louisville, Superior and Erie (in Boulder County); open M-F

## LONGMONT



### Longmont Meals on Wheels

Longmont, CO  
Phone: 303-772-0540  
longmontmeals.org

Hot, nutritious meals 5 days a week; available to any Longmont resident who is homebound as the result of age, disability, or illness; meals priced on sliding scale (\$4.50 max)



### Senior Community Lunch Program

910 Longs Peak Avenue  
Longmont, CO 80501  
Phone: 303-772-0540  
longmontmeals.org

Weekday lunches for Longmont residents age 55 and older 11:30am-12:00pm; meals priced on sliding scale



### OUR Center

250 3rd Avenue  
Longmont, CO 80501  
Phone: 303-772-5529  
ourcenter.org

Free breakfasts (M-F) and hot lunches (7 days/week); Food pantry for Longmont residents; open M-F



### St. John the Baptist Food Bank

804 S. Lincoln Street  
Longmont, CO 80501  
Phone: 303-776-0737  
johnthebaptist.org

Food bank open Tuesdays through Thursdays



### Wellspring Food Bank

Vineline Community Church  
7845 Lookout Road  
Longmont, CO 80503  
Phone: 303-449-3330  
vineline.com

Food and clothing bank open Sundays 11:45am-12:45pm

## LOUISVILLE



### Community Food Share

650 S. Taylor Avenue  
Louisville, CO 80027  
Phone: 303-652-3663  
communityfoodshare.org

Grocery programs for low-income families and seniors; Emergency Food Boxes available M-F on request



### Louisville Community Food Bank

United Methodist Church of Louisville  
741 Jefferson Avenue  
Louisville, CO 80027  
Phone: 303-666-8812

Food pantry for Louisville residents; open Tuesday and Wednesday mornings

## WESTERN BOULDER COUNTY



### Lyons Golden Gang

Lyons, CO  
Phone: 303-823-6771  
lyonsgoldengang.weebly.com

Hot, nutritious meals Tuesday through Friday; for seniors and disabled individuals in the greater Lyons area



### Lyons Community Church Food Pantry

350 Main Street  
Lyons, CO 80540  
Phone: 303-823-6245  
lyonscommunitychurch.org

Food bank for residents of greater Lyons; open Wednesday afternoons 3:30-5:00pm



### Community Cupboard Food Bank

14863 Highway 7 (next to fire station)  
Allenspark, CO 80510  
Phone: 303-747-2906  
theoldgallery.org

1st & 3rd Wed of the month 2-4pm; delivery services available



### Nederland Food Pantry

Nederland Community Center  
750 West Highway 72  
Nederland, CO 80466  
Phone: 720-418-0892  
nederlandfoodpantry.org

Food pantry for Western Boulder County residents; open every Saturday and 2 Thursdays per month (11:50am-12:20pm)

**NOTE: Project Homecoming provides 5 free meals if you've just been released from the hospital (call local Meals on Wheels)**

# FINANCIAL ASSISTANCE



With the right help, families and individuals can find their own footing and create their own paths to a stable future.

**WE BELIEVE EVERYONE HAS THE RIGHT TO BE INDEPENDENT AND FINANCIALLY SECURE, NOW AND IN THE FUTURE.**

Across all BCDHHS programs, our goal is to help create a community that is self-sufficient, sustainable, and resilient. Many of our Financial Assistance programs can help individuals and families become more financially independent and – ultimately – move them toward self-sufficiency.

Whether our clients need permanent help due to a disability, short-term assistance following a job loss, or financial counseling to help reach financial stability, we can help.

Most Vulnerable

HOW CAN WE HELP?

Least Vulnerable

### AID TO NEEDY DISABLED / AID TO THE BLIND (AND/AB)

**WHAT:** Provides cash benefits to disabled individuals with very little or no income; programs are temporary and applicants must also apply for Social Security Income [SSI]

**WHO:** County residents ages 18-59; certified as disabled and unable to work for 6 mo.+; monthly income at/below \$189; resources below \$2000 [ind.] or \$3000 [couple]

**HOW:** Apply online through PEAK, by phone or mail, or in-person at BCDHHS office

**LENGTH:** Until SSI is approved

**LEARN MORE:** Betty Saucedo 303-413-7056

### COLORADO WORKS / TANF

**WHAT:** Monthly cash benefit to needy families w/ dependent children; child care assistance and other supportive services available for job seekers; requires participation in case management, work-related activities, and cooperation with Child Support Services; family will be stabilized with additional benefits [e.g., food, health coverage, housing, and transportation]

**WHO:** Boulder County residents who meet resource and income guidelines and have a dependent child

**HOW:** Apply online through PEAK, by phone or mail, or in-person at BCDHHS office

**LENGTH:** Families w/ minor children eligible for 60 months [5 years] over a lifetime

**LEARN MORE:** Terri Albohn [eligibility] 303-678-6095  
Jessie Hancox [case mgmt] 720-564-2290  
[BoulderCountyColoradoWorks.org](http://BoulderCountyColoradoWorks.org)

### OLD AGE PENSION (OAP) PROGRAM

**WHAT:** Provides cash benefits and in some cases medical benefits for older persons with limited income and resources; applicants must also apply for Social Security benefits; benefits accessed via Quest / EBT card

**WHO:** County residents 60 or older; monthly income at/below \$771; resources below \$2000 [ind.] or \$3000 [couple]

**HOW:** Apply online through PEAK, by phone or mail, or in-person at BCDHHS office

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Saucedo 303-413-7056

### CHILD CARE ASSISTANCE PROGRAM (CCAP)

**WHAT:** Provides subsidized child care to parents who are working, going to school, or job searching; parent pays co-pay directly to provider and county pays another portion [varies based on family size, income, hours of care, etc.]

**WHO:** Boulder County families w/ children from birth through age 12; parents must be: working, looking for a job, a teen earning a high school diploma or GED, earning first college degree, enrolled in technical training/GED/Adult Basic Ed, or receiving TANF

**HOW:** Apply online through PEAK or in-person at BCDHHS office; to find a provider, call 303-441-3544 or 303-441-3564 [Spanish]

**LENGTH:** As long as qualified

**LEARN MORE:** Elizabeth Groneberg 303-928-0821  
[BoulderCountyChildCare.org](http://BoulderCountyChildCare.org)

### LOW-INCOME ENERGY ASSISTANCE PROGRAM

**WHAT:** Helps individuals and families with home heating costs; not intended to pay full cost of home heating; benefits awarded based on the entire heating season

**WHO:** County residents vulnerable to rising heat costs & who meet income eligibility criteria [165% FPL]

**HOW:** Apply in-person at BCDHHS office, by mail, or by phone [866-HEAT-HELP]

**LENGTH:** Winter heating season [November 1 – April 30]

**LEARN MORE:** Erica Penz 303-682-6783  
[BoulderCountyLEAP.org](http://BoulderCountyLEAP.org)

### CHILD SUPPORT SERVICES

**WHAT:** Works with parents & guardians to help ensure children have financial & medical supports from both parents

**WHO:** County residents needing to establish paternity to obtain child support order; custodial parents or legal guardians needing assistance in establishing child support order; custodial parents or legal guardians in need of enforcing a child support order; non-custodial parents wishing to receive credit for child support payments

**HOW:** Apply in-person [BCDHHS Longmont] or by mail; \$20 application fee [hardship waivers available]; no fee for ongoing enforcement

**LENGTH:** As long as case is open

**LEARN MORE:** Kelley Gibler 303-678-6046  
Lupe Abeyta 303-678-6320  
[BoulderCountyCSS.org](http://BoulderCountyCSS.org)

## BURIAL ASSISTANCE PROGRAM

**WHAT:** Assistance to help pay for funeral, burial, and/or cremation costs; total cost cannot exceed \$2500; max reimbursement may depend upon program from which decedent received benefits

**WHO:** Deceased individual whose estate and persons legally responsible are unable to pay for such services

**HOW:** Apply at BCDHHS

**LEARN MORE:** Amelia Groves  
720-864-6437

## HEALTH COVERAGE

We can help connect Boulder County families and individuals to a variety of programs that provide free or low-cost health insurance coverage. We also have programs to help our clients make the best use of their benefits.

Visit [BoulderCountyHealthCoverage.org](http://BoulderCountyHealthCoverage.org) to learn more.

## HOUSING SUPPORTS

We provide a broad range of housing supports tailored to individuals and families in need throughout Boulder County. We can also help connect our clients to other important resources in the community.

Visit [BoulderCountyHousing.org](http://BoulderCountyHousing.org) to learn more.

## FOOD ASSISTANCE

Our Food Assistance programs help ensure that Boulder County families and individuals have access to nutritious foods. Additionally, we can point our clients toward other food and meal resources throughout the community.

Visit [BoulderCountyFoodAssistance.org](http://BoulderCountyFoodAssistance.org) to learn more.

## FINANCIAL COUNSELING

We offer a wide-ranging and supportive education and training program covering important topics such as Financial Stability, Financial Foundations, and Homeownership Training.

Visit [BoulderCountyHC.org](http://BoulderCountyHC.org) to learn more.

# Additional Financial Assistance Resources in Boulder County

### Emergency Family Assistance Association

1575 Yarmouth Avenue  
Boulder, CO 80304  
Phone: 303-442-3042  
[efaa.org](http://efaa.org)

*Provides food, shelter, transportation, rental assistance, and additional supports for families in crisis*

### OUR Center

303 Atwood Street (Intake Office)  
Longmont, CO 80501  
Phone: 303-772-5529  
[ourcenter.org](http://ourcenter.org)

*Provides assistance with emergency groceries, child care, prescriptions, transportation, rent, utilities, and other supports*

### City of Boulder Family Resource Center

290 Manhattan Drive  
Boulder, CO 80303  
Phone: 720-279-7027  
[bouldercolorado.gov](http://bouldercolorado.gov)

[child-youth-family/the-family-resource-center](http://child-youth-family/the-family-resource-center)

*Open to Boulder city residents with a child (19 & under) or families with a child enrolled in a BVSD school w/in city limits; guides families to a wide range of community services & provides direct assistance*

### Sister Carmen Community Center

655 Aspen Ridge Drive  
Lafayette, CO 80026  
Phone: 303-665-4342  
[sistercarmen.org](http://sistercarmen.org)

*Provides needy families and individuals emergency financial assistance with rent, mortgage, utilities, transportation, and medical expenses; provides financial & economic stability workshops; provides a variety of other supports to needy families*

### Boulder County Personal Investment Enterprise (PIE)

Boulder, CO  
Phone: 303-441-3998  
[bouldercountypie.org](http://bouldercountypie.org)

*PIE envisions being a source of hope for low-income families by creating a partnership that helps them achieve their asset goals of home ownership, post-secondary education, or small business capitalization*

### A Woman's Work

PO Box 817  
Longmont, CO 80502  
Phone 303-827-7085  
[awomanswork.org](http://awomanswork.org)

*Provides women living or working within the SVVSD with financial support for immediate needs that cannot be met by other sources (e.g., child care, housing, transportation, medical needs)*

### Foothills United Way

1285 Cimarron Drive  
Lafayette, CO 80026  
Phone: 303-444-4013  
[unitedwayfoothills.org](http://unitedwayfoothills.org)

*Provides a variety of programs focused on Education, Health, Financial Stability, and Community Basics; Community Resilience Program established following 2011 Fourmile Canyon Fire and 2013 Flood to better respond to future disasters*

### Lyons Emergency Assistance Fund (LEAF)

350 Main Street  
Lyons, CO 80540  
Phone: 720-864-4309

[lyonscommunitychurch.org/LCC\\_LEAF.shtml](http://lyonscommunitychurch.org/LCC_LEAF.shtml)

*Offers help to residents in the greater Lyons area who face an urgent situation and other assistance is insufficient; has helped support, among other things, utility related needs, medical emergencies, and transportation needs*

### Salvation Army

1080 Birch Street  
Broomfield, CO 80020  
Phone: 303-635-3018  
[salvationarmyusa.org](http://salvationarmyusa.org)

*Provides needy families and individuals emergency financial assistance and a variety of other supports*

### Good Neighbor Garage

9200 W 44th Avenue  
Wheat Ridge, CO 80033  
Phone: 720-941-5897  
[goodneighborgarage.org](http://goodneighborgarage.org)

*Vehicle placement program; repairs donated cars and places donated cars with low-income families in the Denver metro area that need transportation for employment purposes*

# ELDER SERVICES



We have a variety of services to help Boulder County's aging population maintain as independent a life as possible.

**WE BELIEVE THAT AGING DOES NOT HAVE TO MEAN LOSS OF INDEPENDENCE.**

Our services for older adults are focused on helping people live independently and securely within their communities. We offer elders help with health care coverage, long-term care, and financial services. And we offer protective services for at-risk adults of all ages. Additionally, we work closely with the Boulder County Department of Community Services (and its Area Agency on Aging) as well as a number of community based organizations.

SAFETY AND SECURITY

## ADULT PROTECTIVE SERVICES (APS)

**WHAT:** Investigates reports of abuse, neglect/self-neglect, or financial exploitation of at-risk adults; assesses need for protective services & provides services to reduce risk, including case coordination, short-term case management, guardianship or representative payee, and information and referral

**WHO:** At-risk adults [18+] susceptible to abuse, neglect, or exploitation because they are unable to obtain services or lack sufficient understanding or capacity to make responsible decisions

**HOW:** 24/7 screening: 303-441-1309

**LENGTH:** As long as qualified

**LEARN MORE:** Tonia Elliot  
720-340-6930

## AGING & DISABILITY RESOURCES FOR COLORADO

**WHAT:** Provides coordinated & streamlined access point to long-term care services and supports; empowers older adults, adults with disabilities, and caregivers to navigate health and long-term care options

**WHO:** Adults age 60 and over, or age 18 and over living with a disability, and their caregivers [of any age]

**HOW:** Contact Aging & Disability Resources for Colorado [ADRC] at 303-441-1617 to talk to an Options Counselor or visit [bouldercounty.org/family/seniors/pages/agservhome.aspx](http://bouldercounty.org/family/seniors/pages/agservhome.aspx)

**LENGTH:** As long as qualified

**LEARN MORE:** Contact ADRC at number listed above

## COMMUNITY PROTECTION DIVISION

**WHAT:** Part of District Attorney's office; works with individual consumers, agencies inside & outside Boulder County, as well as businesses; investigates complaints and prosecutes cases involving abuse or exploitation of vulnerable members of our community; conducts education & outreach as well as consumer alerts; phone line to answer questions, provide assistance, and investigate consumer complaints

**WHO:** All Boulder County residents

**HOW:** Call 303-441-3700 Monday-Friday

**LENGTH:** As needed

**LEARN MORE:** Call CPD at number listed above

FINANCIAL ASSISTANCE

## OLD AGE PENSION (OAP) PROGRAM

**WHAT:** Provides cash benefits & in some cases medical benefits; applicants must also apply for Social Security benefits

**WHO:** County residents 60 or older; monthly income at/below \$771; resources below \$2000 [ind.] or \$3000 [couple]

**HOW:** Apply online through PEAK, by phone or mail, or in-person at BCDHHS office

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Sauceda  
303-413-7056

## SENIOR TAX PROGRAMS IN BOULDER COUNTY

**WHAT:** Property Tax Exemption; Tax Deferral; and Tax Worker Program, which provides an opportunity to earn money equivalent to the County-designated portion of their property taxes [\$1000 max]

**WHO:** Must be 65+ and meet additional requirements for Property Tax Exemption and Tax Deferral; must be 60+ and own property in County to qualify for Worker Program

**HOW:** Contact offices below for information & application

## BURIAL ASSISTANCE PROGRAM

**WHAT:** Assistance to help pay for funeral, burial, and/or cremation costs; total cost cannot exceed \$2500; max reimbursement may depend upon program from which decedent received benefits

**WHO:** Deceased individual whose estate and persons legally responsible are unable to pay for such services

**HOW:** Apply at BCDHHS

**LEARN MORE:** Amelia Groves  
720-864-6437

## HOUSING SUPPORTS

Our Housing Division offers a variety of housing opportunities for Boulder County seniors (55+ or 62+ depending on the site). Some of our sites have Resource Coordinators to assist residents with care needs, financial concerns, access to activities, etc.

*For more information contact Kris Durso at 303-519-7152.*

**LENGTH:** As long as qualified

**LEARN MORE:** Property Tax Exemption Assessor: 303-441-3530  
Tax Deferral Treasurer: 303-441-3520  
Property Tax Worker Program Commissioners' Office: 303-441-3500

## FINANCIAL COUNSELING

We offer a variety of financial counseling programs, including one on reverse mortgages. For homeowners 62+, a reverse mortgage can allow access to some home equity while they continue to live in the home without monthly mortgage payments.

*For more information contact Katie Pague at 303-678-6031.*

**QUALIFIED MEDICARE BENEFICIARY (QMB)**

**WHAT:** Medicare benefits plus pays for Parts A and B premiums, deductibles & coinsurance

**WHO:** Part A eligible County residents; income limit is \$1,001 [individual] & \$1,348 [couple]; resource limit is \$8,780 [individual] & \$13,930 [couple]

**HOW:** Colorado PEAK or in-person [paper applications available]

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Saucedo  
303-413-7056

**SPECIFIED LOW-INCOME MEDICARE BENEFICIARY (SLMB)**

**WHAT:** Pays Medicare Part B premiums

**WHO:** Part A eligible County residents; income limit is \$1,197 [individual] & \$1,613 [couple]; resource limit is \$8,780 [individual] & \$13,930 [couple]

**HOW:** Colorado PEAK or in-person [paper applications available]

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Saucedo  
303-413-7056

**QUALIFIED INDIVIDUALS (QI-1)**

**WHAT:** Pays Medicare Part B premium; Medicaid pays for other services

**WHO:** Part A eligible County residents; income limit is \$1,345 [individual] & \$1,813 [couple]; resource limit is \$8,780 [individual] & \$13,930 [couple]

**HOW:** Colorado PEAK or in-person [paper applications available]

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Saucedo  
303-413-7056

**ADDITIONAL HEALTH CARE**

**HOME CARE ALLOWANCE**

**WHAT:** Provides financial assistance to client to help pay for home care provider of the client's choice [does not include any insurance coverage]

**WHO:** Boulder County residents who meet functional eligibility & income requirements

**HOW:** Colorado PEAK or in-person [paper applications available]

**LENGTH:** As long as qualified

**LEARN MORE:** Amelia Groves  
720-864-6437

**LONG-TERM CARE MEDICAID**

**WHAT:** Provide extra benefits to specific populations to help individuals remain in their home and community; cover a variety of mental & physical health conditions

**WHO:** CO residents who meet financial and program requirements

**HOW:** Colorado PEAK or in-person [paper applications available]

**LENGTH:** As long as qualified

**LEARN MORE:** Amelia Groves  
720-864-6437

## Additional Resources for Seniors in Boulder County

### City of Boulder – Senior Services

bouldercolorado.gov/seniors

*Offers wide range of social, cultural, educational, & wellness programs as well as drop-in activities for Boulder residents; West Senior Center's Café Classico serves lunch on weekdays @ 11:30am and dinner on Tuesdays @ 5:30pm (small fees for meals)*

West Senior Center 909 Arapahoe Ave Boulder, CO 80302 Phone: 303-441-3148 Open 8am-5pm M-F	East Senior Center 5660 Sioux Dr Boulder CO 80303 Phone: 303-441-4150 Open 7:30am-4:30pm M-F
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### City of Louisville – Louisville Senior Center

900 Via Appia Way  
Louisville, CO 80027  
Phone: 303-666-7400

[louisvillerecreation.com/seniorcenter.php](http://louisvillerecreation.com/seniorcenter.php)  
Open 9am-4pm M-F

*Provides a wide variety of programs, resources and services for adults 60+ in Louisville*

### Care Link Adult Day Program

3434 47th St #100  
Boulder, CO 80301  
Phone: 303-532-2477  
[carelinkdayprogram.com](http://carelinkdayprogram.com)

*Provides stimulating and safe daytime environment to support seniors' social, mental, emotional, physical, and recreational needs*

### Mental Health Partners – Older Adult Specialized Services

1333 Iris Ave  
Boulder, CO 80304  
Phone: 303-443-8500  
[mhpcolorado.org](http://mhpcolorado.org)

*County-wide, office & home-based therapy for older adults with mental illness; peer counseling program with services in Boulder, Longmont, Lafayette and Broomfield*

### City of Lafayette – Lafayette Go Services

103 South Iowa Ave  
Lafayette, CO 80026  
Phone: 303-661-1492

[cityoflafayette.com/senior](http://cityoflafayette.com/senior)

Open 8:30am-5pm M-Th; 8:30am-4pm F

*Provides a wide variety of programs, resources and services for adults 50+ in Lafayette; provides lunch M-F at Josephine Commons (\$3 suggestion for 60+; \$5.50 for all others)*

### City of Longmont – Senior Services

910 Longs Peak Ave  
Longmont, CO 80501  
Phone: 303-651-8411

[longmontcolorado.gov](http://longmontcolorado.gov)  
Open 8am-5pm M-F

*Provides a wide variety of programs, resources and services for adults 55+ in Longmont; home to Longmont United Hospital (LUH) Wellness Clinic on Mondays 9am-12pm (no appointments necessary) and LUH Advance Directive Classes (2nd Thursday of the month, 9:30-11am)*

### Via Mobility Services

2855 N 63rd St  
Boulder CO 80301  
Phone: 303-447-2848; 800-659-2656 (TTY)  
[viacolorado.org](http://viacolorado.org)

*Offers specialized transportation, travel training, & mobility options information and referrals for seniors & others with mobility limitations*

### Boulder County Care Connect

2540 Frontier Ave #109, Boulder, CO 80301  
615 Main St, Suite B, Longmont, CO 80501  
Phone: 303-443-1933  
[careconnectbc.org](http://careconnectbc.org)

*Connects seniors in Boulder and Longmont with volunteers to clear ice & snow (IceBusters), clean-up & maintain yards (YardBusters), shop & deliver groceries, complete minor home repairs, and other services*

*Additional information and community resources can be found on our Education and Skill Building, Financial Assistance, Food Assistance, Health Coverage, and Housing resource pages. You can also visit [www.BoulderCountyAging.org](http://www.BoulderCountyAging.org).*

# HEALTH COVERAGE



From medical emergencies to regular check-ups, having health insurance can help you face challenges and reduce the chance that you and your family members will get sick in the first place.

## WE BELIEVE EVERYONE NEEDS HEALTH CARE, AND REGULAR VISITS TO A DOCTOR ARE IMPORTANT.

Affordable health care is a crucial part of our community's well-being. Through our work connecting people with health insurance programs such as Medicaid and CHP+ and with private plans through the state's new health insurance exchange, we're helping to ensure all Boulder County residents have access to quality, affordable health care. Additionally, through programs like Healthy Kids and Adults! and Healthy Communities, we are also working to make sure our clients and their families understand their coverage and can access the care they need, when they need it. This important work is supported by our partner organizations across the county.

### CHILD HEALTH PLAN PLUS\* (CHP+)

**WHAT:** Low-cost health and dental insurance; annual fee [\$25-\$105] and copayments [\$0-\$50] possible depending upon income and type of care; no enrollment fees or copayments for pregnant women

**WHO:** Children [0-18] and pregnant women whose families make too much to qualify for Medicaid [maximum of 260% of the FPL]

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified [eligibility reviewed annually]

**LEARN MORE:** Whitney Waller/Alison Brisnehan 303-682-6808

### MEDICAID\* Children, Parents/Caretaker Relatives, Pregnant Women

**WHAT:** Free health and dental insurance; Early & Periodic Screening, Diagnostic, and Treatment [EPSDT] benefit provides comprehensive & preventive health care services for children under age 21

**WHO:** Households at/under 68% FPL [parents/caretaker relatives], 142% FPL [children 0-18] or 195% FPL [pregnant women]

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified [eligibility reviewed annually]

**LEARN MORE:** Whitney Waller/Alison Brisnehan 303-682-6808

### MEDICAID Foster Care / Subsidized Adoption

**WHAT:** Free health and dental insurance; coverage moves with child until time of closure

**WHO:** Children [0-18] in approved Out of Home placement; children in subsidized adoptions [0-18; age extended if attending school]; youth emancipated from foster care [up to age 26]

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified

**LEARN MORE:** Roberta Mauck 303-441-1462 [Foster Care] Adrianna Poff 303-441-1063 [Adoption] Margaret Davidson 303-441-1120 [Emancipated]

*\*Presumptive Eligibility provides immediate medical coverage to children under 19 and pregnant women and lasts until their Medicaid or CHP+ application is approved!*

### MEDICAID BUY-IN Children with Disabilities

**WHAT:** Allows families that earn too much for Medicaid or CHP+ to buy into Medicaid

**WHO:** Children under 19 with a qualifying disability determined by SSA listings and whose family income is below 300% FPL

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified [eligibility reviewed annually]

**LEARN MORE:** Alison Brisnehan 303-682-6752

### MEDICAID Working Adults with Disabilities

**WHAT:** Free or low-cost health and dental insurance; monthly premium based upon income

**WHO:** Working adults ages 16-64 w/ a qualifying disability; income limit is 450% FPL; no resource limit

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified [eligibility reviewed annually]

**LEARN MORE:** Amelia Groves 720-864-6437

### MEDICAID Long-Term Care

**WHAT:** Extra benefits to help individuals remain in their home and community rather than in an institution; waivers available for: Brain Injury; Community Mental Health Supports; Developmental Disabilities; Elderly, Blind, & Disabled; Spinal Cord Injury; and Supported Living Services; Children-specific waivers available for: Autism; Life-Limiting Illness; Extensive Support; Habilitation Residential Program; Home and Community-Based Services

**WHO:** CO residents who meet financial and program requirements

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified

**LEARN MORE:** Amelia Groves 720-864-6437

### MEDICAID Adults 19-64

**WHAT:** Free or low-cost health and dental insurance; low/no copays; Medicaid was expanded to cover adults in 2014 as a result of the Affordable Care Act

**WHO:** CO residents 19-64; households must be at or under 133% FPL

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified [eligibility reviewed annually]

**LEARN MORE:** Whitney Waller/Alison Brisnehan 303-682-6808

### HEALTH INSURANCE BUY-IN PROGRAM (HIBI)

**WHAT:** Premium assistance in the form of monthly payments to client to cover all/portion of commercial health insurance costs

**WHO:** Medicaid-approved clients with access to commercial health insurance that costs more than estimated annual medical costs

**HOW:** Colorado PEAK or in-person

**LENGTH:** As long as qualified

**LEARN MORE:** Visit [www.mycohibi.com](http://www.mycohibi.com) or phone 1-855-692-6442

For more information or to make an appointment with a Health Coverage Guide:

Call 303-441-4530

or

Email [HealthCoverage@BoulderCounty.org](mailto:HealthCoverage@BoulderCounty.org)

### COLORADO INDIGENT CARE PROGRAM (CICP)

**WHAT:** Provides discounted health services; covered services vary by provider, but all cover emergency care; not an insurance program

**WHO:** Low-income, uninsured or underinsured CO residents

**HOW:** Call or visit participating provider: Boulder Community Foothills Hospital [BCFH], Clinica Family Health Services, Salud Family Health Center, Longmont United Hospital [LUH]

**LENGTH:** As long as qualified

**LEARN MORE:** Contact provider directly  
BCFH: 303-544-5773  
Clinica: 303-665-3036 [x5350]  
Salud: 303-776-3250 [x2102]  
LUH: 303-485-4488

*The Colorado Medicaid Nurse Advice Line provides Medicaid members free around-the-clock access to medical information and advice by calling 800-283-3221.*

### OLD AGE PENSION (OAP) HEALTH CARE PROGRAM

**WHAT:** Limited medical benefits for OAP recipients who make too much to qualify for Medicaid

**WHO:** OAP recipients

**HOW:** Colorado PEAK, in-person at BCDHHS office, by phone/fax/e-mail, or request a home visit

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Saucedo  
303-413-7056

### MEDICARE SAVINGS PROGRAM

**WHAT:** Helps pay for Medicare premiums; can also help cover deductibles, coinsurance, and copayments

**WHO:** County residents who are Medicare Part A eligible and meet certain income/resource limits

**HOW:** Contact BCDHHS for appointment

**LENGTH:** As long as qualified

**LEARN MORE:** Betty Saucedo  
303-413-7056

### BREAST AND CERVICAL CANCER PROGRAM (BCCP)

**WHAT:** Provides Medicaid for uninsured or underinsured women diagnosed with breast or cervical cancer; also covers breast or cervical conditions that may lead to cancer if not treated

**WHO:** Women ages 40-64 with qualifying diagnoses; income below 250% FPL

**HOW:** Receive help applying at a local Women's Wellness Connection site; call 866-951-9355 or go to [womenswellnessconnection.org](http://womenswellnessconnection.org)

**LENGTH:** As long as qualified; coverage ends if treatment refused or not started within 3 months

**LEARN MORE:** Yadira Gutierrez  
303-442-5160

*Medicaid clients are eligible for free transportation to non-emergency medical visits. To request a trip, call 855-264-6368. Please call at least 48 hours in advance.*

## BCDHHS Health Coverage Assistance Programs

### HEALTHY KIDS AND ADULTS!

Helps improve health by linking all eligible adults, children, families, & pregnant women in Boulder County to available benefits and health coverage options. Services include: assistance with Medicaid/CHP+ enrollment and annual renewals, help accessing other local service agencies, help accessing preventive health care services for children, and linking families to C4HCO.

We have 12 eligibility technicians in our offices and at various locations throughout the community, including Boulder Valley & St. Vrain Valley School Districts, local health clinics, and other partner organizations.

Contact Alison Brisnehan at 303-682-6752 for more information.

### HEALTHY COMMUNITIES

Case Management program for pregnant women and children on Medicaid and CHP+ in Boulder County. Program is designed to improve child health by assisting families to make the most of their medical benefits and ensure that pregnant women & children get the services they need. We can help individuals: understand their coverage, choose a doctor, find a specialist, schedule & get to appointments, and find community resources.

For more information contact:  
Alison Keesler at 303-413-7518  
Boulder, Louisville, Lafayette, Gunbarrel  
Albino Bustillos at 303-678-6141  
Longmont, Niwot  
Cherri Oakley at 303-682-6748  
Nederland, Jamestown, Lyons, Ward, Goldhill

### C4HCO ASSISTANCE SITES

Established as a result of the federal Affordable Care Act, Connect for Health Colorado (C4HCO) is the state's online health insurance marketplace. Our assistance sites help Boulder County residents shop for and purchase health insurance through private carriers. Many residents are eligible for tax credits to lower the cost of their insurance.

The program is for residents who currently buy insurance on their own, are uninsured, or don't have access to affordable health coverage through an employer. The program is not for those eligible for Medicaid, CHP+ or Medicare, or who have affordable employer-based coverage.

Call 303-441-4530 to talk to a Health Coverage Guide or visit [www.connectforhealthco.com](http://www.connectforhealthco.com).

## Additional Health Care Resources in Boulder County

#### Boulder County AIDS Project

2118 14th St, Boulder, CO 80302  
515 Kimbark St, Longmont, CO 80501  
303-444-6121 (Boulder)  
303-774-8827 (Longmont)  
*Offers medical and bilingual case management, insurance assistance, outreach & prevention programs*

#### Center for People with Disabilities

1675 Range St, Boulder, CO 80301  
615 North Main St, Longmont, CO 80501  
Phone: 303-442-8662  
*Provides core services in independent living skills, advocacy, information/referral, and peer support for people w/disabilities; offers Home Health Services*

#### Imagine!

1400 Dixon Ave  
Lafayette, CO 80026  
Phone: 303-665-7789  
*Provides support services to people with developmental and cognitive disabilities including autism, cerebral palsy and Down syndrome*

#### Boulder County Public Health

3450 Broadway  
Boulder, CO 80304  
Phone: 303-441-1100  
*Provides resources on a variety of health-related topics; offers immunizations*

#### Clinica Family Health Services

2525 13th St, Boulder, CO 80304  
2000 W. S. Boulder Rd, Lafayette, CO 80026  
Phone: 303-650-4460  
*Comprehensive medical care including behavioral health & dental care for low-income people; accepts Medicaid & CHP+; cash payments based on ability to pay*

#### Mental Health Partners

1000 Alpine Ave (24/7 Walk-In Crisis Center)  
Boulder, CO 80304  
Phone: 303-443-8500 (to request services)  
*Comprehensive community mental health center; in addition to walk-in site, MHP has outpatient offices throughout Boulder & Broomfield Counties*

#### Boulder Valley Women's Health

2855 Valmont Rd, Boulder, CO 80301  
82 21st Ave, Longmont, CO 80501  
Phone: 303-442-5160  
*Provides reproductive and sexual health care; accepts Medicaid, private insurance, and also sliding scale payments based on ability to pay*

#### Dental Aid

4155 Darley Ave, Boulder, CO 80305  
1715 Princess Dr, Longmont, CO 80501  
877 S Boulder Rd, Louisville, CO 80027  
Phone: 303-645-4850 (main)  
*Provides reduced-fee oral health care; accepts Medicaid & CHP+ and cash payments based on ability to pay*

#### Salud Family Health Center

220 E Rogers Rd  
Longmont, CO 80501  
Phone: 303-697-2583  
*Comprehensive medical care including behavioral health & dental care for low-income people; accepts Medicaid & CHP+; cash payments based on ability to pay*

# EDUCATION & SKILL BUILDING



With the right opportunities, individuals and families can build their skills, knowledge base, and confidence level to achieve the life they want.

**WE BELIEVE WE CAN HELP GROW INDIVIDUALS AND FAMILIES TOWARD A BRIGHTER FUTURE.**

Our mission is to provide our community with innovative educational opportunities to grow individuals and families toward a brighter future. We offer a wide-ranging and supportive education and training program that can create positive change for our clients and increase their confidence and self-sufficiency.

We offer FREE individual counseling and group workshops in the areas of money management, housing and employment. We can also help connect individuals and families to other educational resources throughout the community. Visit [www.BoulderCountyHC.org](http://www.BoulderCountyHC.org) to learn more.

Most Vulnerable

HOW CAN WE HELP?

Less Vulnerable

### HOUSING & FINANCIAL COUNSELING

**WHAT:** FREE, CONFIDENTIAL individual and family counseling and coaching sessions to: maximize existing income; overcome financial obstacles; create and reach financial and housing goals; reduce debt; improve credit; build housing stability; & increase financial savings and strength

**Provides clear action steps to recover from or prevent crippling financial situations brought on by unemployment, natural disaster, or sudden or unexpected expenses; Avoid: garnishment, bankruptcy, foreclosure, & eviction**

**Provides personalized & prioritized action plan to adjust to life changes including: college graduation, marriage, divorce, child support payments, family illness or disability, retirement, or other longer term changes in income or expenses; Address: student loan default, couples money challenges, mounting medical bills, reverse mortgage options, & underfunded retirement**

**Provides path of actions to create a strong financial future, including preventative goals and actions toward: emergency and goal-related savings; optimal credit; suitable housing situation; & on-track retirement measures**

**Provides clear picture of where you are and next steps on the path to home purchase, including how to get to the front door in the least time with the greatest chance of success. Review your credit report in relation to home purchase; identify how much home you can really afford versus what banks say; get referrals to matched savings and down payment assistance program; and review loan documents**

**WHO:** Open to all; English and Spanish speaking counselors

**HOW:** Visit [bouldercountyhc.org](http://bouldercountyhc.org) or call 720-564-2279 to make an appointment

**LENGTH:** Varies

**LEARN MORE:** Katie Pague 303-678-6031

### FINANCIAL STABILITY WORKSHOPS

**WHAT:** Group courses provides tools, skills and pathways to move closer to financial stability; topics include: goal setting for financial stability, budgeting on a small income, organizing for financial management, communicating for financial health

**WHO:** Open to all 18+; classes in English and Spanish; classes in Boulder, Longmont & Lafayette

**HOW:** Review/register for classes at [bouldercountyhc.org](http://bouldercountyhc.org) or call 720-564-2279; child care is provided for evening classes

**LENGTH:** 4 two-hour workshops [ day and evening options ]

**LEARN MORE:** [ceinfo@bouldercounty.org](mailto:ceinfo@bouldercounty.org) 720-564-2279

### FINANCIAL FOUNDATIONS WORKSHOPS

**WHAT:** Provides skills & tools to build assets and savings, save for homeownership, and make smart investments; topics include: saving and investing, demystifying credit, developing spending plans, & weaving financial "inside information" with easy tools to achieve financial goals

**WHO:** Open to all 18+; classes in English and Spanish; classes in Boulder, Lafayette, and Longmont

**HOW:** Review/register for classes at [bouldercountyhc.org](http://bouldercountyhc.org) or call 720-564-2279; child care is provided

**LENGTH:** 8 two-hour evening workshops

**LEARN MORE:** [ceinfo@bouldercounty.org](mailto:ceinfo@bouldercounty.org) 720-564-2279

### CAREER DEVELOPMENT WORKSHOPS & COUNSELING

**WHAT:** Workshops include: visioning a new reality; career exploration; preparation for the workplace; resume & cover letter development; interview preparation; navigating the workplace; job search; and social media; one-on-one appointments can be scheduled for additional support

**WHO:** Open to all; classes and counselors in Boulder & Longmont

**HOW:** Review/register for classes or make a one-on-one appointment at [bouldercountyhc.org](http://bouldercountyhc.org) or call 720-564-2279; you may also visit [wfbc.org](http://wfbc.org)

**LENGTH:** Varies

**LEARN MORE:** [ceinfo@bouldercounty.org](mailto:ceinfo@bouldercounty.org) 720-564-2279

### HOME OWNERSHIP TRAINING COURSE

**WHAT:** Provides interaction with home buying experts to: determine how much home is affordable; learn about costs of being a homeowner; identify how credit impacts buying power; gain confidence in figuring out mortgage documents; increase skill & knowledge for working with a realtor; boost understanding of home inspections

**WHO:** Open to all; classes in English & Spanish; classes in Boulder & Longmont

**HOW:** Review/register for classes at [bouldercountyhc.org](http://bouldercountyhc.org) or call 720-564-2279

**LENGTH:** Offered one Saturday per month [ 9:15am-4:30pm ]

**LEARN MORE:** [ceinfo@bouldercounty.org](mailto:ceinfo@bouldercounty.org) 720-564-2279

FAMILY SELF-SUFFICIENCY (FSS) PROGRAM	PARENTS AS TEACHERS® AFFILIATE	BOULDER COUNTY YOUTH CORPS
<p><b>WHAT:</b> Long-term academic, employment &amp; savings incentive program to help families gain education &amp; career skills to move toward self-sufficiency; through case management, FSS provides life-skills guidance and linkages to network service providers</p> <p><b>WHO:</b> Boulder County low-income families, single parents &amp; adults; household income must be below 80% of Area Median Income; must qualify for housing assistance</p> <p><b>HOW:</b> Apply; complete interview &amp; additional personalized tasks; waitlist may be 1 year+</p> <p><b>LENGTH:</b> 5 years</p> <p><b>LEARN MORE:</b> Katie Frye Phone: 303-441-3923</p>	<p><b>WHAT:</b> Free home visiting program; bilingual PAT educators visit regularly with activities, lessons, and information specific to the needs of each child and parent; focus areas include: development, literacy, parenting, and connections; monthly Group Connection provides topical presentation or workshop &amp; offers social time for parents and children</p> <p><b>WHO:</b> Boulder County families with children through age 5</p> <p><b>HOW:</b> Voluntary participation; no income limits to enroll</p> <p><b>LENGTH:</b> PAT educators visit twice per month for at least 1-2 years</p> <p><b>LEARN MORE:</b> Elaan Brudno 303-204-3302</p>	<p><b>WHAT:</b> Provides opportunities for teens to develop a sense of community involvement through personal accomplishment, teamwork and service to the county; youth work exclusively on outdoor service projects; participants get paid hourly wage &amp; work approximately 40 hours per week</p> <p><b>WHO:</b> Boulder County teens ages 14-17</p> <p><b>HOW:</b> Annual application process; Corpsmembers chosen based on application, reference letter, interview, &amp; availability</p> <p><b>LENGTH:</b> Summer; Corpsmembers can participate for multiple years</p> <p><b>LEARN MORE:</b> Judy Wolfe 303-678-6104</p>

## Additional Education & Skill Building Resources in Boulder County

**Workforce Boulder County (WfBC)**  
2520 55th St, Boulder, CO 80301  
Phone: 303-301-2900  
1500 Kansas Ave, Longmont, CO 80501  
Phone: 303-651-1510  
wfbc.org

*Employment and training programs and job placement services for under/unemployed, youth, and veterans*

**Bridge House – Ready to Work Program**  
Several locations in Boulder, including new Ready to Work House & Employment Center (opening July 2015)  
Boulder, CO  
Phone: 303-442-8300  
boulderbridgehouse.org

*Provides paid jobs, vocational training & support services to homeless individuals re-entering workforce; will provide housing and on-site supportive services*

**SVVSD Career Development Center**  
1200 S Sunset St  
Longmont, CO 80501  
Phone: 303-772-3333  
cdc.svvsd.org

*Training in a variety of vocational fields; classes open to SVVSD students first, but open to the public if space is available*

**Longmont Down Payment Assistance Program**  
350 Kimbark St  
Longmont, CO, 80501  
Phone: 303-776-6050  
<http://goo.gl/yOZrF1>

*Provides down payment and closing cost assistance to first-time homebuyers purchasing a home in Boulder County (outside of the city limits of Boulder); up to 8.5% of the purchase price (maximum \$15,000) may be borrowed*

**Front Range Community College (Boulder County)**  
2190 Miller Dr  
Longmont, CO 80501  
Phone: 303-678-3722  
frontrange.edu

*Offers a variety of academic programs - continuing education as well as degrees and certificates; has an ESL program*

**Imagine!**  
1400 Dixon Ave  
Lafayette, CO 80026  
Phone: 303-665-7789  
imaginecolorado.org

*Provides educational services, job training and placement to people with developmental, cognitive & physical challenges*

**Boulder County Personal Investment Enterprise (PIE)**  
Boulder, CO  
Phone: 303-441-3998  
bouldercountypie.org

*PIE envisions being a source of hope for low-income families by creating a partnership that helps them achieve their asset goals of home ownership, post-secondary education, or small business capitalization*

**Boulder Small Business Development Center**  
Boulder Public Library  
1001 Arapahoe Ave  
Boulder, CO 80302  
Longmont COC  
528 Main St, Suite A  
Longmont, CO 80501  
Phone: 303-442-1475  
bouldersbdc.com

*Supports growth & resiliency of small businesses in Boulder County by providing free business consulting, practical workshops & events and connection to resources, including financing*

**BVSD Lifelong Learning**  
6500 E Arapahoe Rd  
Boulder, CO 80303  
Phone: 720-561-5968  
bvsd.org/lll

*Classes available for adults and teens; summer camps and summer school also available*

**City of Boulder Homeownership Program and Grants**  
1300 Canyon Blvd  
Boulder, CO 80302  
Phone: 303-441-3157, option 2  
bouldercolorado.gov/homeownership

*Offers opportunities for homeownership to those with low, moderate, and middle incomes; promotes homeownership through three programs: Permanently Affordable Program, Downpayment Grant, and Downpayment Loan*

**Sister Carmen Community Center**  
655 Aspen Ridge Dr  
Lafayette, CO 80026  
Phone: 303-665-4342  
sistercarmen.org

*Comprehensive family resource center; offers a variety of workshops, classes, & counseling services*

**Center for People with Disabilities**  
1675 Range St, Boulder, CO 80301  
615 North Main St, Longmont, CO 80501  
Phone: 303-442-8662  
cpwd-ilc.org

*Prepares & trains participants to conduct a job search & secure a paying job; provides technical assistance*

# Boulder County Department of Housing and Human Services

## 2015 Assistance Program Income Limits\*

PROGRAM	FAMILY SIZE & MONTHLY INCOME LIMITS						
	1	2	3	4	5	6	Each Additional Member
Food Assistance	\$1,265	\$1,705	\$2,144	\$2,584	\$3,024	\$3,464	\$440
Medicaid (parents/caretakers)	\$667	\$903	\$1,139	\$1,375	\$1,610	\$1,846	\$236
Medicaid (adults 19-64)	\$1,305	\$1,766	\$2,227	\$2,688	\$3,149	\$3,610	\$461
Medicaid (children up to 18)	\$1,393	\$1,886	\$2,378	\$2,870	\$3,362	\$3,855	
Medicaid (pregnant women)	\$1,913	\$2,587	\$3,265	\$3,941	\$4,617	\$5,293	
CHP+ (children & pregnant women)	\$2,551	\$3,452	\$4,353	\$5,255	\$6,156	\$7,057	
TANF (1-parent families)	\$253	\$331	\$421	\$510	\$605	\$697	
CCAP (Child Care Assistance Program)	-	\$2,949	\$3,711	\$4,472	\$5,233	\$5,994	
AND/AB (Aid to the Needy Disabled & Blind)	\$189						
OAP (Old Age Pension)	\$771						
LEAP (Low-Income Energy Assistance)	\$1,459	\$1,967	\$2,474	\$2,982	\$3,489	\$3,997	\$508
LPEC (Weatherization)	\$1,961	\$2,640	\$3,348	\$3,975	\$4,668	\$5,361	\$693
QMB (Qualified Medicare Beneficiary)	\$1,001	\$1,348					
SLMB (Specified Low-Income Medicare Beneficiary)	\$1,197	\$1,613					
QI-1 (Qualified Individuals)	\$1,345	\$1,813					

\* Income limits change regularly. Please visit our website to check current income limits:  
[www.bouldercounty.org/family/food/pages/hhsincomelimits.aspx](http://www.bouldercounty.org/family/food/pages/hhsincomelimits.aspx)

[www.BoulderCountyHHS.org](http://www.BoulderCountyHHS.org)

Follow us on social media:



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@bouldercohhs



BOULDER COUNTY  
HOUSING  
& HUMAN  
SERVICES



Hope for the future, help when you need it.

New Longmont Building Update:



## Construction Updates, w/e 6/19



- Skylights and exterior window frames installed
  - Sound masking installation in progress
  - Light fixture installation throughout building near completion
  - Carpet installation on first and second floors in progress
  - Terry Street parking lot prepped for completion
  - Landscape installation to begin after irrigation work is completed
  - Feature wall installation in progress (lobby)
  - Project is on-time and on-budget!
- 

## Safety & Security

We are very excited to partner with our colleagues at Administrative Services/Building Services and the Security Team to ensure that both our clients and staff are safe and secure in the new building. A cross departmental work group from Community Services, Housing & Human Services, Public Health and Mental Health Partners came together and discussed how to best address the myriad of safety and security issues for our beautiful new building. The following are some highlights of some of the new processes and procedures created:

**Security team staffing:** Two full time security officers will be stationed at the new building. They will spend some time at the information/navigation station, and some time interacting with and supporting staff and clients throughout the building.

**Security presence for client meetings:** The Security team will be onsite to support any client meetings in the new building. Staff can work in the building at any time; however, client meetings must take place when security is present. Client meetings/appointments must be held between the hours of 8:00 a.m. – 9:00 p.m. Monday – Thursday, 8:00 a.m. – 5:00 p.m. Friday and 8:00 a.m. – 1:00 p.m. on Saturdays. Currently, client meetings/appointments will not take place on Sundays.

**Secure staff work areas:** The new building has been thoughtfully designed with a central, client facing core and secure “back of house” spaces. All staff areas are key card access and client areas are welcoming, bright, and visible.

**Staff training:** As part of the onboarding process, we will look to train staff in basic safety and security, de-escalation techniques, and mental health first aid.

A Safety and Security team will continue to meet once we get into the new building to refine these policies and procedures. We cannot wait to work with you and our clients in this incredible space! If you have questions, feel free to submit them to the [Q&A section](#) of the new building onboarding site.

---

## Meet Your New Neighbor!



OASOS (Open and Affirming Sexual Orientation/Gender Identity Support) is a Boulder County Public Health program that offers support and counseling for LGBTIQ (lesbian, gay, bisexual, transgendered, intersex, and questioning) identified youth 13 to 18 years old throughout Boulder County. OASOS staff also provides training and presentations to increase LGBTIQ competency. The program includes weekly support groups, youth leadership development, family and community support, and referrals to health, mental health and other community services. Come visit OASOS staff on the second floor of the new building!

[Click here to watch the 3 minute video](#)

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## Prepping for the Move

**Move Date.** Offices will close to the public beginning Friday, August 21st at noon, through Monday, August 24th. The building will officially open to the public on August 25th. Employees should plan to pack up any last minute items on Friday afternoon. Computers will be loaded onto carts late Friday so they can be moved and setup first over the weekend by the IT Team (plans may vary slightly between departments). The movers will start Saturday morning and work through the weekend. Our move Subject Matter Experts (SMEs) will be onsite to help direct the movers and provide general support as needed. Employees will spend Monday unpacking and settling into the new building. Please note that only SMEs, IT staff, and Building Services will have access to the building over the weekend.

**Totes/Bins.** Building Services will be delivering 2 large packing bins per staff person on August 1st. Each bin is roughly equal to 2 copier boxes worth of stuff.

**Personal Items.** We are asking employees to start packing up any personal items by mid-July. This includes books, personal furniture, wall hangings, plants, knick knacks/decorations, etc. You can hold onto items that you currently enjoy daily, like personal pictures and coffee makers, but remember that personal appliances are not allowed in the

new building, and must be taken home at least one week before the move.

### Questions? Your Move SMEs are:

- Public Health: Michele Reimer, Heather Crate, Dalia Mohamed, Dee Rodriguez, Nataly Martinez
- HHS: Jennifer Parrilli-Cole, Joaquin Vazquez, Cynthia Aguilera, Paul Jannatpour, Brenda McGehee, Kelley Gibler, Lupe Abeyta, Jim Hayen, Kate Power, Melisa Maling, Amelia Groves, Katie Smith, Cathie Duncan, Sharon Baker, Theresa Kullen, Hany Shanata, Ashley McDonald, Mindy Carpenter, Audrey Simpson, Yuliet Llanes, Chris Saunders
- CS: Kristen Lewis, Alejandra Saba, Andrea Blackburn

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## Handout for Clients

An informational flyer designed for our clients is available on the [St Vrain Onboarding site](#). The handout briefly describes the services available on each floor of the new building, as well as parking information, building address, and contact numbers. The half-sheet handout is printed in English on the front side and Spanish on the back. [Click here](#) to view!



---

## The Banana Tree Lives!



For those of you worried about the fate of the "banana tree" in the atrium of the north wing, we have some good news to share: three new baby plants have sprouted!

By the way, did you know that a banana tree isn't a tree at all, but a plant? Because they can't be grown from seeds like most trees, plantain and banana plants reproduce through suckers, also known as "pups", that grow from mature trees.

# Got a Question?

"Will there be window coverings to shade the east and west sides of the building? What type of teleconferencing equipment is available in the conference rooms?" Got a question? Just ask! Click [here](#) to review a list of questions recently posted to the site. We try to post answers to questions within five working days. If we don't yet have an answer, we promise to track your question and answer it just as soon as we can.



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This email was sent to [stvraininfo@bouldercounty.org](mailto:stvraininfo@bouldercounty.org) using GovDelivery, on behalf of:  
Boulder County · 1325 Pearl Street, Boulder, CO 80302



# Prevention of Child Maltreatment Through Policy Change

## Boulder County Site Visit Report

April 13-15, 2015

Site Visitors:

Joseph Fruh, Jr.  
Holly Heisler

Submitted by:



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# 1. INTRODUCTION

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## 1.1 PROJECT BACKGROUND AND PURPOSE

The Centers for Disease Control and Prevention (CDC) is committed to ensuring all Americans, especially children, live their lives to their fullest potential. Child maltreatment is one of the greatest threats to children reaching their full potential. A key strategy in preventing child maltreatment is promoting safe, stable, and nurturing relationships and environments, particularly through policy interventions. To support this strategy, CDC is collaborating with ICF International (ICF), a public health research and evaluation firm, to better understand if county-administered policy strategies of the Temporary Assistance for Needy Families (TANF) program, and associated programs, result in lower rates of child maltreatment outcomes. TANF is the hallmark federal policy providing resources to states so that they may assist low-income families with financial support and employment services to increase self-sufficiency while employment is sought. TANF has the potential to prevent child maltreatment by increasing family resources and reducing family stress. Understanding how service integration between TANF, child welfare, and other associated programs affects child maltreatment may help improve CDC's ability to devise and implement effective population-based prevention policies.

While past analyses have suggested policies related to income support (e.g., TANF) have positive effects on child maltreatment outcomes, the varying quality of available data on child maltreatment across states has yielded limited findings. Thus, at this point, the impact of such policies on rates of child maltreatment is unclear. CDC and ICF plan to conduct this rigorous study of State and county-level policies using high-quality data to further examine this important issue.

This study involves case studies of nine counties in Colorado and at the state level, which include three components: (1) document identification and review; (2) brief web-based survey; and (3) semistructured interviews. The purpose of the case studies is to describe the extent and nature of current and past service coordination and collaboration between TANF, child welfare, and other associated programs. The nine study counties were selected for inclusion in this study due to their population size (>100,000) and similarity to each other in demographics.

Findings from this study may be useful for disseminating promising integration policies and practices to other states and counties; however the goal of this study is not to recommend any particular policies or practices. Also note that this study is not connected to any Colorado State activities or initiatives of the Department of Human Services.

## 2. METHODS AND DATA COLLECTION

---

The project team collected and analyzed data from three main sources: (1) document review; (2) a brief web-based survey; and (3) semistructured, in-person interviews with key leaders and staff in Boulder County.

Information from the document reviews, survey, and interviews were assessed using an implementation index scoring tool to rate the level of integration between TANF and child welfare across 10 domains, related to the study, from 1995-2014:

- Vision and Mission
- Leadership and Managerial
- Client-Serving Staff
- Funding
- Cross-Training
- Data Systems
- Decision Making
- Case Planning and Management
- Programs and Services
- Committees or Workgroups

In addition, for each of the nine counties in the study, we will analyze data from Colorado Trails, the National Child Abuse and Neglect Data System (NCANDS), and the Adoption and Foster Care Analysis and Reporting System (AFCARS). The data from these sources will be included in a future, more detailed case study report (see Section 2.4).

### 2.1 DOCUMENT REVIEW

The site visitors reviewed various documents as part of the background review. The document review involved searches and scans of documents from Boulder County, relevant to the study, over the past 20 years, from 1995 – 2014. Reviewing these documents provided the research team with a better understanding of the history and context of the county.

Below is a list of the documents identified and provided by the Boulder County site liaison.

- The Status of Children in Boulder County (1995-2014)
- Boulder County Child Welfare Assessment Report (Casey Family Programs) (2009)
- Human Services Safety Net report (2013)
- Gaining Ground: Guide to Facilitating Technology Innovation (Ford Foundation) (2013)
- Human Services Safety Net report (2014)
- Human Services Safety Net presentation (2014)
- Family and Children Services Values (2014)
- Boulder County: Community of Hope (2014)
- Human Services Safety Net Mill Levy Fact Sheet (2014)
- Boulder County: Community of Hope White Paper (2014)

- The Technology Opportunity for Human Services (*Public CEO*) (2014)
- Boulder County Housing and Human Services Strategic Priorities (2014)
- Boulder County: Integrated Service Delivery (*Government Technology Magazine*) (2014)
- Child Welfare presentation (2015)
- Need for Affordable Housing factsheet (2015)

## 2.2 WEB SURVEY

A brief Web-based survey was administered to key leaders and staff in Boulder County (who also participated in the interviews, as described below) prior to the site visit. The survey is an adapted measure previously used in research (Tungate, 2008). Fourteen of the 17 invited participants completed the survey, yielding a response rate of 82%. Select survey data are described throughout this survey.

## 2.3 SEMISTRUCTURED INTERVIEWS

Using semistructured interview guides, the site visitors conducted a total of 17 in-person interviews during the visit. Interviewers read an informed consent statement prior to the interview. Each interview lasted 60 minutes or less. After each interview was completed, the interviewees received a \$25 gift card as a token of appreciation for their time.

The interview participants represented the following roles:

- Department of Housing and Human Services
  - Executive Director
- Family and Children Services Division
  - Division Director
  - Early Intervention Program Manager
  - Early Intervention Program Specialist
  - Intake Division Manager
  - Ongoing Division Manager
- Case Management and Community Outreach Division
  - Division Director
  - Integrated Services Program Manager
- Community Support Division
  - Housing Stabilization Program Coordinator
  - Colorado Works Case Manager
- Business Operations and Systems Support Division
  - Division Director (Data Manager)
- Housing Division
  - Housing Assistance Program Manager

- Partner Agencies
  - Outreach United Resource (OUR) Center, Executive Director
  - Clinica, Executive Director
  - Sister Carmen Community Center, Executive Director
  - Mental Health Partners, Deputy Chief Clinical Officer
  - Integrated Managed Partnership for Adolescent and Child Community Treatment (IMPACT), Director

## 2.4 REPORTING

The project team will develop a series of reports to describe the findings from each county, including the following:

- *County site visit report.* The site visit report is presented herein and it includes information gathered from the semistructured interviews conducted during the site visit to Boulder County, as well basic descriptive data from the web-based survey. It provides background information on the county, including information about TANF, child welfare, and partner agencies, and a synthesis of the findings from our preliminary analysis of interviews with staff.
- *County case study report.* Following the completion of all site visits, researchers will write a more detailed county-specific report. This report will triangulate data from all data sources: the document review, survey, and interviews. In addition, the information will be summarized using an implementation index developed for this study. We will examine the relationship between Boulder County’s TANF and child welfare integration and child maltreatment outcomes derived from NCANDS and AFCARS. Due to the extensive nature of this report, we anticipate that the report will be completed in 2015.
- *Cross-site report.* This comprehensive report will examine the TANF and child welfare integration efforts across all counties in the study and its association with child maltreatment outcomes. Due to the extensive nature of this report, we anticipate that the report will be completed in 2015-2016.

## 3. BACKGROUND ON BOULDER COUNTY

---

Boulder County was selected for the study because it is comparable to the other study counties in terms of population size (>100,000) as well as demographically and geographically. The site visit was conducted in Boulder, Colorado.

### 3.1 DEMOGRAPHIC PROFILE AND CHILD MALTREATMENT OUTCOMES

Figure 1 provides a basic demographic profile of Boulder County based on estimates from the U.S. Census Bureau (2013).

Figure 1. Demographic Profile for Boulder County, Colorado

Subject	Number	Percent
<b>SEX AND AGE</b>		
Total population	310,048	100%
Under 5 years	16,008	5.2%
5 to 9 years	18,874	6.1%
10 to 14 years	18,003	5.8%
15 to 19 years	24,675	8.0%
Median age (years)	36.3	N/A
Male population	154,644	49.9%
Female population	155,404	50.1%
<b>RACE</b>		
White	269,689	87.0%
Black or African American	3,382	1.1%
American Indian and Alaska Native	2,566	0.8%
Asian	12,770	4.1%
Native Hawaiian and Other Pacific Islander	585	0.2%
Some Other Race	12,570	4.1%
Two or More Races	8,486	2.7%
<b>ETHNICITY</b>		
Total population	310,048	100%
Hispanic or Latino	42,472	13.7%
Not Hispanic or Latino	267,576	86.3%
<b>HOUSEHOLDS BY TYPE</b>		
Total households	127,704	
Family households (families)		58.7%
With own children under 18 years		27.1%
Nonfamily households		41.3%
<b>HOUSING OCCUPANCY</b>		
Total housing units	127,704	100.0%
Occupied housing units	120,521	94.4%
Vacant housing units	7,183	5.6%
For rent*	2,130	27.4%
Rented, not occupied*	142	1.8%
For sale only*	1,390	17.9%
Sold, not occupied*	291	3.7%
For seasonal, recreational, or occasional use*	2,596	33.4%
All other vacants*	1,212	15.6%
<b>INCOME</b>		
Per capita personal income in past 12 months (2013 dollars), 2009-2013		\$38,011
Median household income, 2009-2013		\$67,956
Percent persons below poverty level, 2009-2013		14.2%

**Figure 1. Demographic Profile for Boulder County, Colorado (continued)**

<b>EDUCATIONAL ATTAINMENT</b>		
Less than 9th grade		2.9%
9th to 12th grade, no diploma		3.2%
High school graduate (includes equivalency)		12.4%
Some college, no degree		17.6%
Associate's degree		5.6%
Bachelor's degree		31.9%
Graduate or professional degree		26.4%
Percent high school graduate or higher		93.9%
Percent bachelor's degree or higher		58.3%
<b>EMPLOYMENT STATUS</b>		
Civilian employed population 16 years and over	167,744	66.1%
Private wage and salary workers	133,520	79.6%
Government workers	20,640	12.3%
Self-employed in own not incorporated business workers	13,335	7.9%
Unpaid family workers	249	0.1%

\* Census 2010 figures

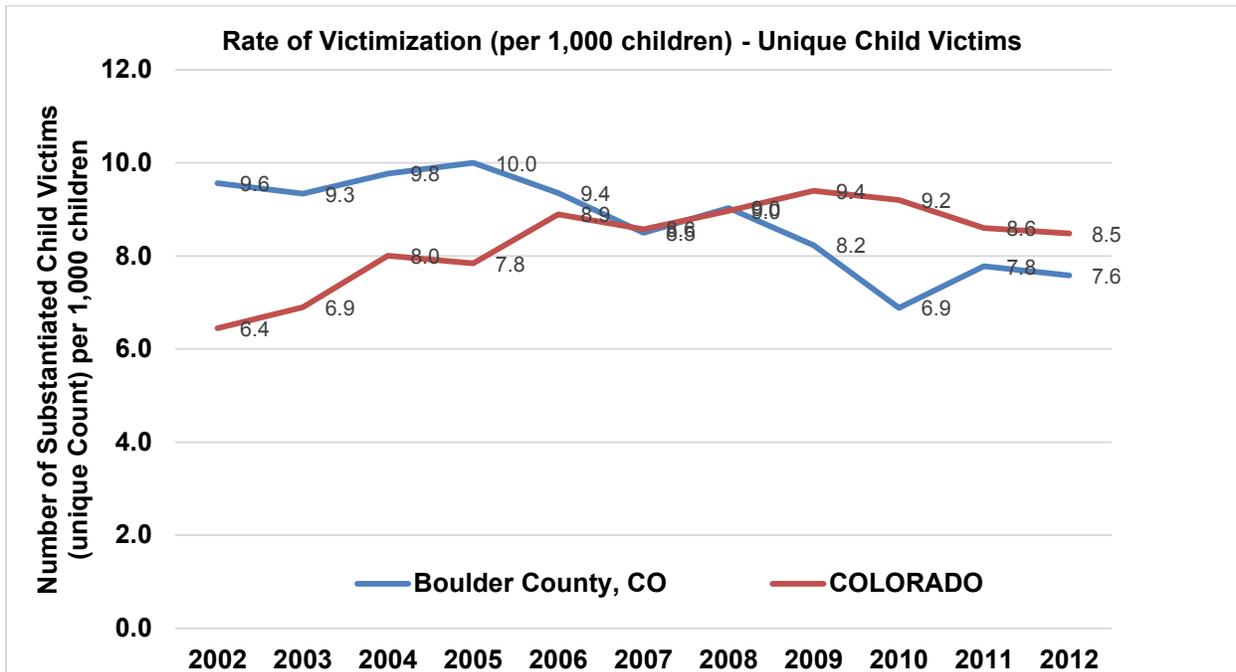
Figure 2 provides select child maltreatment indicators based on NCANDS estimates (2012).

**Figure 2. Child Maltreatment Indicators for Boulder County, Colorado**

<b>Child Maltreatment Indicator</b>	<b>2012</b>
Rate of Victimization (per 1,000 Children, duplicated victims)	7.9
Rate of Victimization (per 1,000 Children, unique victims)	7.6
Number of Child Victims (Duplicated count)	494
Number of Child Victims (Unique count)	474
Investigation Substantiation Rate	22.3
Rate of Physical Abuse (per 1,000 Children)	0.6
Rate of Neglect (per 1,000 Children)	6.6
Rate of Sexual Abuse (per 1,000 Children)	0.5
Rate of Psychological Maltreatment (per 1,000 Children)	0.2
Percent of victims that were physically abused	8.1
Percent of victims that were neglected	84.0
Percent of victims that were sexually abused	6.3
Percent of victims that were psychologically maltreated	2.6
Percentage of victims experiencing recurrent maltreatment	4.2
Child Population (estimated)	62,518

Figure 3 provides selected NCANDS trends (2002-2012).

**Figure 3. National Child Abuse and Neglect Data System Trends, 2002-2012**



### 3.2 DEPARTMENT OF HOUSING AND HUMAN SERVICES INITIATIVES

The delivery of child welfare and TANF services in Colorado is through a state-supervised, county-administered system. The flexibility in this system allows county departments of human/social services the flexibility to determine the programs and policies to best meet the needs of eligible participants in their communities.

#### Background

In 2009, the former Housing and Social Services Departments in Boulder County were merged into the Department of Housing and Human Services (BCDHHS) which integrated human services, health, and housing into one agency. The County’s “any door is the right door” philosophy of integrated services extends to community nonprofits by building strong partnerships with those providers. During the merger, the service delivery system was redesigned to reflect cross-disciplinary systems integration, the development and delivery of innovative housing and human services, and strong local and state partnerships (BCDHHS, 2015a). BCDHHS focused its resources on early intervention and prevention services and the Family and Children Services Division reorganized its approach to family support and child protection through Differential Response, Family Assessment Response, and the Partnering for Safety model (BCDHHS, 2015c).

## Strategic Priorities

The Department of Housing and Human Services (DHHS) is “dedicated to a vision of healthy communities that are more self-sufficient, sustainable, and resilient” (BCDHHS, 2015b). DHHS aligns their work around three main components: (1) nurturing community integration; (2) building the pillars to self-sufficiency; and (3) revolutionizing the BCDHHS workforce and infrastructure (BCDHHS, 2015b).

The nine strategies around which DHHS structures their initiatives are as follows:

1. Strengthening the community safety net;
2. Integrating case management;
3. Creating a robust early childhood plan;
4. Increasing access to health coverage;
5. Boosting educational and employment development and empowerment;
6. Expanding the housing continuum;
7. Developing a comprehensive, agile DHHS staffing structure and modern workforce;
8. Utilizing a strong data structure that informs practice; and
9. Developing a comprehensive, sustainable economic engine for DHHS and the Boulder County safety net.

## Data Driven Approach

One way in which Boulder County has worked to develop its integrated service delivery system is through the use of technology which “allow employees to track clients’ case histories across programs, refer clients to additional program areas, and collaborate with other Department caseworkers” (Gill et al, 2014). Using this “data driven” approach allows BCDHHS to identify and serve clients who may have multiple needs (e.g., housing and Medicaid) with early intervention approaches, which can reduce costs in the long term. See Section 4.6 for additional information on data systems.

## Generative Safety Net

Boulder County recognized that by strengthening and deepening their collaborations and connections among partner agencies they have continued to move toward their ultimate goal: a “more family-driven, prevention-oriented, and holistic approach to serving the community”—a “generative safety net” (BCDHHS, 2014). BCDHHS follow the generative model for human services delivery, which “prompts systems to be supportive of people in need in ways that are fully timely and accessible, de-stigmatizing, and ultimately informed by the community members themselves” (BCDHHS, 2014).

## Casey Family Programs Child Welfare Assessment

In 2009, Boulder County invited Casey Family Programs to assess BCDHHS' organizational structure and child welfare practice. Although BCDHHS has a history of successful child welfare practice, agency leadership felt that the merger provided an opportunity to provide even better services particularly around services related to mental health, substance abuse, services for diverse families, and re-entry rates and length of stay in care (Casey Family Programs, 2009).

As part of the assessment, the Casey Family Programs' assessment team reviewed documents and case records and conducted focus groups, interviews and surveys. Recommendations that arose out of the assessment were integrated into a continuous quality improvement process as part of the department reorganization.

In 2014, Casey Family Programs honored Boulder County and their community-based partners with the Community of Hope recognition for their "visionary work with families and children" (BCDHHS, 2014). Boulder County also hosted a Community of Hope Summit to continue their work around building "a more family-driven, prevention-oriented, and holistic safety net".

### Statewide Initiatives

Boulder County has been involved in various other collaborative initiatives associated with child welfare and TANF at the statewide-level:

- *Applied Research in Child Welfare (ARCH) Project.* ARCH is a 10-year collaboration between CDHS, Colorado State University, Boulder County DHS and other Departments of Human Services in Colorado. The purpose of ARCH is to conduct applied research on child welfare interventions to inform social work policy and practice.
- *Career Pathways Pilot.* Boulder County is currently representing Colorado on a pilot project, Career Pathways, at the federal level to determine best practices related to TANF eligibility, job readiness, and self-sufficiency. Counties across the nation have tried to morph TANF into a program that helps people find employment, and Boulder started three months to look at moving away from the Federal work participation rate number, and focusing on TANF recipients' current needs.
- *Boulder County IMPACT (House Bill 1451 Collaborative Management Program).* Boulder County IMPACT is "a multi-agency partnership created in 1997 to improve services and systems that work with high-risk children, youth, and families" (CDHS, 2015). IMPACT is a part of a statewide initiative that supports a collaborative management model.

## **Boulder County Department of Housing and Human Services Divisions**

BCDHHS is comprised of six divisions, described as follows (BCDHHS, 2015a).

### Family and Children Services Division

The mission of the Family and Children Services Division is to “enhance in-home, early intervention, prevention and family-driven services”, including:

- Child welfare
- Foster care and adoption
- Kinship programs

### Housing Division

The Housing Division provides housing-related services to eligible residents across Boulder County. Additionally the Housing Division offers a variety of programs including the Longs Peak Energy Conservation Unit, the Weatherization Program, and Rehabilitation Services.

### Case Management and Community Outreach Division

The Case Management and Community Outreach Division is a relatively new Division of BCDHHS and provides a range of services to improve clients’ health, well-being and self-sufficiency, including:

- Family housing services
- Family self-sufficiency
- Housing and community education
- Child support services
- Resident services, including education, case management, and support services (e.g. housing counseling, family self-sufficiency programs, financial classes)
- Community outreach and enrollment in benefit programs (e.g. Healthy Kids, Healthy Communities)
- Program Eligibility and Application Kit (PEAK)
- Integrated case management and community partnerships

### Community Support Division

The Community Support Division administers the following programs:

- Medicaid
- Food Assistance and Supplemental Nutrition Assistance Program (SNAP)
- Financial assistance
- Child Care Assistance Program (CCAP)
- Old Age Pension
- Long Term Care
- Colorado Works (TANF)
- Investigations and Recovery
- Program Integrity

#### Business Operations and Systems Support Division

This division focuses on alignment of the BCDHHS' administrative and technical divisions to enhance the strategic fiscal strategy through the provision of financial, budgetary, and program data. The specific efforts include:

- Optimizing workflows and processes
- Implementing new technology to improve operations, reporting, and outcomes
- Enhancing BCDHHS' capacity for optimizing content management optimizing business workflows and processes.

#### Finance Division

The Finance Division oversees the finance, accounting, and fiscal responsibility functions of BCDHHS. Specifically the Division focuses on:

- Overseeing purchasing and contracting processes
- Developing and guiding budget processes
- Aligning program services and outcomes with budgetary and program data
- Evaluating current processes to ensure excellent customer service and common practices throughout the organization

### **3.3 COMMUNITY RESOURCES AND PARTNERSHIPS**

Boulder County's child welfare services has a history of forging strong, collaborative partnerships with other county agencies as well as community-based agencies (e.g., mental health, law enforcement, and housing) at the case management level (Casey Family Programs, 2009). In 2009 when the Housing and Social Services Departments were merged into an integrated human services agency, the County increased its efforts to strengthen local partnerships and promote systems integration. As part of the systems redesign process, the County established protocols, policy, and training to formalize their relationships with community partners. See Section 4.9 for additional information on programs and services.

## 4. FINDINGS

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Findings from the interviews and web-based survey are presented below according to the 10 domains of interest for this study (Section 4.1 – Section 4.10). Interviewee recommendations are presented in Section 5.5.

### 4.1 VISION AND MISSION

Participants said the vision of Family and Children’s Services Division (includes Child Welfare) is to help provide wellbeing, safety, and permanency for kids and families, with family preservation as the priority. Their stated mission is to quickly stabilize families and prevent deeper penetration into the system, with out of home placement as the last option. For the Community Support Division (includes TANF), the vision has evolved to use a broad definition of TANF to support families in crisis. Participants reported that TANF is viewed as a “family empowerment tool” and a “flexible financing tool.” A participant added that the flexible use of TANF funds is critical to Boulder’s overall “safety net approach.”

Participants agreed that the vision/missions of Child Welfare and TANF are complementary. One participant said they “complement each other perfectly”. A few participants reported that the challenges brought by the economic downturn in 2008 were seen as “opportunities to engage with families.” Child Welfare and TANF have become more integrated to reflect the County’s “whole family approach.” A participant added that Boulder has used creative ways to wrap families with evidence-based supports, which is viewed as a successful outcome. Several participants discussed that Boulder aims to provide a “light touch” to clients instead of a more involved, heavy-handed approach reserved for clients requiring a deeper level of involvement. A fundamental goal is to de-stigmatize the need for and access to services, particularly because most people in Boulder County have experienced a crisis such as a job loss, according to a participant. Also, participants felt the County’s service model needs to be integrated at the community level, in addition to the policy level, in order to be effective. A few participants argued that federal regulations and eligibility requirements for Child Welfare and TANF are not in alignment, which can create barriers. Over the past four years, BCDDHS has been “building momentum” at the philosophical and practice level and participants frequently discussed BCDHHS’ “any door is the right door” approach to providing seamless services and ensure clients receive the benefits they are eligible for, regardless of “which door they walk in first”.

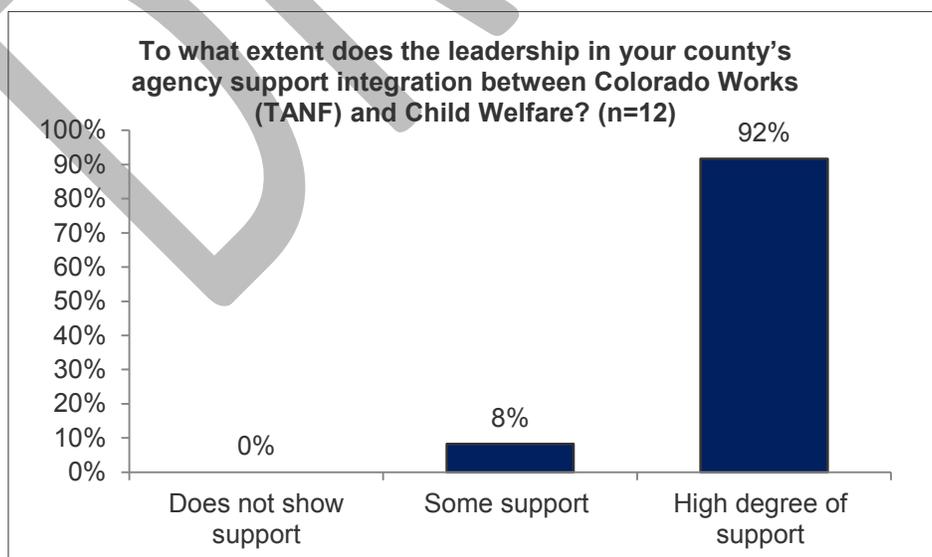
### 4.2 LEADERSHIP AND MANAGERIAL

Interview participants consistently reported that leadership are “absolutely supportive” of integration between Child Welfare and TANF. The BCDHHS Director was highly praised for his leadership and vision to create a streamlined system for clients. When Boulder’s Department of Housing merged with the Department of Social Services in January 2009, leadership focused on developing a more integrated system and a “shared culture” across divisions. As part of these efforts, the Director invited Casey Family Programs (CFP) to assess their organization and “enhance the vision of what can be accomplished by the newly formed BCDHHS.” CFP conducted an intense evaluation with a team of 17 experts, and provided over 75 recommendations as a result. The leadership team then reviewed BCDHHS’ mission and values, used community needs assessments, and reoriented their philosophy to move to a highly integrated, prevention-based approach to service delivery. Leadership also worked with staff to implement a self-sufficiency matrix with multiple domains to ensure consistency across the divisions as they moved to an integrated case management approach. Participants emphasized that the prevention-based system is consumer-driven and focused on empowerment and education, leading to lower costs per person. A participant summed it up by saying they can serve more clients but overall there is less involvement and better outcomes.

Participants agreed that leadership sees integration as desirable, between not only TANF and Child Welfare, but across the entire BCDHHS, to streamline services and avoid duplication of efforts. Through the IMPACT (Integrated Managed Partnership for Adolescent and Child Community Treatment) partnership, BCDHHS has been collaborating for years with other public agencies serving “Boulder County’s highest risk children, youth, and families.”

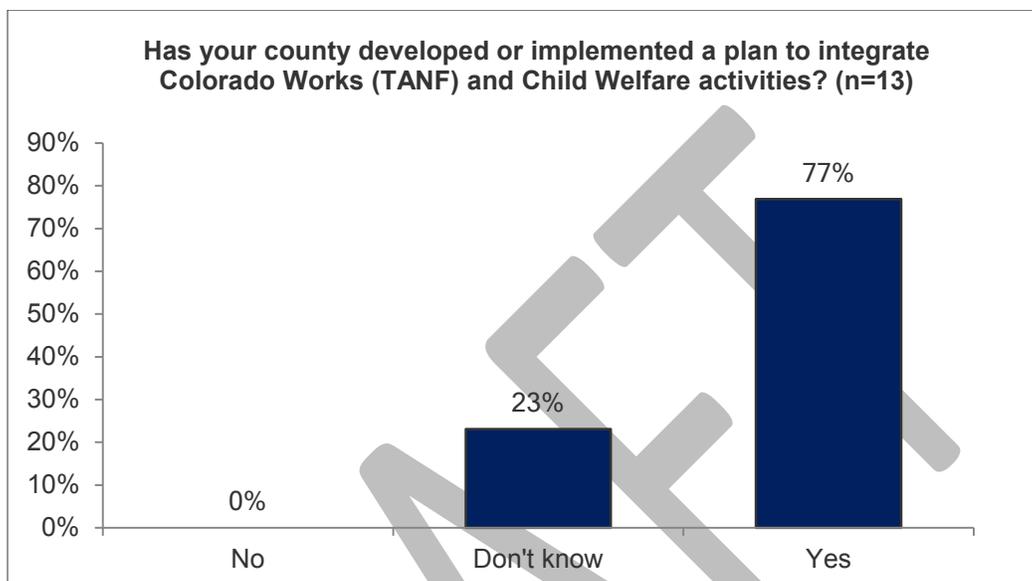
Interview participants agreed reported that senior leadership shows support for the integration between TANF and child welfare. Based on the survey, 100% of participants reported that leadership shows support for integration (Figure 4).

**Figure 4. Leadership’s Support for Integration**



A majority (77%) of survey respondents reported that the county has developed or implemented a plan to integrate TANF and child welfare activities, while nearly one quarter of respondents (23%) were unsure whether a plan had been developed or implemented (Figure 5).

**Figure 5. Plan for Integration**



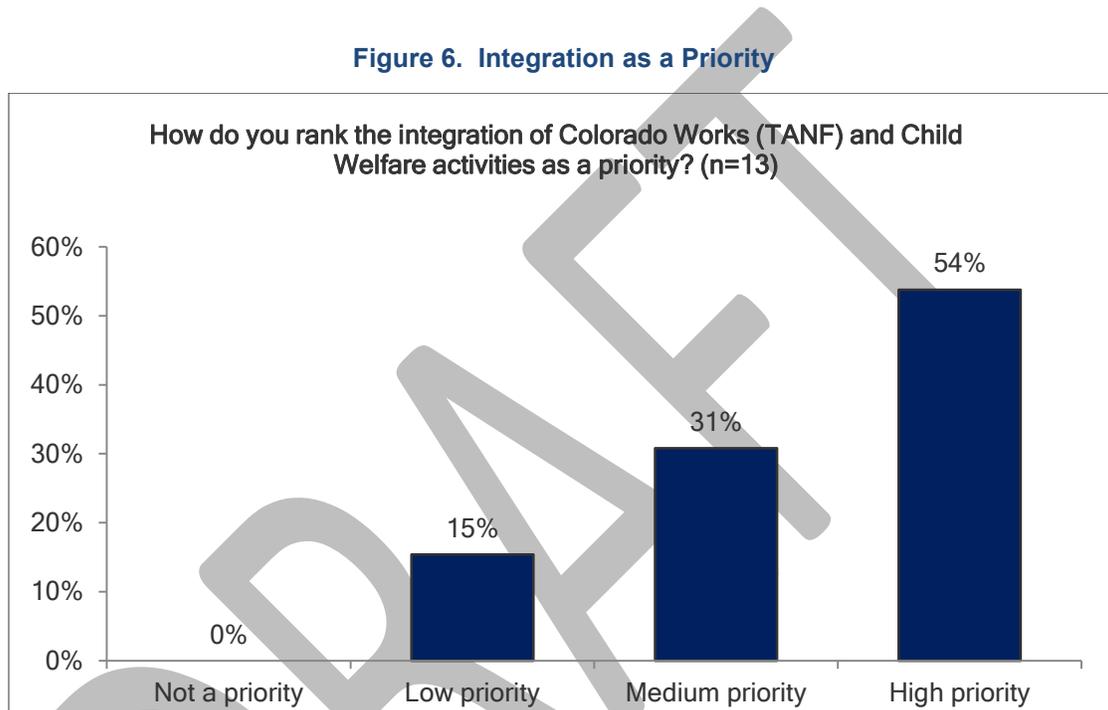
### 4.3 CLIENT-SERVING STAFF

Overall, interview participants reported that staff are “very receptive” to integration and collaboration. However, one participant said “the devil is in the details” and making integration a priority involves give and take from everyone in order to reach successful outcomes. Many participants noted that although BCDHHS has an integrated approach to service delivery, there is generally a lack of alignment around regulatory issues (e.g., audits).

A participant said while supervisors are all involved in moving towards integration, staff receptivity varies – most understand the premise and the importance of a more streamlined organization, but challenges surface during implementation because of new processes and changes in management, particularly when involving champions. However, staff reported making progress after designing integrated teams with cross-divisional experts to work on systems improvement. For example, the Housing panel involves Child Welfare, Adult protective, housing, and others to review cases and make decisions. Other collaborative teams include the Family resource team and Community review team. Participants remarked that while formal interaction between Child Welfare and TANF has been sporadic in the past, there are now more trainings in place to facilitate learning. Furthermore, participants stressed that working alongside

each other, as well as having a “go-to person” for CW and TANF would be helpful tools for easier collaboration.

Based on the survey results, a majority (85%) of participants ranked the integration of TANF and child welfare activities as a medium or high priority while 15% ranked it as a low priority (Figure 6).



#### 4.4 FUNDING

Participants reported that funding for CW and TANF started to be blended in 2009, as part of the overall merger between the Housing and Social Services Departments. However, the earliest sharing of funds began in 2003, thanks to the current Director’s efforts, with the use of TANF funds for more than strictly Workforce expenditures. For example, a grandparent needed a toddler bed, and because Boulder had a pilot program to pay grandparents who weren’t certified as kinship caregivers, they could provide a supplemental allowance each month (approximately \$400, or \$1,000 for youth). A participant said the funding structure is moving towards the prevention model over time, with the ultimate goal of employment and self-sufficiency. Another change mentioned was the rebranding of funds to reduce stigma – food stamps are now called “grocery assistance” and Medicaid is called “medical assistance.”

Participants remarked that because Boulder County generally has adequate resources and manageable caseloads, the sharing of various funds have been successful. While Child Welfare funding is considered the primary source, it is not flexible; therefore, the use of Core Services, TANF, and County funds has been implemented when possible, to help meet client needs. A participant explained that TANF allots a certain amount of funds to pay for concrete basic needs like food, clothing, and rent, but remaining funds can be used to support CW if their budget is insufficient. Also, TANF reserve funds can be used for families not currently on TANF but who have special needs and are TANF eligible. However, reserve funds are limited and “more complicated to use” so they are typically used for service support, for example a one-night stay in a hotel or CCAP for one week. Another participant said one of the division directors started overseeing the funding streams approximately five years ago, which led to a smoother sharing process and “division managers worried less” about available funds.

#### **4.5 CROSS-TRAINING**

Many participants voiced that additional cross-training would be beneficial for staff from Child Welfare, TANF, and other programs because “the more understanding staff have, the better prepared they will be to support each other” to effectively support clients. There are some ongoing trainings on how case management programs work together and how to better coordinate efforts, according to a participant. A client-facing participant mentioned attending cross-trainings on motivational interviewing, how to avoid burnout, and family engagement techniques. The participant reported that learning together with 10-20 people was helpful and provided a chance to “get to know each other.” Additional trainings mentioned by participants include all-staff meetings, managers’ meetings about Casey updates, regular brownbags and a weekly email series called “Frank’s Friday Follow-up,” to showcase programs and discuss funding related updates. Staff can also attend the monthly full-division breakfasts and the annual picnic.

In general, some participants reported that “TANF seems to have more of an understanding of Child Welfare” and Child Welfare staff could benefit from additional training on TANF. Suggested topics for TANF trainings include what TANF is, how TANF intersects with child support, how SNAP benefits work, what it means for a client to be sanctioned, and additional program supports such as workforce training programs. One participant noted that staff often do not see “the big picture of how they can meet the needs of clients” and that cross-training would be beneficial to staff at all levels. Another participant stressed the importance of plugging in new staff to ongoing changes and keeping an up to date cross-divisional contact list.

#### **4.6 DATA SYSTEMS**

A few participants discussed the “huge opportunity” of having data available for decision making, to support BCDHHS’ “data driven approach.” Boulder uses a myriad of data systems, some per State requirements and others to serve their own data needs and help streamline services. On a State level, Child Welfare case activity is tracked in a system called TRAILS, and TANF case management happens in the CBMS (Colorado Benefits Management System). TRAILS and CBMS are administered via two non-linked state systems. The primary local system mentioned by participants is HHS Connections, used by both TANF and Child Welfare staff, to see data from multiple systems and make it easier to connect to a case manager. Participants said HHS Connections is a helpful online system recently built in-house to address the shortcomings of the State systems, and the goal is to introduce a case management feature in the future.

Other systems in place include a custom application called ICM (integrated case management system), used exclusively by Child Welfare staff to help administer services and “fill specific gaps not met by the TRAILS application.” ICM interfaces with the TRAILS system but people on the Colorado Works side can also access the data. It was developed in 2011 and Boulder has started using it in a more coordinated manner since 2013, according to a participant. Also, all BCDHHS staff use a FileNet content repository called CMS for their electronic case files, which is linked to HHS Connections. In addition, the Efforts to Outcomes Systems (ETO), from Social Solutions, also rolls up into HHS Connections. ETO was intended for sharing common assessment and case management data, but participants said the program will no longer be used after 2016. A participant remarked that, in general, “the bigger the solution (the more removed it is from the local level) the more gaps and issues you face in terms of reporting, managing to data and tailoring solutions to suit the local need.” However, since Boulder has access to their raw data, they are building effective wrap-around solutions and finding ways to innovate. Boulder staff are working to create their own data infrastructure and internal tools to produce “exactly what they want.” A participant said the new system is due to roll out during Fall 2015.

## **4.7 DECISION MAKING**

For the most part, participants reported decision making is typically informal and there is “not much red tape” or barriers. Participants commented on decision-making at multiple levels – with the senior leadership team, the County Director, and the client-facing teams – and overall, reported satisfaction with the process. A participant said since coordinated case management is the goal, if a client is involved with TANF and CW, staff make sure to connect with each other to avoid competing information and duplication of efforts. There is shared decision-making for shared cases, with the TANF technician and CW caseworker working together for lower level needs, or for higher need dual-system clients, the coordinating case manager gets involved as well. For funding-related decisions, the financial management coordinator is contacted for approval, but participants reported trying to bring the approval process down to the client-facing staff level, meaning direct supervisors. Another participant felt that shared decision-making has

been facilitated by the Integrated Case Management Committee, implemented to work out case management issues and help staff across departments “speak the same language.”

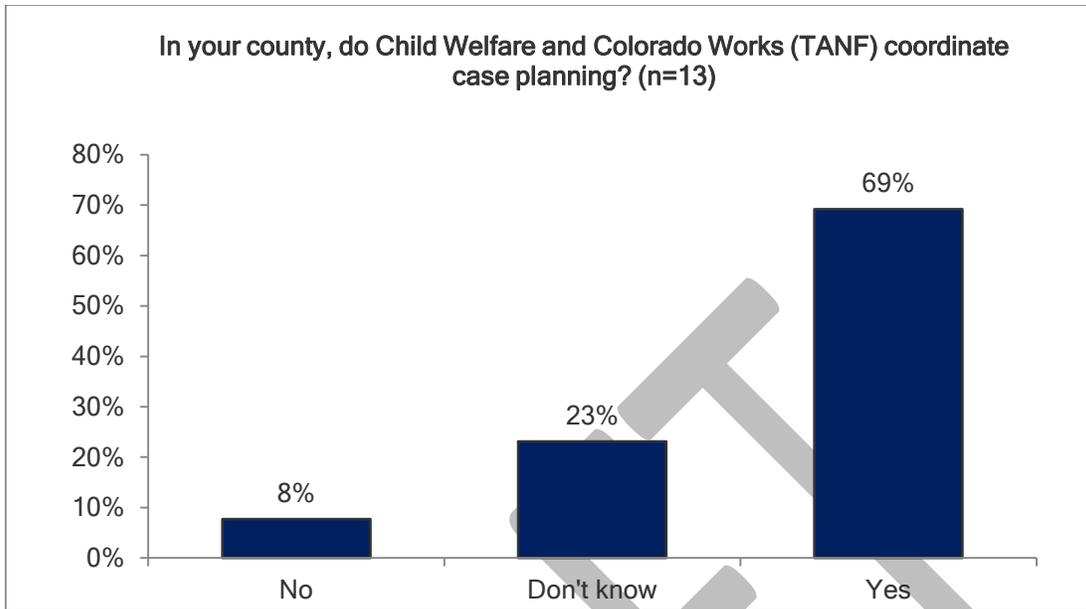
## 4.8 CASE PLANNING AND MANAGEMENT

Many participants shared that it is desirable to work together as a “unified front” on dual-system cases because this approach helps avoid duplication of efforts and is better for families as well as BCDHHS staff. A few participants reported that “child welfare takes priority” in case planning for dual-system clients. Participants discussed the benefits of “working proactively rather than reactively” on shared cases and mentioned that the coordinated case management program had just launched to the whole organization, after staff started working on it in 2013. The new program provides training on how to use HHS Connections and arrange coordinated meetings, especially around reoccurring needs like poverty. A long-term goal of the program is to identify CBOs that can help, formally and informally, prevent families from returning to the CW system.

Participants said prior to this new program, shared case planning was more regulatory focused and informal, with people “going down the hall” to discuss cases. One participant stated that there is an “art to sharing client information” so that it is sufficient, but “not too sensitive”. Confidential documents need a signed release before they can be shared, so the primary case manager finds out who is involved on the case and shares the appropriate information as needed to best serve the client. A participant said they see case planning as “advocacy planning,” tailored to each family’s individual needs. Because of BCDHHS’ integrated service delivery model, there are additional case-planning and decision-making groups in place besides just Child Welfare and TANF staff. There is the Integrated Case Management Committee, the Family resource teams, the Housing review panel, and the Community review team, according to participants.

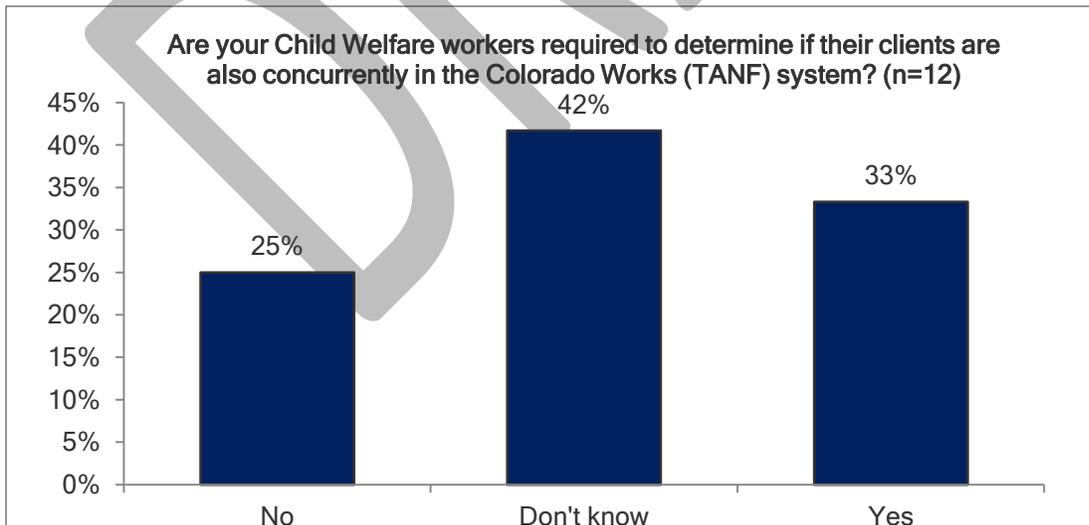
A majority of survey respondents (69%) reported that the county coordinates case planning between TANF and child welfare, while nearly one-quarter (23%) were unsure. Eight percent (8%) of survey respondents reported that case planning is not coordinated.

**Figure 7. Coordinated Case Planning**



Survey responses were mixed regarding whether child welfare workers are required to determine if clients are concurrently involved in TANF (Figure 8). A majority of participants (42%) were unsure whether child welfare staff are required to determine if clients are also in the TANF system, while approximately one-third (33%) reported that is a requirement; one-quarter (25%) of participants stated that they are not required to determine whether clients involved with child welfare are also concurrently involved with TANF.

**Figure 8. Identifying Dually Eligible Clients**



## 4.9 PROGRAMS AND SERVICES

Interview participants reported that Boulder County works collaboratively with its community-based partners to reach its vision of “healthy communities that are more self-sufficient, sustainable, and resilient”. Human Services, Health, and Housing programs and services have been integrated to provide access to those who need it via Boulder County’s “any door is the right door” philosophy.

Participants discussed the wide range of programs and services that are offered, in particular family and children services, housing, and financial assistance. Many participants noted that, given the recent economic downturn, nearly everyone in the community has been in need of County services. During the interviews, participants frequently discussed Boulder County’s key community-based programs and services:

- *Clinica* is a medical, behavioral health, and dental care provider for low-income and underserved people in Boulder, Broomfield, and Adams counties (Clinica, 2015). Clinica serves as a community health center and medial safety net who believes that “by keeping people well, they will be able to take care of themselves, support their families, stay in school, be employed, and be active in their communities” (Clinica, 2015).
- *IMPACT* is a multi-agency partnership comprised all public agencies in Boulder County that serve high-risk children, youth, and families, including child welfare and juvenile justice placements. IMPACT is part of a statewide initiative that supports a collaborative management model (i.e., House Bill 1451). IMPACT works to enable children and families to remain together and in their communities (CDHS, 2015). The goals of IMPACT are to:
  - Increased integration of services across partner agencies;
  - Improved service access for clients;
  - Serving children, youth, and families at the least restrictive levels of care;
  - Reducing duplication across systems and filling gaps in services to best meet the needs of families and the community.
- *Sister Carmen Community Center* is a Family Resource Center that provides comprehensive individual and family services (Sister Carmen, 2015). The organization utilizes a “strengths-based approach in working with participants, recognizing that everyone has a collection of strengths upon which to build”. The Center’s main programs relate to children’s services such as parenting education and child care assistance; nutrition and healthy living, which includes a food bank; and individual and family advocacy, which includes a wide ranges of services such as housing stabilization, financial assistance, job search and career coaching, legal counseling, and referrals to other agencies (Sister Carmen, 2015).
- *OUR Center* is a comprehensive basic needs service provider that helps people “move toward self-sufficiency by unifying community resources”. The OUR Center is primarily a homelessness prevention program which also provides transitional housing and

emergency housing assistance. Staff from the OUR Center work closely with Boulder County child welfare and TANF staff on shared cases.

In addition, a participant talked about working with the State through committees over the last couple of years to reduce barriers to more coordinated work at the county level. Currently, Boulder County is undertaking a pilot project and representing Colorado in an effort to inform the Fed on a best practice model, focusing on TANF eligibility and case management as it relates to job readiness and self-sufficiency. The current TANF program is not designed to help people become employed, so “counties really across the nation have tried to manipulate the TANF program” so it can help people get employed, according to the participant. Boulder is conducting a one-year pilot program called Career Pathways to find a better model by moving away from the Federal work participation rate number and focusing on individual client needs at the time. Boulder received a small grant for \$180,000 to develop this program and staff are working on “fine tuning” and figuring out appropriate data measures for client progress.

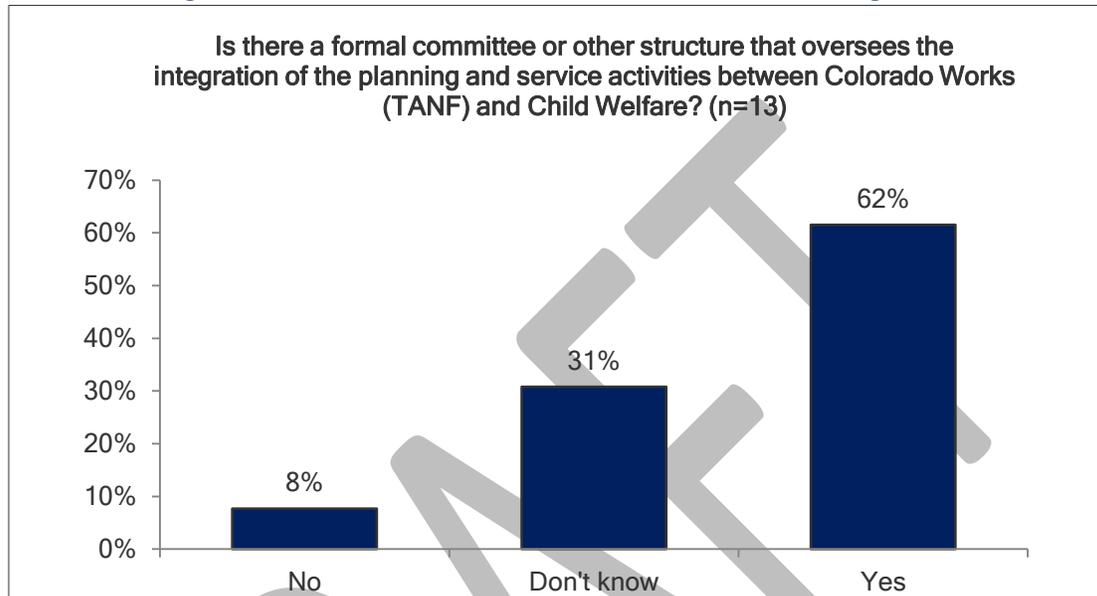
#### **4.10 COMMITTEES OR WORK GROUPS**

Participants reported several committees and workgroups in place at BCDHHS, as part of the overall integration effort between divisions. The Integrated Case Management Committee (ICMC) is the overarching committee mentioned most often by participants, designed to help staff to “speak the same language.” A participant said ICMC is made up of the Coordinated Case Management Committee, the Shared Information and Training Committee, and a Steering Committee. At the Steering Committee level, there are monthly meetings with all divisions represented, to work through “big decisions.” The Steering Committee is comprised of 20 members and co-chaired by one of the division directors, to facilitate discussing barriers and making data informed decisions. Participants also spoke of multiple subcommittees that meet monthly or more often if needed, with different staff across the division (supervisors, managers, case workers, intake workers, etc.), tasked with creating a work plan and carrying out the “nuts and bolts of it.” In addition, there is a Housing panel that meets biweekly, a Committee for research and policy around best practices, a Services integration team that started in 2009, and a data-specific subcommittee called “Team Awesome.”

Overall, there are numerous committees and leadership teams at BCDHHS to oversee integration. While the committees are not exclusively focused on Child Welfare and TANF, participants argued that both agencies are well-represented, in addition to Housing and the other divisions. Some participants noted that while staff from various levels come together (supervisors, case managers, etc.), there is some room for improvement for Child Welfare staff to learn more about TANF and decrease reliance on TANF workers “to know and tell” them about current services and benefits.

Based on the survey results, more than half (62%) of participants reported that there is a formal committee that oversees the integration of TANF and child welfare service activities while nearly one-third (31%) were unsure (Figure 9).

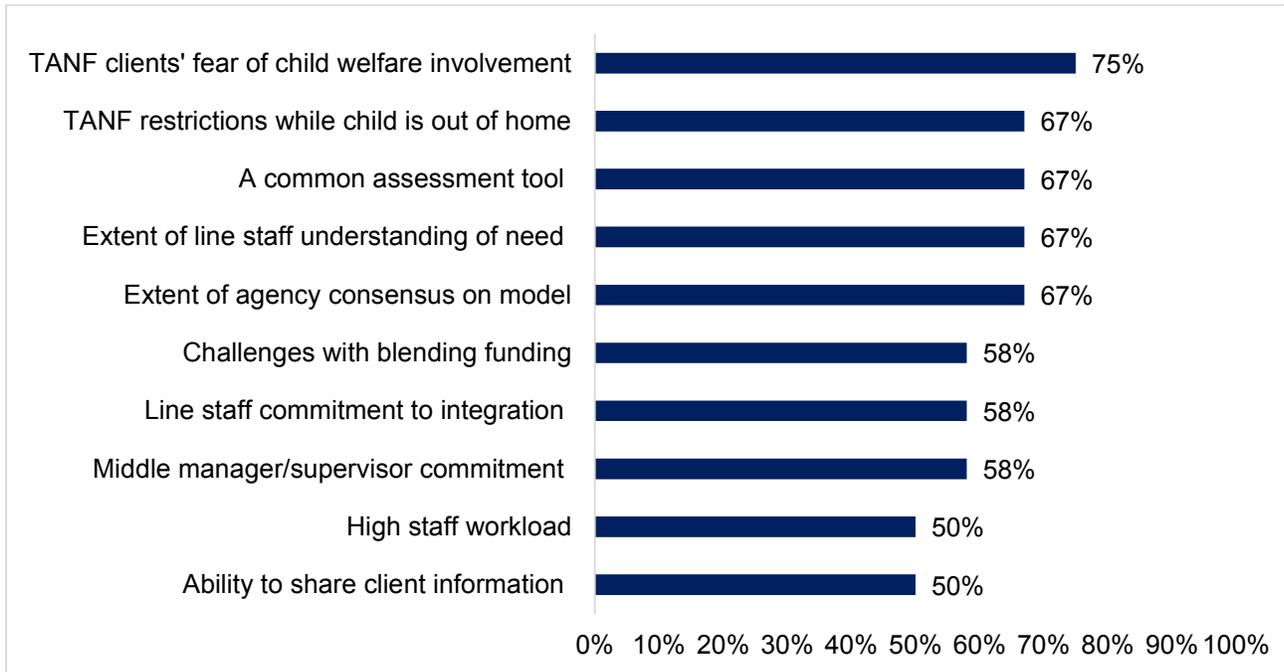
**Figure 9. Formal Committee or Structure to Oversee Integration**



#### **4.11 PRIMARY BARRIERS TO INTEGRATION**

Interviewees shared a variety of barriers to integration or collaboration between TANF and Child Welfare (Section 5.2). During the site visit, all participants discussed that since the merger in 2009, barriers to integration have lessened over time. Figure 10 presents the top 10 barriers to integration that were ranked as “moderate” to “substantial” by survey respondents. Based on the survey, participants reported that TANF clients’ fear of potential child welfare involvement, TANF restrictions on the family while the child is out of the home, lack of a common assessment tool across TANF and child welfare, extent of line staff understanding of the need for integrated services, and extent of agency consensus on the appropriate integration model, are the primary barriers to integration between TANF and Child Welfare. In addition, other barriers to integration include challenges with blending funding and lack of staff commitment to integration at the supervisor and line staff levels. Interview participants also discussed that high staff workloads and challenges with sharing information about dual-system clients are other barriers.

**Figure 10. Top 10 Barriers to Integration Between Child Welfare and TANF (n=13)**



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## 5. DISCUSSION

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### 5.1 SUMMARY OF KEY FINDINGS

Based on what was learned during the site visit, it is evident that BCDHHS and its community-based partners have forged a strong culture of collaboration and integration—in spite of challenges such as natural disasters, the economic downturn, and increasing demand for services. Interviewees discussed the many ways in which BCDHHS has worked to strategically position its integrated programs and services to assist those in need living in the community. Presented below is a summary of the challenges, facilitators, lessons learned, and recommendations shared by interviewees.

### 5.2 CHALLENGES

The key barriers to integration as reported by participants include:

- *Conflicting regulations and eligibility criteria for funding sources.* Many participants discussed challenges related to the often stringent—and sometimes competing—regulations and rules, funding streams, and reporting requirements (e.g. IV-E waiver), which can “undermine or duplicate” how service models are designed and delivered at the local level. Some participants also reported that the funding for some programs can have differing eligibility criteria (i.e. how it can be used and for which population), therefore it is difficult to braid funding sources across agencies. Similarly, grant funds cannot be blended. Also, because the County has broader discretion in how they provide TANF funds to eligible clients, there can be variation in the way funds are used.
- *Limited time.* Some participants shared that client-facing staff may feel pressure to complete existing tasks within the expected timelines and as a result may feel that they have insufficient time to “do one more thing”.
- *Legacy of competing program goals and timelines.* A few participants discussed that historically the various BCDHHS divisions operated more as “silos” than as an integrated agency. As a result, there is still a legacy of competing program goals and timelines. Additionally, a few participants noted that there are “cultural differences” between divisions however they reported that this has continued to diminish over time.
- *Lack of incentive for efforts around prevention and improvement.* Programs that focus on prevention and/or achieve intended goals and outcomes are not incentivized in terms of federal and/or state funding and may receive decreased funding as a result. One participant noted, “it is not an incentive when you lose money because you are doing well”.

## 5.3 FACILITATORS

Participants discussed several factors that currently help facilitate cross-division collaboration (listed below), as well as factors that could potentially increase integration in the future (Section 5.5).

- *Shared vision and mission.* Participants agreed that the organizational merger in 2009 positioned the County to provide integrated services. Many participants reported that “it’s an expectation” to work collaboratively that this approach has become “the new norm”. Some participants specifically cited the benefits of the generative model and reported that stakeholders are “like-minded” in terms of the safety net approach. A few participants discussed that it is evident that their “efforts have proven successful”.
- *Leadership commitment.* All participants noted that County leadership are highly “committed” to which has been “instrumental” to providing seamless and high quality services to those who need it. Overall, participants recognized that collaboration is “the right thing to do” for families and that leadership “sets the tone” through their modeling of this approach.
- *Communication and transparency.* Many participants discussed that the County’s transparent approach and “communication, communication, communication” keeps the dialogue open and helps staff “stay engaged”. Participants reported that regular meetings are very helpful to ensure that staff are “hearing the same thing at the same time”.
- *Strong community support and partnerships.* Every interview participant cited the strong and long-standing relationships with county and community-based partners as a key facilitator to integration.
- *Data-driven approach.* Many participants discussed the importance of the County’s “data driven” approach in assessing performance and making informed decisions.

## 5.4 LESSONS LEARNED

During the site visit interviews, participants shared the following lessons learned regarding collaborative efforts between child welfare and TANF:

- It is best to “build trust over time” which is supported when leadership recognizes that staff from all divisions offer their depth of experience and “value to give”.
- Integration has to be both “bottom, up” and “top, down” and led by “champions at all levels” in order to be successful.
- “Collaboration can sometimes be hard” but “it’s the right thing to do for families”.
- Participants “feel like they are moving in the right direction” and they recognize that “there is always room to improve”.
- Prevention “can’t be done without local support” (e.g. community agencies, schools, courts).

- There are “many opportunities to focus downstream” on entry points into County programs and services, e.g. housing, prenatal care, Reach Out and Reach program, etc.
- Participants stated that they “feel honored and excited about the work we do” which is why they “keep coming back to work”.
- The universal release form “gives the green light” for staff to initiate a conversation about dual-system clients.

## 5.5 INTERVIEWEE RECOMMENDATIONS

It is important to note that at this time, it is unclear if service integration between TANF and child welfare affects child maltreatment outcomes. This is a question that will be addressed in the cross-site report that will be completed in 2016 (Section 2.4). Although the goal of this study is not to recommend any particular policies or practices, findings from the site visit may be useful for disseminating promising integration policies and practices to other states and counties.

During the site visit, there was broad agreement from all interview participants that BCDHHS is “heading in the right direction” regarding its integrated service delivery system. Many participants reported that since the merger, the organization has already achieved many of its objectives and now needs to continue to promote and implement its strategies.

Listed below is a summary of interviewee recommendations regarding integration between TANF and child welfare:

- *Continue to share vision and mission.* Many participants reported the senior leadership should continue to share BCDHHS goals and priorities across staff at all levels. Some participants suggested that it may be helpful for leadership to link strategies to priorities at the client-facing staff level.
- *Continue to support staff development.* Some participants mentioned that it may be helpful to provide additional cross-training opportunities, particularly at the client-facing staff level (i.e., case managers). Training topics that participants suggested would be particularly beneficial include a more regular overview of basic program information (e.g., TANF eligibility, mandatory reporting). Also, several interview participants suggested that case managers may find it helpful if cross-trainings presented example case management scenarios that staff from child welfare, TANF, and other key programs could problem-solve together and share tips for case management.
- *Develop additional opportunities for client-facing staff to learn about each other.* Many participants reported that because case managers are typically focused primarily on day-to-day activities, they may lack sufficient opportunities to get to know their colleagues that work on shared cases (e.g. TANF, child welfare). Specific recommendations included:
  - Formal meetings during which staff can develop and strengthen relationships through joint problem-solving exercises;
  - Informal “meet and greet” events and lunch gatherings;

- Communications to showcase program successes and lessons learned through in-person events or through other channels such as newsletters.
- *Continue to maximize federal, state, and local funding.* Nearly all participants discussed the need for County leadership to continue to collaborate around funding streams to pool resources to serve clients. A few participants discussed the importance of working with legislators and other stakeholders to better coordinate programs/funding sources (e.g. TANF, food stamps, Medicaid) to help clients avoid encountering the “cliff effect” (i.e. when a client near the poverty line starts to earn more money and therefore loses benefits and is in effect penalized for working).

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# Boulder County Housing & Human Services

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## Financial Report – June 30, 2015

The accompanying financials reflect preliminary Human Services actuals for County calendar year through April 2015 (Appendices A through E), State fiscal year – including allocations to actuals analysis – ten months through the SFY14-15 (Appendices F and G), and special CDBG-DR reporting on Round 1 programming beginning October 2014 with actuals through April 2015 (Appendix H). This month's report includes updates & discussion on the following:

1. Early projections for SFY14-15 closeout
2. General TANF Update
3. Contract processing statistics
4. IMPACT transition update
5. State General Fund projections
6. Housing Update

### **1. Early projections for SFY14-15 closeout**

With the State's June 30<sup>th</sup> fiscal year-end approaching, our spending projections start to solidify and The Department can more readily identify and implement strategic adjustments to our year-end spending and allocations of expenditures among funding sources.

With ten months of final expenditures on our major State allocations available, the Department is projecting favorable closeout outcomes – **with likely 100% surplus distribution coverage – in Child Care, Child Welfare, Core Services and Adult Protective Services (APS) client services.** Based on current projections, this would equate to receiving the Federal/State reimbursement portions of approximately \$1.275M in over-expended allocations.

- Child Welfare - \$644,000 over allocation. **100% covered**
- Child Care - \$567,000 over allocation **100% covered**

For County Administration, which also includes the administrative portion of APS, we expect a pass-through rate (county pass-through funds are additional funding available to overspent counties after the County Admin surplus distribution process) **in the 40% range.**

- County Admin \$3,140,000 over allocation **40% covered**

TANF differs from the other major allocations in that there is not opportunity of surplus distribution from collective county underspend. Instead, underspent allocation typically increases a county's TANF reserve balance, and this reserve balance, if any, can be utilized to fund future year's TANF, Title XX (Child Welfare and Core) and Child Care overage. The Department will be utilizing fund balance to cover the TANF over expenditure.

- TANF \$964,000 over allocation **Covered with Fund Balance**

It should be noted that Boulder County did have the opportunity to purchase a portion of two other Counties' TANF allocations in early June. Towards the end of each fiscal year, Counties who are underspending their TANF allocation and have reached their TANF cap have the option of "selling" a portion of their current year allocation for the MOE amount of the respective allocation. In short a county can purchase a dollar of allocation for about 13 cents for every dollar. **In total Boulder County purchased \$95,000 in allocation in exchange for taking on \$12,400 in county share.**

<b>Table 1 – 2015 Statewide TANF Transfers</b>	
<b>Transfer description</b>	<b>Amount</b>
1.) Baca to Prowers	\$43,000
2.) Las Animas to Prowers	\$100,000
<b>3.) Douglas to Boulder</b>	<b>\$75,000</b>
4.) Bent to Prowers	\$50,000
5.) Logan to Park	\$100,000
6.) Alamosa to Huerfano	\$40,000
7.) Fremont to Huerfano	\$60,000
8.) Fremont to Clear creek	\$30,000
<b>9.) Fremont to Boulder</b>	<b>\$20,000</b>
10.) Alamosa to Delta	\$49,000
11.) Archuleta to Delta	\$20,000
12.) Jackson to Clear Creek	\$30,000

## **2. General TANF Update**

Below are listed a number of risks and opportunities related to the TANF funding received by Colorado. Almost all of the TANF funds received by State are allocated to counties and therefore the items below are of direct relevance to Boulder County.

- **Risk:** Colorado received \$13.6 million in contingency grants for FFY 2015. These funds are unpredictable and cannot be relied upon. If Colorado does not qualify for contingency funds or they are repurposed, the long term reserve will be insolvent in 4 years.
- **Opportunity:** Employment Focused Funding - \$2 million

These dollars come out of the Colorado Works long term reserve and were awarded to 8 counties **(including Boulder County, \$120,000)** and a Northeast consortium of counties that met the eligibility criteria approved by the WAC last fall. CDHS tracks the spending of these dollars with special codes to document their use on employment activities.

As of April 2015, only half of the \$2 million statewide had been spent. One reason for the underspending at this point in time was because some counties were starting new initiatives and it took longer than expected to secure contracts and get up and running.

The Works Allocation Committee (WAC) decided that unspent funds should continue to be available to the counties as they were awarded. In other words, the WAC chose not to reallocate underspent Employment Focused Funding and recognized that, in some cases, underspent funds might just flow back into the recipient county's TANF reserve. The WAC also encouraged counties that do not spend the Employment Focused Funding in the current year to use the funds for the same purpose in SFY 2015-16.

The WAC also decided that for SFY 2015-2016, the grant approach should be used again to determine which counties should receive this year's \$2 million in employment focused funding. The WAC asked that an Employment Focused Funding (EFF) working group meet to refine the criteria that should be used for the SFY 2015-2016 grant cycle. This group will also review applications for funding. In both cases, the working group will forward recommendations to the WAC for their consideration and action.

### **3. Contract processing statistics**

The Department's tracking of contracting statistics that began in July 2014 has provided not only concrete data on a multi-step and time-critical process, but has also helped the organization to identify and improve upon key milestone dates, such as average number of business days for a contract to complete the routing process.

Through a combination of technological improvements, **such as greater participation in the use of DocuSign, and an increased level of trained direct management of our own internal contracting process**, the "days to route" turnaround statistic for May was 4 days less than the eleven month average of 15.2 days.

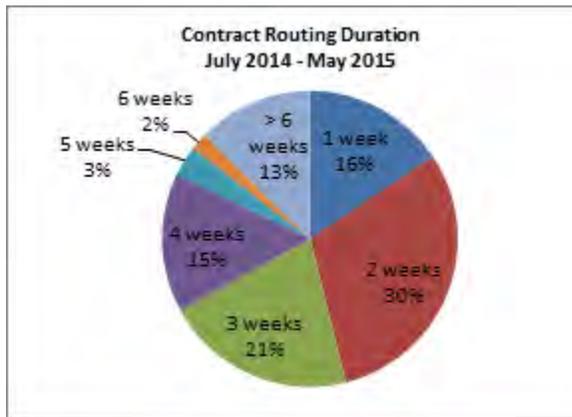
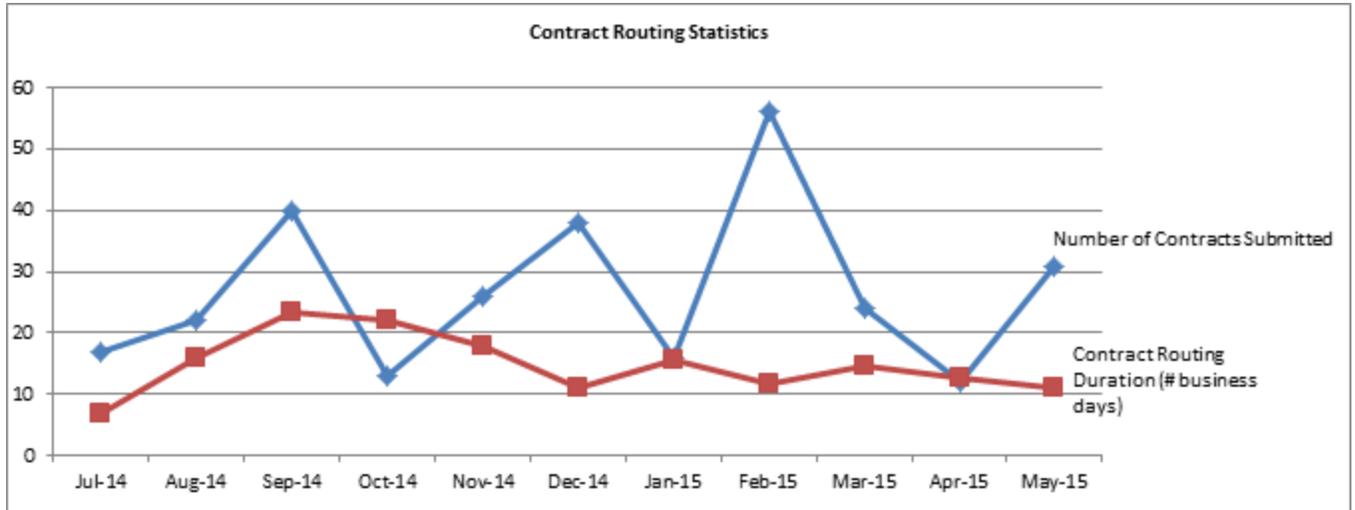
The following table and graphs provide more details on contracting data points and trends through May 2015.

### Monthly Contract Stats

Status	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Total
Contracts Submitted	17	22	40	13	26	38	16	56	24	12	31	295
Contracts Executed	3	12	31	25	17	36	31	46	32	17	19	269
< \$25K	0	6	18	19	10	13	14	8	9	9	5	111
≥\$25K	3	6	13	6	7	23	17	38	23	8	14	158
Contracts Cancelled	0	0	0	9	0	0	0	0	1	0	1	11
Average Days to Route (Business Days)	6.7	15.8	23.4	22.2	17.9	11.0	15.5	11.6	14.6	12.6	11.2	15.2
Min Days	1	10	6	7	3	2	2	1	3	1	2	1
Max Days	13	20	53	61	61	45	66	37	35	103	36	103
Ave Days (<\$25K)	-	17.5	27.4	20.8	12.0	13.2	18.8	16.8	10.6	18.0	10.4	17.8
Ave Days (≥\$25K)	6.7	14.0	17.9	26.7	26.4	9.8	12.8	10.6	16.2	6.5	11.4	13.3
# executed in ≤10 business days	2	0	8	3	9	22	13	26	14	15	11	123
# executed in ≤15 business days	3	4	12	14	12	30	19	39	19	15	13	180
% of contracts executed in ≤10 business days	67%	0%	26%	12%	53%	61%	42%	57%	44%	88%	58%	46%
% of contracts executed in ≤15 business days	100%	33%	39%	56%	71%	83%	61%	85%	59%	88%	68%	67%

\*\*

\*\* 4 IMPACT contracts were executed >15 days as they were held until the IMPACT restructuring MOU was signed by the BOCC.



#### 4. IMPACT transition update

The IMPACT team formally came on board June 26<sup>th</sup>, with eleven staff moving under the Fund 012 umbrella.

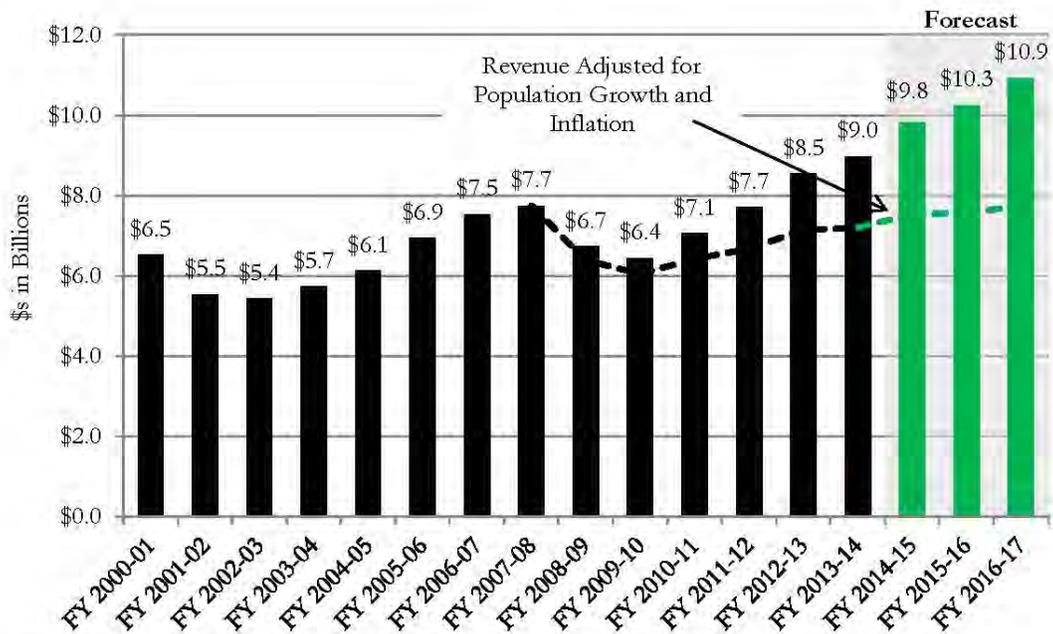
- The 2015 budget supplemental request was approved at \$1,189,915 and it represents the remaining six months of 2015 personnel expense of \$380,500 and operating expense of \$809,915, all of which are funded by IMPACT grant revenues.
- Mental Health Partners will transfer an estimated \$1.1 million in IMPACT fund balance to fund 012 in mid-July. These funds will be managed in Fund 012, but will be segregated as “restricted” within Fund 012 fund balance.

These amounts that had been managed by Mental Health Partners up until this mid-year transition will be budgeted in entirety in the 2016 budget in a new IMPACT-dedicated cost center 4590 at approximately \$2.3M. The balance of IMPACT’s approximate \$3.1M budget – so about \$800k – is currently contained in Fund 017. There would be both efficiencies (including consolidation of all funds under the authority of the IMPACT Board) as well as possible drawbacks to bringing the Justice Assistance Grant and SB 94 funds in from Fund 017 to Fund 012. As a result, the Department is working with Boulder County Finance and the Budget Office to explore the best path forward on this issue.

### 5. State General Fund projections

On June 19th, the State released the quarterly revenue projects for the state general fund. The state general fund levels have a direct relationship to the level of the allocations for the human services programs.

The table below prepared by the Governor’s budget office shows specific general fund revenue data and projections through 2016-17.



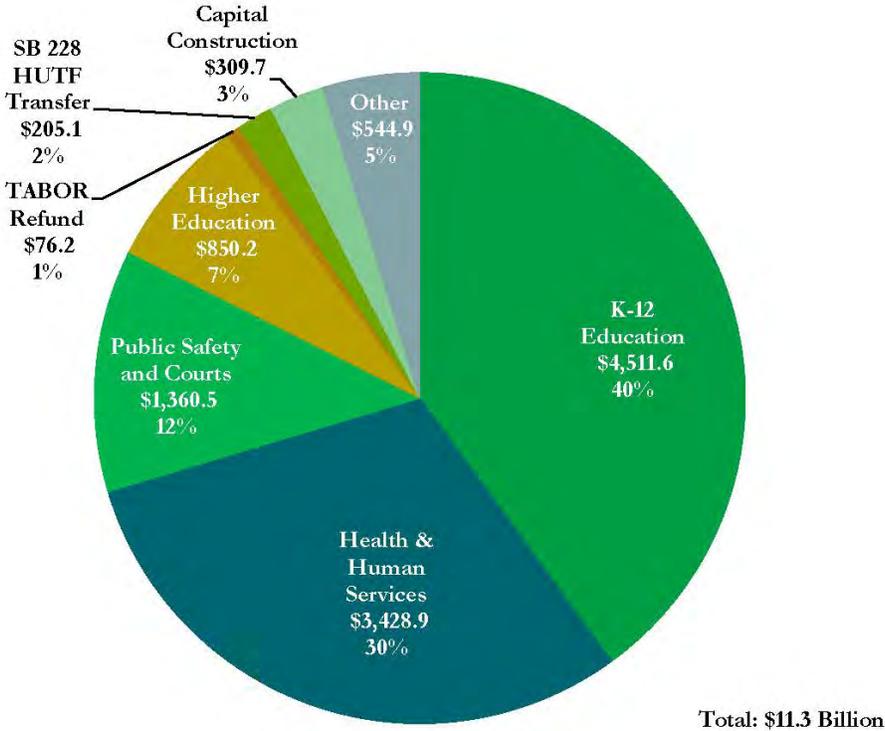
Source: Office of the State Controller and OSPB

- After a strong gain of 9.3 percent in FY 2014-15 from the state’s solid economic expansion, General Fund revenue growth will moderate in FY 2015-16 with a 4.5 percent increase. The slower growth is due in part to the contraction in the oil and gas industry as well as less growth in capital gains income.
- Under the June forecast, the State’s General Fund reserve is projected to be \$35.6 million above its required amount for FY 2014-15. For FY 2015-16, the

reserve is projected to be \$69.0 million below its required amount. This shortfall is mostly due to projections for full transfers to transportation and capital construction under SB 09-228.

- TABOR revenue is projected to exceed the Referendum C cap by \$190.4 million in FY 2014-15, \$76.2 million in FY 2015-16, and \$385.2 million in FY 2016-17, meaning that a refund to taxpayers will occur for each of those years under this forecast, unless voters allow the State to retain the revenue.
- Under this forecast and current law, in FY 2014-15, revenue above the Referendum C cap will be refunded through the State Earned Income Tax Credit to qualified taxpayers and the sales tax refund to all taxpayers. The sales tax refund is projected to average \$33 per taxpayer.
- In FY 2015-16, revenue above the Referendum C cap will be refunded through the **sales tax refund**.
- In FY 2016-17, the refund will occur through a **temporary income tax rate reduction and the sales tax refund**.

The chart below shows the allocation of General Fund and State Education Fund spending for FY 2015-16 by major department or program area.



## 6. Housing Update

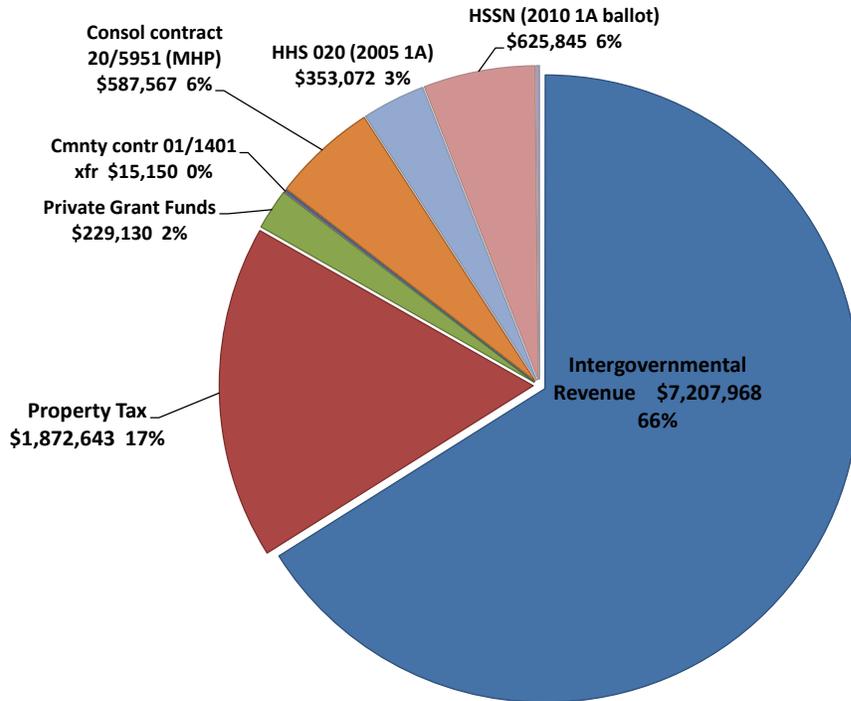
- Audit Update – Discussion
  - Aspinwall and Josephine Commons Audits Complete.
  - BCHA Audit being issued the week of June 29<sup>th</sup>.
  
- Housing Financial Statements - Attached are the May 2015 financial statements for the Housing Authority. The statements are for your reference and will not necessarily be discussed this meeting.

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the June 30, 2015 BOCC Meeting**

Appendix

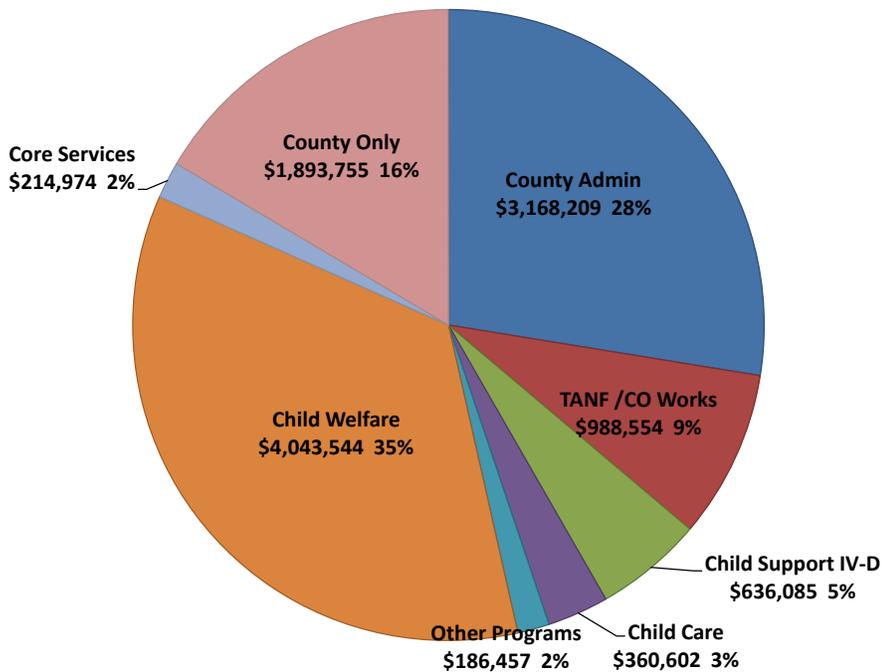
- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Four Months Ending April 2015  
Total YTD 2015 Sources = \$10,871,839**



Negative interest revenue of (\$19,535) is not reflected in chart but is included in the total.

**Human Services: Uses of Funds  
For Four Months Ending April 2015  
Total YTD 2015 Uses = \$11,492,179**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For Four Months Ending April 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015</b> (prelim as of 6-9-15) <span style="float:right"><b>\$ 12,678,639</b></span>									
	Current 2015 Budget	(A) YTD Actuals 4/30/2015	% Reported <b>33%</b> Thru Year	(B) Encumbered 4/30/2015	(A) + (B) Actuals+Encum 4/30/2015	% Rptd + Encmb <b>33%</b> Thru Year	Remaining / Unenc budg @ 4/30/2015	(C) YTD Budget at 4/30/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 7,207,968	29.7%	n/a	\$ 7,207,968	29.7%	n/a	\$ 8,101,051	\$ 893,083
Property Tax	6,274,838	\$ 1,872,643	29.8%	n/a	1,872,643	29.8%	n/a	2,091,613	218,970
Private Grant Funds	1,195,013	\$ 229,130	n/a	n/a	229,130	n/a	n/a	398,338	169,208
Consolidated contract 01/1401 transfer	3,106,952	\$ 15,150	0.5%	n/a	15,150	n/a	n/a	1,035,651	1,020,501
Consolidated contract 01/1405 transfer	3,073,077	\$ -	0.0%	n/a	-	n/a	n/a	1,024,359	1,024,359
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 587,567	29.2%	n/a	587,567	n/a	n/a	670,763	83,196
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 353,072	25.0%	n/a	353,072	25.0%	n/a	470,762	117,691
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 625,845	12.1%	n/a	625,845	12.1%	n/a	1,717,217	1,091,372
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	1,468,729	1,468,729
Interest Income Investments	-	\$ (19,535)	n/a	n/a	(19,535)	n/a	n/a	-	19,535
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$10,871,839</b>	<b>21.3%</b>		<b>\$ 10,871,839</b>	<b>21.3%</b>		<b>\$ 16,978,482</b>	<b>\$ 6,106,643</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 3,168,209	33.8%	\$ 246,263	\$ 3,414,472	36.4%	\$ 5,960,461	\$ 3,124,978	\$ (43,231)
TANF/CO Works	7,488,792	988,554	13.2%	1,493,798	2,482,352	33.1%	5,006,440	2,496,264	1,507,710
Child Support IV-D	1,987,419	636,085	32.0%	55,678	691,763	34.8%	1,295,656	662,473	26,388
Child Care	2,337,139	360,602	15.4%	24,063	384,665	16.5%	1,952,474	779,046	418,444
LEAP	151,604	60,294	39.8%	-	60,294	39.8%	91,310	50,535	(9,760)
Child Welfare	12,383,563	4,043,544	32.7%	486,798	4,530,343	36.6%	7,853,220	4,127,854	84,310
Old Age Pension Admin	75,016	57,372	76.5%	-	57,372	76.5%	17,644	25,005	(32,367)
Core Services	769,376	214,974	27.9%	-	214,974	27.9%	554,402	256,459	41,485
ILA/Chafee	113,495	31,595	27.8%	-	31,595	27.8%	81,900	37,832	6,237
PSSF (actuals include match; budget does not)	140,629	37,195	26.4%	-	37,195	26.4%	103,434	46,876	9,681
IMPACT	68,000	-	0.0%	-	-	0.0%	68,000	22,667	22,667
County Only and Grant Funding	16,045,480	1,893,755	11.8%	6,115,682	8,009,437	49.9%	8,036,043	5,348,493	3,454,739
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 11,492,179</b>	<b>22.6%</b>	<b>\$ 8,422,282</b>	<b>\$ 23,328,933</b>	<b>45.8%</b>	<b>\$ 31,020,985</b>	<b>\$ 16,978,482</b>	<b>\$ 5,486,303</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>		<b>\$ (620,340)</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>		<b>\$ 12,058,299</b>							
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of	4/30/2015		Year-to-date as of	4/30/2015		Year-to-date as of	4/30/2015	
Colorado Works Block	\$330,062		Low Energy Assistance Program	\$ 1,149,660		Food Assistance Benefits	\$ 7,878,204		
Child Care Block	1,067,476		Aid To Needy Disabled	150,090		Other Programs	-		
Child Welfare Block	1,024,845		Home Care Allowance	73,857		Medicaid Benefits	66,590,103		
Core Services Block	560,724		Old Age Pension	1,380,434					
						Total Fed/State Portion of EBT/EFT (E)	80,205,455		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$91,697,634</b>		

**Boulder County Human Services**  
**Supplemental Analyses on Fund 012 Balance and TANF Reserves**  
**As of April 2015** (Preliminary as of IFAS report date)

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Four Months Ending April 2015**

<b>Unreserved Fund Balance at January 1, 2015</b> (preliminary at 6/9/15)	<b>\$ (12,678,639)</b>
<b>Expenditures in excess of revenues, 1/1/15 to 4/30/15</b>	620,340
<b>Unadjusted Point-in-time balance</b>	<u>(12,058,299)</u>
<b>Adjustments</b>	
Prorated property tax budget in excess of receipts for four months to April 2015	(218,970)
HS Fund 01 1401/1405 - HS Cmnty Contract expenditures in excess of revenue as of April 2015	15,150
HS Fund 20/5951 - MHP contract revenue in excess of invoiced expense as of April 2015	587,567
HSSN expenditures incurred, revenue not recorded: February and April invoices	(842,280)
HHS Fund 020 1A (2005) revenues earned in excess of recorded as of April	<u>(117,691)</u>
<b>Preliminary Adjusted Unreserved Fund Balance through April 2015</b>	<b><u>\$ (12,634,522)</u></b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of April 2015</b> (see note 1)	<b><u>\$ 44,117</u></b>

**Note 1:** We anticipate that HU1 will make a one-time \$2,915,900 contribution from Fund 012 Fund Balance for the St. Vrain construction in 2015.

**II. TANF Expenditures and Reserves**

**SFY14-15: For Ten Months Ending April 2015**

	Historical Look at TANF allocation and expenditures			Historical Look at TANF Reserves	
	Allocation	Expenditures as of Apr	% Alloc	Reserve Balance	Reserve Cap
SFY14-15	5,061,094	<b>4,620,762</b>	91.3%	<b>1,076,094</b>	2,151,745
SFY13-14	5,379,362	4,942,785	91.9%	1,937,360	2,264,994
SFY12-13	5,662,486	4,254,043	75.1%	2,150,947	2,384,205
SFY11-12	5,960,512	3,914,760	65.7%	1,962,960	2,479,800
SFY10-11	6,199,501	3,882,506	62.6%	510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN)**  
**Comparison of Budget to Actuals**  
**For Four Months Ended April 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	YTD Actuals
<b>TSN Administration</b>	100,000	599	2,509	1,668	1,413	6,189
Omni Consulting	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>						
TBD	156,488	-	-	-	-	-
<b>Non-Profit Contracts</b>						
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	5,172	15,340
City of Boulder - child care resource & referral	35,000	-	-	-	4,671	4,671
City of Boulder - FRC	170,000	-	-	-	49,925	49,925
City of Longmont - parent education	70,203	-	-	-	-	-
Early Childhood Council	60,000	-	6,000	1,240	2,390	9,630
Mental Health Partners - community based	224,980	-	-	-	-	-
Mental Health Partners - prevention and intervention	12,723	-	-	-	-	-
Mental Health Partners - senior reach	175,020	-	-	-	30,627	30,627
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	14,568	45,116
<b>Emergency Services 2015</b>						
Boulder Outreach for Homeless Overflow	20,000	-	-	-	6,500	6,500
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	6,391	18,903
Bridge House	20,000	-	-	3,347	1,673	5,020
Emergency Family Assistance Association	75,000	-	-	-	21,495	21,495
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	7,137	19,494
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	5,717	24,395
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	6,301	18,789
<b>Other Programs</b>						
Emergency Hotel Vouchers	25,000	955	461	-	-	1,416
Heating Plus	178,100	46,575	22,052	20,826	10,560	100,013
Housing Choice Vouchers	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	-
Parents as Teachers	178,296	10,627	11,408	11,244	11,173	44,452
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	-	12,760
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	2,440,459	58,157	75,828	110,262	184,301	428,547
<b>Administrative Benefits Access</b>						
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	186,192	728,112
<b>Child Care</b>	500,000	42,814	48,995	50,632	162,836	305,277
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>534,741</b>	<b>1,468,124</b>

**Boulder County Human Services Community Contracts  
Comparison of Budget to Actuals  
January 1 - June 23, 2015**

Funding Source / Community Partner (Contractor)	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	YTD Actuals	Remaining Balance
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>									
Acorn School	25,000	-	-	-	16,837	-	8,163	25,000	-
Agape Family Services	10,000	-	-	-	6,900	-	-	6,900	3,100
Aspen Grove Community Preschool	10,000	-	1,750	750	-	762	-	3,262	6,738
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	3,399	21,527	23,793
Blue Sky Bridge	32,960	-	-	8,240	2,747	2,747	2,747	16,480	16,480
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	4,280	4,468	30,594	31,206
Boulder Day Nursery Association	37,080	-	-	-	-	14,832	-	14,832	22,248
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	-	5,400	9,600
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	-	3,250	6,750
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	16,664	-	66,656	133,344
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	-	88,356	118,644
Bridge House	20,000	-	-	4,616	3,116	1,558	1,558	10,849	9,151
Center For People With Disabilities	181,023	-	-	45,166	34,903	17,431	15,106	112,606	68,417
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	5,962	5,254	34,573	36,421
Children's House Preschool	12,500	-	-	3,750	1,250	1,250	1,250	7,500	5,000
Clinica Campesina	587,860	-	48,988	48,988	48,988	48,988	-	195,953	391,907
Community Food Share	74,160	-	7,416	16,896	33,000	16,848	-	74,160	-
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	13,993	102,616	83,958
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	6,166	6,311	38,467	41,533
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	8,793	60,925	64,075
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	858	2,146	3,004
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	20,390	44,922	30,078
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	1,216	4,555	5,445
Mother House	10,000	-	1,000	-	-	2,250	-	3,250	6,750
OUR Center	160,000	-	22,273	15,410	15,344	15,004	15,223	83,253	76,747
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	8,481	8,481	41,573	59,367
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	11,963	-	72,451	82,049
Salud Family Health Center	244,625	-	-	61,161	20,387	20,387	-	101,935	142,690
Sister Carmen Community Center	65,000	-	-	15,073	5,240	4,769	5,442	30,524	34,476
TLC Learning Center	50,000	-	-	7,500	5,000	7,500	-	20,000	30,000
Voices for Children	31,930	-	-	2,575	5,241	2,816	-	10,632	21,298
Wild Plum Center	63,036	-	-	12,607	12,607	6,304	-	31,518	31,518
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	12,073	78,981	80,669
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>									
Mental Health Partners	2,673,077	-	-	-	32,368	73,647	39,245	145,260	2,527,817
IMPACT transition	200,000	-	-	-	-	-	-	-	200,000
TBD	200,000	-	-	-	-	-	-	-	200,000
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>									
Mental Health Partners	2,012,289	-	-	-	-	-	-	-	2,012,289
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>411,250</b>	<b>353,807</b>	<b>173,971</b>	<b>1,590,908</b>	<b>6,616,560</b>

**Boulder County Human Services**  
**Comparison of Major State Allocations and County Expenditures**  
**SFY14-15: For Ten Months Ending April 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Apr 2015	Remaining Allocation as of Apr 2015	% Expended 83.3% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>	14,745,845	1,191,166	1,280,249	1,252,121	1,431,522	1,233,032	1,417,501	1,187,628	1,248,885	1,273,588	1,329,683	-	-	12,845,374	1,900,471	87.1%	(644,000)
Notes on SFY15 spending-to-allocation:	With 87.1% of its allocation spent 83.3% into SFY14-15, Child Welfare is projected to overspend its allocation by \$644k. This estimated overage is based on straight-line projection of ten months actuals with a small adjustment down for the October 2014 merit/bonus payment which was partially attributable to the prior State fiscal year. The State as a whole continues to underspend, with only 79.8% of total allocation spent through April. Straight-line proration of composite State spending yields a State fiscal year-end underspend of \$14.0M. This is down from \$16.9M in March, but still indicates a high potential for full coverage at closeout pending final two months' spending and distributions to CMP "savings" counties.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071	(64,120)	308,013	56,496	185,259			2,534,347			
Benefits and Support Services		172,425	158,008	150,560	214,418	164,540	268,011	169,718	272,123	338,787	177,827			2,086,415			
<b>Total Colorado Works / TANF</b>	5,061,094	234,901	496,313	548,690	505,968	387,706	1,003,081	105,598	580,136	395,283	363,085	-	-	4,620,762	440,332	91.3%	(964,000)
Notes on SFY15 spending-to-allocation:	At 91.3% spent with two months to go, CO Works is has a straight-line projected overspend of \$484k. However, the rate of spend is understated as actuals through April do not reflect four months (January to April) of WorkForce invoices averaging \$120k/month. Factoring these in, the adjusted straight-line projection is approximately \$964k, which is about \$100k less than our TANF reserve balance of \$1.076M.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		51,805	53,345	56,218	62,333	73,642	60,288	38,657	40,767	45,060	56,028			538,141			
Programs		386,195	298,299	240,252	331,089	271,755	236,396	264,178	270,594	267,632	370,180	-	-	2,936,569			
<b>Total CCAP, includes HB1317 funds</b>	3,602,583	438,000	351,643	296,470	393,422	345,397	296,683	302,835	311,361	312,692	426,208	-	-	3,474,710	127,873	96.5%	(567,000)
Notes on SFY15 spending-to-allocation:	At 96.5% spent and two months remaining in SFY15, we expect Child Care to overspend allocation by about \$567k, which is up from the projected year-end overage of \$462k in March. The State, at 71.7% spent, is projected to underspend by about \$11.9M. As such, we expect to get full coverage of our overspend at closeout.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468	60,451	62,950	66,734	69,226			708,576	(81,923)	113.1%	(224,000)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964	2,973	4,260	2,005	5,086			43,719	4,321	91.0%	(4,400)
<b>Total APS (these closeout separately)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	63,424	67,210	68,739	74,312	-	-	752,296			
Notes on SFY15 spending-to-allocation:	At 113.1% overspent ten months in, we're on pace to overspend APS Admin by about \$224k, which approximates our projected \$226k overage in March. Our County Admin allocation will be reduced by the amount of APS Admin overspend at closeout, effectively folding the APS Admin spending into this County Admin process. The 64 county composite of 84.4% is trending slightly over the 83.3% prorated pace. While our APS Client Benefits spending is also running over pace at 90.1%, the State is underspending this allocation at 56.6% through April. As Client Benefits allocation closes out across counties, it is very likely any overage - ours currently projected at \$4,400 - will be completely covered at closeout.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906	275,874	305,302	349,578	369,218			3,528,384	(1,237,961)	154.0%	(1,944,000)
HCPF Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329	92,389	104,484	119,220	124,527			1,205,041	(641,972)	214.0%	(883,000)
HCPF Enhanced	1,433,266	167,099	124,996	126,812	151,430	199,026	139,953	126,969	133,899	141,026	143,950			1,455,160	(21,894)	101.5%	(313,000)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	495,232	543,685	609,824	637,695	-	-	6,188,586	(1,901,828)	144.4%	(3,140,000)
Notes on SFY15 spending-to-allocation:	Boulder's rate of overspending the three County Administration allocations is tracking with that from the previous nine month projection. Ten months into SFY15: 1. Our CDHS County Admin overspend rate of 154.0% is more than 160% of the State composite spending of 96.6%. Our projected year-end overage is \$1.9M 2. Our regular Medicaid spending is at 214.0%. The composite State rate, at 101.7%, is less than half of our spend rate. Our projected year-end overage is \$883k. 3. Our enhanced Medicaid spending is at 101.5% of prorated allocation. Enhanced is the only County Admin allocation that State spending is trending under pace - at 73.3% - which should be beneficial at closeout.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,465	141,514	142,114	136,717	131,055	157,969			1,434,504	(17,231)		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099	43,255	43,592	44,906	43,714			433,256	232,247		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515	20,419	(5,904)	-	18,984			120,591	123,552		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054	396	4,470	5,930	2,170			24,261	3,384		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,606	201,182	206,185	178,874	181,891	222,837	-	-	2,012,612	341,952	85.5%	(61,000)
Notes on SFY15 spending-to-allocation:	As planned, Core is spending over prorated budget pace, at 85.5%. The composite State remains under pace at 80.1%. As with Child Welfare, there is good potential for complete coverage in year-end surplus distribution.																
Summary:	With two months remaining in SFY15, all six of the major programs are overspending their allocations through SFY14-15. We expect most, if not all, of the Child Welfare, Child Care, Core and APS Client Benefit over expenditures to be covered by surplus distribution funding at closeout. County Administrative overspend - including APS Administration overspend - will be partially covered by pass-through dollars. Focusing on the TANF overage, using TANF reserves would nearly deplete the reserve balance. Using, instead, Fund 012 balance is a good option to allow us to maintain a healthier reserve balance, which may be critical in the near upcoming years.																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY14-15: For Ten Months Ending April 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 19,637,219	\$ 19,637,219	\$ -
Old Age Pension	3,546,399	3,546,399	-
IV- D Child Support Enforcement Admin	1,828,596	1,096,360	732,236
Low-income Energy Assistance Program	1,706,921	1,706,921	-
Other Programs (non-major or non-allocated)	609,339	509,665	99,674
Aid to Needy Disabled	483,360	386,688	96,672
SSI-Home Care Allowance	95,946	91,149	4,797
Home Care Allowance	114,380	108,661	5,719
IV-B Promoting Safe and Stable Families	101,440	68,877	32,563
IV-E Independent Living	88,611	88,611	-
Automated Data Processing Pass-Through	996,520	328,850	667,670
Colorado Works / TANF Collections	(32,885)	(26,308)	(6,577)
Total State Incentives	-	109,465	(109,465)
Total Federal Incentives	-	36,699	(36,699)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(311,740)	(249,392)	(62,348)
Medicaid Collections	(7,197)	(7,197)	-
Other Local Sources/Expenditures	11,740,826	-	11,740,826
Integrated Care Management Incentive & Use of Excess Parental Fees	80,306	80,306	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 40,336,310</b>	<b>\$ 27,205,415</b>	<b>\$ 13,130,896</b>
Cost Allocation Plan (see note)	\$ 2,017,519	\$ 665,781	\$ 1,351,738

Summary: 83.3% through SFY14-15, Boulder County has spent \$40.3M on non-major and non-allocated programs and has received revenue of \$27.2M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002  
Comparison of Budget to Actuals  
October 2014 - April 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Apr 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	245,760	2,805	6,272	6,859	8,712	11,627	17,192	12,138	65,605	180,155
<b>CDBG-DR R1 Rehabilitation</b>	1,762,157	2,657	4,038	6,496	33,363	52,317	39,987	100,494	239,351	1,522,806
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	46,144	88,686	1,223,120
<b>Total</b>	<b>3,319,723</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>158,776</b>	<b>393,641</b>	<b>2,926,082</b>

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a July 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Boulder County Department of Housing & Human Services  
Human Services Board  
MONTHLY BOARD MEETING  
Tuesday, July 28, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) Call to order**
- 2) Business Operations and Systems Support (BOSS) Division Update—Jason McRoy, BOSS Division Director (2:10-2:40 p.m.)**
  - a) HHS Information Technology Roadmap and HHS Strategic priorities
  - b) HHS C-Stat Performance Management and Data Analytic Process
  - c) Client Engagement Portal Description and Update
- 3) Financial report—Will Kugel, DHHS Finance Division Director**
  - a) Review highlights of financials through May 2015
- 4) Upcoming Meeting and agenda items**
  - a) **Tuesday, August 25, 2015 at 2:00 p.m.**— Dickey Lee Hullinghorst Conference Room – 3rd Floor Boulder County Courthouse, Boulder, Colorado
    - i. Family and Children Services Division Update
      - a. Differential Response Update
      - b. Child Welfare Hotline Review
      - c. IV-E Waiver Implementation
  - b) **Tuesday, September 29, 2015 at 2:00 p.m.**— Dickey Lee Hullinghorst Conference Room – 3rd Floor Boulder County Courthouse, Boulder, Colorado
    - i. Case Management & Community Outreach Division Update
- 5) Matters from members of the Board**
- 6) Matters from members of the Public\*\***
- 7) Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes. (This will occur at the end of the BCHA meeting).**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Executed Grants and Contracts:**

**Human Services Executed Contracts  
May 18, 2015 - July 19, 2015**

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
5/18/15	Boulder County District Attorney	IMPACT: Support to IMPACT partnership	35,379.00
5/19/15	Colorado Dept of Health Care Policy and Financing (HCPF)	Revenue: Healthy Communities Grant Agreement	120,000.00
5/26/15	Mental Health Partners	Contract Amendment to add ARC services.	131,951.65
5/27/15	Boulder County District Attorney	IMPACT: Provide Center for Prevention and Restorative Justice services in order to further the IMPACT goals of expanding diversion of youth from the juvenile justice system and reducing recidivism.	100,800.00
5/28/15	Alida Fischer, LCSW	IMPACT: Provide therapeutic services to sexually offending youth and their families to prevent reoffending, promote accountability and skill-building, and reduce recidivism.	72,000.00
5/28/15	Behavioral Treatment Services (dba Center for Change)	IMPACT: Provide Cognitive Behavioral Treatment services to reduce recidivism, improve community safety, and prevent commitment to the Division of Youth Corrections (DYC).	62,796.00
5/28/15	Dreamcatcher Direct Instruction Centers	IMPACT: Provide individual educational testing and instruction to improve academic levels of achievement for SB94-eligible youth.	34,000.00
5/28/15	IMPACT	IMPACT Restructuring MOU	-
5/29/15	Laurie Fowler Beckel	IMPACT: Wraparound coaching services	6,200.00

5/31/15	BVSD	IMPACT: Provide mediation services to truant youths and their families to develop a plan for improved school attendance.	13,380.00
6/4/15	Colorado Dept of Human Services (CDHS)	Revenue: Colorado Infant Toddler Quality and Availability Program (ITQA) Grant Agreement	68,800.00
6/4/15	Colorado Dept of Youth Corrections (DYC)	IMPACT: Oversee the delivery of services to Boulder County youth committed to DYC or in detention, and to provide services that preserve the safety and security of the community through effective supervision of these youth.	1,282,142.00
6/4/15	Office of the State Public Defender	IMPACT: attorney services for JITC hearings and staffings	35,928.00
6/4/15	Savio House	Contract Amendment for community-based services: increase contract total & extend to 7/31/15	150,000.00
6/8/15	Boulder County Public Health	Vital records / birth certificates	-
6/11/15	Bridge House	Fee waivers for identification (Colorado IDs and Birth Certificates) for Bridge House clients	-
6/12/15	Mental Health Partners	Peer Support Specialist for participants in the FITC program	24,999.00
6/17/15	Clutter Truckers	Adult Protection Contract - clutter removal from client homes.	10,000.00 *
6/18/15	Sweetwine Consulting	Supervised visitation for children in foster care	4,999.00 *
6/19/15	OUR Center	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
6/19/15	RiteCorp	Bug Fumigation for APS Clients	10,000.00 *
6/19/15	TLC Learning Center	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
6/25/15	State of Colorado Judicial Dept / 20th Judicial District Probation Dept	IMPACT: integrate accurate use of the CJRA and a structured case planning process to ensure juveniles on probation are appropriately matched to services.	113,572.00
6/26/15	KinderCare Learning Center	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
6/29/15	Boulder Day Nursery Association	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
6/29/15	Colorado Department of Human Services	Revenue: Colorado Community Response (CCR) - Option Letter #2	150,000.00
6/29/15	Intervention, Inc.	Substance Abuse Monitoring	20,000.00 *
6/29/15	Rocky Mountain Offender Management Systems, LLC (RMOMS)	Substance Abuse Monitoring	20,000.00 *
6/30/15	Men & Women Seeking Empowerment (MWSE)	Substance Abuse Monitoring	5,000.00 *
6/30/15	Mental Health Partners	Task Order 2014-01A General Fund	1,809,488.00
6/30/15	Social Solutions Global	IMPACT: ETO software hosting and maintenance	39,120.00
7/1/15	Junior Jets Child Development Center (Denver Center Child Care Association)	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
7/1/15	Miss Catherine's Creative Learning Center, Inc	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
7/1/15	Miss Catherine's Creative Learning Center, Inc (Infant Center)	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
7/1/15	The Acorn School	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
7/1/15	Touchstone	Child welfare research	11,100.00
7/1/15	Workforce Boulder County (WfBC)	Task Order 2015-01 Contract Amendment: roll-over 2014 internship funding of \$82,114.64 into the 2015 budget	82,114.64
7/7/15	Boulder Montessori School	ITQA Grant Provider - Childcare Quality Improvement	*

			24,999.00
7/9/15	Take A Break	ITQA Grant Provider - Childcare Quality Improvement	24,999.00 *
7/14/15	Autism Treatment Center	residential treatment services for autism	55,000.00 *
7/14/15	Colorado Department of Human Services	Revenue: IV-E Waiver	578,310.00

# BOCC HHS IT Update

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HHS Board Presentation 7/28/2015



Hope for the future, help when you need it.

# Outline

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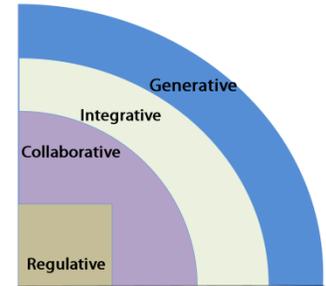
- Recap on HHS Strategic Objectives around Workforce and Technology
- Generative Model Technology Specific Items
- Performance Management Strategy
- Consumer Engagement Strategy
- Building Business Efficiency

# Our DHHS Strategic Priorities

Nurturing  
Community  
Integration

Building  
the Pillars  
to Self-  
Sufficiency

Revolutionizing  
the DHHS  
Workforce/  
Infrastructure



Strengthening  
the Co  
Safe

- Ensure Staffing and Workforce Decisions are Data-Informed, Responsive to Community Need
- Envision Solutions Beyond Traditional Roles
- Expand Use of Flexible Spaces Throughout Community
- Utilize Mobile Tools, Including Access to Client Histories/Services

Expanded  
Housing  
Continuum

Data  
Infrastructure/  
Data-Informed  
Practice

Comprehensive  
& Sustainable  
Economic  
Engine

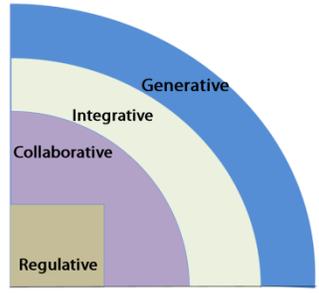
Comprehensive,  
Agile DHHS  
Staffing &  
a Modern DHHS  
Workforce

# Our DHHS Strategic Priorities

Nurturing  
Community  
Integration

Building  
the Pillars  
to Self-  
Sufficiency

Revolutionizing  
the DHHS  
Workforce/  
Infrastructure



Strengthening  
the Community  
Safety Net

Data  
Infrastructure/  
Data-Informed  
Practice

Integrating  
Case  
Management

Early  
Childhood  
Plan  
Boul  
Cour

Access to  
Health  
Coverage

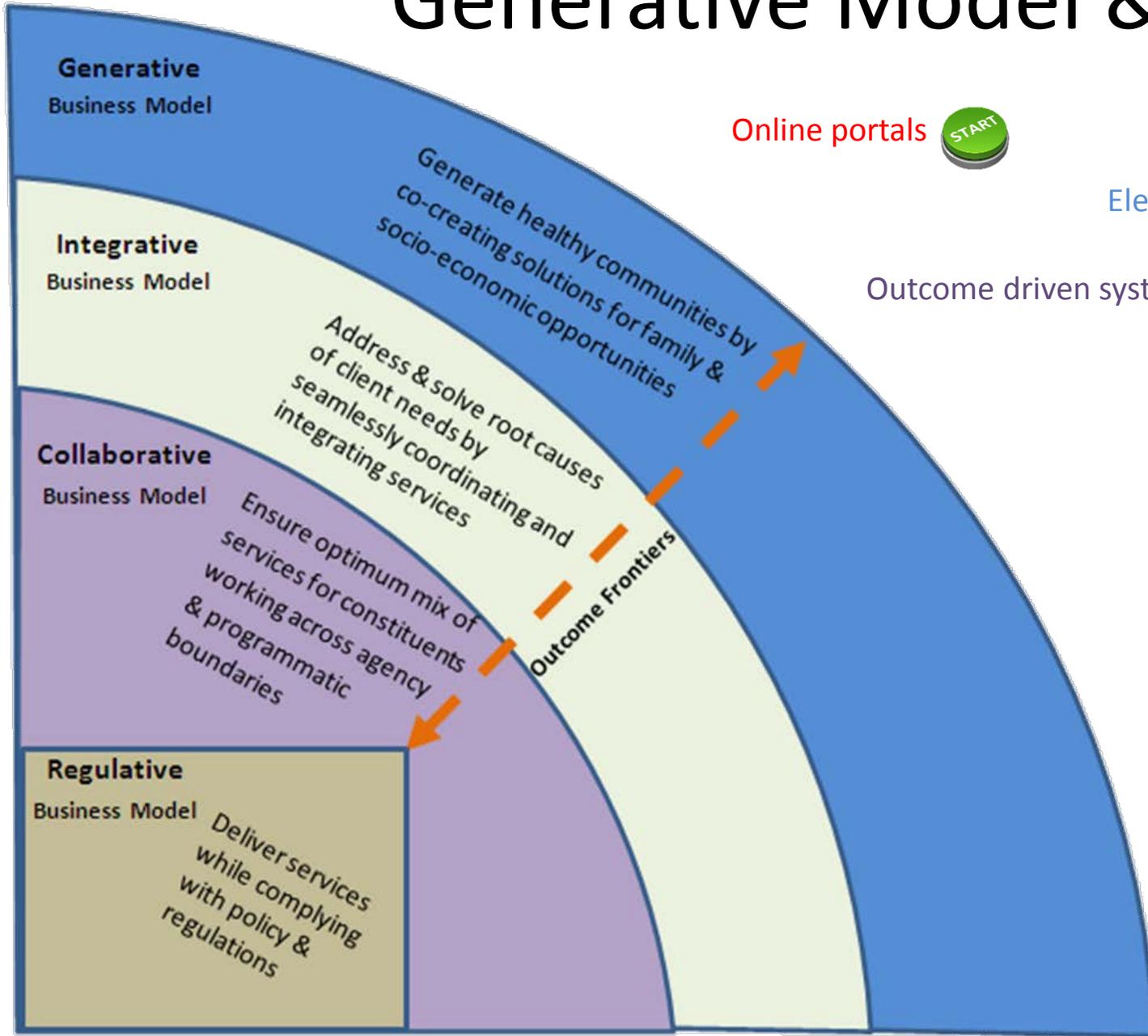
Expanded

- Create Portal for Clients, Staff and Partners
- Focus on Outcomes-Based Decision Making
- Reduce Clients Tasks, Increase Access
- Establish Consistent, Sustainable Dashboard

Empowerment

Agile DHHS  
Staffing &  
a Modern DHHS  
Workforce

# Generative Model & Technology



Online portals 

Smart phones 

Electronic document management 

Outcome driven systems 

Data sharing 

Master client index 

Remote, mobile and continually innovative 

Tablets 

Robust privacy and security controls 

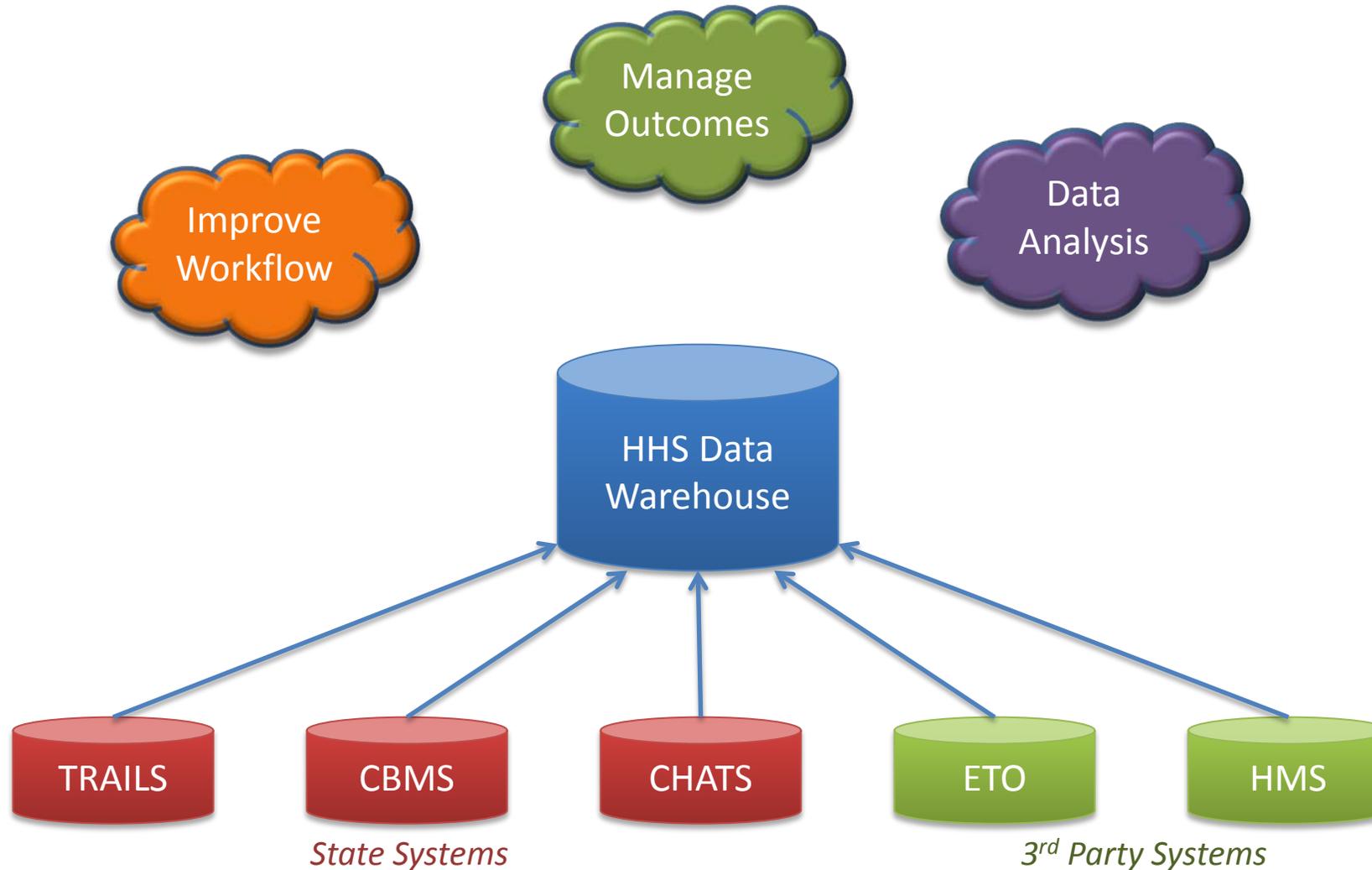
Online, real-time 

Consumer as partner 

Kiosks 

# Core Components of HHS Data Strategy

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# Performance Management Strategy

- **Data Warehouse**

- Forms the foundation for much of our performance management process

- **C-STAT Process**

- Modeled off Comp-Stat process, consists of monthly meetings w/ key program managers
  - Leverages internal Reporting and state C-STAT Reporting

- **Tableau Analytics**

- Expanded data exploration within and across programs/systems

## Example CSTAT Data

# FS RRR Discontinuation Trends

	31-Jan-14	28-Feb-14	31-Mar-14	30-Apr-14	31-May-14	30-Jun-14	31-Jul-14	31-Aug-14	Monthly Avg
<b>Not Rec'd</b>	<b>299</b>	<b>233</b>	<b>301</b>	<b>248</b>	<b>269</b>	<b>319</b>	<b>379</b>	<b>346</b>	<b>299.3</b>
<b>Discontinued</b>									
System Discontinued	265	188	264	226	113	285	345	307	249.1
Worker Discontinued	33	42	37	21	153	30	31	20	45.9
<b>Generated</b>									
Other Status	1	3		1	3	4	3	19	4.9
<b>Rec'd</b>	<b>673</b>	<b>730</b>	<b>695</b>	<b>656</b>	<b>611</b>	<b>803</b>	<b>649</b>	<b>730</b>	<b>693.4</b>
<b>Discontinued</b>									
System Discontinued	29	24	26	41	44	55	54	66	42.4
Worker Discontinued	65	77	71	79	90	96	83	111	84
<b>Completed</b>									
System Completed	20	44	40	20	13	20	20	25	25.3
Worker Completed	559	585	558	516	464	631	492	487	536.5
<b>Started</b>						<b>1</b>		<b>41</b>	<b>21</b>

	31-Jan-14	28-Feb-14	31-Mar-14	30-Apr-14	31-May-14	30-Jun-14	31-Jul-14	31-Aug-14
% Not Returned	31%	24%	30%	27%	31%	28%	37%	32%
System Discontinued	294	212	290	267	157	340	399	373
% System Discontinued	30%	22%	29%	30%	18%	30%	39%	35%

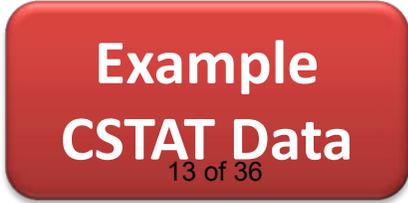
On average 30% of sent FS RRRs are not received. Between this population and the number of FS RRRs received but discontinued, the system is closing 29% of FS RRRs each month. Discontinuations, in total, comprise 42% of FS RRR results.

# Correlation? FS RRR Discontinuations by Month and HHSC Action Creation

Total Actions RRR Due	Month Action Created												
	9/2013	10/2013	11/2013	12/2013	1/2014	2/2014	3/2014	4/2014	5/2014	6/2014	7/2014	8/2014	9/2014
1/31/2014				13	49	350	194	138	23	3	1		1
2/28/2014	1	2	1	1	2	31	329	180	102	16	1		
3/31/2014						4	25	451	174	95	10		
4/30/2014			1	8	3	1	7	40	386	176	115	9	1
5/31/2014								5	55	450	206	141	23
6/30/2014									10	57	561	234	84
7/31/2014							5	2		2	63	599	179
8/31/2014								1			14	90	461
9/30/2014								3	8	8	2	25	23

Inquiry and Status Actions RRR Due	Month Action Created										
	10/2013	11/2013	12/2013	1/2014	2/2014	3/2014	4/2014	5/2014	6/2014	7/2014	8/2014
1/31/2014			8	22	163	87	57	14		1	
2/28/2014	2	1		2	16	156	80	36	12	1	
3/31/2014					2	15	200	87	44	6	
4/30/2014		1	3	1	1	2	18	191	83	51	8
5/31/2014							3	29	231	109	75
6/30/2014								7	31	292	130
7/31/2014						2			1	33	316
8/31/2014										8	55
9/30/2014							2	4	5	1	16

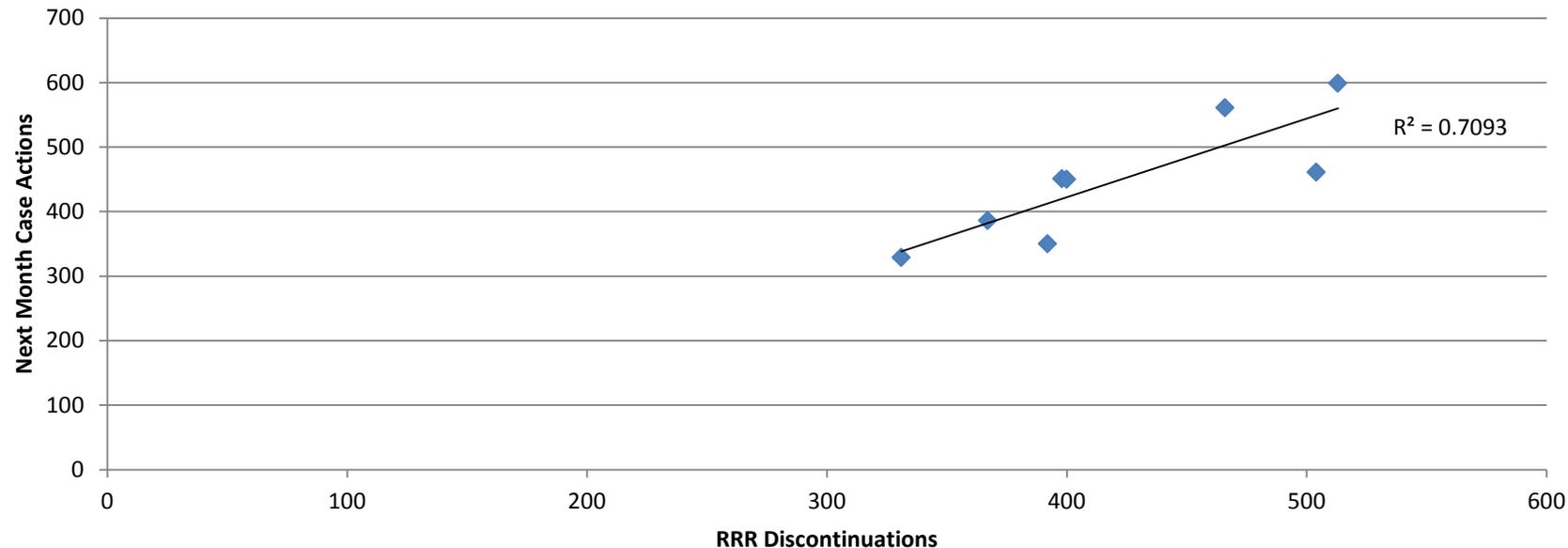
Application Actions	Month Action Created								
	1/2014	2/2014	3/2014	4/2014	5/2014	6/2014	7/2014	8/2014	9/2014
1/31/2014	5	67	20	24	2				
2/28/2014		3	50	22	17				
3/31/2014			1	57	29	20	1		
4/30/2014	1		2	1	76	39	16		
5/31/2014					2	95	35	25	5
6/30/2014					1	4	132	43	21
7/31/2014			1				7	119	30
8/31/2014								4	81
9/30/2014					2	1		2	3



## Example CSTAT Data

# Correlation? Discontinuation and Actions

FS RRR Discontinuation and Action Creation



*Even for the small sample size the correlation is potentially significant at 95% confidence.*

Graphic reflects the data from the first table on the preceding slide. Comparisons of cases which discontinued in a given month with specific action creation totals in the subsequent month show that there is a high likelihood that cases which disc will begin contacting us the following month driving lobby, phone or tech inquiries. Interestingly the number of actions created on average exceeds the number of discontinuations pointing to a significant number of repeat contacts for these cases.

# Child Welfare Scorecard Report

Performance from December 01, 2014 through April 30, 2015

Boulder						
Outcome Measure	Goal	2014 Dec-14-Dec 14	2015 Jan-15-Jan 15	2015 Feb-15-Feb 15	2015 Mar-15-Mar 15	2015 Apr-15-Apr-15
* designates a federal CFSR outcome © - C-STAT measure ©D - C-STAT Dashboard measure						
<b>Case Re-Involvement</b>	<b>&gt;90%</b> Children whose case involvement closed within period, what % did not have subsequent case involvement in 12 months	100.0% 21 / 21 100	81.8% 9 / 11 91	94.7% 18 / 19 100	100.0% 34 / 34 100	90.6% 29 / 32 100
<b>Timeliness of Initial Response ©</b>	<b>&gt;90%</b> What percent of alleged victims in abuse/neglect or institutional investigations were seen within the indicated response time	0% 0/0 <b>Grand Total</b> 0% 0 / 0 0	<b>Immediate</b> 100% 8/8 <b>3 Day</b> 96% 22/23 <b>5 Day</b> 87% 121/139 <b>Grand Total</b> 89% 151 / 170 99	<b>Immediate</b> 88% 30/34 <b>3 Day</b> 90% 26/29 <b>5 Day</b> 84% 148/176 <b>Grand Total</b> 85% 204 / 239 95	<b>Immediate</b> 86% 18/21 <b>3 Day</b> 97% 28/29 <b>5 Day</b> 94% 149/158 <b>Grand Total</b> 94% 195 / 208 100	<b>Immediate</b> 96% 22/23 <b>3 Day</b> 100% 20/20 <b>5 Day</b> 99% 139/141 <b>Grand Total</b> 98% 181 / 184 100

**Example  
CSTAT Data**

# Tableau Demo

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- Third party data visualization tool
- Ease of connectivity to different data sources
- Wide range of visualization options
- Ability to drill into detail of data as well as see the big picture
- We are starting to use it to explore specific themes and topics within and between programs



# Consumer Engagement Strategy

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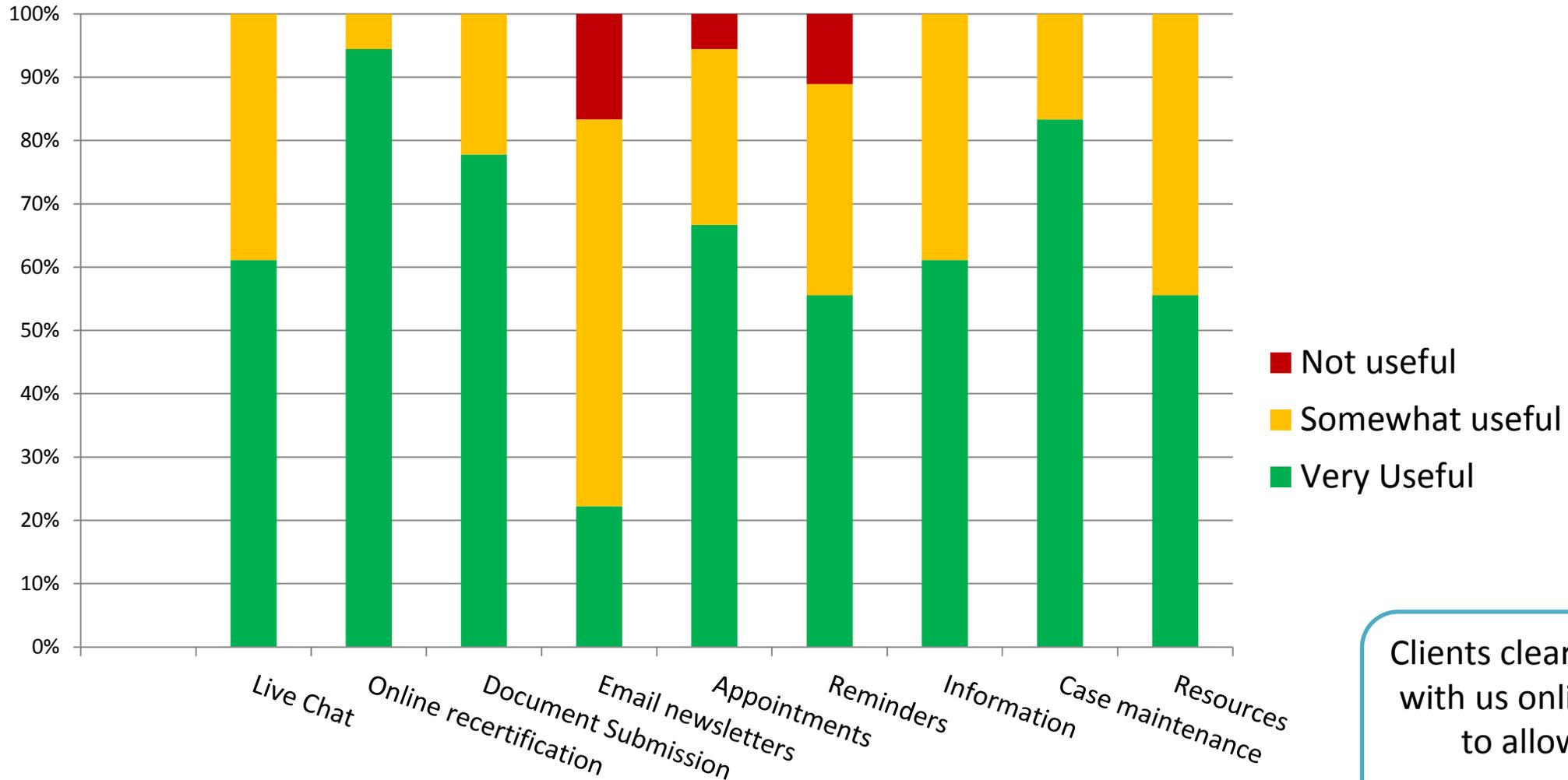
- Averaging 9,700 Inquiries per month in 2015
- Primary consumer access points are phone/office
- PEAK has been helpful but only for a subset of HHS programs
  - 18,216 Applications submitted through PEAK since its inception
  - 16,530 Reported changes through PEAK since its inception
- We have had success using Email, IVR and Text technologies for during ACA enrollment and for Redetermination Reminders

# Client Engagement Portal Project

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- Working on our concept for an online Client Engagement Portal since 2014
- Focus groups with staff, clients and community providers
- Presented a range of potential features as well as a mock up of what a system might 'look' like (more for concepts than actual look and feel)
- RFP process early 2015
- Selected, and awarded contract to Deloitte (yay!)

# Client Survey Results: Preferred CEP Features



Clients clearly want to engage with us online and have tools to allow them to manage their case.

# Client Engagement Portal Features



# Deloitte CitizenConnect

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- “Vault” concept allows a citizen to create an account and link personal information to it securely
- Simple to navigate dashboard for ease of use, modeled off of common themes in portal/social media design
- “Life Event” strategy breaks down processes or bureaucratic steps into easy to understand concepts
- Provides a very malleable platform for future growth and expansion

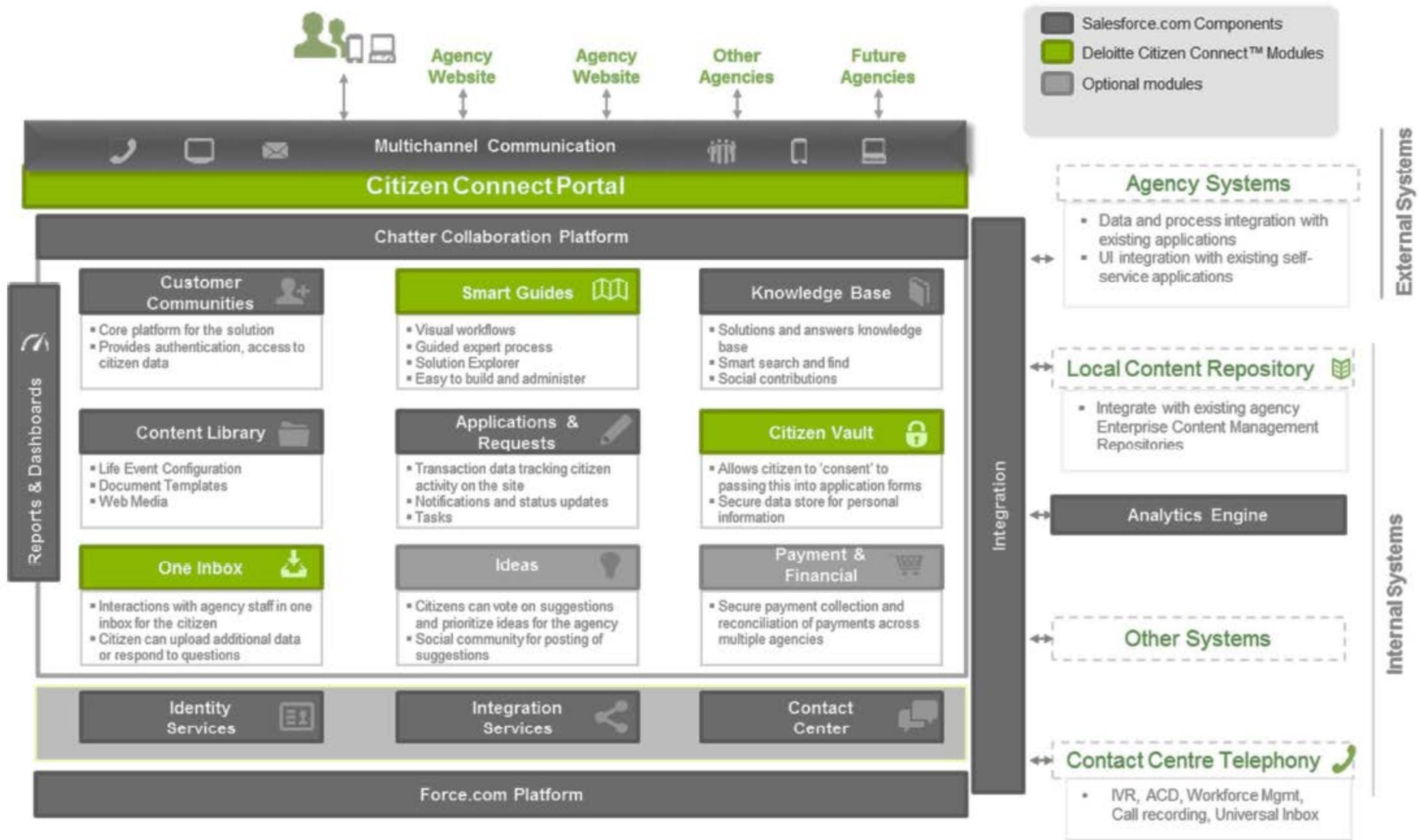


Figure 2 - CitizenConnect Solution Components

The screenshot displays a user interface for 'Jane's Vault' under the 'HOUSING & HUMAN SERVICES' header. The top navigation bar includes links for VAULT, FIND, CONNECT, NEWS, and CONTRIBUTE, along with a user profile for JANE. A search bar is located below the navigation. The main content area is divided into several sections:

- Profile Section:** Features a profile picture, the name 'Jane's Vault', and the tagline '# Manage Your Household'.
- Active Citizen Metrics:** Three summary cards:
  - Active Citizen:** Represented by a star icon, with a 'View Details' link.
  - Contributions:** Shows a count of 3, with a 'View Details' link.
  - Citizen Score:** Shows a score of 32069, with a 'View Details' link.
- One Inbox:** A notification box with a '1 New' indicator.
- Getting Married:** A section with a purple icon and a green 'Continue' button.
- Status Check:** A section with a green eye icon containing an 'Application Progress' table:
 

Application	Status
Flood Application	Submitted
Subsidized Housing	Pending
Food Assistance	Approved
- News Feed:** A list of news items with purple icons:
  - New drivers below the age of 25 are more likely to get in an accident in their first year of driving.
  - \*ALERT\* Passport theft is on the rise this year.
  - A new passport office is opening up in New York in Fall of 2015.
  - Exam slots are booked through November.
  - The fees for a license will increase in December 2014.
- Reading List:** A section stating 'There's nothing in your reading list. Choose a life event to view related articles.'

Figure 19 - Snapshot of Service Status

# Business Efficiency

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- In addition to using our data for performance management, we leverage our warehouse to improve workflow and make service delivery more efficient
- Our principle tool is an internal system: HHS Connection
  - Used to view client data across multiple systems in one place
  - Used to record phone and lobby inquiries
  - Linked to CBMS data to help automate key workflows
  - Linked to FileNet to view client content from multiple sources

# HHS Connection Timeline



# HHSC Demo

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- Demo is actually of some of our new features currently under development
- Focus is on optimizing data for staff, removing seams between programs and information
- Building towards a streamlined case management platform and replacement for Efforts to Outcomes (ETO) software

Colorado Department of Human Services  
Executive Director Recognizes  
**Boulder County**  
for their  
**C-Stat Distinguished Performance**

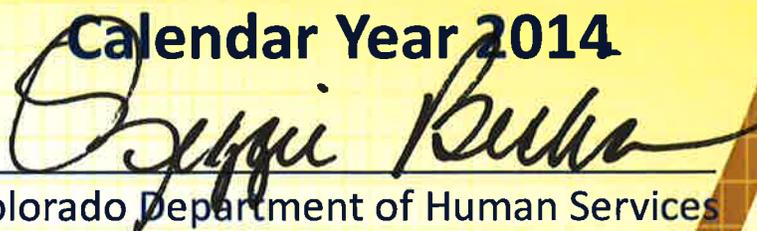
*Economic Security*

Timeliness of Colorado Works New Applications  
Timeliness of Colorado Works Redetermination Applications  
Timeliness of Adult Financial New Applications  
Timeliness of Food Assistance New Applications  
Food Assistance Payment Error  
Timeliness of Energy Assistance New Applications  
Timeliness of Energy Assistance Emergency Applications  
Child Support Collected  
Child Support Arrears Payments

*Safety and Well-Being*

Timeliness of Child Welfare Initial Response  
Maintain Children Safely In-Home  
Reducing the Percent of Children in Out-of-Home Care for 24+ Months  
Achieving Permanency for Legally Freed Children  
Reducing the Percent of Children in Congregate Care

**Calendar Year 2014**



Colorado Department of Human Services  
Reggie Bicha, Executive Director

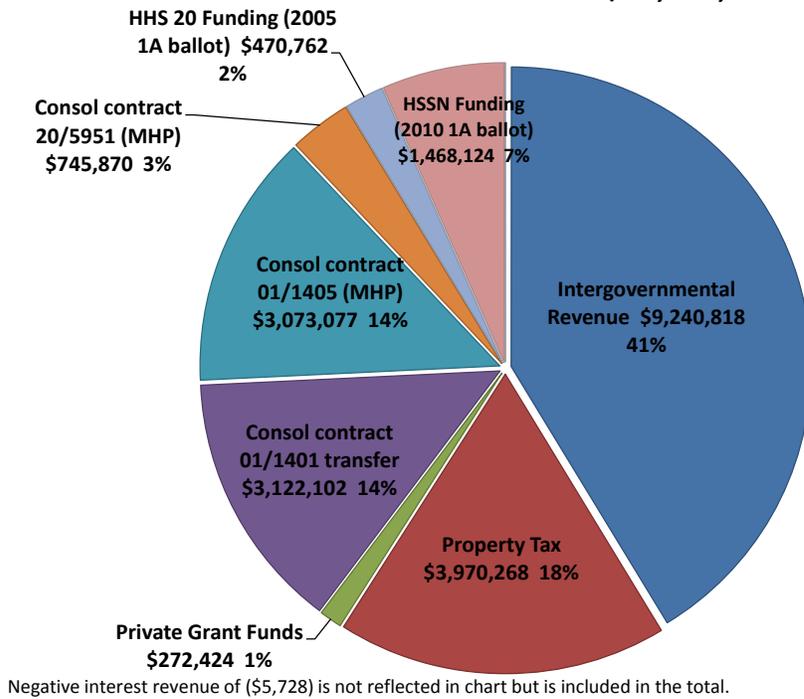


**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the July 28, 2015 BOCC Meeting**

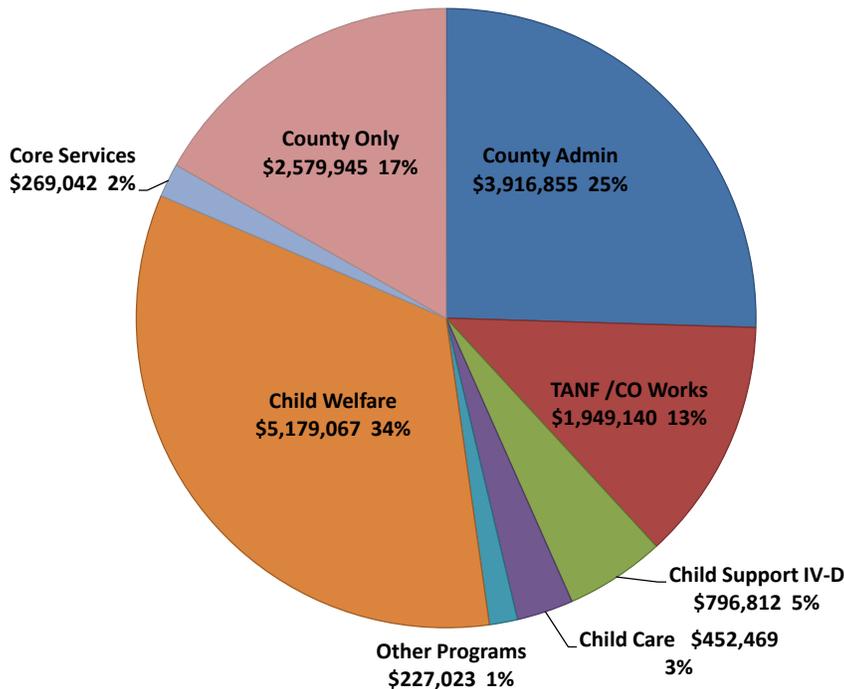
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Five Months Ending May 2015  
Total YTD 2015 Sources = \$22,357,716**



**Human Services: Uses of Funds  
For Five Months Ending May 2015  
Total YTD 2015 Uses = \$15,370,353**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For Five Months Ending May 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015</b> (prelim as of 7-9-15) <span style="float:right"><b>\$ 12,678,639</b></span>									
	Current 2015 Budget	(A) YTD Actuals 5/31/2015	% Reported <b>42%</b> Thru Year	(B) Encumbered 5/31/2015	(A) + (B) Actuals+Encum 5/31/2015	% Rptd + Encmb <b>42%</b> Thru Year	Remaining / Unenc budg @ 5/31/2015	(C) YTD Budget at 5/31/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 9,240,818	38.0%	n/a	\$ 9,240,818	38.0%	n/a	\$ 10,126,314	\$ 885,496
Property Tax	6,274,838	\$ 3,970,268	63.3%	n/a	3,970,268	63.3%	n/a	2,614,516	(1,355,752)
Private Grant Funds	1,195,013	\$ 272,424	n/a	n/a	272,424	n/a	n/a	497,922	225,498
Consolidated contract 01/1401 transfer	3,106,952	\$ 3,122,102	100.5%	n/a	3,122,102	n/a	n/a	1,294,563	(1,827,539)
Consolidated contract 01/1405 transfer	3,073,077	\$ 3,073,077	100.0%	n/a	3,073,077	n/a	n/a	1,280,449	(1,792,628)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 745,870	37.1%	n/a	745,870	n/a	n/a	838,454	92,584
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 470,762	33.3%	n/a	470,762	33.3%	n/a	588,453	117,691
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 1,468,124	28.5%	n/a	1,468,124	28.5%	n/a	2,146,521	678,397
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	1,835,912	1,835,912
Interest Income Investments	-	\$ (5,728)	n/a	n/a	(5,728)	n/a	n/a	-	5,728
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$22,357,716</b>	<b>43.9%</b>		<b>\$ 22,357,716</b>	<b>43.9%</b>		<b>\$ 21,223,103</b>	<b>\$ (1,134,614)</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 3,916,855	41.8%	\$ 219,854	\$ 4,136,709	44.1%	\$ 5,238,224	\$ 3,906,222	\$ (10,633)
TANF/CO Works	7,488,792	1,949,140	26.0%	1,491,513	3,440,653	45.9%	4,048,139	3,120,330	1,171,190
Child Support IV-D	1,987,419	796,812	40.1%	54,548	851,360	42.8%	1,136,059	828,091	31,279
Child Care	2,337,139	452,469	19.4%	20,600	473,069	20.2%	1,864,070	973,808	521,339
LEAP	151,604	67,278	44.4%	-	67,278	44.4%	84,326	63,168	(4,109)
Child Welfare	12,383,563	5,179,067	41.8%	488,014	5,667,081	45.8%	6,716,482	5,159,818	(19,249)
Old Age Pension Admin	75,016	70,749	94.3%	-	70,749	94.3%	4,267	31,257	(39,492)
Core Services	769,376	269,042	35.0%	-	269,042	35.0%	500,334	320,573	51,532
ILA/Chafee	113,495	39,673	35.0%	-	39,673	35.0%	73,822	47,290	7,616
PSSF (actuals include match; budget does not)	140,629	49,323	35.1%	-	49,323	35.1%	91,306	58,595	9,273
IMPACT	68,000	-	0.0%	-	-	0.0%	68,000	28,333	28,333
County Only and Grant Funding	16,045,480	2,579,945	16.1%	5,659,485	8,239,430	51.4%	7,806,050	6,685,617	4,105,671
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 15,370,353</b>	<b>30.2%</b>	<b>\$ 7,934,013</b>	<b>\$ 27,441,075</b>	<b>53.9%</b>	<b>\$ 27,631,080</b>	<b>\$ 21,223,103</b>	<b>\$ 5,852,749</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>	<b>\$ 6,987,363</b>								
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>	<b>\$ 19,666,002</b>								
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of 5/31/2015			Year-to-date as of 5/31/2015			Year-to-date as of 5/31/2015		
Colorado Works Block	\$417,378	Low Energy Assistance Program		\$ 1,194,062		Food Assistance Benefits	\$ 9,836,171		
Child Care Block	1,349,874	Aid To Needy Disabled		196,975		Other Programs	-		
Child Welfare Block	1,303,398	Home Care Allowance		90,978		Medicaid Benefits	83,641,667		
Core Services Block	700,444	Old Age Pension		1,728,120					
						Total Fed/State Portion of EBT/EFT (E)	100,459,065		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$115,829,419</b>		

**Boulder County Human Services  
Supplemental Analyses on Fund 012 Balance and TANF Reserves  
As of May 2015**

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Five Months Ending May 2015**

Unreserved Fund Balance at January 1, 2015 (preliminary at 7/9/15)	\$ (12,678,639)
Revenues in excess of expenditures, 1/1/15 to 5/31/15	<u>(6,987,363)</u>
Unadjusted Point-in-time balance	(19,666,002)
<b>Adjustments</b>	
Prorated property tax receipts in excess of budget for five months to May 2015	1,355,752
HS Fund 01 1401/1405 - HS Cmnty Contract revenue in excess of expenditures as of May 2015	4,778,244
HS Fund 20/5951 - MHP contract revenue in excess of invoiced expense as of May 2015	359,982
HSSN expenditures incurred, revenue not recorded: May invoice	(408,618)
HHS Fund 020 1A (2005) revenues earned in excess of recorded as of May	<u>(117,691)</u>
<b>Preliminary Adjusted Unreserved Fund Balance through May 2015</b>	<b><u>\$ (13,698,333)</u></b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of May 2015 (see note 1)</b>	<b><u>\$ (1,019,694)</u></b>

**Note 1:** We anticipate that HU1 will make a one-time \$2,915,900 contribution from Fund 012 Fund Balance for the St. Vrain construction in July 2015.

**II. TANF Expenditures and Reserves**

**SFY14-15: For Eleven Months Ending May 2015**

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves	
	Allocation	Expenditures as of May	% Alloc	Reserve Balance	Reserve Cap
SFY14-15	5,061,094	<b>5,010,812</b>	99.0%	<b>1,076,094</b>	2,151,745
SFY13-14	5,379,362	5,440,093	101.1%	1,937,360	2,264,994
SFY12-13	5,662,486	4,916,424	86.8%	2,150,947	2,384,205
SFY11-12	5,960,512	4,443,544	74.5%	1,962,960	2,479,800
SFY10-11	6,199,501	4,369,898	70.5%	510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN)  
Comparison of Budget to Actuals  
For Five Months Ending May 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	1,668	1,413	2,550	8,739	91,261
Omni Consulting	-	-	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>								
TBD	156,488	-	-	-	-	-	-	156,488
<b>Non-Profit Contracts</b>								
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	5,172	5,204	20,544	44,456
City of Boulder - child care resource & referral	35,000	-	-	-	4,671	-	4,671	30,329
City of Boulder - FRC	170,000	-	-	-	49,925	-	49,925	120,075
City of Longmont - parent education	70,203	-	-	-	-	20,255	20,255	49,948
Early Childhood Council	60,000	-	6,000	1,240	2,390	18,591	28,221	31,779
Mental Health Partners - community based	224,980	-	-	-	-	-	-	224,980
Mental Health Partners - prevention and intervention	12,723	-	-	-	-	-	-	12,723
Mental Health Partners - senior reach	175,020	-	-	-	30,627	-	30,627	144,393
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	14,568	12,237	57,354	142,974
<b>Emergency Services 2015</b>								
Boulder Outreach for Homeless Overflow	20,000	-	-	-	6,500	-	6,500	13,500
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	6,391	6,288	25,191	49,809
Bridge House	20,000	-	-	3,347	1,673	1,673	6,694	13,306
Emergency Family Assistance Association	75,000	-	-	-	21,495	4,716	26,211	48,789
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	7,137	7,614	27,109	47,891
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	5,717	5,595	29,991	45,009
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	6,301	7,751	26,541	48,459
<b>Other Programs</b>								
Emergency Hotel Vouchers	25,000	955	461	-	-	267	1,682	23,318
Heating Plus	178,100	46,575	22,052	20,826	10,560	4,561	104,575	73,525
Housing Choice Vouchers	-	-	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	11,244	11,177	14,515	58,970	119,326
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	-	21,054	33,814	52,186
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>75,828</b>	<b>110,262</b>	<b>184,304</b>	<b>130,322</b>	<b>558,873</b>	<b>1,881,586</b>
<b>Administrative Benefits Access</b>								
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	186,192	176,300	904,412	1,206,780
<b>Child Care</b>	<b>500,000</b>	<b>42,814</b>	<b>48,995</b>	<b>50,632</b>	<b>162,836</b>	<b>99,442</b>	<b>404,719</b>	<b>95,281</b>
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>534,744</b>	<b>408,615</b>	<b>1,876,742</b>	<b>3,274,909</b>

**Boulder County Human Services Community Contracts  
Comparison of Budget to Actuals  
January 1 - July 13, 2015**

<b>Funding Source / Community Partner (Contractor)</b>	<b>2015 Approved Budget</b>	<b>Jan-2015 Actuals</b>	<b>Feb-2015 Actuals</b>	<b>Mar-2015 Actuals</b>	<b>Apr-2015 Actuals</b>	<b>May-2015 Actuals</b>	<b>Jun-2015 Actuals</b>	<b>Jul-2015 Actuals</b>	<b>YTD Actuals</b>	<b>Remaining Balance</b>
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>										
Acorn School	25,000	-	-	-	16,837	-	8,163	-	25,000	-
Agape Family Services	10,000	-	-	-	6,900	-	-	-	6,900	3,100
Aspen Grove Community Preschool	10,000	-	1,750	750	-	762	1,488	-	4,750	5,250
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	3,399	-	21,527	23,793
Blue Sky Bridge	32,960	-	-	8,240	2,747	2,747	2,747	-	16,480	16,480
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	4,280	4,468	-	30,594	31,206
Boulder Day Nursery Association	37,080	-	-	-	-	14,832	-	-	14,832	22,248
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	-	-	5,400	9,600
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	2,250	-	5,500	4,500
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	16,664	16,664	-	83,320	116,680
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	15,000	-	103,356	103,644
Bridge House	20,000	-	-	4,616	3,116	1,558	1,558	-	10,849	9,151
Center For People With Disabilities	181,023	-	-	45,166	34,903	17,431	15,106	-	112,606	68,417
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	5,962	5,254	-	34,573	36,421
Children's House Preschool	12,500	-	-	3,750	1,250	1,250	1,250	-	7,500	5,000
Clinica Campesina	587,860	-	48,988	48,988	48,988	48,988	48,988	-	244,942	342,918
Community Food Share	74,160	-	7,416	16,896	33,000	16,848	-	-	74,160	-
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	13,993	-	102,616	83,958
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	6,166	6,311	-	38,467	41,533
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	8,793	-	60,925	64,075
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	858	-	2,146	3,004
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	20,390	-	44,922	30,078
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	1,216	-	4,555	5,445
Mother House	10,000	-	1,000	-	-	2,250	-	-	3,250	6,750
OUR Center	160,000	-	22,273	15,410	15,344	15,004	15,223	-	83,253	76,747
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	8,481	8,481	-	41,573	59,367
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	11,963	11,511	-	83,961	70,539
Salud Family Health Center	244,625	-	-	61,161	20,387	20,387	-	-	101,935	142,690
Sister Carmen Community Center	65,000	-	-	15,073	5,240	4,769	9,614	-	34,696	30,304
TLC Learning Center	50,000	-	-	7,500	5,000	7,500	3,750	-	23,750	26,250
Voices for Children	31,930	-	-	2,575	5,241	2,816	2,658	-	13,290	18,640
Wild Plum Center	63,036	-	-	12,607	12,607	6,304	-	-	31,518	31,518
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	12,073	-	78,981	80,669
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>										
Mental Health Partners	2,673,077	-	-	-	32,368	73,647	349,104	-	455,119	2,217,958
IMPACT transition	200,000	-	-	-	-	-	-	-	-	200,000
TBD	200,000	-	-	-	-	-	-	-	-	200,000
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>										
Mental Health Partners	2,012,289	-	-	-	-	-	385,888	-	385,888	1,626,401
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>\$ 411,250</b>	<b>353,807</b>	<b>976,199</b>	<b>-</b>	<b>2,393,137</b>	<b>5,814,331</b>

**Boulder County Human Services  
Comparison of Major State Allocations and County Expenditures  
SFY14-15: For Eleven Months Ending May 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of May 2015	Remaining Allocation as of May 2015	% Expended 91.7% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>																	
<b>Child Welfare</b>	14,745,845	1,191,166	1,280,249	1,252,121	1,431,522	1,233,032	1,417,501	1,187,628	1,248,885	1,273,588	1,329,683	1,374,989	-	14,220,362	525,483	96.4%	(881,000)
Notes on SFY15 spending-to-allocation:	The projected overage of \$881k is based on preliminary CFMS data (the State hasn't completed closing Child Welfare). However, based on all-county Allocation Tracking reports through May, we believe there is a high potential for full coverage at closeout pending reported June spending and distributions to CMP "savings" counties.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071	(64,120)	308,013	56,496	185,259	203,128		2,737,475			
Benefits and Support Services	(reflects adtl alloc)	172,425	158,008	150,560	214,418	164,540	268,011	169,718	272,123	338,787	177,827	186,922		2,273,337			
<b>Total Colorado Works / TANF</b>	5,156,094	234,901	496,313	548,690	505,968	387,706	1,003,081	105,598	580,136	395,283	363,085	390,050	-	5,010,812	145,282	97.2%	(1,105,000)
Notes on SFY15 spending-to-allocation:	The \$5,156,094 allocation includes an additional \$95,000 in allocation purchased from Douglas and Fremont counties. The \$1,105k overage is based on a 7/14/15 e-mail from CDHS Settlement Accounting. We will use county dollars to cover this overage.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		51,805	53,345	56,218	62,333	73,642	60,288	38,657	40,767	45,060	56,028	53,741		591,882			
Programs		386,195	298,299	240,252	331,089	271,755	236,396	264,178	270,594	267,632	370,180	308,675	-	3,245,243			
<b>Total CCAP, includes HB1317 funds</b>	3,602,583	438,000	351,643	296,470	393,422	345,397	296,683	302,835	311,361	312,692	426,208	362,416	-	3,837,125	(234,542)	106.5%	(614,000)
Notes on SFY15 spending-to-allocation:	The projected overage of \$614k is based on preliminary CFMS data. CDHS Settlement Accounting has confirmed that all counties' SFY14-15 Child Care overages will be covered in whole.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468	60,451	62,950	66,734	69,226	76,183		784,759	(158,106)	125.2%	(232,000)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964	2,973	4,260	2,005	5,086	2,400		46,119	1,921	96.0%	(4,000)
<b>Total APS (these closeout separately)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	63,424	67,210	68,739	74,312	78,583	-	830,878			
Notes on SFY15 spending-to-allocation:	The projected APS Admin overage of \$232k is based on preliminary CFMS data. Our County Admin allocation will be reduced by the amount of APS Admin overspend at closeout, effectively folding the APS Admin spending into this County Admin process. According to Settlement Accounting, all counties with APS Client Benefits overages will be fully covered, including our projected \$4k, which is also based on preliminary totals.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906	275,874	305,302	349,578	369,218	401,411		3,929,795	(1,639,372)	171.6%	(2,029,000)
HCPF Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329	92,389	104,484	119,220	124,527	106,761		1,311,802	(748,733)	233.0%	(885,000)
HCPF Enhanced	1,433,266	167,099	124,996	126,812	\$ 151,430	199,026	139,953	126,969	133,899	141,026	143,950	142,756		1,597,916	(164,650)	111.5%	(319,000)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	495,232	543,685	609,824	637,695	650,927	-	6,839,513	(2,552,755)	159.5%	(3,233,000)
Notes on SFY15 spending-to-allocation:	The projected overages are based on preliminary CFMS data. Enhanced is the only one of the three County Admin allocations that State-wide spending is trending under pace through May.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,465	141,514	142,114	136,717	131,055	157,969	133,205	-	1,567,710	(150,437)		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099	43,255	43,592	44,906	43,714	41,625		474,881	190,622		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515	20,419	(5,904)	-	18,984	18,984		139,575	104,568		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054	396	4,470	5,930	2,170	1,908		26,169	1,476		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,606	201,182	206,185	178,874	181,891	222,837	195,723	-	2,208,335	146,229	93.8%	(46,000)
Notes on SFY15 spending-to-allocation:	The projected overage of \$46k is based on preliminary CFMS data. CDHS Settlement Accounting has confirmed that SFY14-15 Core Services overages will be covered in whole.																
Summary:	As preliminary information is coming in from CDHS Settlement Accounting on the SFY14-15 close, the State has confirmed our overages in Child Care, Core Services and APS Client Benefits will be 100% covered. The TANF overage is final, and they verified our intent to cover it with county-only dollars. While the Child Welfare and County Administration closeouts are still in process as of this analysis, we believe that our Child Welfare overage will likely be 100% covered. County Admin has several variables impacting its closeout, and the pass-through rate may be significantly lower than the SFY13-14 rate of 63%.																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY14-15: For Eleven Months Ending May 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 21,595,185	\$ 21,595,185	\$ -
Old Age Pension	3,907,174	3,907,174	-
IV- D Child Support Enforcement Admin	2,010,655	1,202,328	808,327
Low-income Energy Assistance Program	1,758,431	1,758,431	-
Other Programs (non-major or non-allocated)	715,968	641,624	74,344
Aid to Needy Disabled	541,965	433,572	108,393
SSI-Home Care Allowance	102,674	97,540	5,134
Home Care Allowance	125,675	119,391	6,284
IV-B Promoting Safe and Stable Families	113,761	113,761	-
IV-E Independent Living	96,807	96,807	-
Automated Data Processing Pass-Through	1,088,584	359,231	729,353
Colorado Works / TANF Collections	(35,061)	(28,048)	(7,012)
Total State Incentives	-	110,487	(110,487)
Total Federal Incentives	-	39,837	(39,837)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(364,847)	(291,877)	(72,970)
Medicaid Collections	(7,647)	(7,647)	-
Other Local Sources/Expenditures	12,382,530	-	12,382,530
Integrated Care Management Incentive & Use of Excess Parental Fees	80,306	80,306	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 43,770,429</b>	<b>\$ 29,920,544</b>	<b>\$ 13,849,885</b>
Cost Allocation Plan (see note)	\$ 2,017,519	\$ 665,781	\$ 1,351,738

Summary: 91.7% through SFY14-15, Boulder County has spent \$43.8M on non-major and non-allocated programs and has received revenue of \$29.9M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002  
Comparison of Budget to Actuals  
October 2014 - May 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Apr 2015 Actuals</b>	<b>May 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	245,760	2,805	6,272	6,859	8,712	11,627	17,192	12,138	10,644	76,248	169,512
<b>CDBG-DR R1 Rehabilitation</b>	1,762,157	2,657	4,038	6,496	33,363	52,317	39,987	100,494	170,331	409,681	1,352,476
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	46,144	16,522	105,207	1,206,599
<b>Total</b>	<b>3,319,723</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>158,776</b>	<b>197,496</b>	<b>591,137</b>	<b>2,728,586</b>

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a July 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3400 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1289  
Longmont Office • 1921 Corporate Center Cir., Suite 3F • Longmont, Colorado 80501 • 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)

**Boulder County Department of Housing & Human Services  
Human Services Board  
MONTHLY BOARD MEETING  
Tuesday, August 25, 2015, 2:00-3:15 p.m.  
Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) Call to order**
- 2) Family and Children Services (FCS) Division Update—Kit Thompson, FCS Division Director (2:40-3:10 p.m.)**
  - a) Differential Response Update
  - b) Child Welfare Hotline Review
  - c) IV-E Waiver Implementation
  - d) State work study staffing/funding update
  - e) Early Intervention Team (EIT) update
  - f) Transition Age Youth update
- 3) Upcoming Meeting and agenda items**
  - a) **Tuesday, September 29, 2015 at 2:00 p.m.**— Dickey Lee Hullinghorst Conference Room – 3<sup>rd</sup> Floor Boulder County Courthouse, Boulder, Colorado
    - i. Case Management & Community Outreach Division Update
      - a. 2015 Open Enrollment Report/Presentation
      - b. Community Contracts update
- 4) Matters from members of the Board**
- 5) Matters from members of the Public\*\***
- 6) Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject not related to the agenda. Anyone wishing to speak will have the opportunity to address the board. Please keep comments to a maximum of 5 minutes.**

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Executed Grants and Contracts:**

**Human Services Executed Contracts  
July 20, 2015 - August 18, 2015**

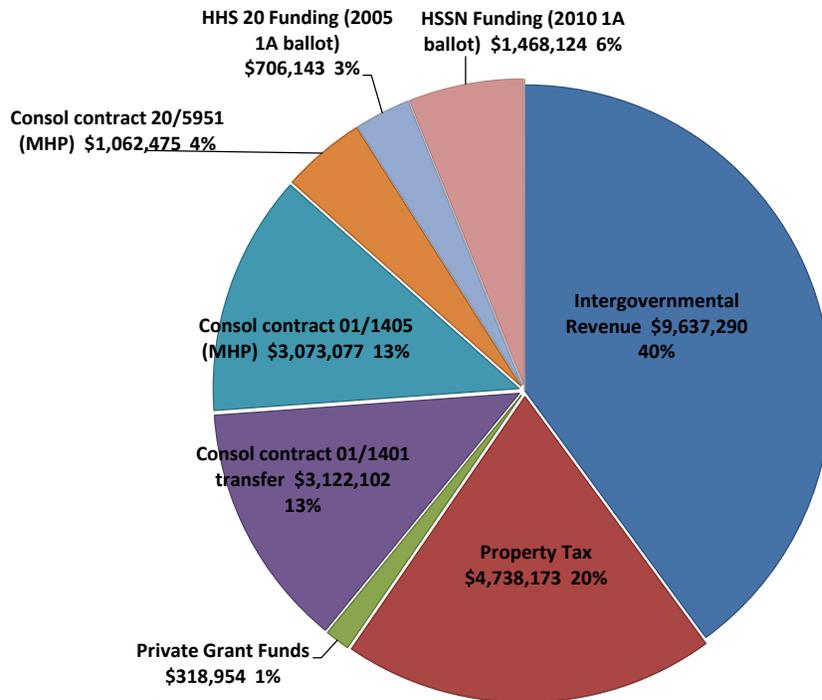
<b>Date Executed</b>	<b>Contractor Name</b>	<b>Description</b>	<b>Contract Amount (*not to exceed)</b>
7/21/15	Colorado Parent and Child Foundation	Grant for Parents as Teachers (PAT)	25,000.00
7/21/15	KAPAP Academy Colorado dba DEFENSOR	security training and consulting	4,999.00 *
7/22/15	Intervention, Inc.	IMPACT: community corrections services	20,000.00 *
7/22/15	Rocky Mountain Offender Management Systems, LLC (RMOMS)	IMPACT: Electronic and Substance Abuse Monitoring	10,000.00 *
8/4/15	Alida Fischer	therapeutic services (Core)	50,000.00 *
8/4/15	Betsy deCastro	therapeutic services (Core)	50,000.00 *
8/4/15	Boulder County Farmers' Market	Harvest Bucks Program: fresh produce for SNAP participants	30,000.00
8/4/15	Colorado Department of Human Services	MOU for Colorado Works and CCAP	-
8/4/15	Denver Area Youth Services	therapeutic services (Core)	50,000.00 *
8/4/15	Maple Star Colorado	therapeutic services (Core)	400,000.00 *
8/4/15	Reflections for Youth	therapeutic services (Core)	10,000.00 *
8/4/15	Youth Advocate Programs, Inc.	therapeutic services (Core)	50,000.00 *
8/11/15	Boulder Alcohol Education Center (BAEC)	substance abuse monitoring	5,000.00 *
8/11/15	Christopher DuVernay	therapeutic services (Core)	50,000.00 *
8/11/15	Colorado Boys Ranch dba CBR YouthConnect	therapeutic services (Core)	100,000.00 *
8/11/15	Empowering Choices Therapy LLC	therapeutic services (Core)	50,000.00 *
8/11/15	Savio House	therapeutic services (Core)	250,000.00 *

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the August 25, 2015 BOCC Meeting**

Appendix

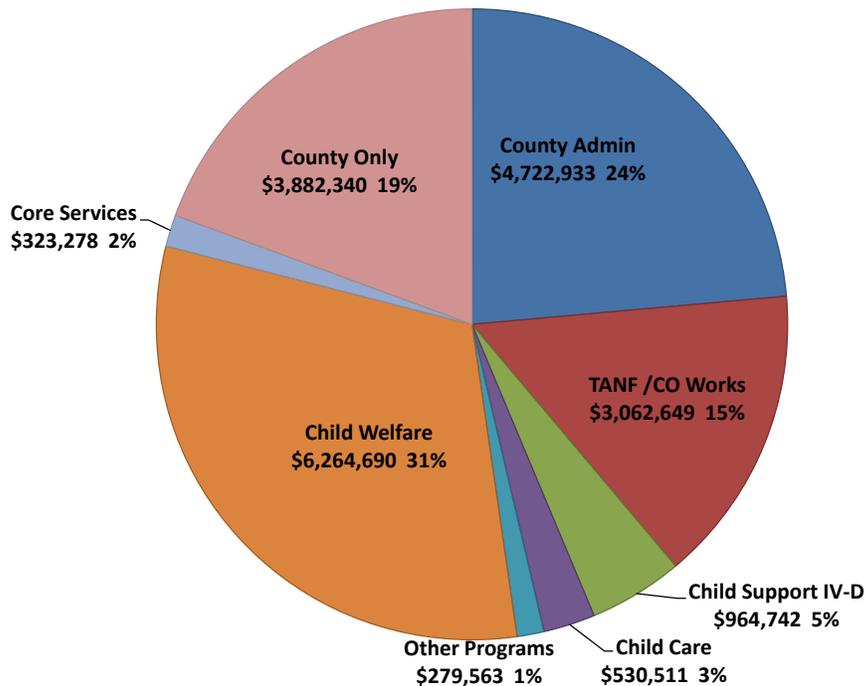
- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Six Months Ending June 2015  
Total YTD 2015 Sources = \$24,126,940**



Interest revenue of \$602 included in the total is not reflected in chart.

**Human Services: Uses of Funds  
For Six Months Ending Six 2015  
Total YTD 2015 Uses = \$20,030,075**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For Six Months Ending June 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015 (final audited)</b>									
		<b>\$ 12,682,708</b>							
	Current 2015 Budget	(A) YTD Actuals 6/30/2015	% Reported 50% Thru Year	(B) Encumbered 6/30/2015	(A) + (B) Actuals+Encum 6/30/2015	% Rptd + Encmb 50% Thru Year	Remaining / Unenc budg @ 6/30/2015	(C) YTD Budget at 6/30/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 9,637,290	39.7%	n/a	\$ 9,637,290	39.7%	n/a	\$ 12,151,577	\$ 2,514,286
Property Tax	6,274,838	\$ 4,738,173	75.5%	n/a	4,738,173	75.5%	n/a	3,137,419	(1,600,754)
Private Grant Funds	1,195,013	\$ 318,954	n/a	n/a	318,954	n/a	n/a	597,507	278,553
Consolidated contract 01/1401 transfer	3,106,952	\$ 3,122,102	100.5%	n/a	3,122,102	n/a	n/a	1,553,476	(1,568,626)
Consolidated contract 01/1405 transfer	3,073,077	\$ 3,073,077	100.0%	n/a	3,073,077	n/a	n/a	1,536,539	(1,536,539)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 1,062,475	52.8%	n/a	1,062,475	n/a	n/a	1,006,145	(56,330)
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 706,143	50.0%	n/a	706,143	50.0%	n/a	706,143	-
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 1,468,124	28.5%	n/a	1,468,124	28.5%	n/a	2,575,825	1,107,701
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	2,203,094	2,203,094
Interest & Misc Income	-	\$ 602	n/a	n/a	602	n/a	n/a	-	(602)
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$24,126,940</b>	<b>47.4%</b>		<b>\$ 24,126,940</b>	<b>47.4%</b>		<b>\$ 25,467,723</b>	<b>\$ 1,340,783</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 4,722,933	50.4%	\$ 237,199	\$ 4,960,131	52.9%	\$ 4,414,802	\$ 4,687,467	\$ (35,466)
TANF/CO Works	7,488,792	3,062,649	40.9%	1,490,808	4,553,458	60.8%	2,935,334	3,744,396	681,747
Child Support IV-D	1,987,419	964,742	48.5%	52,924	1,017,666	51.2%	969,753	993,710	28,967
Child Care	2,337,139	530,511	22.7%	9,502	540,013	23.1%	1,797,126	1,168,570	638,059
LEAP	151,604	71,952	47.5%	-	71,952	47.5%	79,652	75,802	3,850
Child Welfare	12,383,563	6,264,690	50.6%	455,669	6,720,358	54.3%	5,663,205	6,191,782	(72,908)
Old Age Pension Admin	75,016	89,907	119.9%	-	89,907	119.9%	(14,891)	37,508	(52,399)
Core Services	769,376	323,278	42.0%	-	323,278	42.0%	446,098	384,688	61,410
ILA/Chafee	113,495	47,922	42.2%	-	47,922	42.2%	65,573	56,748	8,826
PSSF (actuals include match; budget does not)	140,629	69,781	49.6%	-	69,781	49.6%	70,848	70,315	533
IMPACT	68,000	-	0.0%	-	-	0.0%	68,000	34,000	34,000
County Only and Grant Funding	16,045,480	3,882,340	24.2%	4,528,318	8,410,658	52.4%	7,634,822	8,022,740	4,140,400
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 20,030,705</b>	<b>39.3%</b>	<b>\$ 6,774,419</b>	<b>\$ 26,805,125</b>	<b>52.6%</b>	<b>\$ 24,130,321</b>	<b>\$ 25,467,723</b>	<b>\$ 5,437,018</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>		<b>\$ 4,096,234</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>		<b>\$ 16,778,942</b>							
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of 6/30/2015			Year-to-date as of 6/30/2015			Year-to-date as of 6/30/2015		
Colorado Works Block	\$642,972		Low Energy Assistance Program	\$ 1,194,062		Food Assistance Benefits	\$ 11,782,690		
Child Care Block	1,667,487		Aid To Needy Disabled	240,048		Other Programs	-		
Child Welfare Block	1,620,257		Home Care Allowance	106,540		Medicaid Benefits	104,990,552		
Core Services Block	833,888		Old Age Pension	2,061,732					
						Total Fed/State Portion of EBT/EFT (E)	125,140,229		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$145,170,934</b>		

**Boulder County Human Services  
Supplemental Analyses on Fund 012 Balance and TANF Reserves  
As of June 2015**

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Six Months Ending June 2015**

<b>Unreserved Fund Balance at January 1, 2015</b> (final)	<b>\$ (12,682,708)</b>
<b>Revenues in excess of expenditures, 1/1/15 to 6/30/15</b>	<u>(4,096,234)</u>
<b>Unadjusted Point-in-time balance</b>	(16,778,942)
<b>Adjustments</b>	
Prorated property tax receipts in excess of six month's budget through June 2015	1,600,754
HS Fund 01 1401/1405 - HS Cmnty Contract revenue in excess of expenditures as of June 2015	3,996,160
HS Fund 20/5951 - MHP contract revenue in excess of invoiced expense as of June 2015	676,587
HSSN expenditures incurred, revenue not recorded: May and June invoices	(777,266)
HHS Fund 020 1A (2005) revenues earned in excess of recorded as of June	-
<b>Preliminary Adjusted Unreserved Fund Balance through June 2015</b>	<u><b>\$ (11,282,708)</b></u>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of June 2015 (see note 1)</b>	<u><b>\$ 1,400,000</b></u>

**Notes:**

1. HS Fund 012 HU1 was charged a one-time \$2,915,900 contribution from Fund 012 Fund Balance for the St. Vrain Community Hub construction that was recorded in July 2015.

**II. TANF Expenditures and Reserves**

**SFY14-15: Final Twelve Months Ending June 2015**

<b>Historical Snapshot of TANF Allocation and Expenditures</b>			
	<b>Allocation</b>	<b>Expenditures as of June</b>	<b>% Alloc</b>
SFY14-15	5,061,094	<b>6,261,355</b>	123.7%
SFY13-14	5,379,362	6,240,754	116.0%
SFY12-13	5,662,486	5,868,715	103.6%
SFY11-12	5,960,512	5,772,526	96.8%
SFY10-11	6,199,501	4,747,280	76.6%

<b>Historical Look at TANF Reserves</b>	
<b>Reserve Balance</b>	<b>Reserve Cap</b>
<b>1,076,094</b>	2,151,745
1,937,360	2,264,994
2,150,947	2,384,205
1,962,960	2,479,800
510,739	3,589,184

**Boulder County Human Services Safety Net (HSSN)**  
**Comparison of Budget to Actuals**  
**For Six Months Ending June 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	1,668	1,413	2,550	2,372	11,111	88,889
Omni Consulting	-	-	-	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>									
TBD	156,488	-	-	-	-	-	-	-	156,488
<b>Non-Profit Contracts</b>									
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	5,172	5,204	5,470	26,014	38,986
City of Boulder - child care resource & referral	35,000	-	-	-	4,671	-	-	4,671	30,329
City of Boulder - FRC	170,000	-	-	-	49,925	-	-	49,925	120,075
City of Longmont - parent education	70,203	-	-	-	-	20,255	-	20,255	49,948
Early Childhood Council	60,000	-	6,000	1,240	2,390	18,591	1,734	29,955	30,046
Mental Health Partners - community based	224,980	-	-	-	-	-	-	-	224,980
Mental Health Partners - prevention and intervention	12,723	-	-	-	-	-	-	-	12,723
Mental Health Partners - senior reach	175,020	-	-	-	30,627	-	7,853	38,480	136,540
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	14,568	12,237	30,855	88,208	112,119
<b>Emergency Services 2015</b>									
Boulder Outreach for Homeless Overflow	20,000	-	-	-	6,500	-	4,500	11,000	9,000
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	6,391	6,288	6,204	31,394	43,606
Bridge House	20,000	-	-	3,347	1,673	1,673	1,673	8,367	11,633
Emergency Family Assistance Association	75,000	-	-	-	21,495	4,716	4,030	30,241	44,759
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	7,137	7,614	12,860	39,969	35,031
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	5,717	5,595	5,595	35,586	39,414
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	6,301	7,751	11,028	37,568	37,432
<b>Other Programs</b>									
Emergency Hotel Vouchers	25,000	955	461	-	-	267	1,344	3,027	21,973
Heating Plus	178,100	46,575	22,052	20,826	10,560	4,561	-	104,575	73,525
Housing Choice Vouchers	-	-	-	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	11,244	11,177	14,515	14,994	73,964	104,332
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	-	21,054	638	34,452	51,548
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>75,828</b>	<b>110,262</b>	<b>184,304</b>	<b>130,322</b>	<b>108,779</b>	<b>667,651</b>	<b>1,772,808</b>
<b>Administrative Benefits Access</b>									
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	186,192	176,300	162,216	1,066,628	1,044,564
<b>Child Care</b>	<b>500,000</b>	<b>42,814</b>	<b>48,995</b>	<b>50,632</b>	<b>162,836</b>	<b>99,442</b>	<b>95,281</b>	<b>500,000</b>	<b>-</b>
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>534,744</b>	<b>408,615</b>	<b>368,648</b>	<b>2,245,390</b>	<b>2,906,261</b>

**Boulder County Human Services Community Contracts**  
**Comparison of Budget to Actuals**  
**January 1 - August 7, 2015**

Funding Source / Community Partner (Contractor)	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	Jul-2015 Actuals	Aug-2015 Actuals	YTD Actuals	Remaining Balance
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>											
Acorn School	25,000	-	-	-	16,837	-	8,163	-	-	25,000	-
Agape Family Services	10,000	-	-	-	6,900	-	-	-	-	6,900	3,100
Aspen Grove Community Preschool	10,000	-	1,750	750	-	762	1,488	750	-	5,500	4,500
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	3,399	3,399	-	24,926	20,394
Blue Sky Bridge	32,960	-	-	8,240	2,747	2,747	2,747	2,747	-	19,227	13,733
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	4,280	4,468	4,638	-	35,232	26,568
Boulder Day Nursery Association	37,080	-	-	-	-	14,832	-	-	-	14,832	22,248
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	-	-	-	5,400	9,600
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	2,250	-	-	5,500	4,500
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	16,664	16,664	16,664	-	99,984	100,016
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	15,000	15,000	-	118,356	88,644
Bridge House	20,000	-	-	4,616	3,116	1,558	1,558	1,558	-	12,407	7,593
Center For People With Disabilities	181,023	-	-	45,166	34,903	17,431	15,106	12,019	-	124,625	56,398
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	5,962	5,254	4,684	-	39,257	31,737
Children's House Preschool	12,500	-	-	3,750	1,250	1,250	1,250	-	-	7,500	5,000
Clinica Campesina	587,860	-	48,988	48,988	48,988	48,988	48,988	48,988	-	293,930	293,930
Community Food Share	74,160	-	7,416	16,896	33,000	16,848	-	-	-	74,160	-
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	13,993	13,993	-	116,609	69,965
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	6,166	6,311	5,768	-	44,235	35,765
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	8,793	11,875	-	72,799	52,201
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	858	429	-	2,575	2,575
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	20,390	-	-	44,922	30,078
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	1,216	248	-	4,803	5,197
Mother House	10,000	-	1,000	-	-	2,250	-	2,250	-	5,500	4,500
OUR Center	160,000	-	22,273	15,410	15,344	15,004	15,223	12,587	-	95,841	64,159
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	8,481	8,481	8,481	-	50,054	50,886
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	11,963	11,511	11,280	-	95,241	59,259
Salud Family Health Center	244,625	-	-	61,161	20,387	20,387	-	-	-	101,935	142,690
Sister Carmen Community Center	65,000	-	-	15,073	5,240	4,769	9,614	-	-	34,696	30,304
TLC Learning Center	50,000	-	-	7,500	5,000	7,500	3,750	-	-	23,750	26,250
Voices for Children	31,930	-	-	2,575	5,241	2,816	2,658	2,658	-	15,948	15,982
Wild Plum Center	63,036	-	-	12,607	12,607	6,304	-	-	-	31,518	31,518
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	12,073	11,756	-	90,737	68,913
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>											
Mental Health Partners	2,673,077	-	-	-	32,368	73,647	349,104	-	-	455,119	2,217,958
IMPACT transition	200,000	-	-	-	-	-	-	-	-	-	200,000
TBD	200,000	-	-	-	-	-	-	-	-	-	200,000
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>											
Mental Health Partners	2,012,289	-	-	-	-	-	385,888	-	-	385,888	1,626,401
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>411,250</b>	<b>353,807</b>	<b>976,199</b>	<b>191,771</b>	<b>-</b>	<b>2,584,907</b>	<b>5,622,561</b>

**Boulder County Human Services**  
**Comparison of Major State Allocations and County Expenditures**  
**SFY14-15: Final - for Twelve Months Ending June 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of June 2015	Remaining Allocation as of June 2015	% Expended 100.0% Thru Year	(Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>																	
<b>Child Welfare</b>	14,745,845	1,191,166	1,280,249	1,252,121	1,431,522	1,233,032	1,417,501	1,187,628	1,248,885	1,273,588	1,329,683	1,374,989	1,373,999	15,594,362	(848,517)	105.8%	(848,517)
Notes on SFY15 spending-to-allocation:	While CDHS Settlement Accounting has not completed the SFY15 Child Welfare closeout as of the 8/17 report preparation date, they have communicated that all counties with overspends will be 100% covered by surplus distributions.																
<b>Colorado Works / TANF</b>																	
Administration and Contracts		62,476	338,305	398,131	291,550	223,167	735,071	(64,120)	308,013	56,496	185,259	203,128	437,554	3,175,029			
Benefits and Support Services	(reflects adtl alloc)	172,425	158,008	150,560	214,418	164,540	268,011	169,718	272,123	338,787	177,827	186,922	812,989	3,086,326			
<b>Total Colorado Works / TANF</b>	5,156,094	234,901	496,313	548,690	505,968	387,706	1,003,081	105,598	580,136	395,283	363,085	390,050	1,250,543	6,261,355	(1,105,261)	121.4%	(1,105,261)
Notes on SFY15 spending-to-allocation:	Boulder's final CO Works coverage will be 100% funded by Fund 012 county-only funds.																
<b>Child Care Assistance Program</b>																	
Administration		51,805	53,345	56,218	62,333	73,642	60,288	38,657	40,767	45,060	56,028	53,741	50,566	642,448			
Programs		386,195	298,299	240,252	331,089	271,755	236,396	264,178	270,594	267,632	370,180	308,675	321,754	3,566,998			
<b>Total CCAP, includes HB1317 funds</b>	3,602,583	438,000	351,643	296,470	393,422	345,397	296,683	302,835	311,361	312,692	426,208	362,416	372,321	4,209,446	(606,863)	116.8%	(606,863)
Notes on SFY15 spending-to-allocation:	Boulder's coverage (and all Colorado counties with SFY15 CCCAP overages) will be 100% covered by surplus distribution.																
<b>Adult Protective Services Programs</b>																	
Administration	626,653	60,656	76,407	71,194	82,355	70,135	88,468	60,451	62,950	66,734	69,226	76,183	74,195	858,954	(232,300)	137.1%	(232,300)
Client Benefits	48,040	4,985	5,866	137	6,872	573	10,964	2,973	4,260	2,005	5,086	2,400	5,721	51,840	(3,801)	107.9%	(3,801)
<b>Total APS (these closeout separately)</b>	674,693	65,641	82,273	71,331	89,227	70,708	99,432	63,424	67,210	68,739	74,312	78,583	79,916	910,794			
Notes on SFY15 spending-to-allocation:	Our County Admin allocation will be reduced by the amount of our APS Admin overspend at closeout, effectively folding the APS Admin spending into the County Admin closeout process. According to Settlement Accounting, all counties with APS Client Benefits overages will be fully covered.																
<b>County Administration</b>																	
CDHS County Administration	2,290,423	275,794	360,446	319,086	378,358	470,823	423,906	275,874	305,302	349,578	369,218	401,411	390,100	4,319,895	(2,029,472)	188.6%	(2,029,472)
HCPF Regular	563,069	97,597	129,274	111,689	143,180	123,351	159,329	92,389	104,484	119,220	124,527	106,761	135,974	1,447,776	(884,707)	257.1%	(884,707)
HCPF Enhanced	1,433,266	167,099	124,996	126,812	151,430	199,026	139,953	126,969	133,899	141,026	143,950	142,756	154,494	1,752,410	(319,144)	122.3%	(319,144)
<b>Total County Administration</b>	4,286,758	540,490	614,716	557,587	672,968	793,200	723,188	495,232	543,685	609,824	637,695	650,927	680,567	7,520,081	(3,233,323)	175.4%	(3,233,323)
Notes on SFY15 spending-to-allocation:	While CDHS Settlement Accounting has not completed County Admin closeout as of the 8/17 report preparation date, the preliminary data indicates that we overspent County Admin by \$3,292k, an amount expected to be reduced to \$2,855k after application of \$437k in surplus distribution. Had there been sufficient allocation to cover this, 80%, or \$2,284k, would have been covered by Federal (State pass-through) funding. Applying the expected pass-through rate of 38.4% to the \$2,855k yields \$1,096k in county-only dollars (\$2,855k x (1 - .384)), and so rendering an "adjusted" county-only amount of \$1,188k (\$2,284k - 1,096k).																
<b>Core Services</b>																	
80/20 & 100% Funding	1,417,273	161,222	135,271	138,215	155,964	134,465	141,514	142,114	136,717	131,055	157,969	133,205	125,944	1,693,653	(276,380)		
Mental Health	665,503	41,183	40,662	45,228	44,073	43,545	43,099	43,255	43,592	44,906	43,714	41,625	42,753	517,634	147,869		
Alcohol & Drug Abuse/Family Issues	244,143	14,515	14,515	14,515	14,515	14,515	14,515	20,419	(5,904)	-	18,984	18,984	18,984	158,559	85,584		
Special Economic Assistance	27,645	997	3,173	2,130	860	2,080	2,054	396	4,470	5,930	2,170	1,908	4,093	30,262	(2,617)		
<b>Total Core Services</b>	2,354,564	217,917	193,620	200,089	215,412	194,606	201,182	206,185	178,874	181,891	222,837	195,723	191,773	2,400,108	(45,544)	101.9%	(45,544)
Notes on SFY15 spending-to-allocation:	Boulder's coverage (and all Colorado counties that overspent Core in SFY15 overages) will be 100% covered by surplus distribution.																
Summary:	CDHS Settlement Accounting has confirmed that our overages in Child Care, Core Services and APS Client Benefits will be 100% covered. Settlement Accounting transferred our TANF overage to county-only TANF program spending in the JUN15 reporting period. The Child Welfare and County Administration closeouts are still in process as of this analysis. However, the State has communicated that all Child Welfare overages should be 100% covered. County Admin is also near-final, and notable in this close is the significantly lower pass-through rate than in recent years (ranging low 50%'s to a high of 63% in SFY14).																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY14-15: Final - for Twelve Months Ending June 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 23,541,705	\$ 23,541,705	\$ -
Old Age Pension	4,259,027	4,259,027	-
IV- D Child Support Enforcement Admin	2,205,162	1,330,612	874,550
Low-income Energy Assistance Program	1,763,195	1,763,195	-
Other Programs (non-major or non-allocated)	876,387	773,305	103,082
Aid to Needy Disabled	595,807	476,645	119,161
SSI-Home Care Allowance	109,200	103,740	5,460
Home Care Allowance	135,530	128,753	6,776
IV-B Promoting Safe and Stable Families	137,033	95,000	42,033
IV-E Independent Living	106,302	106,302	-
Automated Data Processing Pass-Through	1,180,169	389,454	790,715
Colorado Works / TANF Collections	(37,136)	(29,708)	(7,427)
Total State Incentives	-	159,934	(159,934)
Total Federal Incentives	-	45,770	(45,770)
Audit Adjustments	(341,731)	(307,558)	(34,173)
IV-D Child Support - TANF Collections	(399,521)	(319,617)	(79,904)
Medicaid Collections	(8,523)	(8,523)	-
Other Local Sources/Expenditures	13,004,974	-	13,004,974
Integrated Care Management Incentive & Use of Excess Parental Fees	80,306	80,306	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 47,207,887</b>	<b>\$ 32,588,345</b>	<b>\$ 14,619,542</b>
Cost Allocation Plan (see note)	\$ 2,695,127	\$ 889,392	\$ 1,805,735

Summary: 100% through SFY14-15, Boulder County has spent \$47.2M on non-major and non-allocated programs and has received revenue of \$32.6M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002  
Comparison of Budget to Actuals  
October 2014 - June 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Apr 2015 Actuals</b>	<b>May 2015 Actuals</b>	<b>June 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	245,760	2,805	6,272	6,859	8,712	11,627	17,192	12,138	10,644	17,027	93,275	152,485
<b>CDBG-DR R1 Rehabilitation</b>	1,762,157	2,657	4,038	6,496	33,363	52,317	39,987	100,494	170,331	53,275	462,956	1,299,201
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	46,144	16,522	7,203	112,410	1,199,396
<b>Total</b>	<b>3,319,723</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>158,776</b>	<b>197,496</b>	<b>77,504</b>	<b>668,641</b>	<b>2,651,082</b>

June actuals are the most recent data available at 8/17/15.

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year. Temporary Rental Assistance original budget was \$345,760 and has been reduced by \$100,000 for the CDBG-DR home access program administered by Boulder County Transportation.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a June 30, 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016.

## Family & Children Services Initiatives 8/15

1. Child Welfare Hotline Updates
  - See Handouts
2. IV-E Waiver
  - Family Meeting Facilitators
    - ✓ Currently funded for 2 additional facilitators
    - ✓ Doubled the number of family meetings from the prior fiscal year – 662
    - ✓ Led to a reduction in children/youth placed out of home and an increase in kinship care and children/youth remaining home
  - Kinship Supports
    - ✓ Currently funded for 3 additional Kinship caseworkers
    - ✓ 50% increase in kinship placements
    - ✓ \$60,000 flexible funding for supporting kin in rent, utilities, transportation, child care, etc.
  - Trauma Informed Care
    - ✓ .5 Trauma Care Coordinator
    - ✓ \$77,000 for Trauma Assessments and Treatment
3. Differential Response
  - 70% FARs (Family Assessment Response)
  - > 60% of HRAs (High Risk Assessments) for sexual abuse, serious harm, and history/past concerns not resolved
4. Transition Age Youth
  - See Handout
5. Early Intervention Team
  - Colorado Community Response
    - ✓ Screened out referrals with child 0-5 years
    - ✓ 51 Open Cases + 44 Families Given Info & Resources (Total CCR Outreach to 189 Families)
  - Early Intervention Program
    - ✓ Screened out referrals – other ages
    - ✓ 71 Cases/resources
  - Housing Case Management with Child Welfare families or screen outs
    - ✓ 28 New Families served
  - Total new Families Served in past fiscal year 205

## Current Status of the Hotline 8/19/15

### Pros

1. Calls all recorded so caseworker has the opportunity to go back and listen.
2. Hotline application shows workload of all calls received for a caseworker and county (not just referrals, but all calls that we take, which increase our workload but we previously never tracked).
3. One phone number 24/day, no police dispatch barrier.

### Cons

1. Customer Service/Professionalism
  - a. We have had numerous instances where callers are hold for 10, 15, 20, 25 minutes before they are able to begin making a referral—we then expect that caller to stay on the line with us long enough for us to enhance screen
    - i. Some of these examples have been referrals that necessitated an immediate response
    - ii. We can hear caller (they are recorded before we pick up), and have heard their frustration, “oh, being transferred again”, “this is ridiculous”, “wonder who I’ll be transferred to this time”, “you’ve got to be kidding me”, someone mocking the hold message, “government work at its finest”, etc.
  - b. Law Enforcement Officers have been included in these people waiting that long, and we cannot expect Officers, ER doctors, or really anyone to wait that long.
  - c. We aren’t able to provide mandated RPs with referral ID numbers anymore because we don’t trust the THA enough to direct enter, and can’t get a ref ID number without submitting information in THA.
  - d. Callers don’t realize they are calling the state and begin to give their report, only to be told the state can’t take that and they have to be transferred to the county. Callers will give the state their contact information and demo for the family they are calling, however that information does not transfer over once the call is transferred to Boulder.
  - e. State wants us to take caller’s name and phone number with every call regardless of the call purpose. If someone is calling about child support or Medicaid, and I ask for their name and telephone number, they believe that I am able to (and will begin to) help them. It sets callers up for frustration, especially when they have to repeat this information to another person.
2. The hotline application does not do what it is intended to do.
  - a. Duplicate work from hotline application to Trails (we still have to open Trails to complete the demo, enter addresses for families with split parent households, who are in which household, participating as a child, school/employer information, and search results).
  - b. Still using several systems for each report (THA, Trails, and method of note-taking--- word document or CAT).

- c. Not realistic to direct enter into THA at this time and some of the sections are grayed out and are not being used, and THA has malfunctioned on multiple occasions making it untrustworthy. If a caller starts to provide the narrative from the beginning of the call we are unable to direct enter that information without having caller information, county, and family information in first. THA does not allow you to toggle back and forth between screens while taking a report.
  - d. THA was thought to help balance workloads—it does not. One screener can take 5 calls, and get no reports. Another screener can take 5 calls and get 5 reports.
2. Technical difficulties in the hotline application.
- a. Freezing
  - b. Closing out and losing work
  - c. Duplicating recordings into multiple hotline ids, which prevent us from being able to know how many calls we have actually taken.
  - d. Inability to correct or add information in THA once it's submitted
  - e. Boulder screeners reconciled over 2,000 calls from pending status to submitted starting June 1, 2015. We have been told since the rollout of the THA that we needed to keep a log with all of the phone calls and submit it to the state, which I did at the end of May. We were told that we would not have to reconcile all of those calls in the THA. On June 1, 2015 we were informed that all calls needed to be reconciled as soon as possible. The state was going to hire temporary staff to help counties reconcile, however an email went out today (8-19-15) asking for anyone who would like part time work to help with the reconciliation. In the past 2 weeks, staff brought it to my attention there were another 184 calls in pending status in the Call Taker County/Responsible County folder. This was never brought to my attention and I would have never known about it had staff not stumbled across it. 76 of the 184 calls never made it to a Boulder screener. The calls were taken at the HCCC and either a report was generated and never submitted in the THA, the caller hung up or the phone disconnected before ringing to Boulder. It is concerning that Boulder is responsible for the call and submitting it in the THA, however Boulder screeners never spoke with the caller.
3. True Connect/GAD issues
- a. Short ring on True Connect creating a lot of missed calls. Frequently the phone will ring 1 time and staff is unable to answer it, even if the phone is immediately accessible.
  - b. Calls going to screener's voicemails (call should never be routed to voicemails).
  - c. System will put you in not ready status without knowing.
  - d. When a call is missed we have to call back in to make sure we are ready. Primarily while using True Connect.
  - e. Trouble logging into True Connect—system will sometimes malfunction and ask for agent's DN (we and the state don't know what this is). It can take multiple tries to get logged in (we've had to try up to 10 times before).
  - f. When calling another county from a phone number that is logged into either True Connect or GAD, we get stuck in "initiating call status" and have to call the state helpdesk and have them reset us. This sometimes requires state staff to locate a

supervisor that can do this, which can take a while, leaving us unable to take calls in the meantime. This happens every time we call another county from the phone number that is logged in to either True Connect or the GAD.

- g. On one occasion, a caller was somehow connected to two Boulder screeners at one time

#### 4. State Staff concerns

- a. A caller got transferred to the state, which provided the caller with Tami's cell phone number to call directly. This was at a time when Tami was not on shift and the state staff person also provided Tami's cell phone number incorrectly. Not sure what ever happened to this call or if a report was made.
- b. State staff telling people that they will take their name/number and pass this onto Boulder to have Boulder screener call them. None of the day time screeners have ever received a message such as this.
- c. State staff often tells callers that "Boulder isn't answering", instead of explaining that we are on other calls and that's why the caller got to the state.
- d. A call was received from Ronnie that lasted 1.1 minutes. The caller was a male who stated he needed help now. He said a man was following him and he was really scared. Ronnie told him that he needed to call 911; the man asked if she could transfer him and she said no he would need to hang up and call. The man said he needed help 3 times and Ronnie asked where he is residing, the man said he did not know because the man blindfolded him and brought him to Boulder, or so he thought. Ronnie asked for his name and the man said he is coming again and he starts screaming and the phone hangs up. Ronnie states "yea, that is what I thought."

We continue to send our concerns and problems to [Cdhs\\_hccc@state.co.us](mailto:Cdhs_hccc@state.co.us)

## Workload Changes Since APS Mandatory Reporting & Child Welfare Hotline

### APS Data:

July 2013-June 2014 (provided by CDHS/CBMS)

Colorado total reports received – 11,481

Assigned 7,072 this means 61% of the referral base was assigned

Screened out 4,409 this means 39% of the referral base was screened out

Total open ongoing cases statewide 6074 (these are cases that have moved beyond the assessment contacts)

Boulder total reports received – 888

Assigned 536 our assignment rate was 60%

Screened out 352 we screened out 40%

Total open ongoing cases- 463 cases open in BCDHHS beyond assessment phase for some period of time

July 2014-June 2015 (provided by CAPS/CDHS)

Colorado total reports received -16,696 (41% increase over last year)

Assigned 7,350 (increase of 3.9% over last year) state wide assignment rate 44%

Screened out 9,346 state wide screen out rate of 56%

Total open ongoing cases 8,933 (32% increase over FY 2014)

Boulder total reports received- 1182 (34% increase)

Assigned 525 (2% decrease) assignment rate is 44%

Screened out 657 screen out rate is 56%

Total open ongoing cases -602 (30% increase over FY 2014)

Summary- APS reporting to Boulder County has increased by almost 300 per year or about 34%, and the state has gone up by 5215 reports (41%). The assignment workload has increased by only about 4% statewide and has decreased by 2% for Boulder County. So, so far, more than 90% of the increased

reporting workload has largely landed in Screening and in the RED Team process, and with law enforcement.

**CPS Data – (from ROM)**

July 2013-June 2014

Colorado total reports received – 81659

Assigned 31,738 (39%)

Screened out 49,915 (61%)

Boulder total reports received – 4087

Assigned 1492 (36.5%)

Screened out 2595 (63.5%)

July 2014-June 2015

Colorado total reports received -91,925 increase of 12.6%

Assigned 34,213 increase of 7.8% (37% of total are assigned)

Screened out 57,675 (63%)

Boulder total reports received- 4783 increase 17.2% (in only 6 months of the hotline being active)

Assigned 1805 increase of 21% in just 6 months of new hotline and media campaign (38% of reports assigned)

Screened out 2988 (62%)

Statewide **Colorado** is up just over 10,000 reports over last fiscal year which represents a 12.6% increase. The **state** is screening out **2% more** this year than last. **Boulder's** reports are up 17% overall and our assignments are up 21% after 6 months of the new hotline. This is after screening out at a slightly lower percentage (1.5) than last year.

Hotline – the hotline application / gad reports indicate that 7687 calls were sent from the Boulder County queue to a Boulder County screener in the 1/1/15-8/19/15 time frame. Of these 2854 were child welfare reports and 700 were APS reports. This means our screeners processed an additional 4133 information and referral calls since the statewide hotline began.



# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523  
Longmont Office • 515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)



Hope for the future,  
help when you need it.



**Boulder County Department of Housing & Human Services  
Human Services Board  
Monthly Board Meeting  
Tuesday, September 29, 2015, 2:00-3:15 p.m.  
Commissioners' Hearing Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) **Call to order (2:00 p.m – 2:05 p.m.)**
- 2) **Case Management & Community Outreach (CM/CO) Division Update—Angela Lanci-Macris, CM/CO Division Director (2:05 p.m. – 2:40 p.m.)**
  - a) Open enrollment/health insurance access report/presentation—Patrick Kelly, CM/CO Project Director
- 3) **Finance update—Will Kugel, Finance Division Director (2:40 p.m. – 2:50 p.m.)**
- 4) **Upcoming Meeting and agenda items:**
  - a) **Tuesday, October 27, 2015 at 2:00 p.m.—Commissioners' Hearing Room – 3rd Floor Boulder County Courthouse, Boulder, Colorado**
- 5) **Matters from members of the Board**
- 6) **Matters from members of the Public\*\* (3:05 p.m. – 3:15 p.m.).** Note that matters from the public will immediately follow the BCHA Board meeting section
- 7) **Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject related to Boulder County Housing and Human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County’s guide to public hearings:**

<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual’s special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

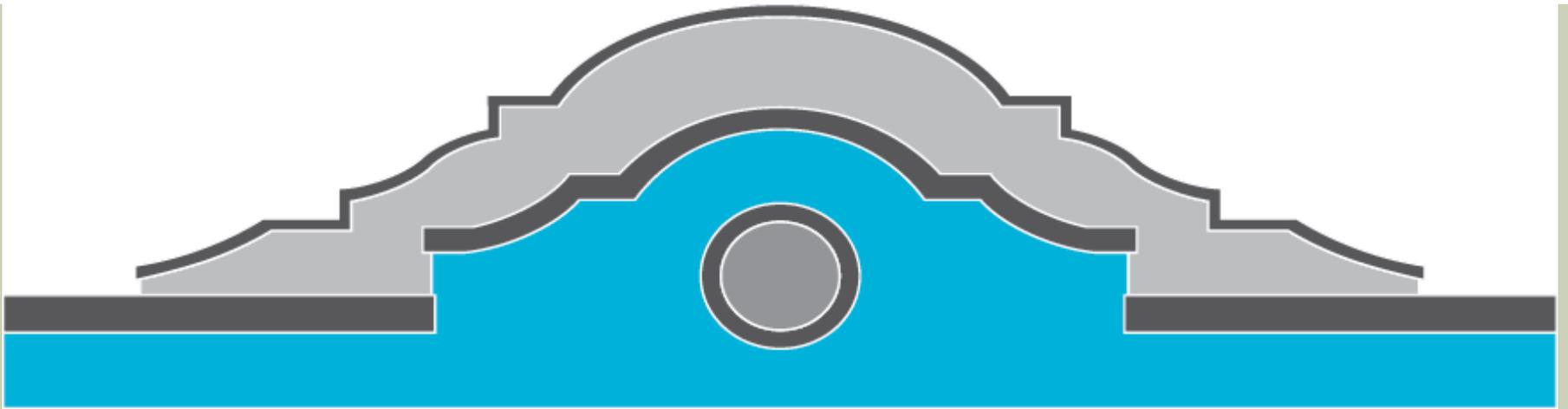
**Executed Grants and Contracts:**

**Human Services Executed Contracts**

**August 19, 2015 - September 21, 2015**

<b>Date Executed</b>	<b>Contractor Name</b>	<b>Description</b>	<b>Contract Amount (*not to exceed)</b>
8/19/2015	Mental Health Partners	Task Order 2015-05A: CO Works client referrals for Addiction Recovery Services	\$9,000.00 *
8/20/2015	Silvina Magda	IMPACT: court-certified interpreter services for Spanish-speaking clients	\$2,950.00 *
8/22/2015	Donna Purcell Kieffer (Monarch OTC)	substance abuse monitoring (FCS)	\$5,000.00 *
8/25/2015	Family Balance Solutions, LLC	therapeutic visitation services for families (FCS)	\$2,999.00 *
8/25/2015	Mara Connolly, Ripp Leadership LLC	Leadership training for CS management team	\$5,600.00
8/27/2015	Mental Health Partners	Task Order 2015-02: Community-Based Services	\$224,526.00
8/28/2015	Mara Connolly, Ripp Leadership LLC	Contract Amendment: leadership training for CMCO /Housing Counseling staff.	\$10,600.00
9/1/2015	Griffith Centers for Children	therapeutic services (Core)	\$50,000.00 *
9/2/2015	Accountability Polygraph Services	IMPACT: polygraph services	\$5,000.00 *
9/3/2015	Embark Counseling, LLC	therapeutic services (Core)	\$50,000.00 *
9/4/2015	Prucha Counseling	IMPACT: therapeutic services to youth committed to DYC	\$2,500.00 *
9/8/2015	Clinica Family Health Services	Task Order 2015-02: Local Health Funding RFP	\$50,000.00
9/8/2015	Deloitte Consulting LLP	development of a client engagement portal	\$179,684.00
9/10/2015	I Have a Dream Foundation	Contribution for administrative support for Dream Big Collective Impact project	\$5,000.00
9/10/2015	RAFT LLC/Lauren Kolbrener	IMPACT: individual educational testing , instruction, and advocacy	\$5,000.00 *

9/15/2015	CO Dept of Human Services	Revenue: Additional Child Welfare Allocation for Staffing	\$303,208.00
9/15/2015	Connect for Health Colorado	Revenue: Assistance Site	\$100,000.00
9/15/2015	Dental Aid	Task Order 2015-02: Local Health Funding RFP	\$142,560.00
9/15/2015	Karen Eiffert, LCSW LLC	therapeutic services (Core)	\$50,000.00 *
9/15/2015	Savio House	IMPACT: placement and services to juveniles committed to the Division of Youth Corrections (DYC).	\$300,000.00 *
9/15/2015	Third Way Center	IMPACT: placement services to juveniles committed to the Division of Youth Corrections (DYC).	\$250,000.00 *
9/16/2015	H & H Childhood Education DBA The Goddard School	Infant Toddler Quality and Availability (ITQA) MOU Renewal	\$24,999.00 *
9/17/2015	Caroline M. Roy LLC/Foothills Riding Adventures LLC	therapeutic services (Core)	\$50,000.00 *
9/17/2015	Jodi Lanzi	home studies for foster care and kin certification	\$24,000.00 *
9/17/2015	Lighthouse Center for Counseling and Play Therapy, LLC (Dan Baur)	therapeutic services (Core)	\$50,000.00 *
9/17/2015	Mental Health Partners	IMPACT: Functional Family Therapy (FFT)	\$315,751.00
9/17/2015	Mental Health Partners	IMPACT: home-based services	\$192,239.00
9/17/2015	Mental Health Partners	IMPACT: Trauma-Focused Cognitive Behavioral Therapy (TF-CBT)	\$120,109.00
9/17/2015	The Implementation Group	IMPACT: assist with planning and support of implementation activities	\$24,000.00 *



**20  
15**

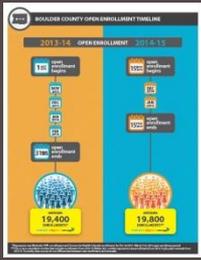
**BOULDER COUNTY  
OPEN ENROLLMENT  
REPORT**

**Boulder County Commissioners  
9/29/2014**



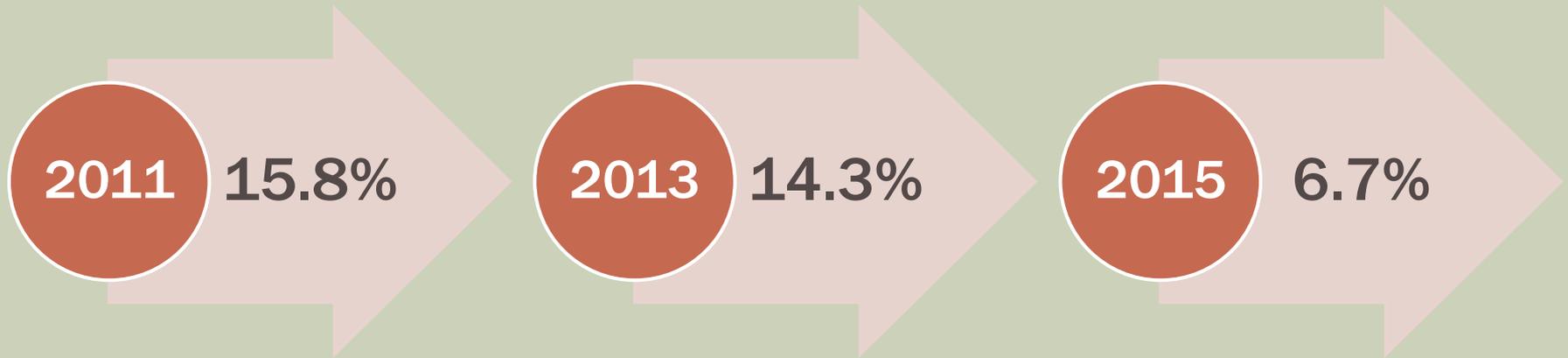
# AGENDA

- **Accomplishments (5 min)**
- **Outreach Efforts (5 min)**
- **Open Enrollment Impact (10 min)**
- **Planning for Open Enrollment 3 (5 min)**
- **Questions/Comments (10 min)**

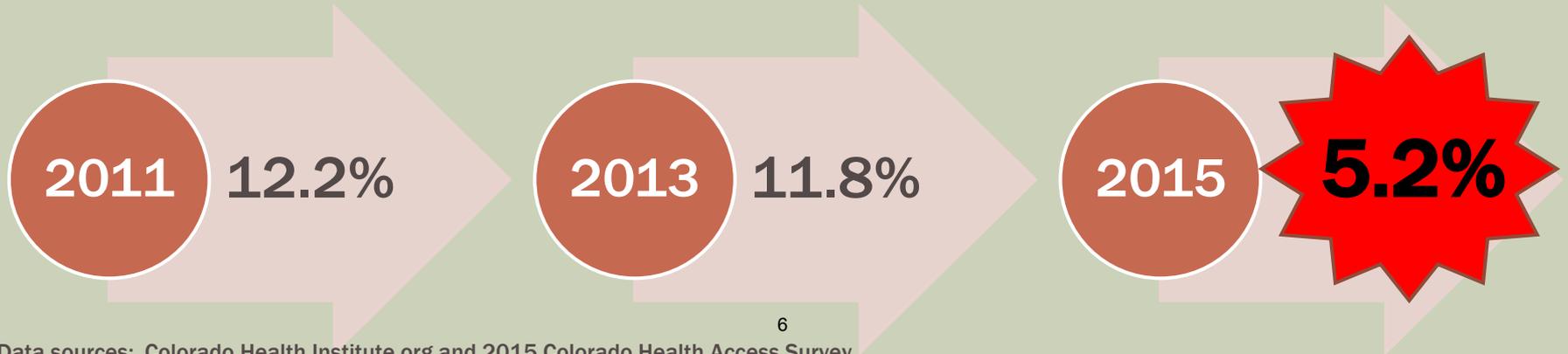


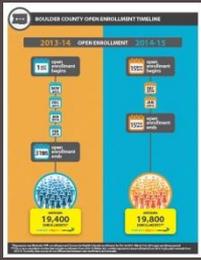
# THE BIG NUMBER\*

## Colorado's Uninsured Rate



## Boulder/Broomfield Counties Uninsured Rate

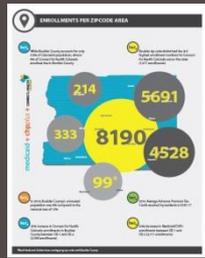




# ENROLLMENTS

- OE-1 resulted in **19,400** total NEW enrollments
  - 10,200 through C4HCO
  - 9,200 Medicaid
  
- OE-2 resulted in **19,800** total new enrollments AND renewals
  - 5,040 new through C4HCO\*
  - 7,560 renewals through C4HCO\*
  - 7,280 Medicaid

\* C4HCO does not provide county level data on renewals vs. new enrollments. Statewide renewals = 60%.



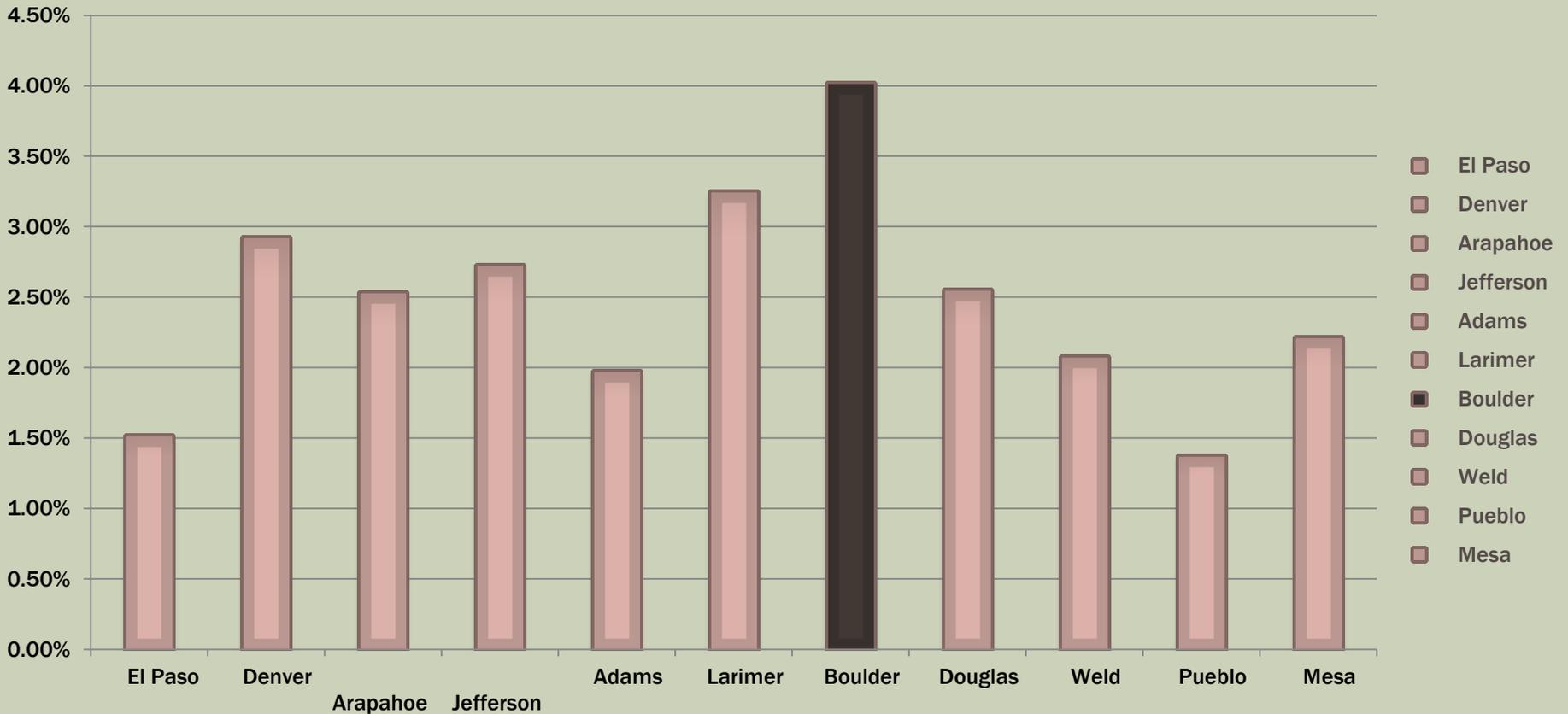
# OE-2 ENROLLMENT HIGHLIGHTS

- 80304 zip had 3rd highest C4HCO number of enrollments statewide
- 6.5% of the 80304 population enrolled compared to 2.5% of the 1<sup>st</sup> and 2<sup>nd</sup> highest
- Highest enrollment percentage in the state (of counties with 100,000 or more people)



# OE-2 ENROLLMENT HIGHLIGHTS

Percentage of residents by County enrolled or renewed via C4HCO

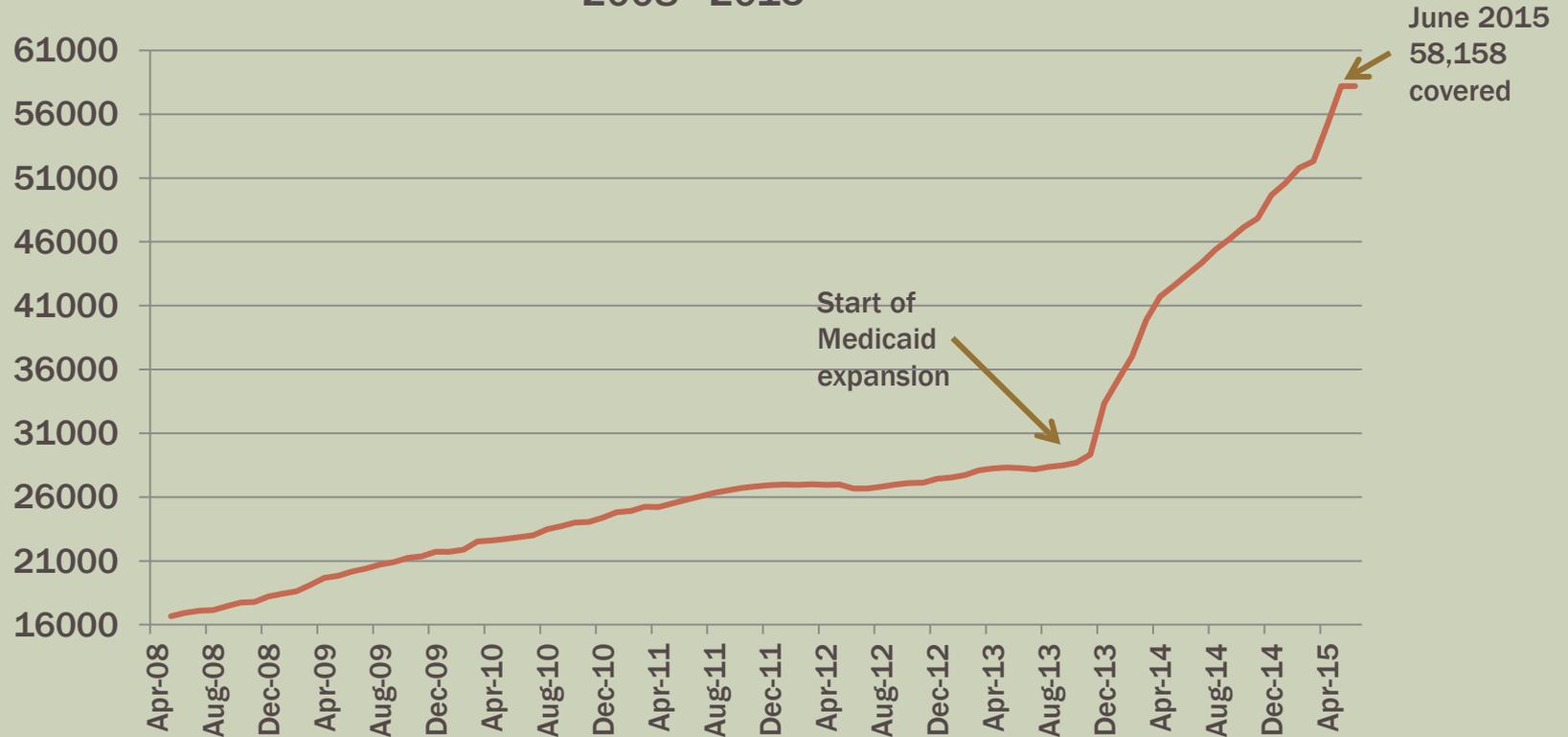


Colorado Counties with populations of 100,000 or more



# OE-2 ENROLLMENT HIGHLIGHTS

# of Medicaid/CHP+ Clients in Boulder County  
2008 - 2015





# OUTREACH EFFORTS

- Over 340 outreach events
  - Information/Education
  - Intensive Enrollment Assistance
  - Conducted at Hospitals, Libraries, Rec Centers, Schools, Festivals, Farmer's Market
- Data-driven effort 



# DATA-DRIVEN OUTREACH PARTNERS

- Renewed data-sharing agreements with all 5 partners from OE-1:
  - *Longmont United Hospital*
  - *Boulder Community Hospital*
  - *Clinica*
  - *Salud*
  - *Boulder County Public Health*
  
- Established relationships with 4 new partners for OE-2:
  - *Sister Carmen*
  - *Boulder Valley Women's Health*
  - *Emergency Family Assistance Association*
  - *OUR Center*
  
- All 9 partners were allowed to choose customized co-branding and point of entry options



# DATA-DRIVEN OUTREACH

You may qualify for free or low-cost health insurance.



There is still time to apply before the February 15th deadline!

Usted todavía tiene tiempo para inscribirse en un plan de seguro médico antes del 15 de febrero.

Boulder County Housing & Human Services has partnered with Sister Carmen Community Center to help you find the health coverage that is right for you.



- To see if you qualify for Medicaid, please visit [www.colorado.gov/PEAK](http://www.colorado.gov/PEAK).
- Para averiguar si se puede obtener Medicaid, visite [www.colorado.gov/PEAK](http://www.colorado.gov/PEAK).
- To find out if you can purchase low-cost health insurance through Connect for Health Colorado, visit [www.ConnectForHealthCO.com](http://www.ConnectForHealthCO.com) or give them a call at 1-855-752-6749.
- Para averiguar si usted puede comprar seguro médico económico a través de Connect para Health Colorado, visite [www.ConnectForHealthCO.com](http://www.ConnectForHealthCO.com).

Need more information? Give us a call. We would love to speak with you. 303-665-4342

Drop-in assistance on Wednesdays from 1 to 3 p.m.

Co-branding

Custom Messaging

# DATA-DRIVEN OUTREACH RESULTS



- 19,202 postcards and 2,400 emails sent
- 7,280 Medicaid approvals during OE-2
- 1,469 were from our outreach population
- Over 20% of those approved received an email and/or postcard

Outreach Type	Total Sent	Cost of Total Effort	Approvals	Bounce Rate	Cost Per Unit	Cost Per Approval
Postcard only	19,202	\$8,450	1,469	18%	\$0.44	\$6.53
Postcard + Email	2,400	\$80		11%	\$0.03	

\* Cost per approval for postcards during OE1 was \$7.14



# IF YOU OUTREACH, THEY WILL COME!

- When reaching out, responders must be ready!
- Estimated over **58,000** total client interactions
- How did we do this?  **PREPARATION!  
TEAMWORK!**



# FOUNDATIONS LAID

## 2006 Healthy Communities



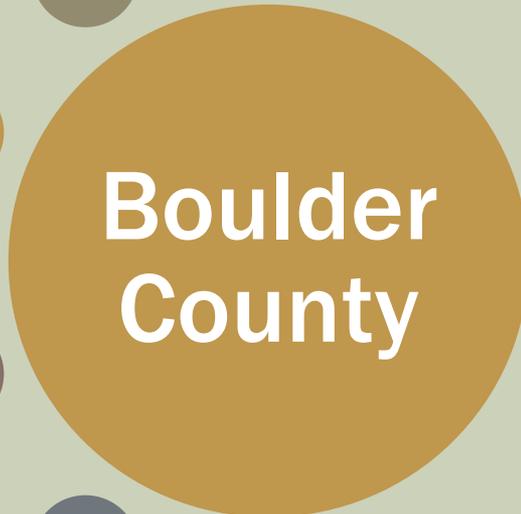
## 2008 Healthy Kids Initiative



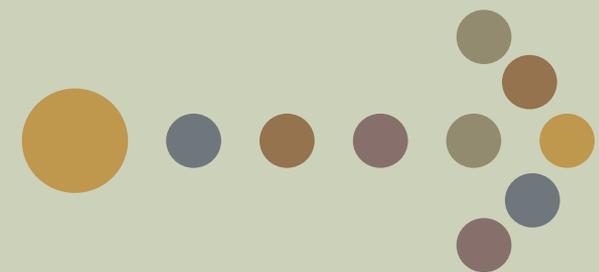
## 2010 PEAK Outreach Initiative



## 2010 -2015 BOSS & CS Business Process Reengineering



**Boulder  
County**





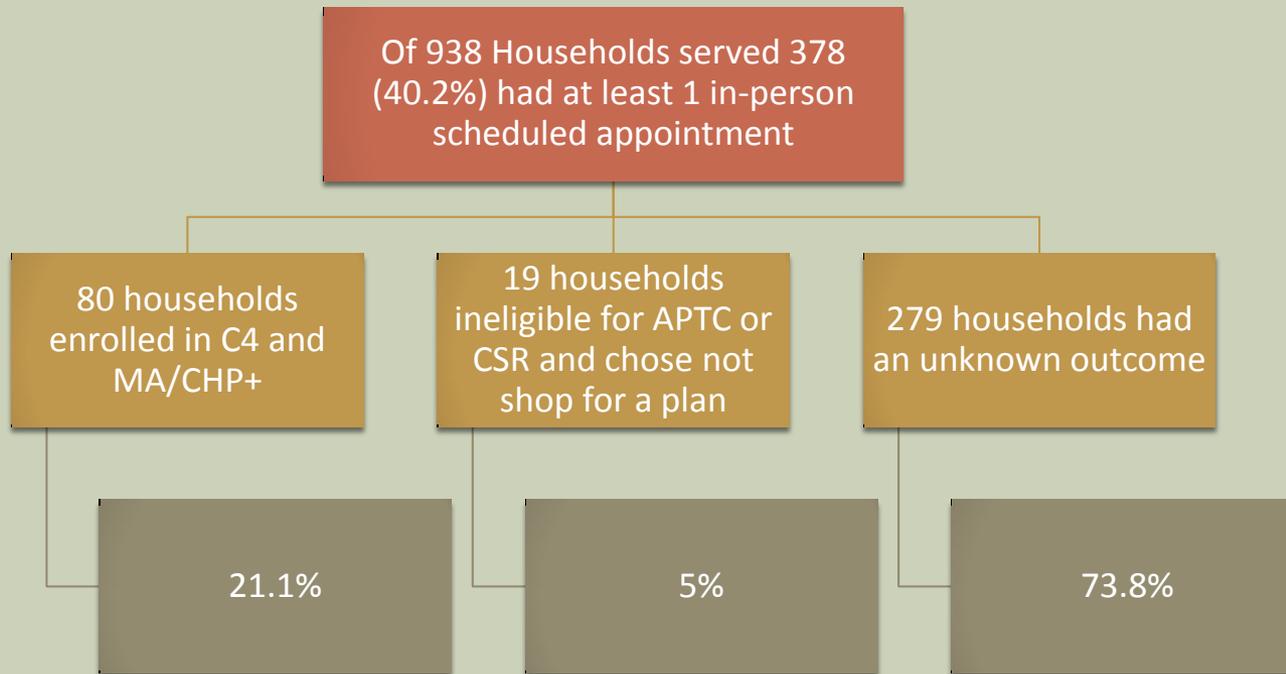
# THE BOULDER COUNTY OE-2 TEAM

**Assistance Site ~ Central Hub ~ Community Support ~ Data Team ~ Front Desk ~ Healthy Communities ~ Healthy Kids and Adults ~ PEAK Outreach ~ Phone Team**

- **Collaboration**
  - 52 staff
  - Approx. 13,900 hours worked
  - 57 business days during OE-2
  
- **Weekly meetings before, during, and since OE-2**
  - Information sharing
  - Troubleshooting
  - Assessment of need
  - Resourcing
  - Planning for OE-3

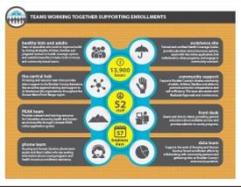


# OE-2 IMPACT: ASSISTANCE SITE



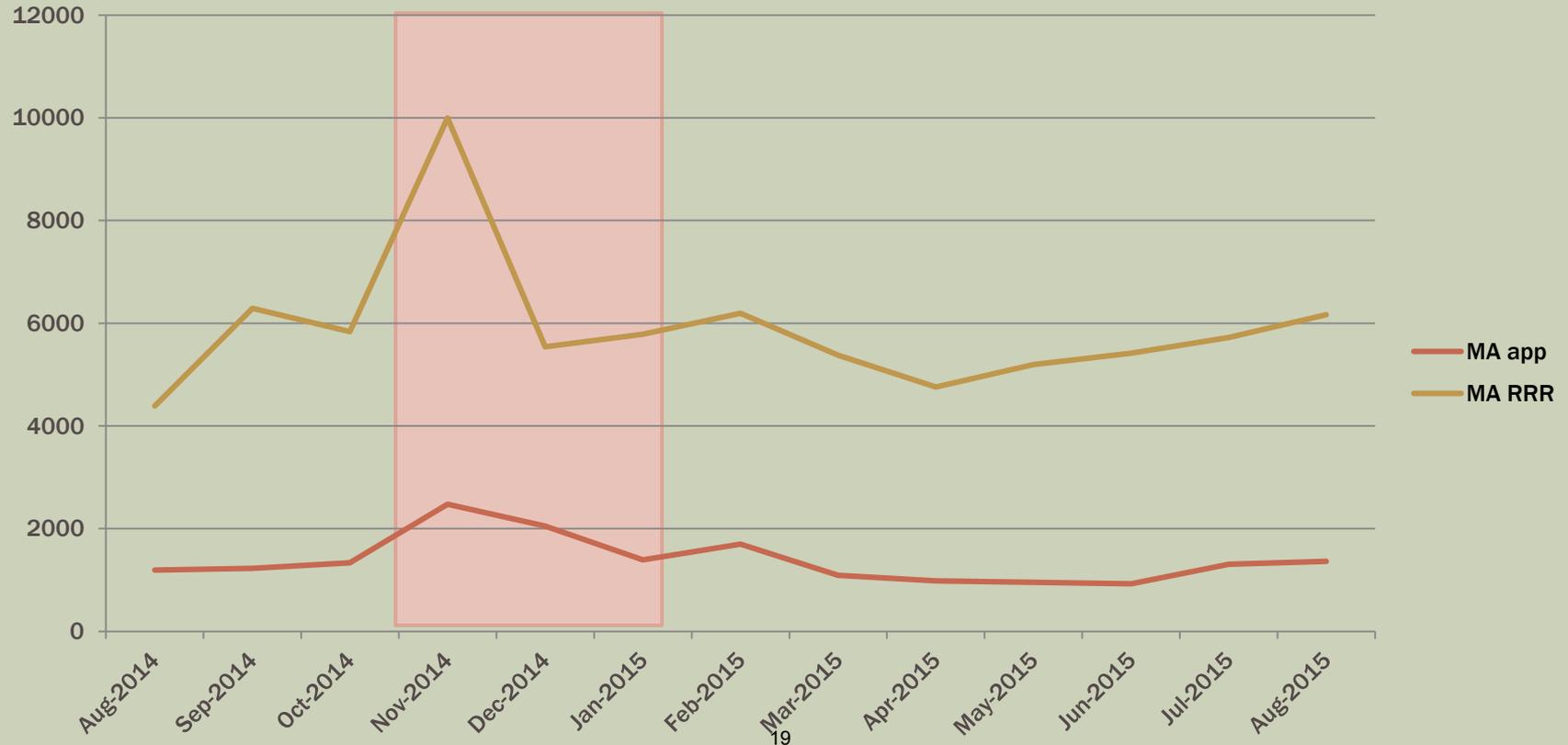
Time Spent Per Client Interaction by Type

	Phone	Email	Scheduled Appointments	Walk-in	Other	Total
Total Interactions per Type	724	162	497	65	13	1,461
Percentage of Total Time	15.3%	3.86%	18 76.2%	3.97%	0.57%	



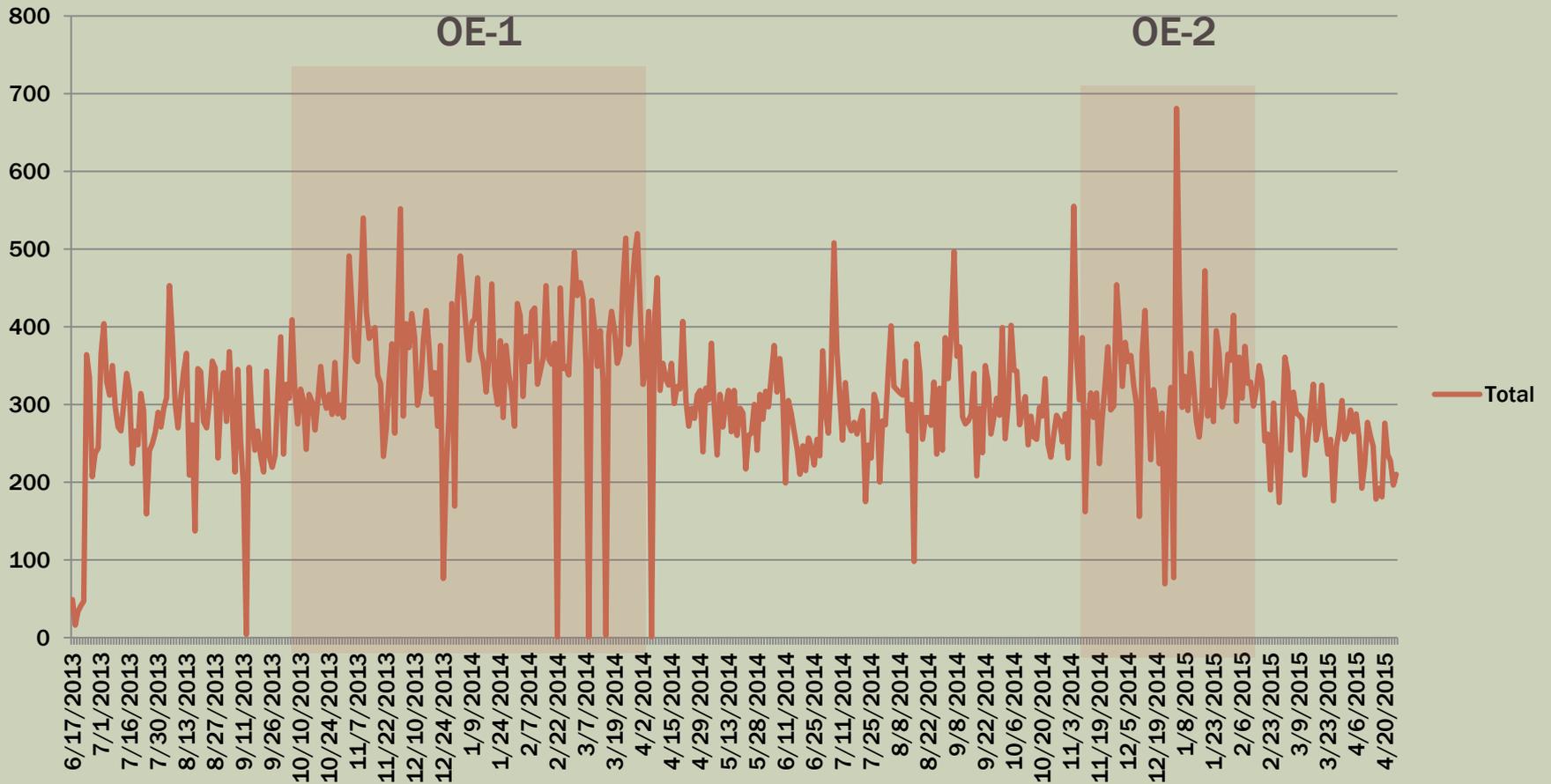
# OE-2 IMPACT: COMMUNITY SUPPORT

## OE-2 Medical Assistance Applications and RRRs August 2014 - August 2015





# OE-2 IMPACT: FRONT DESK TEAM

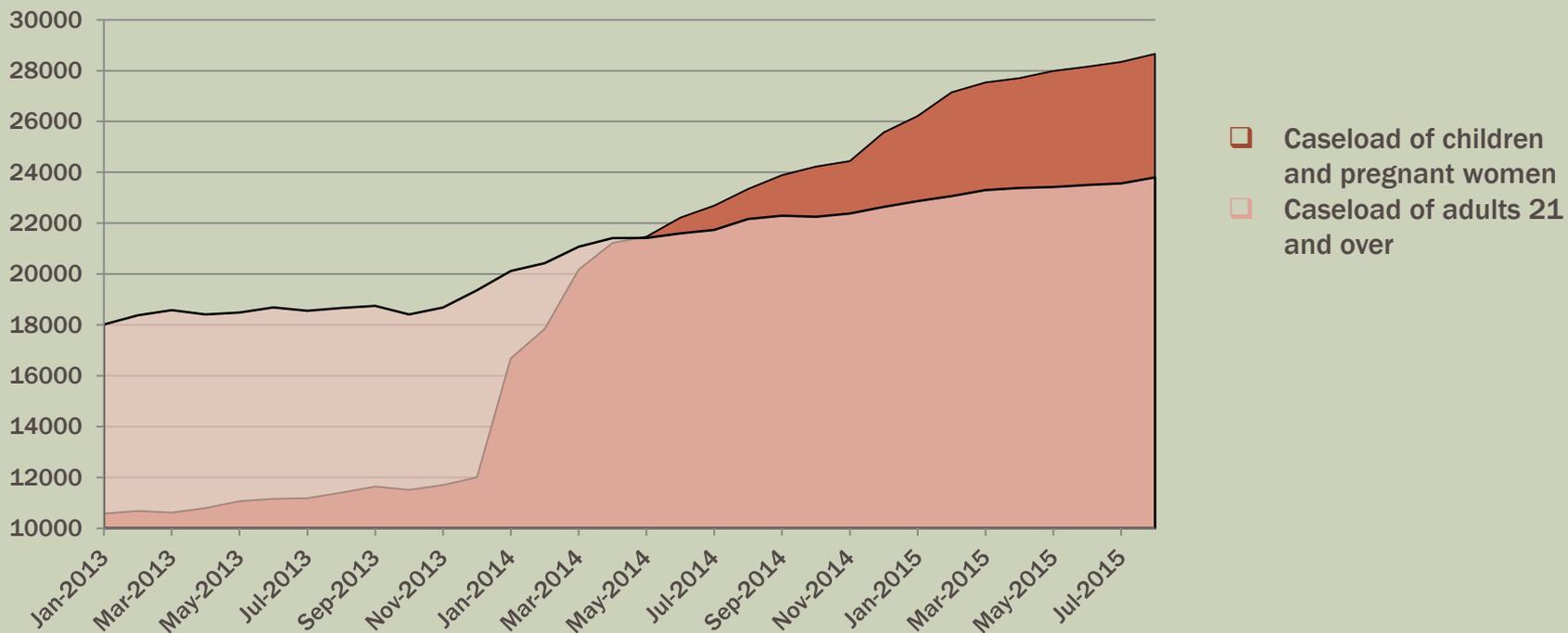


- 20% increase in lobby traffic
  - 284 visits/day outside of OE periods ➔ 345 visits/day during OE periods



# OE-2 IMPACT: HEALTHY COMMUNITIES

## Boulder County Medicaid and CHP+ Caseloads



- **Before OE-1:** average monthly caseload = 18,502
- **During OE-1:** average monthly caseload = 19,679
- **During OE-2:** average monthly caseload = 22,857

# OE-2 IMPACTS: HEALTHY KIDS AND ADULTS



## Monthly Health Coverage Enrollments

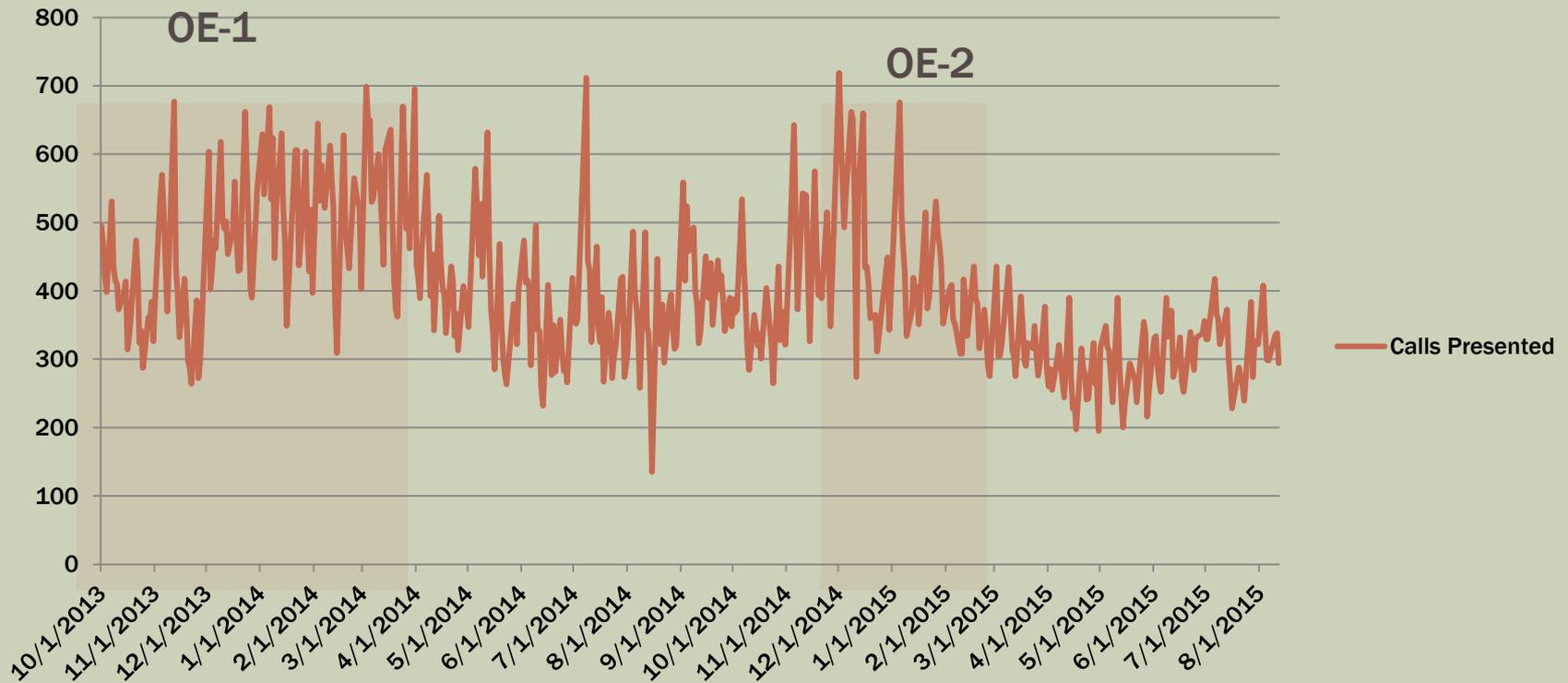


- **During OE-1:** BCHK facilitated Medicaid Denials so that clients could then shop at Connect for Health Colorado
- **During OE-2:** SES enabled applicants to receive an APTC determination concurrent with Medicaid denial – HKA team focused on troubleshooting support



# OE-2 IMPACT: PHONE TEAM

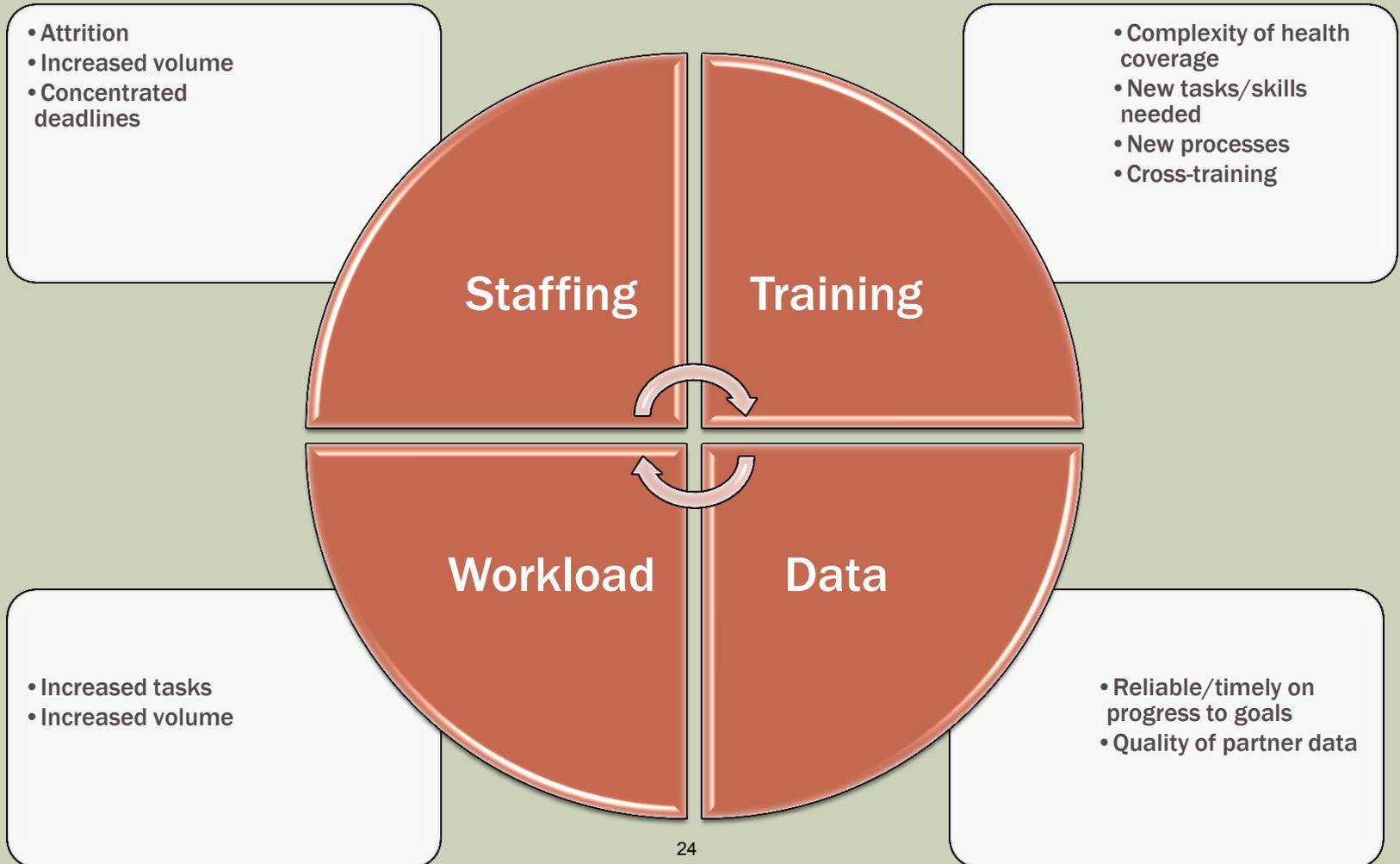
## Call volume over the last 22 months



352 calls/day non OE periods - 468 calls/day during OE periods



# CHALLENGES



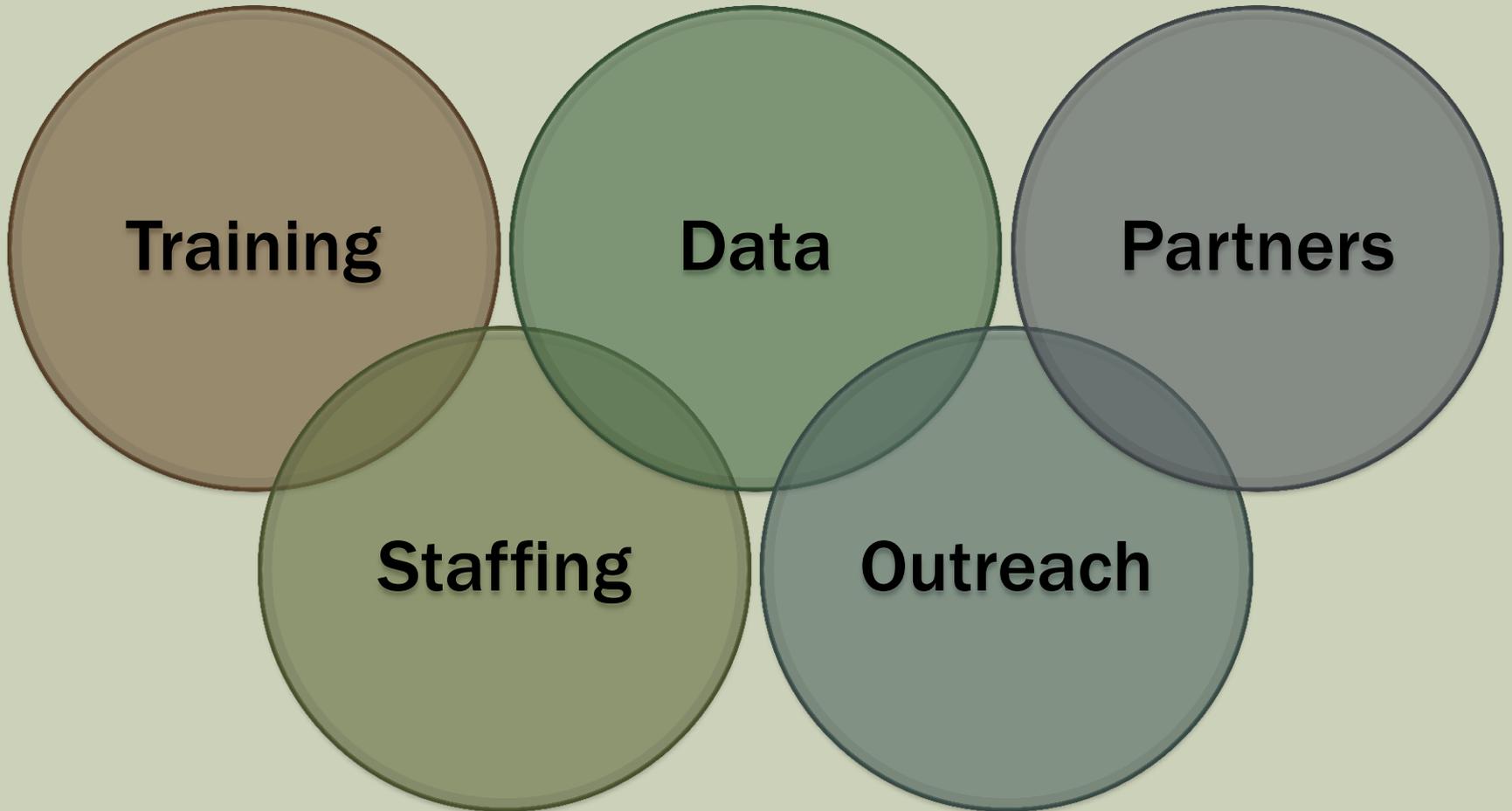


# LOOKING FORWARD – WHO?

- **Boulder County Uninsured**
  - Eligible, but unenrolled\* = 8,333 – 12,254 (10,000)
    - 5,050 = 19 – 39 years old
    - 3,760 = Hispanic
    - 3,850 = Living in Poverty
  - Those losing minimum essential coverage
    - 10% = 1,020
    - 25% = 2,755
    - 50% = 5,510



# LOOKING FORWARD – WHAT?





# LOOKING FORWARD – HOW AND WHEN?

- Our OE-3 Team is currently working on a more detailed plan for reaching the remaining and soon-to-be newly uninsured in Boulder County, including some of the following pieces over the next several months:





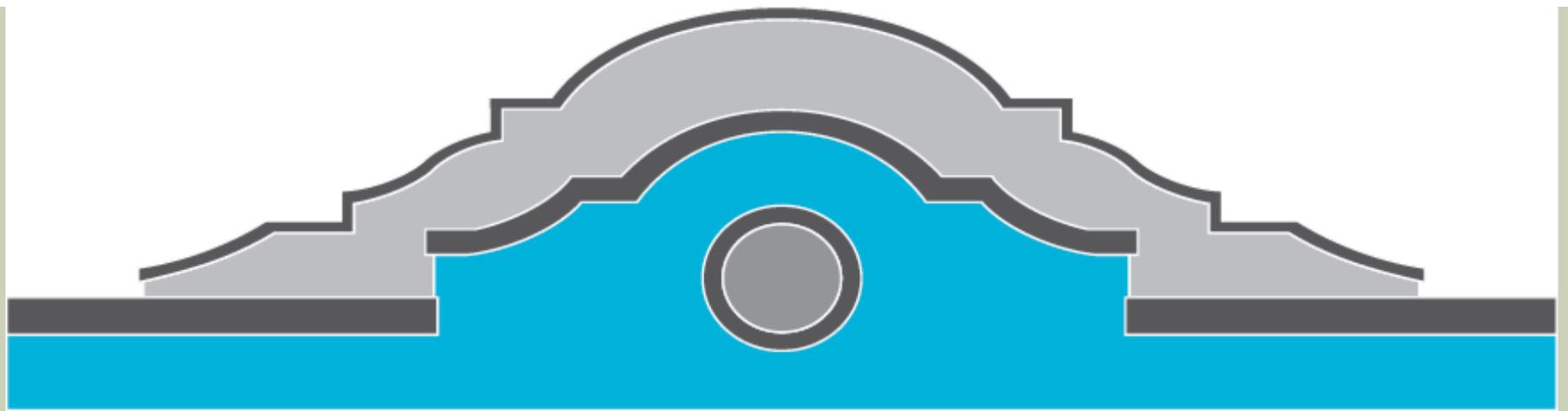
# LOOKING FORWARD – HOW AND WHEN?

## Housing and Human Services Work Plan for: Open Enrollment #3

**Health Coverage access and utilization:** We believe that access to affordable health care and insurance coverage is a foundational component of our community's well-being, and is the first foundational step to implementing a community-wide social determinants of health model.

**Goal: Enroll 1,040 Boulder County Residents into Health Coverage during open enrollment**

Objective	Start	Target	Staff	Key Activities	Status
<b>Goal 1: Staff Levels</b>					
1.1. Hiring Staff	September		Mili Alison Sarah	1) Define job description 2) Post job position 3) Interview 4) Funding approval 5) Offer 6) MIS Paperwork/Office Space	Need dates to keep us on track
1.2. Training/Onboard	October 1 <sup>st</sup>		Mili Alison Sarah/Whitney	1) Onboarding Schedule/plan 2) Orientation within teams 3) Shadowing? 4) Connect with Jen Gard-Gerber about training a. Trained in MA immediately b. They could support the MA work	Each team needs to identify needs
1.3. Hire hourly workers/temps	October Complete by November 1 <sup>st</sup>		Mili Alison PTK	1) Define job description 2) Post job position 3) Interview 4) Funding approval 5) Offer 6) MIS Paperwork/Office Space	Hourly could work PEAK in-box (appointment letters, download the documents Pull Jennifer into the PEAK in-box C4HCO- make appointments, triage phone calls (should they be HKI or somewhere else) SG: Post positions late September. CS should have hourly budget to cover this.
1.4. Staff Schedules	December		PTK AB Mili	1) Determine staffing for 15 <sup>th</sup> deadlines 2) Cross coverage? 3) Extended hours/Weekend hours 4) Holiday Requests	Connected with the hierarchy flows.
1.5. Hierarchy	October Complete by November 1 <sup>st</sup>		Phone Front Desk MA Intake MA Troubleshooting	1) Need hierarchy levels (when PT is slammed, this team goes to help) 2) SME's a. who are the people to go to for MA, HCG	Need staffing plans from each team: 1) Phone Team 2) Front Desk 3) Health Coverage 4) MA troubleshooting/Intake



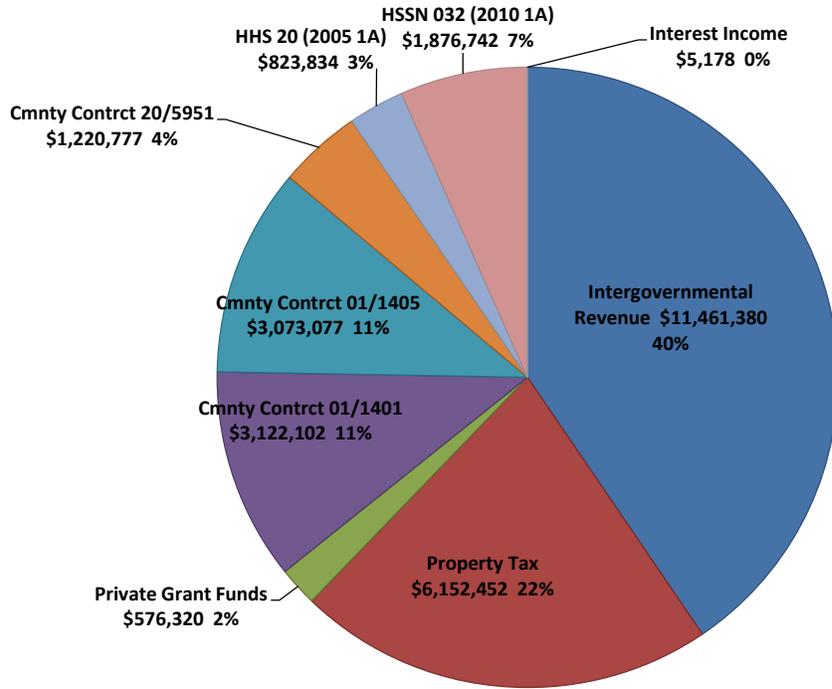
**Questions  
and  
Thank You**

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the September 29, 2015 BOCC Meeting**

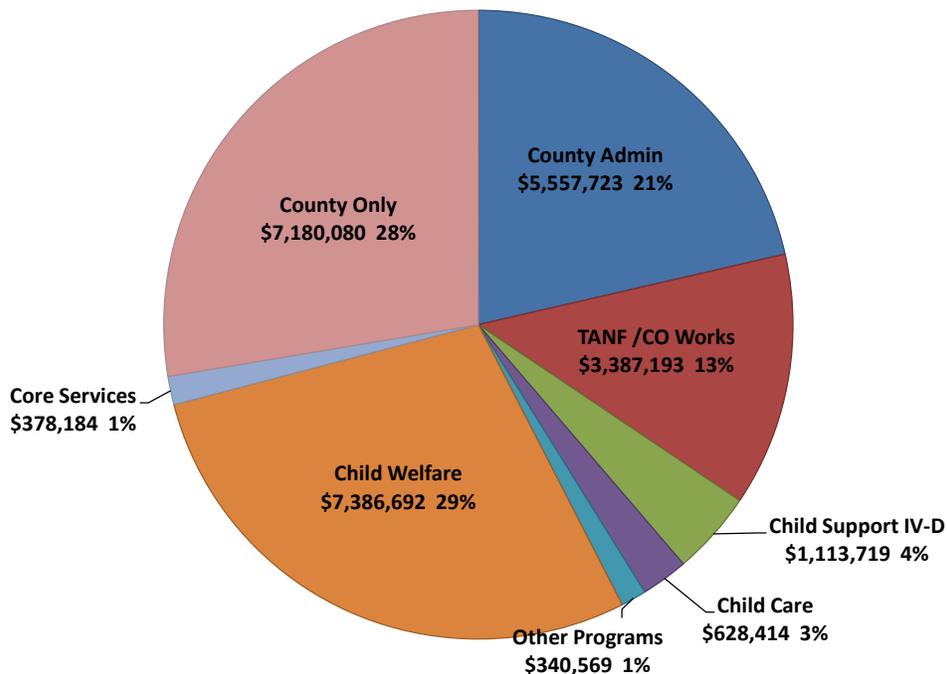
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Seven Months Ending July 2015  
Total YTD 2015 Sources = \$28,311,861**



**Human Services: Uses of Funds  
For Seven Months Ending July 2015  
Total YTD 2015 Uses = \$25,972,576**



<b>Boulder County Human Services Comparison of County Budget to Actuals For Seven Months Ending July 2015</b>									
<b>I. FUND 012 BALANCE AT 1-1-2015 (final audited)</b>		<b>\$ 12,682,708</b>							
	Current 2015 Budget	(A) YTD Actuals 7/31/2015	% Reported 58% Thru Year	(B) Encumbered 7/31/2015	(A) + (B) Actuals+Encum 7/31/2015	% Rptd + Encmb 58% Thru Year	Remaining / Unenc budg @ 7/31/2015	(C) YTD Budget at 7/31/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 11,461,380	47.2%	n/a	\$ 11,461,380	47.2%	n/a	\$ 14,176,839	\$ 2,715,460
Property Tax	6,274,838	\$ 6,152,452	98.0%	n/a	6,152,452	98.0%	n/a	3,660,322	(2,492,130)
Private Grant Funds	1,195,013	\$ 576,320	n/a	n/a	576,320	n/a	n/a	697,091	120,771
Consolidated contract 01/1401 transfer	3,106,952	\$ 3,122,102	100.5%	n/a	3,122,102	n/a	n/a	1,812,389	(1,309,713)
Consolidated contract 01/1405 transfer	3,073,077	\$ 3,073,077	100.0%	n/a	3,073,077	n/a	n/a	1,792,628	(1,280,449)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 1,220,777	60.7%	n/a	1,220,777	n/a	n/a	1,173,835	(46,942)
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 823,834	58.3%	n/a	823,834	58.3%	n/a	823,834	-
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 1,876,742	36.4%	n/a	1,876,742	36.4%	n/a	3,005,129	1,128,387
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	2,570,276	2,570,276
Interest & Misc Income	-	\$ 5,178	n/a	n/a	5,178	n/a	n/a	-	(5,178)
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$28,311,861</b>	<b>55.6%</b>		<b>\$ 28,311,861</b>	<b>55.6%</b>		<b>\$ 29,712,344</b>	<b>\$ 1,400,482</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 5,557,723	59.3%	\$ 273,429	\$ 5,831,153	62.2%	\$ 3,543,780	\$ 5,468,711	\$ (89,013)
TANF/CO Works	7,488,792	3,387,193	45.2%	1,571,923	4,959,116	66.2%	2,529,676	4,368,462	981,269
Child Support IV-D	1,987,419	1,113,719	56.0%	52,143	1,165,862	58.7%	821,557	1,159,328	45,608
Child Care	2,337,139	628,414	26.9%	9,502	637,916	27.3%	1,699,223	1,363,331	734,917
LEAP	151,604	76,887	50.7%	-	76,887	50.7%	74,717	88,436	11,549
Child Welfare	12,383,563	7,386,692	59.6%	518,379	7,905,071	63.8%	4,478,492	7,223,745	(162,947)
Old Age Pension Admin	75,016	65,226	86.9%	-	65,226	86.9%	9,790	43,759	(21,466)
Core Services	769,376	378,184	49.2%	-	378,184	49.2%	391,192	448,803	70,619
ILA/Chafee	113,495	57,504	50.7%	-	57,504	50.7%	55,991	66,205	8,702
PSSF (actuals include match; budget does not)	140,629	79,522	56.5%	-	79,522	56.5%	61,107	82,034	2,511
IMPACT	68,000	61,431	90.3%	-	61,431	90.3%	6,569	39,667	(21,764)
County Only and Grant Funding	16,045,480	7,180,080	44.7%	6,034,996	13,215,076	82.4%	2,830,404	9,359,863	2,179,783
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 25,972,576</b>	<b>51.0%</b>	<b>\$ 8,460,372</b>	<b>\$ 34,432,948</b>	<b>67.6%</b>	<b>\$ 16,502,498</b>	<b>\$ 29,712,344</b>	<b>\$ 3,739,768</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>		<b>\$ 2,339,286</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>		<b>\$ 15,021,994</b>							
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of 7/31/2015		Year-to-date as of 7/31/2015		Year-to-date as of 7/31/2015		Year-to-date as of 7/31/2015		Year-to-date as of 7/31/2015
Colorado Works Block	\$734,167	Low Energy Assistance Program	\$ 1,194,062	Food Assistance Benefits	\$ 13,737,827				
Child Care Block	2,121,793	Aid To Needy Disabled	288,858	Other Programs	-				
Child Welfare Block	1,861,348	Home Care Allowance	122,235	Medicaid Benefits	121,368,604				
Core Services Block	961,593	Old Age Pension	2,400,505						
				Total Fed/State Portion of EBT/EFT (E)	144,790,993				
				<b>Total authorized expenditures (D) + (E)</b>	<b>\$170,763,569</b>				

**Boulder County Human Services  
Supplemental Analyses on Fund 012 Balance and TANF Reserves  
As of July 2015**

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Seven Months Ending July 2016**

<b>Unreserved Fund Balance at January 1, 2015</b> (final)	<b>\$ (12,682,708)</b>
<b>Revenues in excess of expenditures, 1/1/15 to 7/31/15</b>	<u>(2,339,286)</u>
<b>Unadjusted Point-in-time balance</b>	(15,021,994)
<b>Adjustments</b>	
Prorated property tax receipts in excess of seven month's budget through July 2015	2,492,130
HS Fund 01 1401/1405 - HS Cmnty Contract revenue in excess of expenditures as of July 2015	3,996,160
HS Fund 20/5951 - MHP contract revenue in excess of invoiced expense as of July 2015	834,889
HSSN expenditures incurred, revenue not recorded: June & July invoices	(652,689)
HHS Fund 020 1A (2005) revenues earned in excess of recorded as of July	-
<b>Preliminary Adjusted Unreserved Fund Balance through July 2015</b>	<u><b>\$ (8,351,504)</b></u>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of July 2015 (see note 1)</b>	<u><b>\$ 4,331,204</b></u>

**Notes:**  
1. HS Fund 012 HU1 was charged a one-time \$2,915,900 contribution from Fund 012 Fund Balance for the St. Vrain Community Hub construction that was recorded in July 2015.

**II. TANF Expenditures and Reserves**

**SFY15-16: For One Month Ending July 2015**

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation	Expenditures as of July	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Allocation (40% cap)
SFY15-16	5,232,644	<b>238,697</b>	4.6%	<b>1,076,094</b>	2,049,224	20.57%
SFY14-15 <sup>(1)</sup>	5,061,094	234,901	4.6%	1,076,094	2,151,745	21.26%
SFY13-14	5,379,362	457,764	8.5%	1,937,360	2,264,994	36.01%
SFY12-13	5,662,486	122,488	2.2%	2,150,947	2,384,205	37.99%
SFY11-12	5,960,512	307,008	5.2%	1,962,960	2,479,800	32.93%
SFY10-11	6,199,501	324,237	5.2%	510,739	3,589,184	8.24%

(1) - Boulder purchased an additional \$95k from two other counties in SFY14-15, for a final allocation of \$5,156,094.

**Boulder County Human Services Safety Net (HSSN)**  
**Comparison of Budget to Actuals**  
**For Seven Months Ending July 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	Jul-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	1,668	1,413	2,550	2,372	1,128	12,238	87,762
Omni Consulting	-	-	-	-	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>										
TBD	156,942	-	-	-	-	-	-	-	-	156,942
<b>Non-Profit Contracts</b>										
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	5,172	5,204	5,470	4,542	30,556	34,444
City of Boulder - child care resource & referral	35,000	-	-	-	4,671	-	-	-	4,671	30,329
City of Boulder - FRC	170,000	-	-	-	49,925	-	-	39,418	89,343	80,657
City of Longmont - parent education	70,203	-	-	-	-	20,255	-	20,300	40,555	29,648
Early Childhood Council	60,000	-	6,000	1,240	2,390	18,591	1,734	5,438	35,393	24,607
Mental Health Partners - community based	224,526	-	-	-	-	-	-	-	-	224,526
Mental Health Partners - prevention and intervention	12,723	-	-	-	-	-	-	-	-	12,723
Mental Health Partners - senior reach	175,020	-	-	-	30,627	-	7,853	-	38,480	136,540
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	14,568	12,237	30,855	-	88,208	112,119
<b>Emergency Services 2015</b>										
Boulder Outreach for Homeless Overflow	20,000	-	-	-	6,500	-	4,500	-	11,000	9,000
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	6,391	6,288	6,204	6,293	37,687	37,313
Bridge House	20,000	-	-	3,347	1,673	1,673	1,673	1,673	10,041	9,959
Emergency Family Assistance Association	75,000	-	-	-	21,495	4,716	4,030	5,602	35,843	39,157
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	7,137	7,614	12,860	8,588	48,557	26,443
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	5,717	5,595	5,595	5,274	40,860	34,140
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	6,301	7,751	11,028	-	37,568	37,432
<b>Other Programs</b>										
Emergency Hotel Vouchers	25,000	955	461	-	-	267	1,344	2,384	5,411	19,589
Heating Plus	178,100	46,575	22,052	20,826	10,560	4,561	-	-	104,575	73,525
Housing Choice Vouchers	-	-	-	-	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	-	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	11,244	11,177	14,515	14,994	14,757	88,721	89,575
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	-	21,054	638	-	34,452	51,548
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>75,828</b>	<b>110,262</b>	<b>184,304</b>	<b>130,322</b>	<b>108,779</b>	<b>114,268</b>	<b>781,919</b>	<b>1,658,540</b>
<b>Administrative Benefits Access</b>										
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	186,192	176,300	162,216	168,645	1,235,274	875,918
<b>Child Care</b>	<b>500,000</b>	<b>42,814</b>	<b>48,995</b>	<b>50,632</b>	<b>162,836</b>	<b>99,442</b>	<b>95,281</b>	<b>-</b>	<b>500,000</b>	<b>-</b>
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>534,744</b>	<b>408,615</b>	<b>368,648</b>	<b>284,041</b>	<b>2,529,431</b>	<b>2,622,220</b>

**Boulder County Human Services Community Contracts  
Comparison of Budget to Actuals  
January 1 through September 3, 2015**

Funding Source / Community Partner (Contractor)	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	Jul-2015 Actuals	Aug-2015 Actuals	Sep-2015 Actuals	YTD Actuals	Remaining Balance
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>												
Acorn School	25,000	-	-	-	16,837	-	8,163	-	-	-	25,000	-
Agape Family Services	10,000	-	-	-	6,900	-	-	-	-	-	6,900	3,100
Aspen Grove Community Preschool	10,000	-	1,750	750	-	762	1,488	750	-	-	5,500	4,500
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	3,399	3,399	3,399	-	28,325	16,995
Blue Sky Bridge	32,960	-	-	8,240	2,747	2,747	2,747	2,747	-	5,493	24,720	8,240
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	4,280	4,468	4,638	4,261	-	39,493	22,307
Boulder Day Nursery Association	37,080	-	-	-	-	14,832	-	-	5,562	-	20,394	16,686
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	-	-	5,200	-	10,600	4,400
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	2,250	-	-	-	5,500	4,500
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	16,664	16,664	16,664	16,664	-	116,648	83,352
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	15,000	15,000	15,000	-	133,356	73,644
Bridge House	20,000	-	-	4,616	3,116	1,558	1,558	1,558	-	-	12,407	7,593
Center For People With Disabilities	181,023	-	-	45,166	34,903	17,431	15,106	12,019	15,851	-	140,476	40,547
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	5,962	5,254	4,684	6,401	-	45,659	25,335
Children's House Preschool	12,500	-	-	3,750	1,250	1,250	1,250	-	-	-	7,500	5,000
Clinica Campesina	587,860	-	48,988	48,988	48,988	48,988	48,988	48,988	48,988	-	342,918	244,942
Community Food Share	74,160	-	7,416	16,896	33,000	16,848	-	-	-	-	74,160	-
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	13,993	13,993	13,993	-	130,602	55,972
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	6,166	6,311	5,768	-	-	44,235	35,765
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	8,793	11,875	9,438	-	82,237	42,763
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	858	429	-	-	2,575	2,575
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	20,390	-	21,641	-	66,563	8,437
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	1,216	248	220	-	5,023	4,977
Mother House	10,000	-	1,000	-	-	2,250	-	2,250	-	-	5,500	4,500
OUR Center	160,000	-	22,273	15,410	15,344	15,004	15,223	12,587	18,567	-	114,408	45,592
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	8,481	8,481	8,481	8,481	-	58,535	42,405
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	11,963	11,511	11,280	10,700	-	105,941	48,559
Salud Family Health Center	244,625	-	-	61,161	20,387	20,387	-	-	-	53,361	155,296	89,329
Sister Carmen Community Center	65,000	-	-	15,073	5,240	4,769	9,614	-	5,279	-	39,976	25,024
TLC Learning Center	50,000	-	-	7,500	5,000	7,500	3,750	-	-	7,500	31,250	18,750
Voices for Children	31,930	-	-	2,575	5,241	2,816	2,658	2,658	-	2,658	18,606	13,324
Wild Plum Center	63,036	-	-	12,607	12,607	6,304	-	-	-	-	31,518	31,518
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	12,073	11,756	11,622	-	102,359	57,291
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>	(100,000)											
Mental Health Partners	2,673,077	-	-	-	32,368	73,647	349,104	-	66,088	-	521,207	2,151,870
Boulder County Public Health	212,678	-	-	-	-	-	-	-	-	-	-	212,678
Boulder Valley Women's Health	94,760	-	-	-	-	-	-	-	-	-	-	94,760
Clinica Campesina	50,000	-	-	-	-	-	-	-	-	-	-	50,000
Dental Aid	142,562	-	-	-	-	-	-	-	-	-	-	142,562
TBD1 (previously impact admin to MHP \$200,000)	-	-	-	-	-	-	-	-	-	-	-	-
TBD2 (previously 2015 MHP pilot program \$200,000)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>												
Mental Health Partners	2,012,289	-	-	-	-	-	385,888	-	516,682	-	902,570	1,109,719
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>411,250</b>	<b>353,807</b>	<b>976,199</b>	<b>191,771</b>	<b>804,037</b>	<b>69,012</b>	<b>3,457,956</b>	<b>4,749,512</b>

Boulder County Human Services Comparison of Major State Allocations and County Expenditures SFY15-16: For One Month Ending July 2015														14,347,372.38			
MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of July 2015	Remaining Allocation as of July 2015	% Expended 8.3% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Child Welfare	15,307,113	1,246,989	-	-	-	-	-	-	-	-	-	-	-	1,246,989	14,060,124	8.1%	-
Notes on SFY15 spending-to-allocation:	One month into the new SFY15-16, straight-line projection of July Child Welfare actuals indicates a \$343k underspend of the new allocation. However, in consideration of typical lag in spending/invoicing at the beginning of a new fiscal year and that the merit increase will be reflected in October, a current projection of coming in at budget is reasonable at this time.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		126,969												126,969			
Benefits and Support Services		111,729												111,729			
<b>Total Colorado Works / TANF</b>	5,232,644	238,697	-	-	-	-	-	-	-	-	-	-	-	238,697	4,993,947	4.6%	-
Notes on SFY15 spending-to-allocation:	July actuals include reversals of SFY14-15 accruals that did not pay in July and exclude any actual July invoices. For comparison, July 2014 TANF actuals, at \$234,901, were similar to this year's one month actuals, and the final year expenditures were \$1.1M over allocation. At this time, it's reasonable to assume we'll at least spend the full allocation, and have the expectation that this will become a more estimable overage as the year unfolds.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		56,623												56,623			
Programs		479,849	-	-	-	-	-	-	-	-	-	-	-	479,849			
<b>Total CCAP, includes HB1317 funds</b>	3,387,268	536,472	-	-	-	-	-	-	-	-	-	-	-	536,472	2,850,796	15.8%	(975,000)
Notes on SFY15 spending-to-allocation:	At \$56,623, Child Care's July administration came in a little over the SFY14-15 average monthly administration of \$53.5k. Programming, at \$479,849, is well over the prior year average of \$297.3k, and this excess is at least partially attributable and in a significant way, to the summer months having high care usage and costs due to school being out. Assuming the \$53.5k as average admin and reducing the programming to \$310k/mo (allowing for increases to the former average due to HB1317 initiatives), yields a projected year-end overage of \$975k.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	686,852	67,343												67,343	619,509	9.8%	(121,000)
Client Benefits	51,644	4,599												4,599	47,045	8.9%	(4,000)
<b>Total APS (these closeout separately)</b>	738,496	71,942	-	-	-	-	-	-	-	-	-	-	-	71,942			
Notes on SFY15 spending-to-allocation:	One month straight line projection of APS Admin and Client Benefits indicates an overspend of the Admin allocation of \$121k and an overspend of the Client Benefits allocation of \$4k. APS Admin closes out into/with County Admin, whereas APS Client Benefits closes horizontally (between counties). In both of the first two years of the Client Benefits spending, all overspent counties were 100% covered in closeout.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,218,130	401,800												401,800	1,816,330	18.1%	(2,603,000)
HCPF Regular	708,449	113,887												113,887	594,562	16.1%	(658,000)
HCPF Enhanced	1,246,353	137,485												137,485	1,108,868	11.0%	(403,000)
<b>Total County Administration</b>	4,172,932	653,173	-	-	-	-	-	-	-	-	-	-	-	653,173	3,519,759	15.7%	(3,664,000)
Notes on SFY15 spending-to-allocation:	At this early point, straight-line projection based on one month actuals is reasonable given no specific reasons to adjust. The projected overage of \$3.664M is in line with our final SFY14-15 total overage of \$3.2M, especially given that the current fiscal year combined allocation is \$113k less than that in SFY14-15. This projection (and the final prior year actuals) do not reflect any potential surplus distribution coverage or pass-through at closeout.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,225,215	128,555	-	-	-	-	-	-	-	-	-	-	-	128,555	1,096,660		
Mental Health	665,503	42,665												42,665	622,838		
Alcohol & Drug Abuse/Family Issues	244,143	11,390												11,390	232,753		
Special Economic Assistance	23,077	5,565												5,565	17,512		
<b>Total Core Services</b>	2,157,938	188,176	-	-	-	-	-	-	-	-	-	-	-	188,176	1,969,762	8.7%	(100,000)
Notes on SFY15 spending-to-allocation:	At 8.7% spent 8.3% into the year, Core's straight-line projection - which is less subject to beginning-of-the-year timing impacts because contract payments are paid monthly and timely via Trails - estimates the program will overspend its allocation by \$100k at current spending levels.																
Summary:	One month into SFY15-16, four of the six major allocated programs are spending at higher than the prorated (1/12 of allocation) pace. The two programs that are trending under the 8.3% spend rate - TANF and Child Welfare - have July actuals that are less than expected average monthly spending, primarily due to timing differences (the flipside to what happens to "spending" in the last month of the program year, which often is much greater than average-to-date as expenditures often need to be accrued for current year reporting).																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY15-16: For One Month Ending July 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 1,955,136	\$ 1,955,136	\$ -
Old Age Pension	353,533	353,533	-
IV- D Child Support Enforcement Admin	161,477	92,579	68,897
Low-income Energy Assistance Program	4,935	4,935	-
Other Programs (non-major or non-allocated)	73,057	65,127	7,931
Aid to Needy Disabled	61,012	48,810	12,202
SSI-Home Care Allowance	6,724	6,388	336
Home Care Allowance	9,797	9,307	490
IV-B Promoting Safe and Stable Families	8,413	5,803	2,610
IV-E Independent Living	6,644	6,644	-
Automated Data Processing Pass-Through	85,366	28,171	57,195
Colorado Works / TANF Collections	(1,352)	(1,081)	(270)
Total State Incentives	-	748	(748)
Total Federal Incentives	-	2,488	(2,488)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(24,673)	(19,738)	(4,935)
Medicaid Collections	(435)	(435)	-
Other Local Sources/Expenditures	1,110,375	-	1,110,375
Integrated Care Management Incentive & Use of Excess Parental Fees	-	-	-
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 3,810,009</b>	<b>\$ 2,558,414</b>	<b>\$ 1,251,595</b>
Cost Allocation Plan (see note)	\$ -	\$ -	\$ -

Summary: 8.3% through SFY15-16, Boulder County has spent \$3.8M on non-major and non-allocated programs and has received revenue of \$2.6M from Federal and State sources.

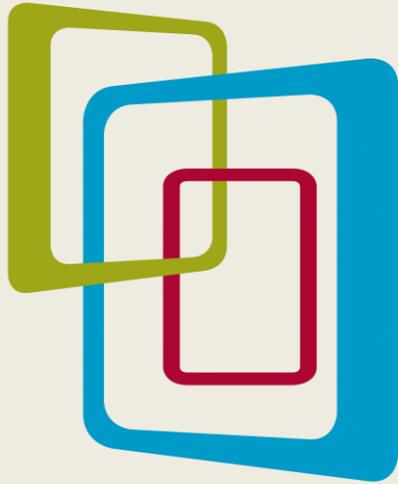
Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002													
Comparison of Budget to Actuals													
October 2014 - July 2015													
	Budget	Oct 2014 Actuals	Nov 2014 Actuals	Dec 2014 Actuals	Jan 2015 Actuals	Feb 2015 Actuals	Mar 2015 Actuals	Apr 2015 Actuals	May 2015 Actuals	June 2015 Actuals	July 2015 Actuals	Total	Remaining Balance
<b>CDBG-DR R1 Temporary Rental Assistance</b>	245,760	2,805	6,272	6,859	8,712	11,627	17,192	12,138	10,644	17,027	23,218	116,493	129,267
<b>CDBG-DR R1 Rehabilitation</b>	1,762,157	2,657	4,038	6,496	33,363	52,317	39,987	100,494	170,331	53,275	24,242	487,198	1,274,959
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	46,144	16,522	7,203	60,868	173,278	1,138,528
<b>Total</b>	<b>3,319,723</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>158,776</b>	<b>197,496</b>	<b>77,504</b>	<b>108,328</b>	<b>776,969</b>	<b>2,542,754</b>

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year. Temporary Rental Assistance original budget was \$345,760 and has been reduced by \$100,000 for the CDBG-DR home access program administered by Boulder County Transportation.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a June 30, 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016.



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# **BOCC Meeting**

# **September 2015**

# Boulder County Human Services September 2015 BOCC Meeting

## September focus on:

- SFY14-15 Year-end and Closeout Notes
- Fund Balance – A Historical Perspective and Looking Forward



# Boulder County Human Services

## September 2015 BOCC Meeting

### Final SFY14-15 Major Allocation Spending

	SFY14-15 Allocation	Final SFY14-15 Expenditures	Final (Over)/Under Allocation
<b>Child Welfare</b>	14,745,846	15,621,511	(875,665)
<b>Colorado Works / TANF</b>	5,156,094	6,261,355	(1,105,260)
<b>Child Care (CCCAP)</b>	3,602,583	4,216,710	(614,127)
<b>APS Administration</b>	626,653	858,954	(232,301)
<b>County Administration</b>	4,286,758	7,346,248	(3,059,490)
<b>Core Services</b>	2,354,563	2,400,359	(45,795)
<b>Total Major Allocations</b>	<b>30,772,497</b>	<b>36,705,136</b>	<b>(5,932,639)</b>



# Boulder County Human Services September 2015 BOCC Meeting

## Analysis of Major Allocations at SFY14-15 Closeout

	(A)	(B)	(C)	(D)	(E)	(F)
	SFY14-15 Allocation	Fed/State Exp (includes Surplus Distribution col. F)	County Match - Required	County Portion - In Excess of Match	<b>Total SFY14-15 Expenditures</b>	SFY14-15 Surplus Distribution
<b>Child Welfare</b>	14,745,846	12,738,078	2,883,433	-	<b>15,621,511</b> (1)	972,703
<b>Colorado Works / TANF</b>	5,156,094	4,573,670	568,382	1,119,302	<b>6,261,355</b>	-
<b>Child Care (CCCAP)</b>	3,602,583	3,787,769	428,941	-	<b>4,216,710</b>	614,127
<b>APS Administration</b>	626,653	687,163	171,791	-	<b>858,954</b> (2)	-
<b>County Administration</b>	4,286,758	4,260,695	945,372 (3)	2,140,181	<b>7,346,248</b>	440,102
<b>Core Services</b>	2,354,563	2,195,048	205,311	-	<b>2,400,359</b>	45,805
<b>Total Major Allocations</b>	<b>30,772,497</b>	<b>28,242,423</b>	<b>5,203,230</b>	<b>3,259,484</b>	<b>36,705,136</b>	<b>2,072,737</b>

(1) - Child Welfare allocations were adjusted down at closeout having to do with PRTF/FFS/CHRP allocation, reducing Boulder's "closeout" allocation by \$97k.

(2) - APS Fed/State includes transfer of Cnty Adm allocation to cover APS Admin overage of \$232,301. The transfer is included in County Adm closeout calculation.

(3) - The "county match - required" calculation is estimated based on a blended county rate for three funding sources.

# Boulder County Human Services

## September 2015 BOCC Meeting

### County Admin Closeout Analysis

Of our total combined County Admin SFY14-15 expenditures, the amount not covered had there been sufficient allocation reimbursed at 80% was \$1,152,822.

By leveraging our county admin-eligible spending, we were able to earn an additional \$1,128,529 in pass-thru revenues.

	SFY14-15 Allocation	Total SFY14-15 Expenditures	Final (Over)/Under Allocation	SFY14-15 Surplus Distribution	Remaining Deficit	Pass-thru Rate	Pass-thru Revenue
APS Admin <sup>(1)</sup>	626,653	858,954	(232,301)	0			
County Admin	4,286,758	7,346,248	(3,059,490)	440,102			
	4,913,411	8,205,202	(3,291,791)	440,102	(2,851,689)	39.57%	<b>1,128,529</b>
					A		B
					2,851,689	A	
					80%		
					2,281,351		
					1,128,529	B	
					<u>1,152,822</u>		

(1) - Adult Protection Services (APS) Admin rolls into County Admin at closeout, making APS Admin over-expenditures eligible for pass-thru funding.



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# Boulder County Human Services September 2015 BOCC Meeting

- **Fund Balance – A Historical Perspective and Looking Forward**



# Boulder County Human Services September 2015 BOCC Meeting

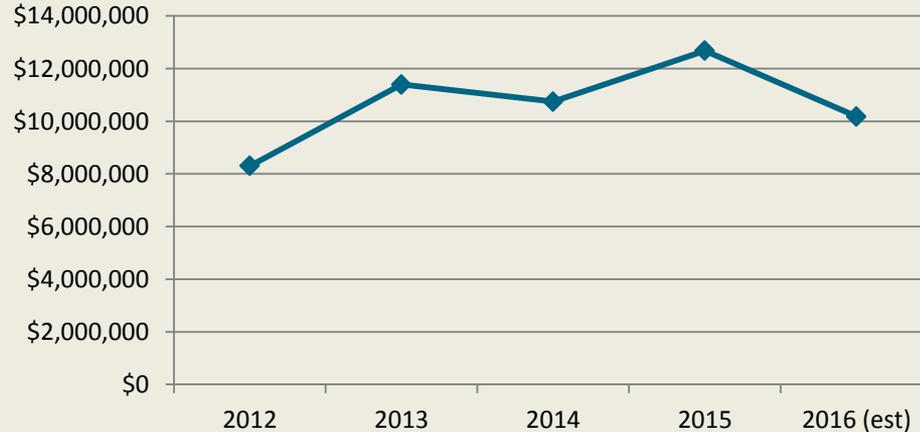
## Human Services Fund Balance – Discussion *Historical and Projected Levels*

Human Services Fund Balance					
(As of Jan 1 of the listed year.)					
	2012	2013	2014	2015	2016 (est)
Amount	8,304,233	11,394,105	10,743,305	12,678,639	10,178,639
* Note this excludes IMPACT Fund Balance					

# Boulder County Human Services September 2015 BOCC Meeting

## Human Services Fund Balance – Discussion *Historical and Projected Levels*

**Human Services Fund Balance**  
(As of Jan 1 of the listed year)



# Boulder County Human Services September 2015 BOCC Meeting

## Human Services Fund Balance – Discussion

### *Target Level*

#### **Other Possible Demands of Fund 012 Fund Balance Prior to the End of the Fiscal Year**

- **Estimated \$823K in allocation “payback” to the state.**
- **\$1.45 million in funding for Housing Development Activity**
- **Possible transfer to HSP Program**



# Boulder County Human Services September 2015 BOCC Meeting

## Human Services Fund Balance – Discussion

### *Target Level*

**Funding Any of All of These Items Would Reduce the HHS Fund Balance Below the \$10.2 millions listed in the prior slide.**

Estimated Balance – Jan 1, 2016	\$10,178,639
State “Payback”	(\$823,000)
Housing Development Activity	(\$1,450,000)



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# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523  
Longmont Office • 515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)



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**Boulder County Department of Housing & Human Services  
Human Services Board  
Monthly Board Meeting  
Tuesday, October 27, 2015, 2:00-3:15 p.m.  
Commissioners' Hearing Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) Call to order—(2 :55 p.m.)
- 2) DHHS Annual Report Draft Update—Jim Williams, DHHS Communications Specialist and Maggie Crosswy, DHHS Communications Assistant (2:55 p.m. – 3:05 p.m.)
- 3) Discussion Item—January 26, 2016 Joint meeting with the DHHS Advisory Committee and the Human Services Board/BHCA Board
  - a. Meeting focus
- 4) Upcoming Meeting and agenda items:
  - a) **\*\*NOTE—No November 2015 meeting. Next meeting is Tuesday, December 8, 2015 at 2:00 p.m.**—Commissioners' Hearing Room – 3rd Floor Boulder County Courthouse, Boulder, Colorado
    - a. **December 8, 2015 meeting**
      - (a) DHHS IMPACT Division Update—Susan Caskey, IMPACT Division Director
        - (i) Integration update
        - (ii) 2016 Contracts update
    - b. **January 26, 2016 Meeting**
      - (a) Joint meeting with the DHHS Advisory Committee

- c. **February 23, 2016 Meeting**
  - (a) DHHS Strategic Plan update

**5) Matters from members of the Board**

**6) Matters from members of the Public\*\* (3:05 p.m. – 3:15 p.m.).** Note that matters from the public will immediately follow the BCHA Board meeting section

**7) Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject related to Boulder County Housing and Human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County’s guide to public hearings:**

<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual’s special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Human Services Executed Contracts  
September 22, 2015 - October 19, 2015**

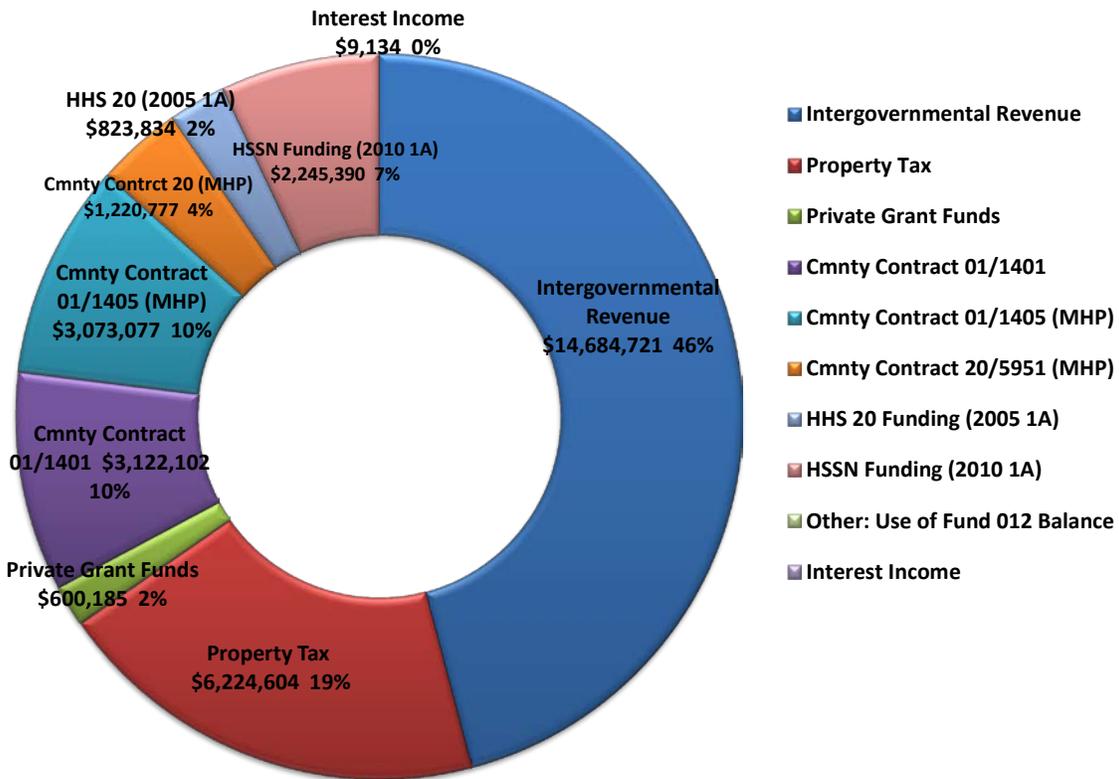
<b>Date Executed</b>	<b>Contractor Name</b>	<b>Description</b>	<b>Contract Amount (*not to exceed)</b>
9/22/2015	Devereux Cleo Wallace	IMPACT: day treatment and support services for juveniles to successfully transition from the Division of Youth Corrections facilities back to the community	\$ 100,000.00 *
9/22/2015	Jonathan Garson	therapeutic services (Core)	\$ 50,000.00 *
9/22/2015	Mental Health Partners	IMPACT: Teen Programs substance abuse treatment	\$ 156,182.00 *
9/22/2015	Turning Point Center	IMPACT: placement services to juveniles committed to the Division of Youth Corrections (DYC).	\$ 250,000.00 *
9/24/2015	CDHS	Communities of Excellence / System of Care grant application	\$ 40,000.00
9/29/2015	Bette Sheldon Long	therapeutic services (Core)	\$ 50,000.00 *
9/29/2015	Boulder Valley Women's Health Center	Task Order 2015-02: Local Health Funding RFP - Long-Acting Reversible Contraceptives (LARC)	\$ 94,760.00 *
9/29/2015	CDHS DYC	Revenue: Amendment to original Contract 16-IKAA-78298	\$ 730,164.00
9/29/2015	Devereux Cleo Wallace	therapeutic services (Core)	\$ 100,000.00 *
9/29/2015	Excelsior Youth Center	therapeutic services (Core)	\$ 100,000.00 *
9/29/2015	HAC, LLC / Heather Cook	therapeutic services (Core)	\$ 50,000.00 *
9/29/2015	Life Support Behavioral Institute, Inc.	therapeutic services (Core)	\$ 50,000.00 *
9/30/2015	CDHS	Treatment Foster Care MOU Extension from 9/1/15 to 6/30/16	\$ -
9/30/2015	Jane M. Wells, JD, PhD, LLC	evaluation services (Core)	\$ 20,000.00 *
10/6/2015	Scott Richard Brown	therapeutic & evaluation services (Core)	\$ 50,000.00 *
10/6/2015	Southern Peaks Regional Treatment Center (Cornell Corrections of CA)	IMPACT: placement services to juveniles committed to the Division of Youth Corrections (DYC)	\$ 250,000.00 *
10/6/2015	Specialized Alternatives for Families & Youth of America, Inc.	therapeutic services (Core)	\$ 150,000.00 *
10/7/2015	The Boulder Cottage, LTD (North Cottage)	ITQA MOU Renewal	\$ 24,999.00 *
10/7/2015	The Boulder Cottage, LTD (South Cottage)	ITQA MOU Renewal	\$ 24,999.00 *
10/8/2015	CDHS	Revenue: Annual Core Services Plan	\$ 2,257,938.64
10/8/2015	SummitStone Health Partners (fka Touchstone Health Partners)	Amendment: Corporate Name Change Agreement	\$ 11,100.00
10/13/2015	Cathy E. Goodman	therapeutic services (Core)	\$ 50,000.00 *
10/15/2015	HCPF	Revenue: County Medicaid Incentive Program Amendment	\$ 172,885.91 *

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the October 27, 2015 BOCC Meeting**

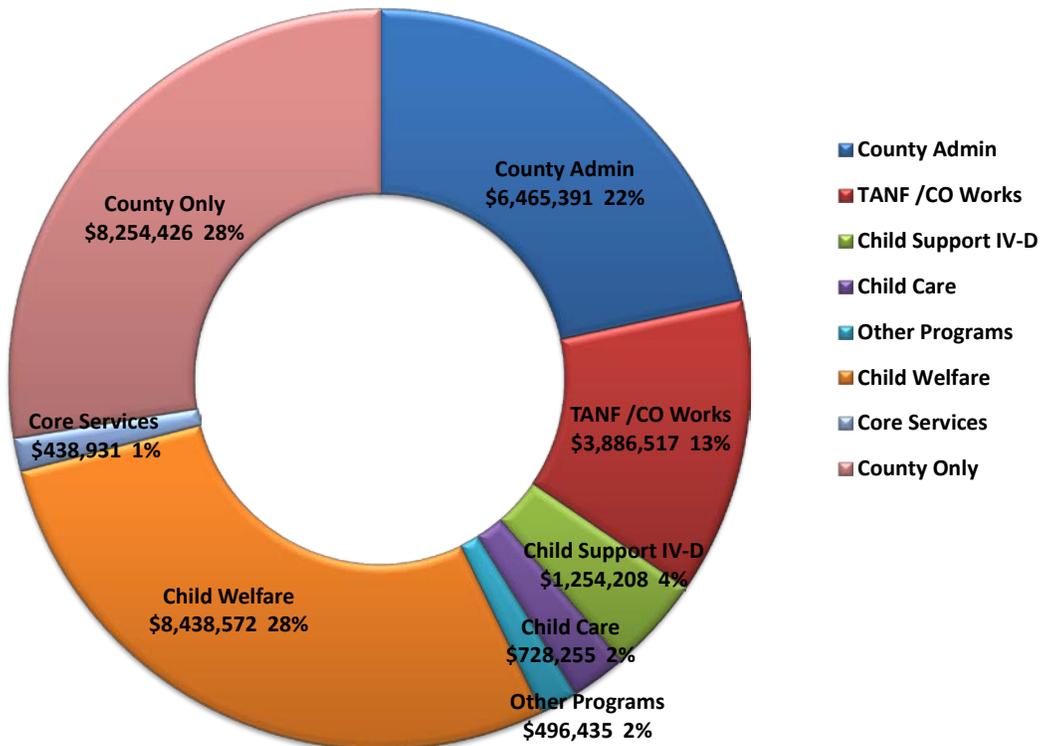
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses on Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations and County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

**Human Services: Sources of Funds  
For Eight Months Ending August 2015  
Total YTD 2015 Sources = \$32,003,824**



**Human Services: Uses of Funds  
For Eight Months Ending August 2015  
Total YTD 2015 Uses = \$29,962,736**



**Boulder County Human Services  
Comparison of County Budget to Actuals  
For Eight Months Ending August 2015**

<b>I. FUND 012 BALANCE AT 1-1-2015 (final audited)</b>									
		<b>\$ 12,682,708</b>							
	Current 2015 Budget	(A) YTD Actuals 8/31/2015	% Reported 67% Thru Year	(B) Encumbered 8/31/2015	(A) + (B) Actuals+Encum 8/31/2015	% Rptd + Encmb 67% Thru Year	Remaining / Unenc budg @ 8/31/2015	(C) YTD Budget at 8/31/2015	(C) - (A) YTD Actuals (+)/- YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 14,684,721	60.4%	n/a	\$ 14,684,721	60.4%	n/a	\$ 16,202,102	\$ 1,517,381
Property Tax	6,274,838	\$ 6,224,604	99.2%	n/a	6,224,604	99.2%	n/a	4,183,225	(2,041,379)
Private Grant Funds	1,195,013	\$ 600,185	n/a	n/a	600,185	n/a	n/a	796,675	196,491
Consolidated contract 01/1401 transfer	3,106,952	\$ 3,122,102	100.5%	n/a	3,122,102	n/a	n/a	2,071,301	(1,050,801)
Consolidated contract 01/1405 transfer	3,073,077	\$ 3,073,077	100.0%	n/a	3,073,077	n/a	n/a	2,048,718	(1,024,359)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 1,220,777	60.7%	n/a	1,220,777	n/a	n/a	1,341,526	120,749
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 823,834	58.3%	n/a	823,834	58.3%	n/a	941,524	117,691
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 2,245,390	43.6%	n/a	2,245,390	43.6%	n/a	3,434,433	1,189,043
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	2,937,459	2,937,459
Interest & Misc Income	-	\$ 9,134	n/a	n/a	9,134	n/a	n/a	-	(9,134)
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$32,003,824</b>	<b>62.8%</b>		<b>\$ 32,003,824</b>	<b>62.8%</b>		<b>\$ 33,956,964</b>	<b>\$ 1,953,140</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 6,465,391	69.0%	\$ 259,391	\$ 6,724,782	71.7%	\$ 2,650,151	\$ 6,249,955	\$ (215,435)
TANF/CO Works	7,488,792	3,886,517	51.9%	203,552	4,090,070	54.6%	3,398,722	4,992,528	1,106,011
Child Support IV-D	1,987,419	1,254,208	63.1%	50,695	1,304,903	65.7%	682,516	1,324,946	70,738
Child Care	2,337,139	728,255	31.2%	9,502	737,757	31.6%	1,599,382	1,558,093	829,838
LEAP	151,604	81,824	54.0%	-	81,824	54.0%	69,780	101,069	19,246
Child Welfare	12,383,563	8,438,572	68.1%	501,748	8,940,320	72.2%	3,443,243	8,255,709	(182,864)
Old Age Pension Admin	75,016	120,003	160.0%	-	120,003	160.0%	(44,987)	50,011	(69,992)
Core Services	769,376	438,931	57.1%	-	438,931	57.1%	330,445	512,917	73,986
ILA/Chafee	113,495	67,889	59.8%	-	67,889	59.8%	45,606	75,663	7,774
PSSF (actuals include match; budget does not)	140,629	88,639	63.0%	-	88,639	63.0%	51,990	93,753	5,114
IMPACT	68,000	138,081	203.1%	332,128	470,209	691.5%	(402,209)	45,333	(92,748)
County Only and Grant Funding	16,045,480	8,254,426	51.4%	5,502,397	13,756,823	85.7%	2,288,657	10,696,987	2,442,561
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 29,962,736</b>	<b>58.8%</b>	<b>\$ 6,859,413</b>	<b>\$ 36,822,148</b>	<b>72.3%</b>	<b>\$ 14,113,298</b>	<b>\$ 33,956,964</b>	<b>\$ 3,994,228</b>
(Budget and actuals include RMS redistributions)									
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>		<b>\$ 2,041,088</b>							
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>		<b>\$ 14,723,796</b>							
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of 8/31/2015			Year-to-date as of 8/31/2015			Year-to-date as of 8/31/2015		
Colorado Works Block	\$829,302		Low Energy Assistance Program	\$ 1,194,062		Food Assistance Benefits	\$ 15,678,188		
Child Care Block	2,472,411		Aid To Needy Disabled	326,384		Other Programs	-		
Child Welfare Block	2,122,909		Home Care Allowance	138,286		Medicaid Benefits	142,386,021		
Core Services Block	1,073,506		Old Age Pension	2,707,413					
						Total Fed/State Portion of EBT/EFT (E)	168,928,483		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$198,891,218</b>		

**Boulder County Human Services  
Supplemental Analyses on Fund 012 Balance and TANF Reserves  
As of August 2015**

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Eight Months Ending August 2016**

Unreserved Fund Balance at January 1, 2015 (final)	\$ (12,682,708)
Revenues in excess of expenditures, 1/1/15 to 8/31/15	<u>(2,041,088)</u>
Unadjusted Point-in-time balance	(14,723,796)
<b>Adjustments</b>	
Prorated property tax receipts in excess of eight month's budget through August 2015	2,041,379
HS Fund 01 1401/1405 - HS Cmnty Contract revenue in excess of expenditures as of August 2015	3,708,805
HS Fund 20/5951 - MHP contract revenue in excess of invoiced expense as of August 2015	318,207
HSSN expenditures incurred, revenue not recorded: July & August invoices	(528,667)
HHS Fund 020 1A (2005) revenues earned in excess of recorded as of August	<u>(117,691)</u>
<b>Preliminary Adjusted Unreserved Fund Balance through August 2015</b>	<b>\$ (9,301,762)</b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of August 2015</b>	<b>\$ 3,380,946</b>

**II. TANF Expenditures and Reserves**

**SFY15-16: For Two Months Ending August 2015**

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation	Expenditures as of August	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Allocation (40% cap)
SFY15-16	5,232,644	578,025	11.0%	1,076,094	2,049,224	20.57%
SFY14-15 <sup>(1)</sup>	5,061,094	731,214	14.4%	1,076,094	2,151,745	21.26%
SFY13-14	5,379,362	942,355	17.5%	1,937,360	2,264,994	36.01%
SFY12-13	5,662,486	644,278	11.4%	2,150,947	2,384,205	37.99%
SFY11-12	5,960,512	663,559	11.1%	1,962,960	2,479,800	32.93%
SFY10-11	6,199,501	647,817	10.4%	510,739	3,589,184	8.24%

(1) - Boulder purchased an additional \$95k from two other counties in SFY14-15, for a final allocation of \$5,156,094.

**Boulder County Human Services Safety Net (HSSN)**

**Comparison of Budget to Actuals**

**For Eight Months Ending August 2015**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	Jul-2015 Actuals	Aug-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	1,668	1,413	2,550	2,372	1,128	2,307	14,545	85,455
Omni Consulting	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>											
TBD	151,942	-	-	-	-	-	-	-	-	-	151,942
<b>Non-Profit Contracts</b>											
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	5,172	5,204	5,470	4,542	5,146	35,702	29,298
City of Boulder - child care resource & referral	35,000	-	-	-	4,671	-	-	-	-	4,671	30,329
City of Boulder - FRC	170,000	-	-	-	49,925	-	-	39,418	-	89,343	80,657
City of Longmont - parent education	70,203	-	-	-	-	20,255	-	20,300	-	40,555	29,648
Early Childhood Council	60,000	-	6,000	1,240	2,390	18,591	1,734	5,438	-	35,393	24,607
I Have A Dream Foundation	5,000	-	-	-	-	-	-	-	-	-	5,000
Mental Health Partners - community based	224,526	-	-	-	-	-	-	-	-	-	224,526
Mental Health Partners - prevention and intervention	12,723	-	-	-	-	-	-	-	-	-	12,723
Mental Health Partners - senior reach	175,020	-	-	-	30,627	-	7,853	-	-	38,480	136,540
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	14,568	12,237	30,855	-	18,551	106,760	93,567
<b>Emergency Services 2015</b>											
Boulder Outreach for Homeless Overflow	20,000	-	-	-	6,500	-	4,500	-	-	11,000	9,000
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	6,391	6,288	6,204	6,293	6,413	44,100	30,900
Bridge House	20,000	-	-	3,347	1,673	1,673	1,673	1,673	1,673	11,714	8,286
Emergency Family Assistance Association	75,000	-	-	-	21,495	4,716	4,030	5,602	5,594	41,436	33,564
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	7,137	7,614	12,860	8,588	10,493	59,050	15,950
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	5,717	5,595	5,595	5,274	5,684	46,544	28,456
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	6,301	7,751	11,028	-	5,149	42,718	32,282
<b>Other Programs</b>											
Emergency Hotel Vouchers	25,000	955	461	-	-	267	1,344	2,384	1,030	6,441	18,559
Heating Plus	178,100	46,575	22,052	20,826	10,560	4,561	-	-	-	104,575	73,525
Housing Choice Vouchers	-	-	-	-	-	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	-	-	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	11,244	11,177	14,515	14,994	14,757	14,015	102,736	75,560
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	-	21,054	638	-	-	34,452	51,548
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>75,828</b>	<b>110,262</b>	<b>184,304</b>	<b>130,322</b>	<b>108,779</b>	<b>114,268</b>	<b>73,749</b>	<b>855,669</b>	<b>1,584,790</b>
<b>Administrative Benefits Access</b>											
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	186,192	176,300	162,216	168,645	168,569	1,403,843	707,349
<b>Child Care</b>	<b>500,000</b>	<b>42,814</b>	<b>48,995</b>	<b>50,632</b>	<b>162,836</b>	<b>99,442</b>	<b>95,281</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>-</b>
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>534,744</b>	<b>408,615</b>	<b>368,648</b>	<b>284,041</b>	<b>244,625</b>	<b>2,774,057</b>	<b>2,377,594</b>

**Boulder County Human Services Community Contracts  
Comparison of Budget to Actuals  
January 1 - October 20, 2015**

Funding Source / Community Partner (Contractor)	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	Jul-2015 Actuals	Aug-2015 Actuals	Sep-2015 Actuals	Oct-2015 Actuals	YTD Actuals	Remaining Balance
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>													
Acorn School	25,000	-	-	-	16,837	-	8,163	-	-	-	-	25,000	-
Agape Family Services	10,000	-	-	-	6,900	-	-	-	-	2,100	1,000	10,000	-
Aspen Grove Community Preschool	10,000	-	1,750	750	-	762	1,488	750	-	1,500	750	7,750	2,250
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	3,399	3,399	3,399	3,399	3,399	35,123	10,197
Blue Sky Bridge	32,960	-	-	8,240	2,747	2,747	2,747	2,747	-	5,493	-	24,720	8,240
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	4,280	4,468	4,638	4,261	4,504	-	43,997	17,803
Boulder Day Nursery Association	37,080	-	-	-	-	14,832	-	-	5,562	-	-	20,394	16,686
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	-	-	5,200	-	-	10,600	4,400
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	2,250	-	-	-	2,250	7,750	2,250
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	16,664	16,664	16,664	16,664	-	2,666	119,314	80,686
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	15,000	15,000	15,000	15,000	-	148,356	58,644
Bridge House	20,000	-	-	4,616	3,116	1,558	1,558	1,558	-	1,558	1,558	15,524	4,476
Center For People With Disabilities	181,023	-	-	45,166	34,903	17,431	15,106	12,019	15,851	8,365	8,046	156,886	24,137
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	5,962	5,254	4,684	6,401	6,334	6,334	58,326	12,668
Children's House Preschool	12,500	-	-	3,750	1,250	1,250	1,250	-	-	1,250	1,250	10,000	2,500
Clinica Campesina	587,860	-	48,988	48,988	48,988	48,988	48,988	48,988	48,988	48,988	-	391,907	195,953
Community Food Share	74,160	-	7,416	16,896	33,000	16,848	-	-	-	-	-	74,160	-
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	13,993	13,993	13,993	13,993	-	144,595	41,979
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	6,166	6,311	5,768	-	13,032	-	57,267	22,733
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	8,793	11,875	9,438	9,689	9,475	101,401	23,599
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	858	429	-	-	858	3,433	1,717
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	20,390	-	21,641	5,859	-	72,423	2,577
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	1,216	248	220	110	222	5,355	4,645
Mother House	10,000	-	1,000	-	-	2,250	-	2,250	-	-	-	5,500	4,500
OUR Center	160,000	-	22,273	15,410	15,344	15,004	15,223	12,587	18,567	12,540	-	126,947	33,053
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	8,481	8,481	8,481	8,481	8,481	-	67,016	33,924
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	11,963	11,511	11,280	10,700	11,584	-	117,525	36,975
Salud Family Health Center	244,625	-	-	61,161	20,387	20,387	-	-	-	53,361	-	155,296	89,329
Sister Carmen Community Center	65,000	-	-	15,073	5,240	4,769	9,614	-	5,279	4,988	8,741	53,704	11,296
TLC Learning Center	50,000	-	-	7,500	5,000	7,500	3,750	-	-	11,250	-	35,000	15,000
Voices for Children	31,930	-	-	2,575	5,241	2,816	2,658	2,658	-	2,658	-	18,606	13,324
Wild Plum Center	63,036	-	-	12,607	12,607	6,304	-	-	-	-	-	31,518	31,518
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	12,073	11,756	11,622	11,705	11,448	125,512	34,138
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>													
Mental Health Partners	2,673,077	-	-	-	32,368	73,647	349,104	-	66,088	53,334	-	574,541	2,098,536
Boulder County Public Health (not in original approved budget)*	212,678	-	-	-	-	-	-	-	-	-	-	-	212,678
Boulder Valley Women's Health (not in original approved budget)*	94,760	-	-	-	-	-	-	-	-	-	-	-	94,760
Clinica Campesina (not in original approved budget)*	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000
Dental Aid (not in original approved budget)*	142,562	-	-	-	-	-	-	-	-	-	51,840	51,840	90,722
*Offset for mid-year local health funding not in original approved budget	(500,000)												(500,000)
TBD1 (previously impact admin to MHP \$200,000)	200,000	-	-	-	-	-	-	-	-	-	-	-	200,000
TBD2 (previously 2015 MHP pilot program \$200,000)	200,000	-	-	-	-	-	-	-	-	-	-	-	200,000
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>													
Mental Health Partners	2,012,289	-	-	-	-	-	385,888	-	516,682	463,657	-	1,366,227	646,062
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>411,250</b>	<b>353,807</b>	<b>976,199</b>	<b>191,771</b>	<b>804,037</b>	<b>774,733</b>	<b>109,836</b>	<b>4,273,513</b>	<b>3,933,955</b>

**Boulder County Human Services  
Comparison of Major State Allocations and County Expenditures  
SFY15-16: For Two Months Ending August 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of August 2015	Remaining Allocation as of August 2015	% Expended 16.7% Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Child Welfare	15,272,723	1,246,989	1,267,004	-	-	-	-	-	-	-	-	-	-	2,513,993	12,758,730	16.5%	-
Notes on SFY16 spending-to-allocation:	Two months into SFY15-16, straight-line projection of Child Welfare actuals indicates a \$223k underspend of the new allocation. However, in consideration of typical lag in spending/invoicing at the beginning of a new fiscal year and the bonus and merit increase that will be reflected in October, a current projection of coming in at budget is reasonable at this time.																
<b>Colorado Works / TANF</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		126,969	154,234											281,203			
Benefits and Support Services		111,729	185,094											296,822			
<b>Total Colorado Works / TANF</b>	5,232,644	238,697	339,328	-	-	-	-	-	-	-	-	-	-	578,025	4,654,619	11.0%	-
Notes on SFY16 spending-to-allocation:	August actuals include reversals of SFY14-15 accruals that did not pay in July or August and exclude all significant July and August contract invoices. At this time, it's reasonable to assume we'll at least spend the full allocation, recognizing data and expectations will likely support a projected average as the SFY15-16 progresses.																
<b>Child Care Assistance Program</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		56,623	61,820											118,443			
Programs		479,849	376,161	-	-	-	-	-	-	-	-	-	-	856,010			
<b>Total CCAP, includes HB1317 funds</b>	3,387,268	536,472	437,981	-	-	-	-	-	-	-	-	-	-	974,453	2,412,815	28.8%	(1,425,000)
Notes on SFY16 spending-to-allocation:	While straight-line projection of the first two months of Child Care actuals yields a year-end overage of \$2,459k, this is very likely inflated as services reported in July and August capture the higher cost of summer. In SFY14-15, the 4th quarter monthly direct care average was \$333k, and may be a reasonable estimator for average SFY15-16. Assuming this as a monthly care average and increasing average monthly admin to \$65k/mo as preliminary September is \$68k, yields a projected year-end overspend of \$1,425k.																
<b>Adult Protective Services Programs</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	686,852	67,343	67,306											134,649	552,203	19.6%	(121,000)
Client Benefits	51,644	4,599	3,373											7,972	43,672	15.4%	4,000
<b>Total APS (these closeout separately)</b>	738,496	71,942	70,679	-	-	-	-	-	-	-	-	-	-	142,621			
Notes on SFY16 spending-to-allocation:	Two months straight line projection of APS Admin and Client Benefits indicates an overspend of the Admin allocation of \$121k and an underspend of the Client Benefits allocation of \$4k. APS Admin closes out into/with County Admin, whereas APS Client Benefits closes horizontally (between counties). In both of the first two years of the Client Benefits spending, all overspent counties were 100% covered in closeout.																
<b>County Administration</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,218,130	401,800	392,864											794,665	1,423,465	35.8%	(2,550,000)
HCPF Regular	708,449	113,887	108,532											222,419	486,030	31.4%	(626,000)
HCPF Enhanced	1,246,353	137,485	141,686											279,172	967,181	22.4%	(429,000)
<b>Total County Administration</b>	4,172,932	653,173	643,082	-	-	-	-	-	-	-	-	-	-	1,296,255	2,876,677	31.1%	(3,605,000)
Notes on SFY16 spending-to-allocation:	At this early point, straight-line projection based on two months actuals is reasonable given no specific drivers to adjust. The projected overage of \$3.605M is in line with our final SFY14-15 total overage of \$3.2M, especially given that the current fiscal year combined allocation is \$113k less than that in SFY14-15. This projection (and the final prior year actuals) do not reflect any potential surplus distribution coverage or pass-through at closeout.																
<b>Core Services</b>		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	1,225,215	128,555	115,925	-	-	-	-	-	-	-	-	-	-	244,480	980,735		
Mental Health	665,503	42,665	43,143											85,808	579,695		
Alcohol & Drug Abuse/Family Issues	244,143	11,390	11,390											22,781	221,362		
Special Economic Assistance	23,077	5,565	5,364											10,929	12,148		
<b>Total Core Services</b>	2,157,938	188,176	175,822	-	-	-	-	-	-	-	-	-	-	363,998	1,793,940	16.9%	(26,000)
Notes on SFY16 spending-to-allocation:	At 16.9% spent 16.7% into the year, Core's straight-line projection - which is less subject to beginning-of-the-year timing impacts because contract payments are paid monthly and timely via Trails - estimates the program will overspend its allocation by \$26k at current spending levels.																
Summary:	Two months into SFY15-16, four of the six major allocated programs are spending at higher than the prorated (2/12 of allocation) pace. The two programs that are trending under the 16.7% spend rate - TANF and Child Welfare - have July and August actuals that are less than expected average monthly spending, primarily due to timing differences. (On the flipside, reported spending in the last month of the program year is typically much greater than average-to-date as expenditures often need to be accrued for current year reporting.)																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY15-16: For Two Months Ending August 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 3,895,498	\$ 3,895,498	\$ -
Old Age Pension	675,110	675,110	-
IV- D Child Support Enforcement Admin	327,803	190,738	137,065
Low-income Energy Assistance Program	9,871	9,871	-
Other Programs (non-major or non-allocated)	169,771	144,009	25,762
Aid to Needy Disabled	107,919	86,335	21,584
SSI-Home Care Allowance	13,000	12,350	650
Home Care Allowance	20,417	19,396	1,021
IV-B Promoting Safe and Stable Families	16,950	12,043	4,906
IV-E Independent Living	15,936	15,936	-
Automated Data Processing Pass-Through	195,535	64,526	131,008
Colorado Works / TANF Collections	(3,173)	(2,538)	(635)
Total State Incentives	-	11,449	(11,449)
Total Federal Incentives	-	4,310	(4,310)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(53,246)	(42,597)	(10,649)
Medicaid Collections	(903)	(903)	-
Other Local Sources/Expenditures	2,221,557	-	2,221,557
Integrated Care Management Incentive & Use of Excess Parental Fees	1,139	-	1,139
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 7,613,184</b>	<b>\$ 5,095,534</b>	<b>\$ 2,517,650</b>
Cost Allocation Plan (see note)	\$ -	\$ -	\$ -

Summary: 16.7% through SFY15-16, Boulder County has spent \$7.6M on non-major and non-allocated programs and has received revenue of \$5.1M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002  
Comparison of Budget to Actuals  
October 2014 - August 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Apr 2015 Actuals</b>	<b>May 2015 Actuals</b>	<b>Jun 2015 Actuals</b>	<b>Jul 2015 Actuals</b>	<b>Aug 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	278,850	2,805	6,272	6,859	8,712	11,627	17,192	12,138	10,644	17,027	23,218	14,945	131,437	147,413
<b>CDBG-DR R1 Rehabilitation</b>	1,762,257	2,657	4,038	6,496	33,363	52,317	39,987	100,494	170,331	53,275	24,242	83,124	570,322	1,191,935
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	46,144	16,522	7,203	60,868	61,849	235,127	1,076,679
<b>Total</b>	<b>3,352,913</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>158,776</b>	<b>197,496</b>	<b>77,504</b>	<b>108,328</b>	<b>159,917</b>	<b>936,886</b>	<b>2,416,027</b>

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year. Temporary Rental Assistance original budget was \$378,850 and has been reduced by \$100,000 for the CDBG-DR home access program administered by Boulder County Transportation.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a June 30, 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016.

2016  
.....  
Preliminary  
Budget  
Overview



Co-Creating  
**SOLUTIONS**

13 of 32



BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**



## Working together to strengthen Boulder County's safety net.

Support for individual and family stability is made up of many threads. Each is woven tightly with the others to create a safety net that catches us before we fall. In Boulder County, we are fortunate to have strong threads and a wide net.

At the same time, our net has had its share of holes. Just five years ago, there were 50,000 people in Boulder County eligible for health coverage but uninsured. Just before the Great Recession, there were no programs here working to provide flexible rental assistance in combination with other crucial stabilizing supports. And in 2010, our approach to child protection was still largely focused on responding primarily to high-risk families, and less on stabilizing families at-risk.

But we've been doing some weaving. Over the past five years we have reduced the number of residents eligible but not covered by health insurance by 40,000. Over the past six years we have helped nearly 2,000 households return to financial stability with rental assistance alongside other supports. And over the past three years, our child protection teams have collaborated with 2,100 families through a new assessment response to help them keep their children safe and get supportive services to them. As you'll see in the pages that follow, there are many such examples.

As was mentioned earlier, we've done these things and more following the Great Recession and through flat or reduced funding and two major natural disasters.

Our success is a result of the integration of our services in combination with the support and engagement of our community partners. As you see in this graphic, this integration across all the services that support individual and family stability - implemented at ground level by and with our community partners - is what weaves the threads to create a strong safety net that not only catches those who begin to fall, but that also maintains support for those who are standing.

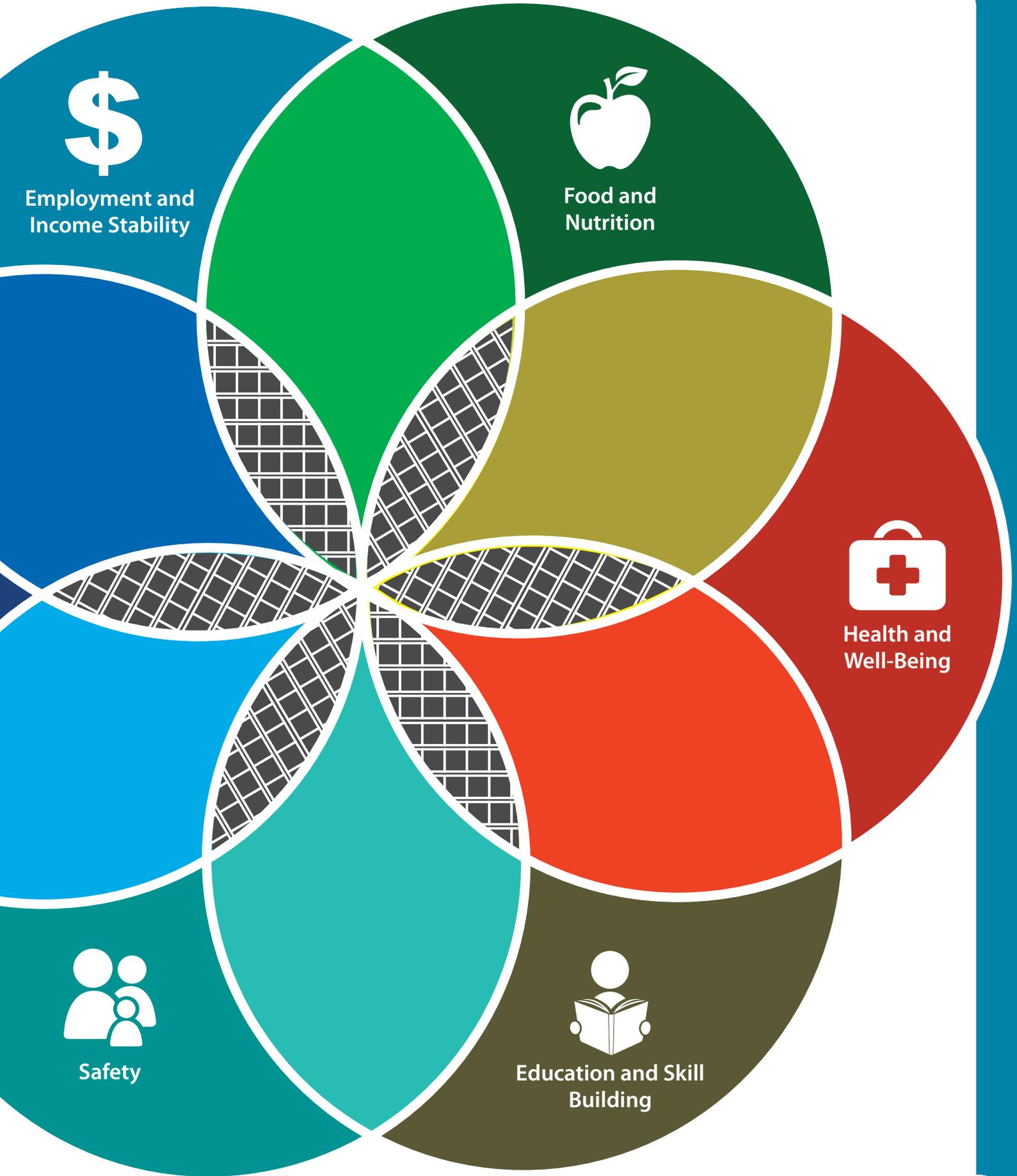
This graphic, which you'll see throughout this book, blends all the major pillars of family stability that we and our partners touch, and demonstrates that it is the **integration of supports** that actually creates the safety net. It takes a range of supports, across many –and sometimes all- of these pillars, to stabilize for the long-term a family or individual who needs help. And our prevention-oriented approach means we keep this very picture in front of us all the time, always mindful of the full range of supports that can be brought to someone in need. This is also how we think about investments we make in our services and in our community.

While there are still holes to which we need to tend, our safety net is much stronger today because our prevention-oriented, community-wide approach to integrated services delivery is working. We're grateful to our Commissioners, our partners, and to the health, housing, and human services staff who work hard every day to ensure our neighbors have the full range of help they need when and where they need it and that we understand and focus on root cause solutions.



Housing  
Stability



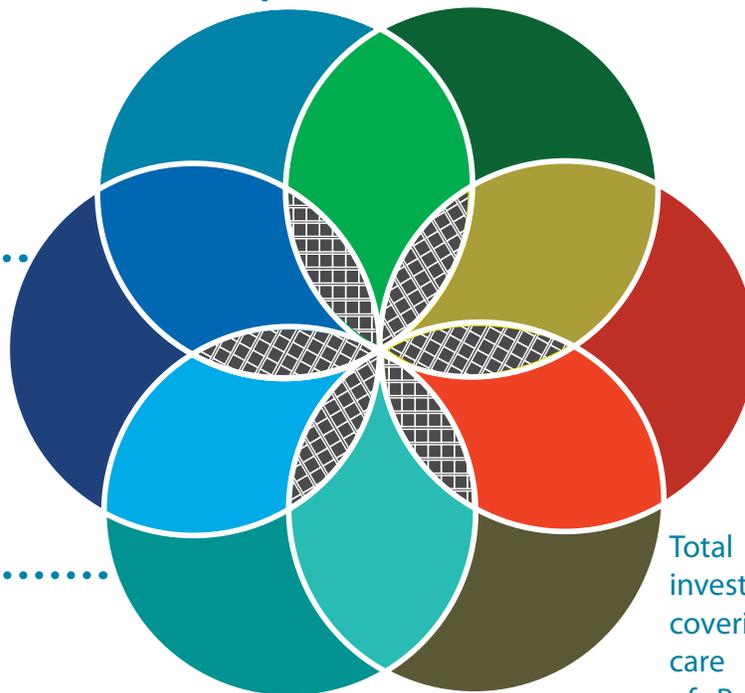


## Weaving the Safety Net: Investments in Prevention, Returns to the Community

Boulder County Housing and Human Services invests in safety net supports that are prevention-based and that help further the integration of services for those in our community who need help. We target funding in areas with high returns on investment in terms of community health and well-being and financial impact.

**\$4.2M** .....  
Total investments in the Child Care Assistance Program (CCAP), helping to cover child care costs for over 1,000 children per month

..... **\$23.9M**  
Total Food Assistance benefits to Boulder County residents, improving access to healthy and nutritious foods for themselves and their families



.....  
**\$539,094**  
Total investment in our Family Unification Program to help provide safe and stable homes for over 50 Boulder County families

.....  
**\$206.4M**  
Total Medicaid and CHP+ investments in our community, covering the cost of medical care for tens of thousands of Boulder County residents, many of whom were previously uninsured

..... **\$2.1M**  
Total investments in our Housing Stability Program, providing temporary financial assistance to families to reduce evictions and homelessness and promote self-sufficiency

..... **\$193,327**  
Total investments in Boulder County's Parents as Teachers program, which works with families with children from prenatal through 5 years of age focusing on parent and child development

All totals are for the recently-ended State Fiscal Year (July 2014 – June 2015)  
with the exception of Medicaid (investment covers October 2014 - September 2015) and PAT (investment covers CY2015)



## Boulder County Housing & Human Services 2016 Budget Outlook

The following pages detail the BCDHHS budget for 2016. This budget reflects our agency's overarching mission to promote safe, healthy and thriving communities. It will guide us as we continue to work with our partners to build a Community of Hope.

Each year, alongside a focus on getting ahead of the increasing need for help in our community, BCDHHS staff and the Board of County Commissioners must plan for uncertainty, risk, and opportunity in programming and funding. As has been clear in recent years, unforeseen events can quickly change our community's needs. This budget is designed to support a sustainable, integrated, and forward-looking organization—one that continues to make investments in Boulder County's future and is prepared for whatever that future may hold.

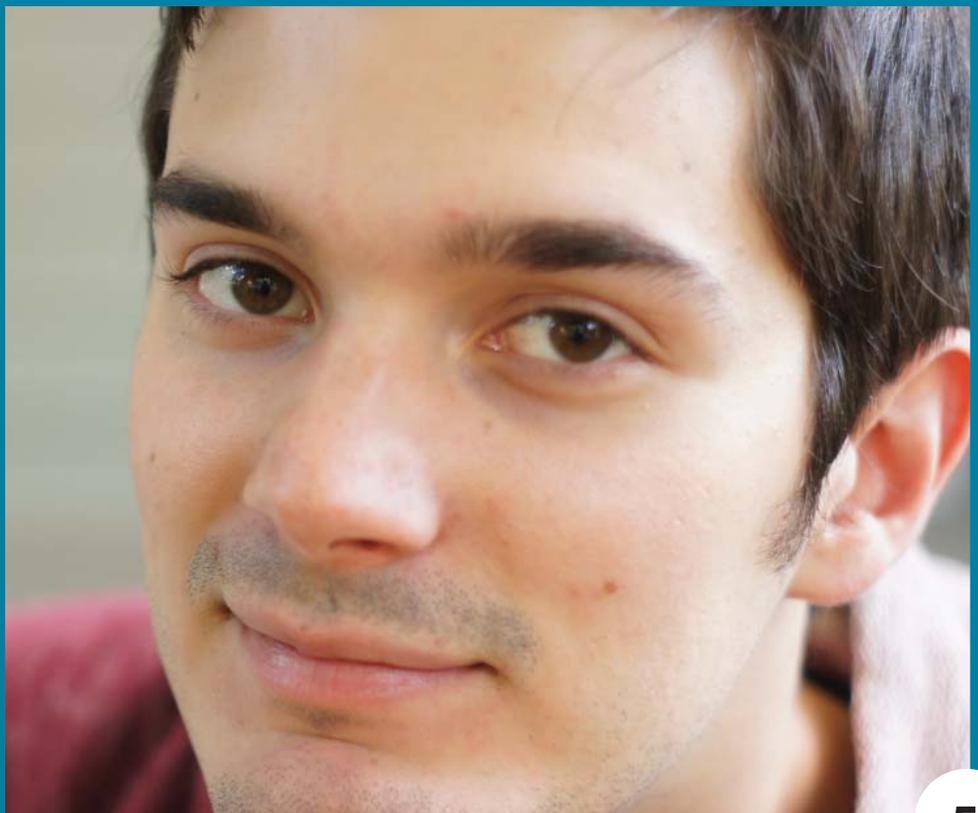
In developing our budgets from year to year, we have three primary things we consider:

- Long-term goals of stable and sustainable Housing and Human Services agency and community partnerships
- Managing our personnel to withstand potential future downturns
- Ensure our investments in the community align with our strategic goals

Specifically in 2016, we assume:

- Our Kestrel affordable housing development is a major project for BCDHHS and will drive a significant amount of work and discipline in 2016
- The Human Services budget is largely continuation funding with the most significant increase associated with merit
- BCHA operations are in a stable phase and the budget largely reflects continuation funding

We've identified opportunities to get the best return on our investments by focusing on spending in areas with high reimbursement rates. The "Medicaid match" is an example: for every dollar we spend on Medicaid enrollment and other supports we receive 90 cents in return from the state and federal governments. This means minimal investments from us generate tremendous return for our community, and allow us to spend dollars in other high-impact areas as need arises.



# Boulder County Human Services

## 2016 Budget Assumptions, Risks, and Opportunities

### 2015 Successes

- Passage of 15-year extension of Boulder County Human Services Safety Net Initiative (November 2014) at approximately \$6 million per year through December 31, 2029
- Favorable State 2014-15 year-end closeouts that covered over-expended Child Welfare, Core Services and CCCAP programs resulting in \$2.0 million for services for Boulder County residents
- Contributions to new St. Vrain Community HUB (\$2.915M), including administrative partnerships with Public Health and Community Services. New North Broadway lobby (\$166k) (expected 4Q15)
- Award of a third IV-E Waiver: Trauma-informed programming \$107,218
- Community supports founded on integration of safety net services, infrastructure systems, and multiple funding sources
- Strengthened community partnerships within collective impact framework focusing on data analytics, Social Determinants of Health

### 2016 Assumptions

- DHHS unbudgeted reserves for disaster emergency operations
- Social Services Fund property tax revenue has a 5.5% increase over 2015
- Human Services Temporary Safety Net increase by \$977,693 over 2015
- Non-Profit Community Contracts funding consistent with 2015 funding
- No or minimal available HSSN Fund 032 balance
- First six months SFY16-17 major program allocations same as final six months SFY15-16

### Risks: 2016 and Beyond

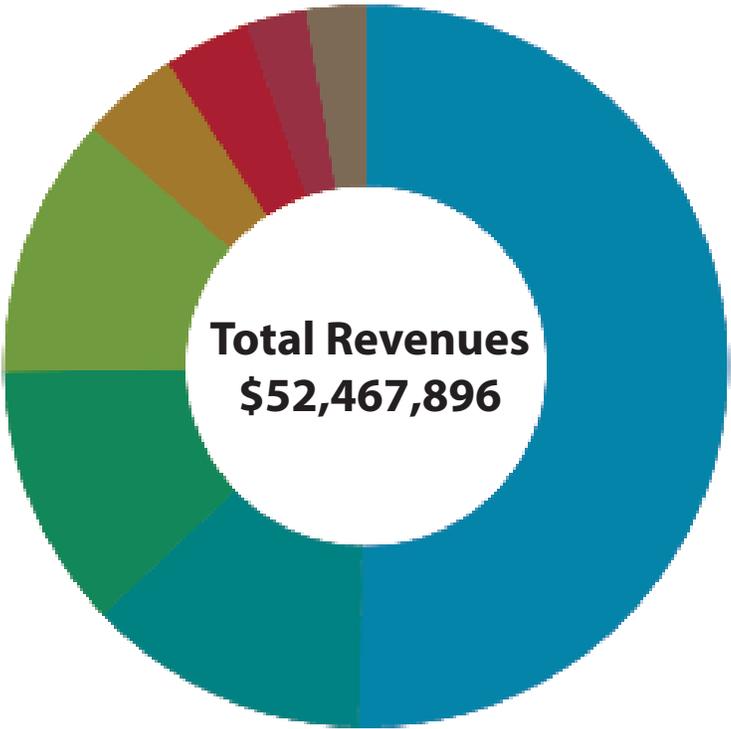
- Effect of TABOR limitations – more pressure on programs with no additional funds
- Block grant funding level changes made through allocation committees (Child Welfare, Colorado Works, Child Care, County Administration)
- Increased Child Care spending at the State level may reduce or eliminate surplus distributions at closeout
- Managing continued increase in referrals for APS and Child Welfare Hotline
- Child Care requirements, including impact of HB 1317, exceed expanded funding opportunities
- Unforeseen natural, economic or other disasters
- The level of term staffing and turnover within our term staffing

### Opportunities: 2016 and Beyond

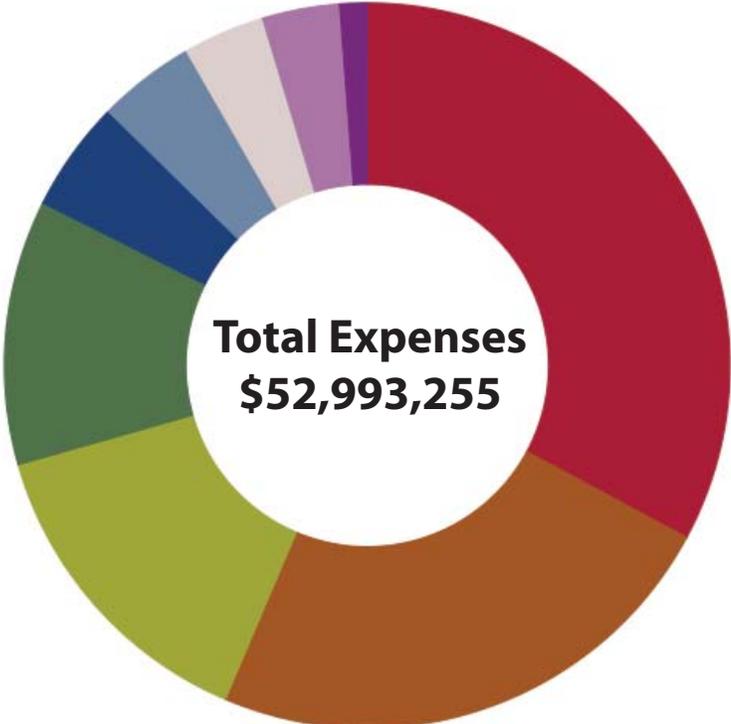
- Year 1 of extended 15 year Boulder County Human Services Safety Net funds will continue to provide resources for a larger community impact of services (approximately \$6 million per year)
- Year 3 of consolidation of Human Services contracts under the BCDHHS umbrella for more strategic and effective partnering and service delivery (approximately \$8.2 million)
- Potential further funding from the State for additional Child Welfare FTE
- IMPACT transition to HHS (new appropriation HU2) will afford new efficiencies and more collaborative programming (approximately \$2.3 million annual operating budget)
- Continuation of Child Abuse hotline funding to supplement State-wide rollout of focused programming into 2016
- Community of Hope - new opportunities to strengthen our generative safety net



# Boulder County Human Services 2016 Revenues and Expenditures

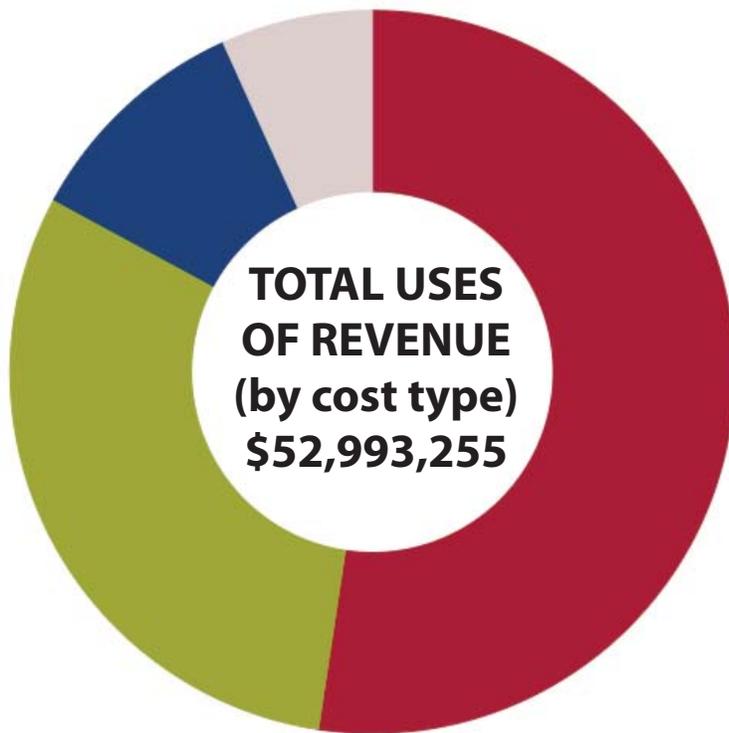


- Intergovernmental-Fed/State (\$26,409,571)
- Property Taxes (\$6,619,954)
- HHS Contracts 01 (\$6,195,179)
- Human Services Safety Net (\$6,129,344)
- IMPACT (\$2,304,545)
- HHS Contracts Fund 020 (\$2,012,289)
- HHS Fund (\$1,412,286)
- Miscellaneous:
  - Earned Incentives - Fed/State (\$693,417)
  - Private Grant Funds (\$641,311)
  - Investment Interest Income (\$50,000)



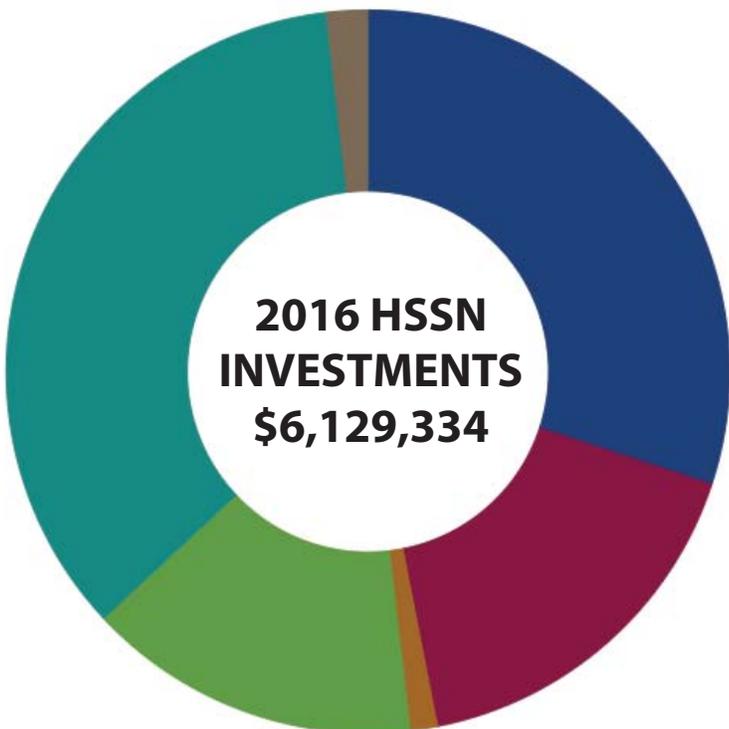
- Community Contracts and County Funded (\$17,412,539)
- Child Welfare (\$12,475,308)
- Family and Adult Services - County Administration (\$7,520,080)
- TANF / Colorado Works (\$6,261,355)
- Child Care (\$2,622,297)
- Other Grant Funds (\$2,304,545)
- Child Support Administration (\$1,929,484)
- Other Federal/State programs (\$1,824,956)
- Child Welfare Family Preservation and Prevention - Core Services (\$642,690)

## Boulder County Human Services Budget 2016 Expenditures (Preliminary)



- Salary and Benefits (\$27,757,384)
- Contracts (\$16,181,249)
- Other Operating (\$5,474,859)
- MOE/EBT (\$3,579,763)

## Boulder County Human Services Budget 2016 Human Services Safety Net (HSSN) Investments



- Housing Stability (\$1,859,788)
- Health & Well-Being (\$1,044,606)
- Safety (\$15,000)
- Education (\$923,000)
- Access to Benefits (Eligibility Staff) (\$2,173,416)
- Mid-Year Emergent Needs (\$113,524)

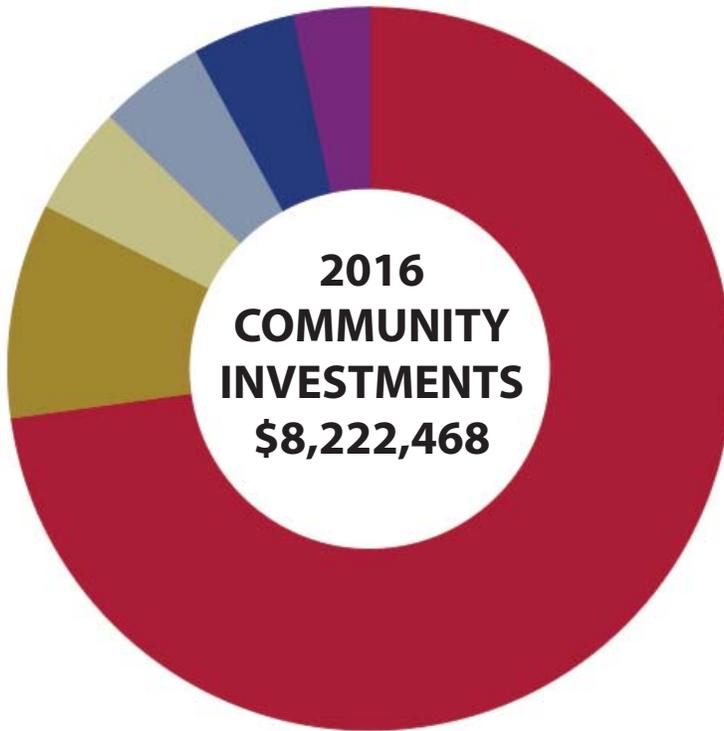
### 2016 Highlights

- Additional revenue of \$977,683
- Transition Housing Stabilization Program contracts to performance-based contracts
- Additional investments in homelessness services and early childhood education
- Investment in family resource services in Longmont
- Budget for mid-year disbursement for emergent needs



# Boulder County Human Services Budget

## Human Services (Funds 01 and 020) Community Investments



- Health & Well-Being\* (\$5,988,225)
- Food & Basic Needs (\$789,833)
- IMPACT Transition to BCDHHS (\$400,000)
- Safety (\$391,324)
- Housing Stability (\$375,470)
- Education (\$277,616)

\*Our overall health and well-being is affected by both our physical health and our mental health—the two are inextricably linked. We are investing in and working with our partner organizations in the community to help those who need mental health services, and to integrate those services into the primary care setting and into our own case management.

### Leveraging Community Investments

#### Repurpose Program Savings Mid-Year

Additional mid-year \$500,000 investment in Health & Well-Being in 2015

*Dental Aid, Clinica, Boulder Valley Women's Health, Public Health (GENESIS/TER)*

#### Identify Additional Funds

Utilize estimated "surplus" from State Fiscal Year close to fund mid-year, emergent community needs

#### More Focused Investments

Support collaborative and integrated efforts across agencies

Increase data quality and create shared data systems

Focus on client outcomes

Refine payment structure to incentivize achievement

Focus on High Impact Community Targets

# Boulder County Housing Authority

## 2016 Budget Assumptions, Risks, and Opportunities

### 2015 Successes

- Housing portfolio is strong with low vacancy
- Increased affordable housing stock with a \$40 million investment in 167 units with completion of Aspinwall in Lafayette
- \$2.3 million in developer fees – reinvested in increasing affordable housing stock and maintaining current housing stock

### 2016 Assumptions

- Kestrel development project approved and funded
- Low income housing tax credit formed in early 2016
- LIHTC completion by the end of Q1 2017
- 97% Occupancy Rate of rental properties
- 2% inflation rate

### 2016 Opportunities

- Kestrel development in Louisville adding another 195 affordable housing units upon completion
- Integrating supportive housing and wrap-around services to ensure residents have access to full range of assistance
- \$2,582,123 CDBG-DR round 2 funding for flood recovery
- Higher rent allowances – 79% of maximum (excluding component units)
- 2.09 acre Lafayette land donation thanks to Thomas Day

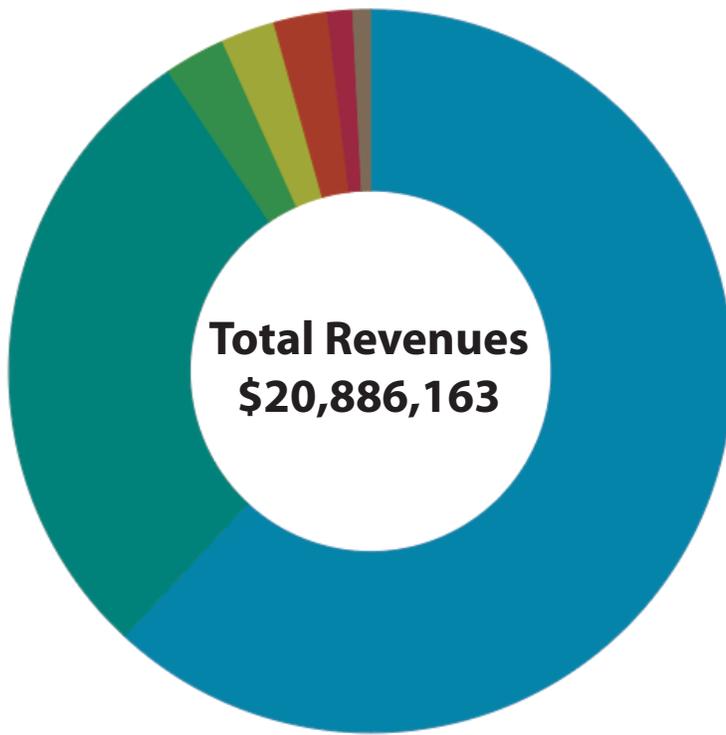
### 2016 Risks

- Real estate risk in financing and constructing Kestrel
- Changes in Federal funding
  - HUD support for the planned growth of the Housing Choice Voucher Program
  - HOME program funding for TBRA
- Remediation: \$1,500 per unit for tests & \$10,000 per unit for insurance deductible
- 2016 budget has \$309,145 set aside for non-routine maintenance costs
- 2013 flood support programs and services scheduled to sunset on or around December 31, 2016

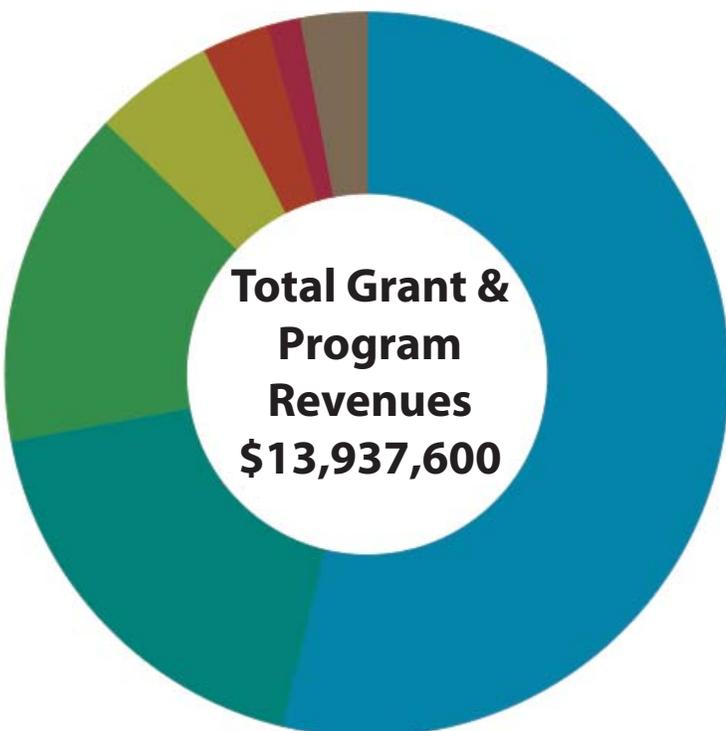


## 2016 Revenues and Expenditures (Preliminary)

Includes Component Units: MFPH, Josephine Commons, and Aspinwall



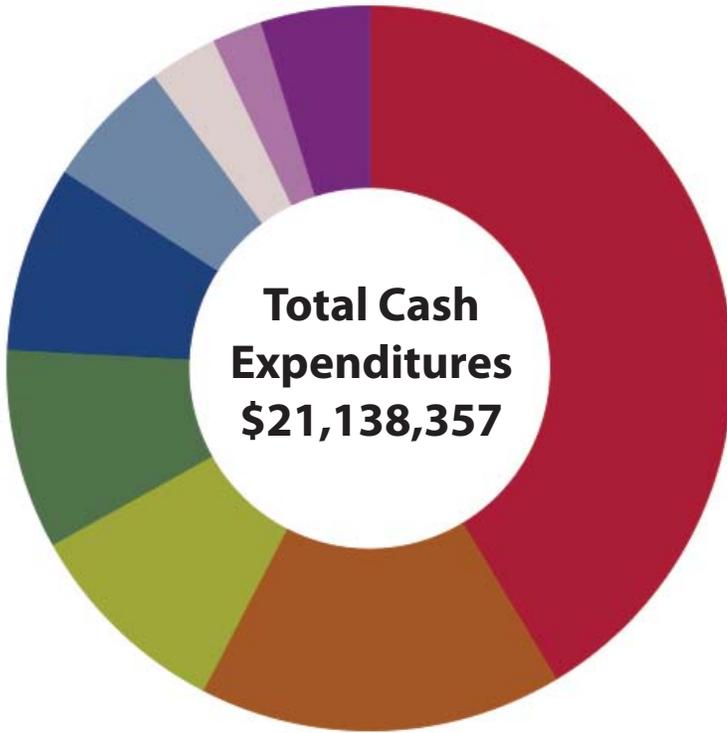
- Grant Revenues (\$12,928,328)
- Tenant Rental Income (\$5,986,291)
- Housing Choice Voucher Administrative Fees (\$571,200)
- Program Revenue & Fees (\$503,022)
- Interest Income (\$499,839)
- Transfers In (\$234,596)
- Management Fee Income (\$162,887)



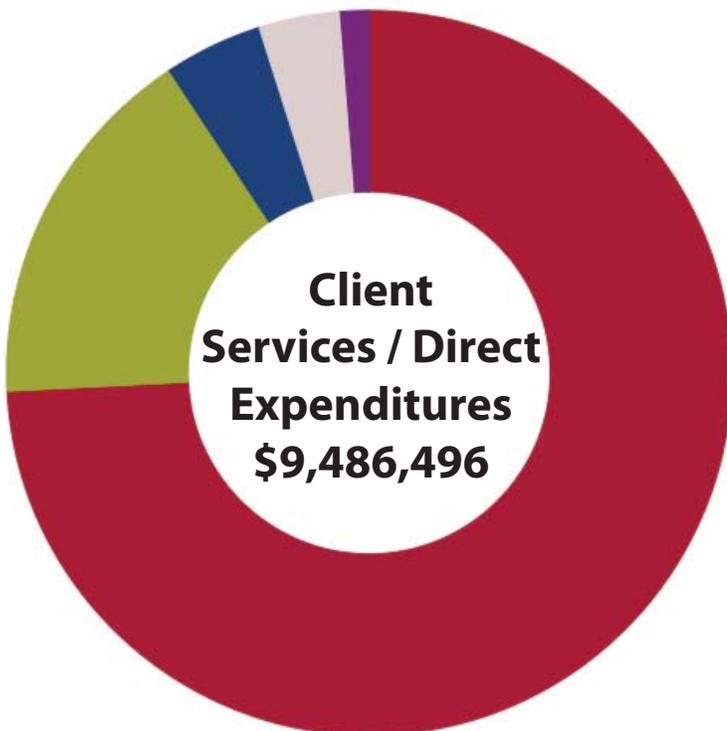
- Housing Choice Vouchers (\$7,496,200)
- Weatherization (\$2,545,816)
- CDBG-DR & HB1002 (\$2,112,749)
- Housing Stabilization Program (\$752,000)
- Tenant Based Rental Assistance (\$415,743)
- Housing & Community Education (\$205,195)
- Other:
  - Rehab (\$197,773)
  - FSS Program Coordinator Grant (\$192,124)
  - Josephine Commons Kitchen (\$20,000)

# Boulder County Housing Authority Budget 2016 Expenditures (Preliminary)

Includes Component Units: MFPH, Josephine Commons, and Aspinwall



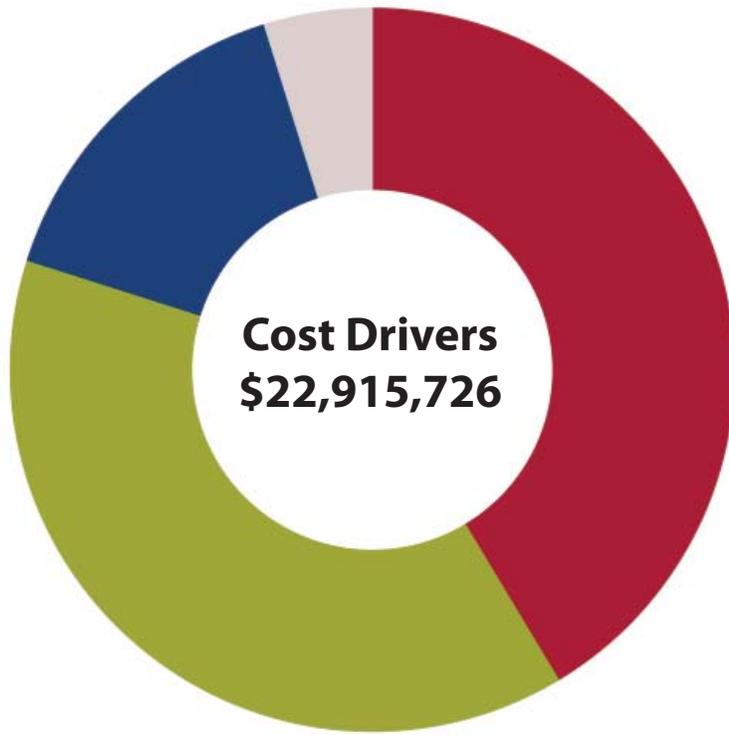
- Client Services/Expense (\$9,486,496)
- Direct Salary & Benefits (\$3,712,668)
- Depreciation (\$2,137,856)
- Contractual Services (\$2,044,748)
- Direct Non-payroll Expenses (\$1,905,378)
- Interest Expense (\$1,664,044)
- Indirect Salary & Benefits (\$695,562)
- Weatherization Operational (\$510,635)
- Other:
  - Indirect Non-payroll Expenses (\$409,825)
  - Non-Routine (\$320,569)
  - Legal & Other Fees (\$178,576)
  - Management Fees (\$162,887)
  - Transfer Out (\$34,596)



- HAP Rent and Utility Expense (\$7,038,000)
- HSP Rent and Utility Expense (\$1,566,993)
- TBRA Rent Expense (\$415,743)
- CDBG-DR Temporary Rent Assistance (\$345,760)
- Short Term Housing Rent Expense (\$120,000)



## Boulder County Housing Authority Budget 2016 Cost Drivers for BCHA

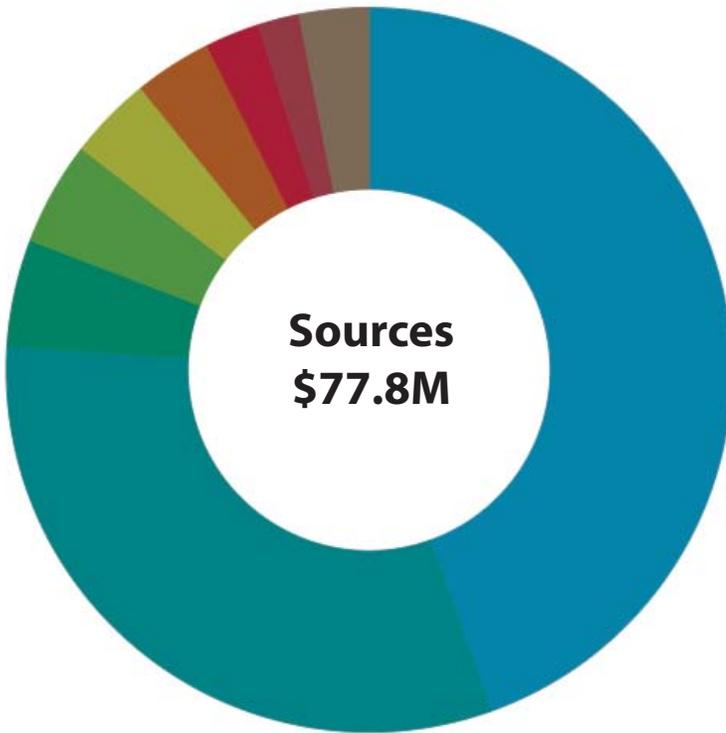


- Direct Client Services (\$9,486,496)
- Direct Operational Expenses (\$8,826,128)
- Non-Operational Expenses (\$3,499,182)
- Indirect Operational Expenses (\$1,103,920)

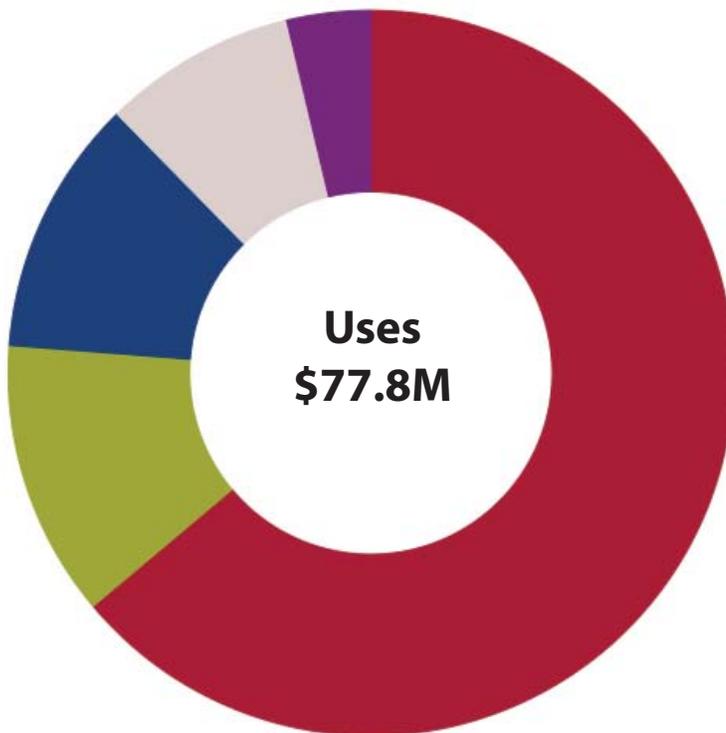
Lydia Morgan (Louisville) 30 units for people 55 and older



## Boulder County Housing Authority Budget 2016 Capital Budget (Kestrel)



- LIHTC Equity (Redstone) (\$34.6M)
- Private Activity Bonds (\$24.5M)
- CDBG-DR Funds (\$3.7M)
- BCHA/BCDHHS (\$3.6M – includes lot sales)
- Land Carryback (\$2.9M)
- Deferred Developer Fee (\$2.7M)
- Worthy Cause Funds (\$1.85M)
- Colorado Division of Housing CHIF Loan (\$1.45M)
- Other:
  - Louisville Permit Fees and Rebates (\$1M)
  - HOME Funds (\$900K)
  - Energy Credits Equity (\$500K)



- New Construction (\$49.7M)
- Infrastructure (\$9.6M)
- Interim Construction and Financing Costs (\$8.9M)
- Developer Fee (\$6.7M)
- Land (\$2.9M)



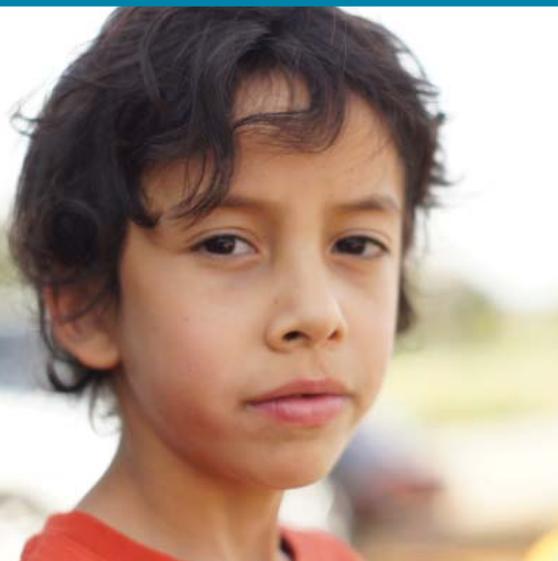
## Blending and Braiding Funding to Co-Create Solutions

The 2009 merger of our Housing and then-Social Services departments provided us with a unique opportunity to further integrate our service delivery and to reach clients earlier and in a more holistic way. We capitalized upon that opportunity, and much of the success we've seen since that time would not have been possible without a major internal shift in our infrastructure.

The ability to better integrate our work across service areas came hand-in-hand with the ability to better integrate our finances. Over the past several years, we've looked for opportunities to scale our investments and to leverage a variety of funding sources. We're investing more strategically in our community and co-creating solutions with our community partner organizations. Our finance team now partners with our program teams to look at the investments we're making and the returns on those investments – analysis made easier and more effective thanks to the support of our data team. Through this data-driven collaboration, we are able to identify and build upon the long-term savings to the system that are a direct result of our integrated, prevention and early intervention approach.

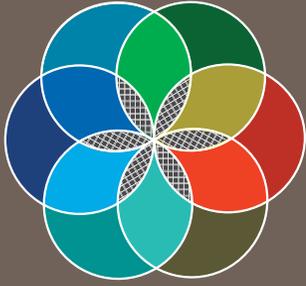
The Colorado Works/Temporary Assistance for Needy Families (TANF) program is a great illustration of our ability to both leverage federal grant dollars and blend and braid our funding to achieve program efficiencies and, ultimately, improve outcomes. In 2014, for example, Colorado Works expenditures in Boulder County totaled approximately \$6.3 million. Boulder County's share of that total was just over \$680,000, meaning the federal government reimbursed about \$.90 for every dollar we invested in the program. And because of TANF's programmatic flexibility, we're able to think strategically about where and how we invest those funds.

About one-third of our Colorado Works expenditures go toward basic cash assistance to stabilize families in the short-term, while the remainder is invested in programs to help those families move toward self-sufficiency in the long-term. We work closely with and provide funding to Workforce Boulder County, part of the County's Department of Community Services, to help our Colorado Works clients receive training, skill building, and job search support to help them find gainful employment. More broadly, we utilize our TANF funding to support other key self-sufficiency-building programs within BCDHHS and throughout the community, from mental health counseling and parenting classes to housing stabilization and child care assistance. We can also leverage other federal and state funding sources to provide additional supports to Colorado Works families. Essentially, through efficient, creative and flexible financing, we're able to stabilize families with a wide range of social and economic supports to help avoid crisis and costlier interventions down the road.



## Community-Wide Integrated Case Management

In 2015, BCDHHS made great progress on an ambitious effort to develop a community case management platform for Boulder County. Looking first at internal case management programs driven by BCDHHS, the project team gathered requirements and did the initial design work on a tool that will provide case managers with an integrated picture of client service histories, help with aligning case plans, and an ability to track client progress using the Self-Sufficiency Matrix. For clients, this will help reduce duplication of effort and ultimately lead to more of the right supports at the right time. For us and our partners, this will make it easier to identify preventive services that can help clients stabilize. Through its efficiencies, it will also save money for us and our community. In 2016, we'll begin work on extending this system to many of our non-profit and governmental partners.



# FACTS

HSSN Funding at Work in Our Community (2014)

Clients Served:

**1,556**

Boulder Outreach for Homeless Overflow

**3,887**

Boulder Shelter for the Homeless

**1,954**

Bridge House

**2,412**

City of Boulder Family Resource Center

**5,649**

Emergency Family Assistance Association

**993**

Mental Health Partners

**9,493**

OUR Center

**876**

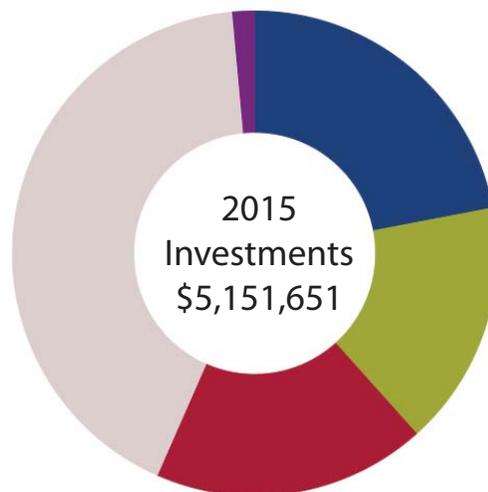
Safehouse Progressive Alliance for Nonviolence

# HUMAN SERVICES Safety Net (HSSN)

Five years ago, in response to the economic downturn coupled with skyrocketing need for assistance and federal and state budget reductions, the Boulder County Commissioners—working with nonprofit and human services agency leaders—reached out to the community for help. Their message was critical and urgent: we need to keep our safety net strong even as budget cuts and economic pressures continue to mount.

The idea proposed was a 0.9 mill levy property tax increase that would generate funds to backfill cuts and help bolster services that are fundamental to a community turnaround: housing, food and cash assistance, and help with child care and medical coverage among them. Boulder County Commissioners put Initiative 1A on the November 2010 ballot. It was subsequently approved by voters and the Human Services Safety Net (HSSN) immediately went to work in the community.

The HSSN tax increase was scheduled to expire at the end of 2015, and Boulder County Commissioners placed a proposed 15-year extension of the HSSN on the November 2014 ballot. Voters approved the extension with 64% support, continuing HSSN funding through the year 2030. The extension's approval reflected continued need throughout the community—particularly after two devastating natural disasters in three years—and was also a response to the demonstrated success of the HSSN investments over the previous four years. Passage affirmed the county's approach to filling gaps in funding for and availability of health, housing, and human services programs and utilization of an early intervention and prevention approach to services delivery. The initiative itself has also been a tremendous success in terms of promoting cooperation and coordination between government and community-based organization partners, creating additional efficiencies around services delivery and investment targeting.



### Distribution of HSSN Funding

- Housing (22%)
- Education (16%)
- Health and Well Being (18%)
- Access to Benefits & Other HSSN Support (42%)
- Safety (1.5%)



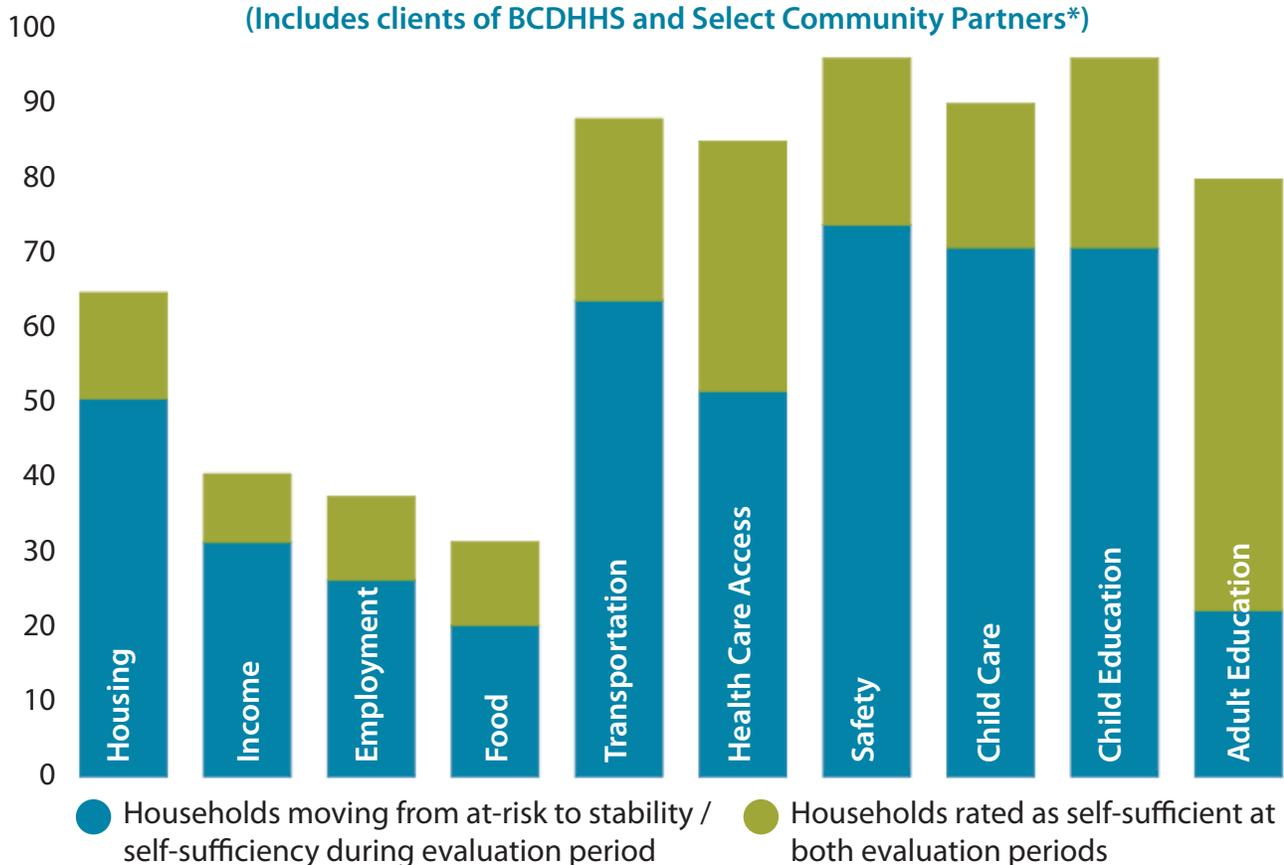
## HSSN: Moving People Toward Self-Sufficiency

Throughout our discussions with community leaders regarding how to best put the HSSN funding to work, a consistent theme emerged: we needed a plan that would not only meet the immediate needs of the community but also boost the county’s and our partners’ ability to strengthen the system of early intervention and prevention that has been leading to better outcomes and returns on investment across Boulder County.

Since those early discussions, we’ve invested more than \$25 million in stabilizing families and individuals and moving them toward self-sufficiency. HSSN funding has helped families pay their rent and avoid homelessness. It has helped our neighbors heat their homes and feed their families—not choose between the two. The funding has helped boost the ability of Boulder County and our community partners to meet unprecedented increases in need for health coverage assistance and medical care. It has made it possible for hundreds of families to get help with child care so parents can work, look for a job, or go to school. And HSSN funds have been leveraged to increase in-kind services, strengthen community collaboratives, and provide needed case management. All of this has been done with an emphasis on early intervention and prevention services, which help families and individuals avoid crisis and severe illness, in turn greatly reducing the community’s cost of providing services.

Along with our community partners, we are working hard to measure the effectiveness of our investments. Our Self-Sufficiency Matrix (SSM) tracks client movement toward stability. The chart below details the improvements our HSSN investments have made in people’s lives across a variety of important domains, providing the foundational supports they need and moving them closer to self-sufficiency.

**HSSN Client Self-Sufficiency Movement in 2014**  
**2,568 Total Households**  
 (Includes clients of BCDHHS and Select Community Partners\*)



\*Community partners providing SSM data:

Emergency Family Assistance Association, OUR Center, and Sister Carmen Community Center



## Ongoing Flood Recovery for our Community

The Boulder County Flood Recovery Program, which distributes federal Community Development Block Grant Funds for Disaster Recovery (CDBG-DR), began to take shape in June 2014 and granted its first award in October 2014. With CDBG-DR funds, the Boulder County Flood Recovery Program assists individual homeowners in recovering from the devastating 2013 Flood by providing funds for home repairs and rehabilitation, repair and replacement of private bridges and other water crossings, and temporary rental assistance for those who were displaced by the floods or the subsequent repairs. Our team consists of two program managers, an eligibility specialist, five case managers who help people complete their extensive required documentation and escort them through the complex funding process, and five repair and home access coordinators. Many Boulder County departments work together to help these clients navigate their recovery, and we collaborate to ensure transparency, compliance, and most of all successful results for members of our community who suffered devastating losses in the wake of the floods. In its first year, the Flood Recovery Program received over 400 applications from individual households, awarded over \$4 million to over 100 individual households, and completed 41 projects.



CDBG-DR funds helped install a septic system and retaining wall after the homeowner's leach field was washed away during the 2013 Flood.



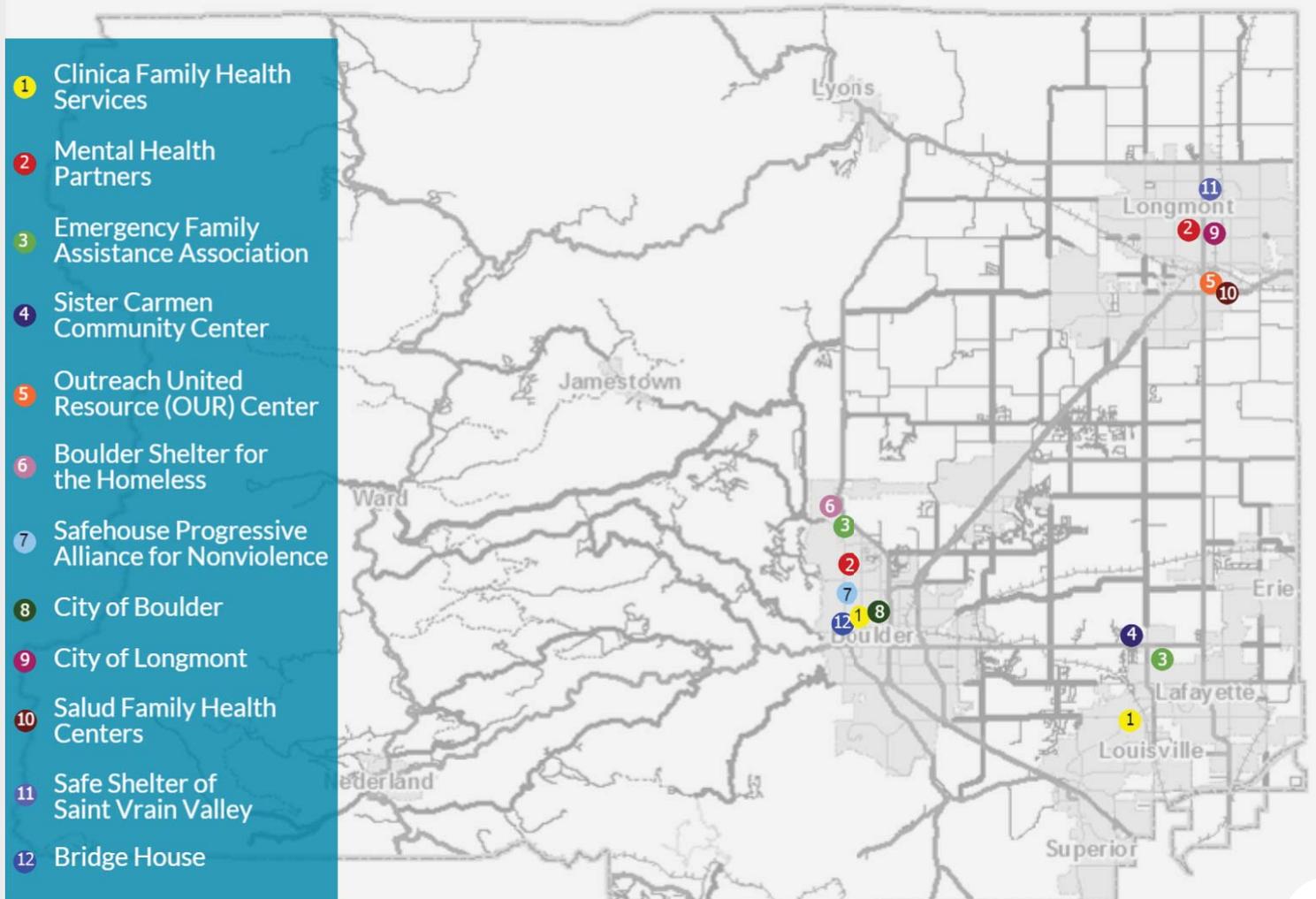
## Co-Creating Solutions: Boulder County's Integration-Based, Data-Driven Partnerships

BCDHHS invests in community-wide safety net supports and services through the county's General Operating and Human Services Safety Net funds. We target our investments toward proven or evidence-based interventions with these specifics:

- They include a focus on early intervention and prevention
- They use a common set of indicators to measure outcomes
- They are closely coordinated with the efforts of government, nonprofit, and other community partners
- They seek to further integrate health, housing, and human services in our community

These are targeted investments that are informed by an extensive evaluation process in partnership with key stakeholders including Boulder County Public Health, Boulder County Community Services, and advisory groups within the Community of Hope framework. We work to ensure this process is transparent and clear for our partners and the public.

### Some of Boulder County's Primary Community Partners





# Co-Creating SOLUTIONS

32 of 32



BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**





# Department of Housing & Human Services

Housing Office: 2525 13<sup>th</sup> Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283  
Human Services: Boulder Office • 3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523  
Longmont Office • 515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

[www.bouldercountyhhs.org](http://www.bouldercountyhhs.org)



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**Boulder County Department of Housing & Human Services  
Human Services Board  
Monthly Board Meeting  
Tuesday, December 08, 2015, 2:00-3:15 p.m.  
Commissioners' Hearing Room – 3<sup>rd</sup> Floor  
Boulder County Courthouse, Boulder, Colorado**

**Agenda:**

- 1) **Call to order—(2 :00 p.m.)**
- 2) **DHHS IMPACT Care Management Division Update—Susan Caskey, IMPACT Care Management Division Director (2:05 p.m. – 2:35 p.m.)**
  - a) Transition updates – benefits to IMPACT, HHS, and IMPACT Board
  - b) Updates on IMPACT Board
  - c) Benefits of integration service delivery oversight, contracts, UM, resource management
  - d) MHP Contract process
  - e) Universal Assessment Framework
- 2) **Finance Update—Will Kugel, DHHS Finance Division Director (2:35 p.m. – 2:55 p.m.)**
- 3) **Discussion Item—January 26, 2016 Joint meeting with the DHHS Advisory Committee and the BOCC regarding HHS activities and priorities**
  - a. Priority discussion items from the BOCC

**4) Upcoming Meeting and agenda items:**

- i. **Next meeting is Tuesday, January 26, 2016.** Joint meeting with the DHHS Advisory Committee. **\*\*Note location and time change, 3 p.m. DHHS Kaiser Building Large Conference Room, 2525 13<sup>th</sup> street, Suite 204, Boulder, CO 80304.**
- ii. **February 23, 2016 Meeting**
  - a. DHHS Strategic Plan update

**5) Matters from members of the Board**

**6) Matters from members of the Public\*\* (3:05 p.m. – 3:15 p.m.).** Note that matters from the public will immediately follow the BCHA Board meeting section

**7) Adjourn**

Access to current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be found by clicking on the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**\*\*Any member of the Public may speak on any subject related to Boulder County Housing and Human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County's guide to public hearings:**

<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Human Services Executed Contracts  
October 20, 2015 - November 29, 2015**

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
10/20/15	Suzanne M. Pinto	evaluation services (Core)	\$ 20,000.00 *
10/22/15	David Kalis, INC	therapeutic & evaluation services (Core)	\$ 100,000.00 *
10/22/15	Inside Trading Psychotherapy, LLC	Therapeutic Services utilizing American Sign Language	\$ 10,000.00 *
10/22/15	Mental Health Partners	Task Order 2015-06: Core - Intensive Outpatient Services (IOS)	\$ 136,000.00 *
10/22/15	Revolutions LLC / Leslie McCormick	therapeutic services (Core)	\$ 50,000.00 *
10/22/15	Ripp Leadership LLC/Mara Connolly	Amendment: additional training	\$ 2,000.00
10/26/15	City of Boulder	Shared Grant Management System (GMS)	\$ 1,786.80
10/27/15	Mental Health Partners	Prevention/Intervention (PIP)	\$ 35,252.00 *
10/29/15	AFH LLC DBA Back to Basics	Infant Toddler Quality MOU Renewal	\$ 24,999.00 *
10/29/15	CO Division of Criminal Justice	Revenue: Juvenile Assessment Framework Expansion: Prevention Initiative	\$ 76,808.00
10/29/15	The Parent-Child Interaction Center, LLC	therapeutic services (Core)	\$ 50,000.00 *
11/02/15	Stephanie Walker	home studies for foster/kin certification	\$ 24,999.00 *
11/02/15	The Longmont Cottage	Infant Toddler Quality MOU	\$ 24,999.00 *
11/10/15	Graig Crawford	consultation services with respect to Practice Coaching	\$ 10,000.00 *
11/12/15	Center for Adoption Support and Education	Adoption Consultation	\$ 1,200.00 *
11/12/15	Lynn Parrish	home studies for foster/kin certification	\$ 40,000.00 *
11/12/15	Pivot Communications	outreach & marketing	\$ 65,000.00 *
11/13/15	Boulder County Public Health	Local Health Funding award for GENESIS/GENESISTER	\$ 212,678.00
11/13/15	Lorraine Kroehl	home studies for foster/kin certification	\$ 24,999.00 *
11/13/15	Youth Advocate Programs, Inc.	Amendment to add Supported Work model - no change to contract amount	\$ 50,000.00 *
11/15/15	Laboratory Corporation of America	DNA Diagnostics (paternity testing child support)	\$ 14,999.00 *
11/17/15	Marcia Howell	Victim Advocate Representative for Project REACH	\$ 20,000.00 *
11/17/15	NeuroWorks, LLC (Elise Ginsburg)	therapeutic & evaluation services (Core)	\$ 20,000.00 *
11/17/15	Salud Family Health Centers	Task Order 2016-01: General Operating	\$ 244,625.00
11/19/15	Boulder Valley Women's Health Center	Task Order 2016-01: General Operating	\$ 207,000.00
11/19/15	Choose People, Inc.	Workplace culture services	\$ 20,500.00
11/19/15	Clinica Campesina	Task Order 2016-01: General Operating	\$ 587,860.00
11/19/15	Homewatch Caregivers of Boulder County	Emergency, short term, in home health care and personal care to APS clients to prevent nursing home admission.	\$ 10,000.00 *
11/24/15	Amy Ferriter	home studies for foster/kin certification	\$ 24,999.00 *
11/24/15	KAPAP Academy Colorado, LLC dba DEFENSOR	Contract Amendment: increase contract from \$4999 to \$24,999	\$ 24,999.00 *
11/24/15	VistaShare, LLC	Outcome Tracker (client management system) & initial configuration	\$ 10,480.00
11/27/15	CPR Colorado/David Moschner	CPR certification for foster and kin parents, hourly child care workers, and Visitation Case Aides	\$ 10,000.00 *

# DHHS IMPACT CARE MANAGEMENT DIVISION

Presentation to the  
Boulder County Board of Commissioners  
Tuesday, December 8, 2015



# IMPACT INTEGRATION INTO DHHS

- Opportunities that were identified prior to the integration:
  - Increase opportunities to braid and blend funds to more effectively use our resources
  - Improve consistency of processes
  - Increase access to needed services
  - Improve quality
  - Streamline assessment and case planning
  - Improve assessment of need and referral to appropriate service
  - Decrease duplication and fragmentation
  - Improve outcomes



# TRANSITION UPDATES

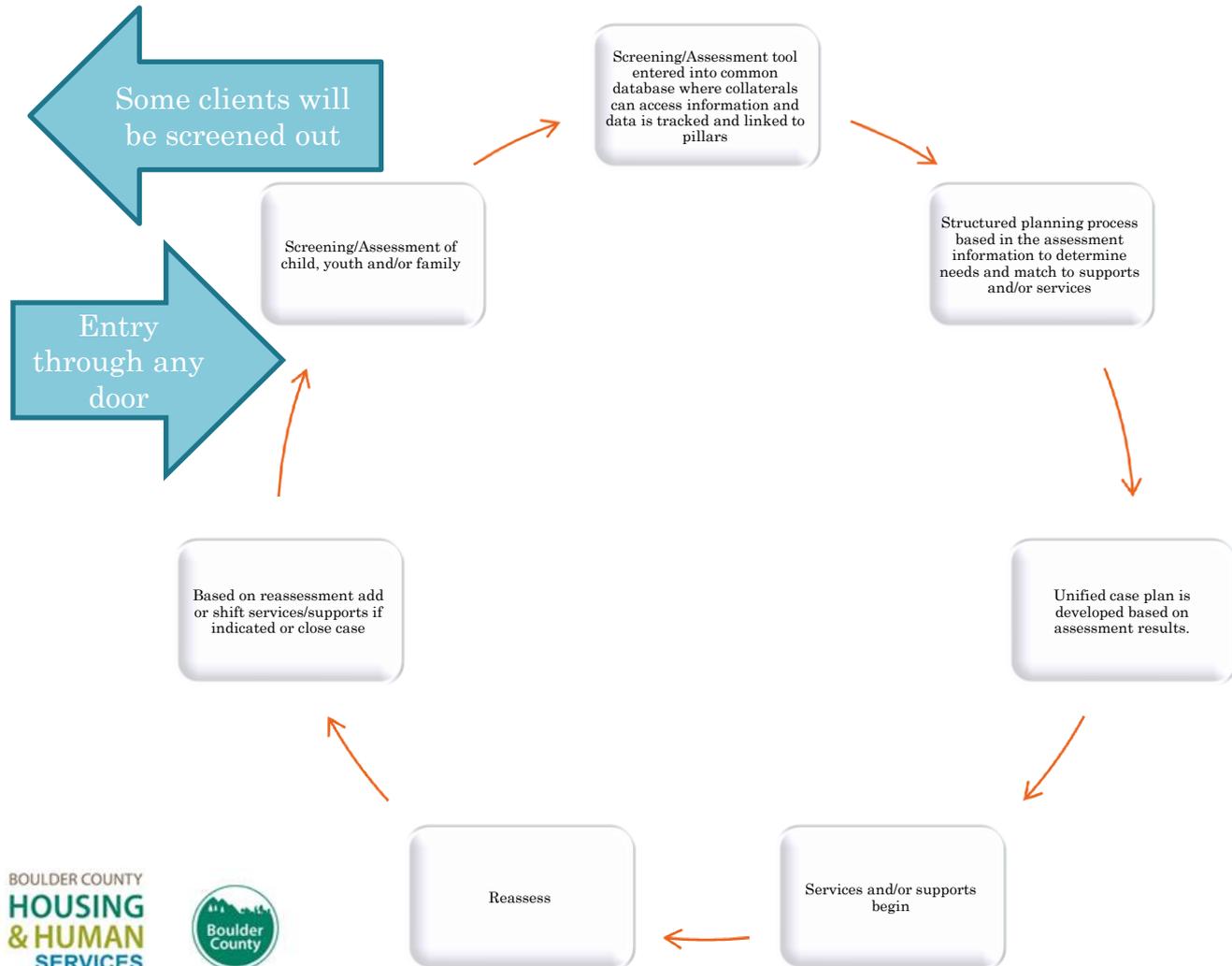
- Successful and seamless transition into DHHS
  - Immediate benefits realized to IMPACT staff, IMPACT Board and DHHS.
- Continue to see opportunities to create efficiencies
  - Moved some accounting functions to HHS Finance which created a vacancy
  - Working with HHS Business Operations and Support Division (BOSS) to integrate data functions
  - Developing contracting processes with MHP

# TRANSITION UPDATES

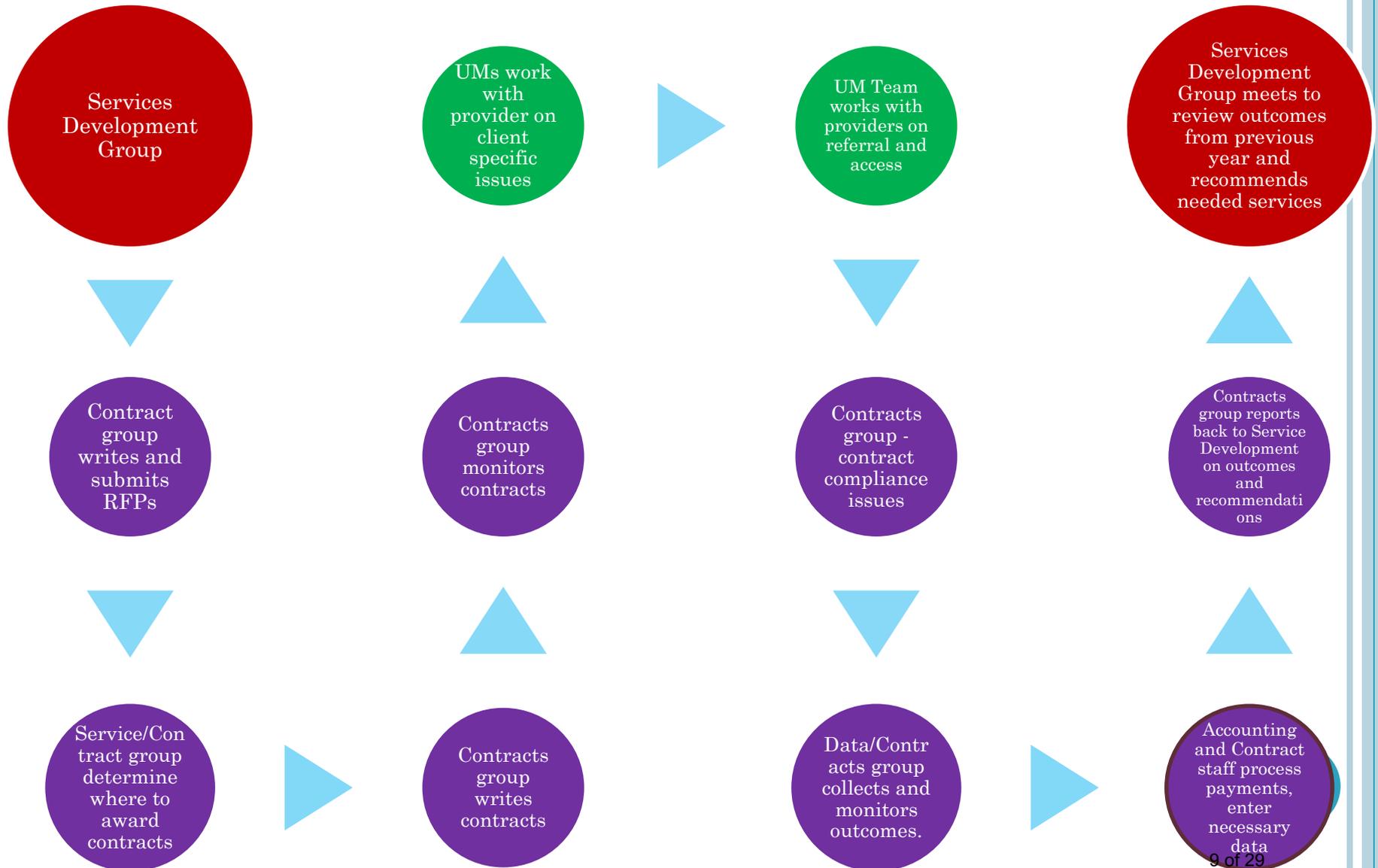
- Along with Case Management Community Outreach and Family and Children Services Divisions, leading the development of a Integrated Services Delivery Model
- Quality Assurance/Utilization Management Team (UM) moved under IMPACT (was with FCS) in July
  - Creation of Care Management Entity and increases opportunity to braid funds and streamline processes



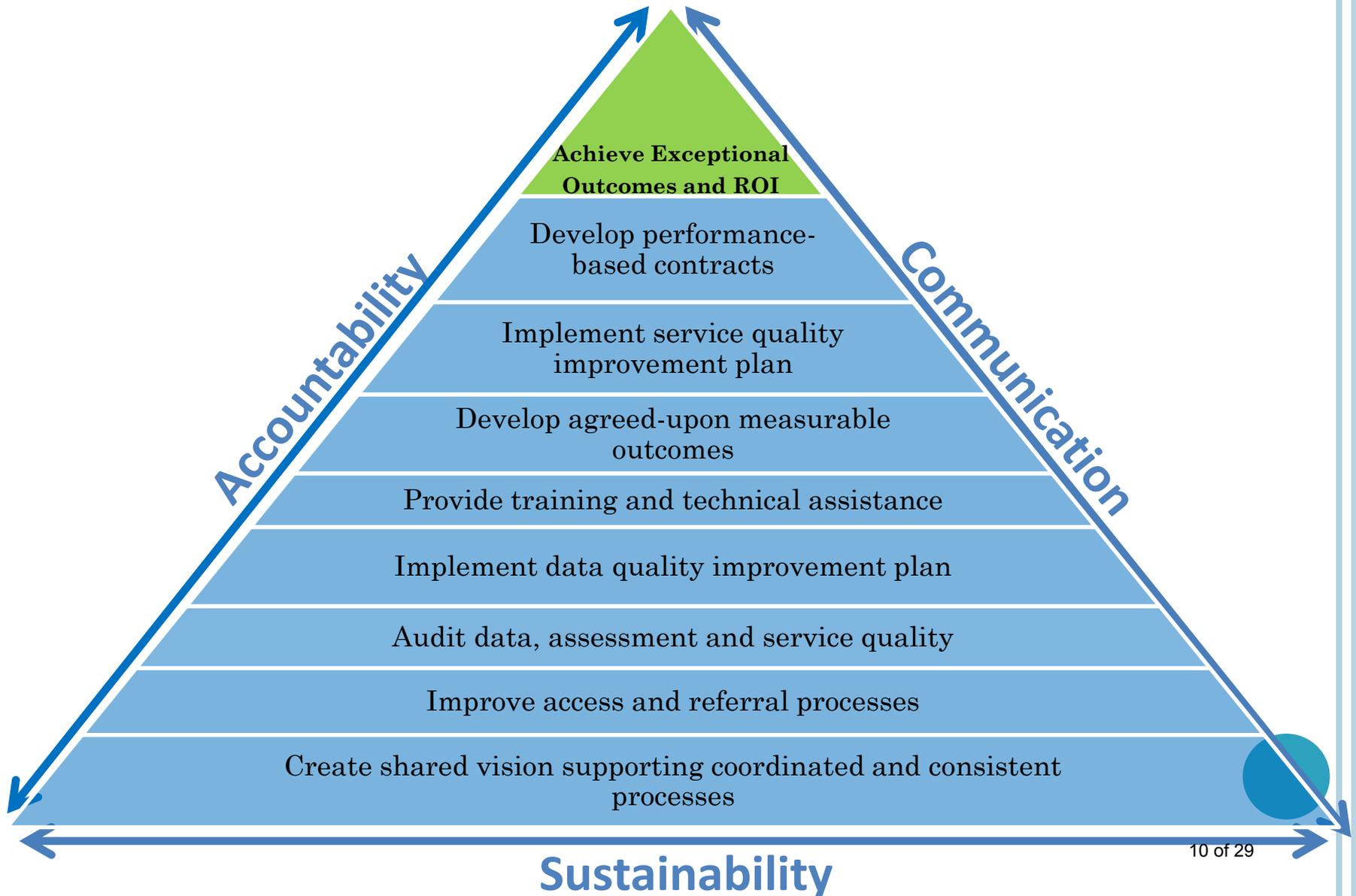
# UNIVERSAL SERVICES DELIVERY MODEL



# INTEGRATION OF UM TEAM UNDER IMPACT



# MHP PERFORMANCE-BASED CONTRACT PROCESS



# MHP PERFORMANCE-BASED CONTRACT PROCESS

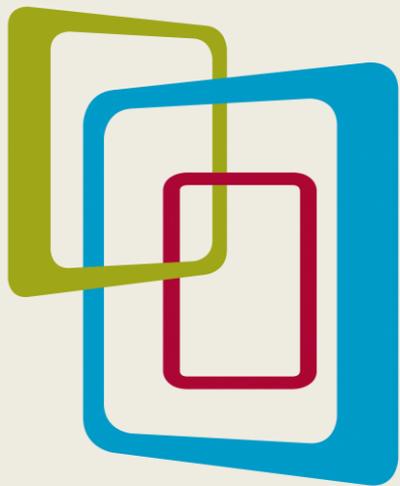
Focus area	Vision & key points/needs
Access	<p>Provide access to MH services for all eligible BC residents.</p> <ul style="list-style-type: none"> <li>• Consistent communication and problem-solving between DHHS and MHP as access issues arise</li> <li>• Systems solution to resolve access issues</li> </ul> <p>Ensure successful referrals.</p> <ul style="list-style-type: none"> <li>• Seamless, centralized referral process within DHHS</li> <li>• Clear understanding of referral process within MHP</li> </ul>
Quality Assurance, Data, & Outcomes	<p>Assessments used to match services, and to measure relevant outcomes.</p> <ul style="list-style-type: none"> <li>• Inventory of assessments currently used by MHP</li> <li>• Determine how current assessment data can be used to measure outcomes</li> <li>• Determine what assessments DHHS wants to complete or ask MHP to complete to get specific data</li> </ul> <p>Services will be delivered with high quality, and client data will be tracked and reported accurately.</p> <ul style="list-style-type: none"> <li>• Data quality</li> <li>• Assessment quality</li> <li>• Types of services</li> <li>• Client specific outcomes</li> <li>• Program specific outcomes</li> <li>• System level outcomes</li> </ul>
Funding	<p>County funding for MHP will be used to address the MH needs of BC residents who are uninsured or underinsured.</p> <ul style="list-style-type: none"> <li>• Maximize leveraging of funding sources</li> <li>• Detailed financial reporting</li> <li>• Funding linked to positive outcomes</li> </ul>
Communication, Training, and Technical Assistance	<p>Development and implementation of performance based contracting for MHP will be successful and sustainable.</p> <ul style="list-style-type: none"> <li>• Ensure consistent, clear communication between DHHS and MHP regarding process</li> <li>• Support MHP as needed with training and TA</li> </ul>

# IMPACT BOARD UPDATES

- Looking at opportunities integrate early intervention and prevention
  - Prevention/Intervention Program Board will be absorbed into the IMPACT Executive Board.
  - City of Boulder will be a new member
- IMPACT Board happy with the transition and integration steps
- Stronger connection to the Community of Hope work

THANK YOU





BOULDER COUNTY  
**HOUSING**  
**& HUMAN**  
**SERVICES**

Hope for the future, help when you need it.

# Human Services Board Meeting December 2015

# Boulder County Housing & Human Services

## --Finance Update--

### Key Focus Items:

- **Monitoring State Budget Changes for FY 2016-17**
- **Calendar Year End Events**



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# Boulder County Housing & Human Services

## --Finance Update--

### Possible FY 2016-17 State Budget Reductions:

- The Governor released his budget request on November 1<sup>st</sup> and it included possible reductions to a number of Human Services funding sources to counties.
  - Child Welfare (1% Provider Rate Cut)
  - Child Care (1% Provider Rate Cut)
  - County Admin (1% Provider Rate Cut)



BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**



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# Boulder County Housing & Human Services

## --Finance Update—

### FY 2016-17 State Budget Positives:

- Funding being requested for an additional 100 Child Welfare FTE across the state. Last year Boulder received funding to offset the cost of 5.0 new FTE, in the initial request for 100 FTE.
- This next round of funding could be more weighted to the larger counties.
- Additional funding in Child Care for HB 1317 implementation.



BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**



Hope for the future, help when you need it.

# Boulder County Housing & Human Services

## --Finance Update—

### FY 2016-17 State & Local CO Child Care Assistance Program (CCCAP) Initiatives:

- **HB 1317 mandates a restructuring of CCCAP reimbursement rates set at a floor of the 75<sup>th</sup> percentile of each county's market rate based on biannual State study**
- **The new rate structures must include tiered rates based on quality ratings**
- **HHS is conducting scenario analyses based on varying rates, quality tier incremental increases, overall spending caps, and program capacity (waitlist)**
- **Additionally, we are bringing child care resource & referral services, previously contracted to cities of Boulder and Longmont, in-house effective 1/2016**



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# Boulder County Housing & Human Services

## --Finance Update--

### Calendar Year End Events:

- Most funding tied to state fiscal year, so calendar year end a bit less exciting for Fund 012.
- Closing out the community contracts at calendar year end.
- Potential for year-end MOUs on programs like HSP

# Boulder County Housing & Human Services

## --Finance Update--

### Calendar Year End Events:

- **Supplemental Action Requested**
  - Intergovernmental agreement regarding the Kestrel development funded by \$1,374,000 of Fund 012 fund balance.
  - The hiring of 5.0 FTE related to the “Child Welfare Workload Study – SB15-242”. This action requires \$200,000 of additional budget authority to fund the July to December expenses for these 5.0 new employees. CDHS provided an allocation to offset the cost of the employees.



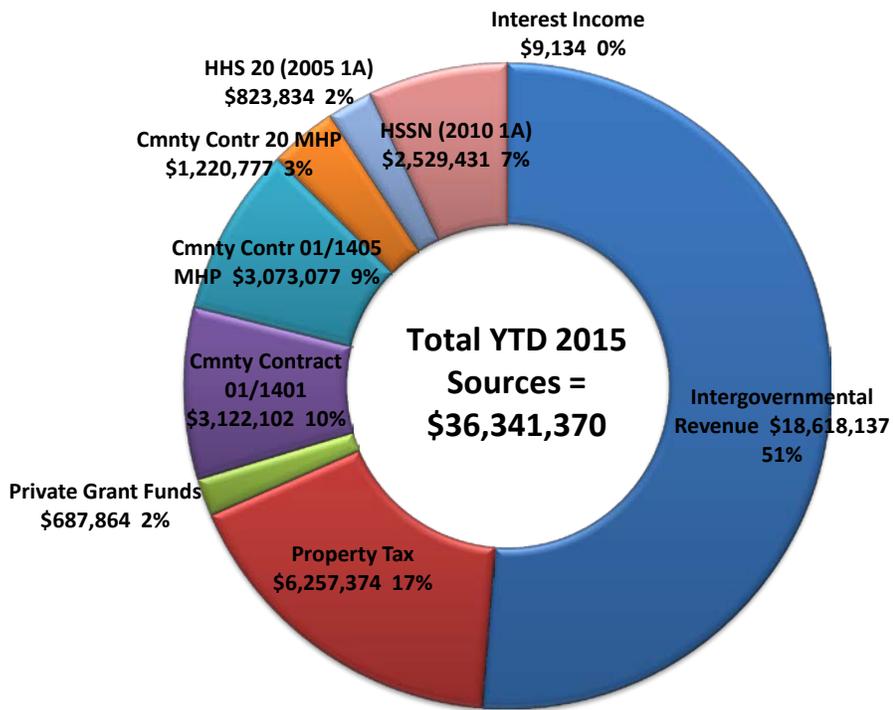
Hope for the future, help when you need it.

**Boulder County Human Services  
Monthly Financial Report  
Table of Contents to the Appendix  
For the December 8, 2015 BOCC Meeting**

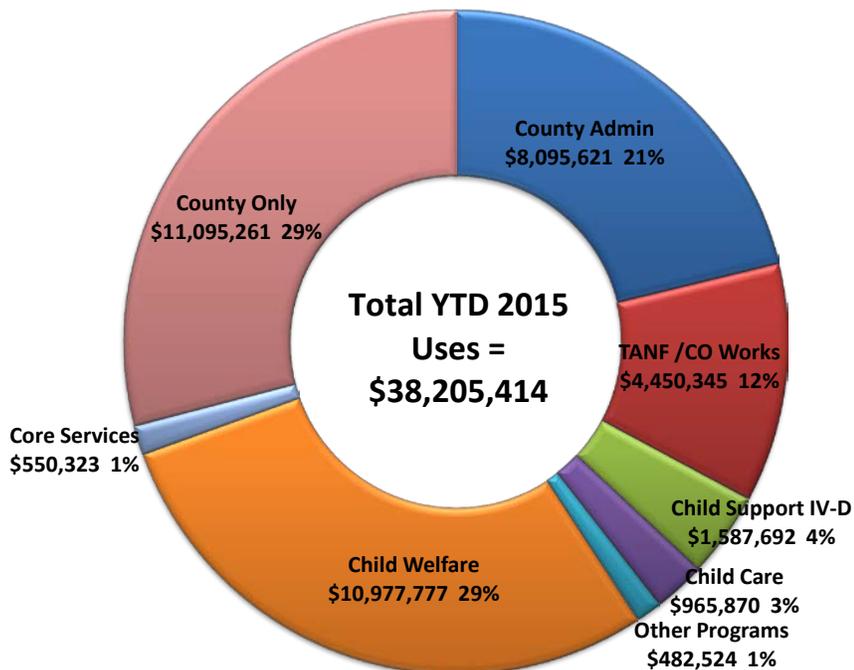
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures
- H CDBG-DR Flood Support Spending

### Human Services: Sources of Funds For Ten Months Ending October 2015



### Human Services: Uses of Funds For Ten Months Ending October 2015



**Boulder County Human Services (Appropriation HU1)**  
**Comparison of County Budget to Actuals**  
**For Ten Months Ending October 2015 (Preliminary\*)**

<b>I. FUND 012 BALANCE AT 1-1-2015 (final audited)</b>									
	<b>\$ 12,682,708</b>								
	Current 2015 Budget	(A) YTD Actuals 10/31/2015	% Reported 83% Thru Year	(B) Encumbered 10/31/2015	(A) + (B) Actuals+Encum 10/31/2015	% Rptd + Encmb 83% Thru Year	Remaining / Unenc budg @ 10/31/2015	(C) YTD Budget at 10/31/2015	(C) - (A) YTD Actuals (+/-) YTD Budget
<b>II. SOURCES OF FUNDS</b> (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 24,303,153	\$ 18,618,137	76.6%	n/a	\$ 18,618,137	76.6%	n/a	\$ 20,252,628	\$ 1,634,491
Property Tax	6,274,838	\$ 6,257,374	99.7%	n/a	6,257,374	99.7%	n/a	5,229,032	(1,028,343)
Private Grant Funds	1,195,013	\$ 687,864	n/a	n/a	687,864	n/a	n/a	995,844	307,980
Consolidated contract 01/1401 transfer	3,106,952	\$ 3,122,102	100.5%	n/a	3,122,102	n/a	n/a	2,589,127	(532,975)
Consolidated contract 01/1405 transfer	3,073,077	\$ 3,073,077	100.0%	n/a	3,073,077	n/a	n/a	2,560,898	(512,180)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	\$ 1,220,777	60.7%	n/a	1,220,777	n/a	n/a	1,676,908	456,131
HHS Funding (2005 1A ballot initiative)	1,412,286	\$ 823,834	58.3%	n/a	823,834	58.3%	n/a	1,176,905	353,072
HSSN Funding (2010 1A ballot initiative)	5,151,650	\$ 2,529,431	49.1%	n/a	2,529,431	49.1%	n/a	4,293,042	1,763,610
Other Sources : Use of 012 Fund Balance	4,406,188	\$ -	0.0%	n/a	-	0.0%	n/a	3,671,823	3,671,823
Interest & Misc Income	-	\$ 9,134	n/a	n/a	9,134	n/a	n/a	-	(9,134)
<b>Total Sources of Funds</b>	<b>\$50,935,446</b>	<b>\$36,341,730</b>	<b>71.3%</b>		<b>\$ 36,341,730</b>	<b>71.3%</b>		<b>\$ 42,446,205</b>	<b>\$ 6,104,475</b>
<b>III. USES OF FUNDS</b> (Actuals: IFAS JL9107)									
County Admin	\$ 9,374,933	\$ 8,095,621	86.4%	\$ 152,610	\$ 8,248,231	88.0%	\$ 1,126,702	\$ 7,812,444	\$ (283,177)
TANF/CO Works	7,488,792	4,450,345	59.4%	629,798	5,080,142	67.8%	2,408,650	6,240,660	1,790,315
Child Support IV-D	1,987,419	1,587,692	79.9%	47,795	1,635,487	82.3%	351,932	1,656,183	68,490
Child Care	2,337,139	965,870	41.3%	9,502	975,372	41.7%	1,361,767	1,947,616	981,745
LEAP	151,604	116,433	76.8%	-	116,433	76.8%	35,171	126,337	9,904
Child Welfare	12,383,563	10,977,777	88.6%	450,404	11,428,181	92.3%	955,382	10,319,636	(658,142)
Old Age Pension Admin	75,016	154,950	206.6%	-	154,950	206.6%	(79,934)	62,513	(92,437)
Core Services	769,376	550,323	71.5%	-	550,323	71.5%	219,053	641,147	90,823
ILA/Chafee	113,495	85,969	75.7%	-	85,969	75.7%	27,526	94,579	8,610
PSSF (actuals include match; budget does not)	140,629	109,789	78.1%	-	109,789	78.1%	30,840	117,191	7,402
IMPACT	68,000	15,384	22.6%	45,719	61,102	89.9%	6,898	56,667	41,283
County Only and Grant Funding	16,045,480	11,095,261	69.1%	4,033,669	15,128,930	94.3%	916,550	13,371,233	2,275,972
<b>Total Uses of Funds by Program</b>	<b>\$ 50,935,446</b>	<b>\$ 38,205,414</b>	<b>75.0%</b>	<b>\$ 5,369,497</b>	<b>\$ 43,574,911</b>	<b>85.5%</b>	<b>\$ 7,360,535</b>	<b>\$ 42,446,205</b>	<b>\$ 4,240,791</b>
(Budget and actuals include RMS redistributions)		(D)							
<b>IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE</b>	<b>\$ (1,863,684)</b>								
<b>V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS</b>	<b>\$ 10,819,024</b>								
<b>VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS:</b> Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of	10/31/2015		Year-to-date as of	10/31/2015		Year-to-date as of	10/31/2015	
Colorado Works Block	\$1,022,981		Low Energy Assistance Program	\$ 1,194,062		Food Assistance Benefits	\$ 19,484,168		
Child Care Block	3,124,420		Aid To Needy Disabled	411,272		Other Programs	-		
Child Welfare Block	2,586,329		Home Care Allowance	169,146		Medicaid Benefits	176,958,298		
Core Services Block	1,141,377		Old Age Pension	3,376,227					
						Total Fed/State Portion of EBT/EFT (E)	209,468,281		
						<b>Total authorized expenditures (D) + (E)</b>	<b>\$247,673,695</b>		

\* - October p-cards have not yet posted to October books as of 12/1/15.

**Boulder County Human Services  
Supplemental Analyses of Fund 012 Balance and TANF Reserves  
As of October 2015**

**I. Fund Balance: HU1 Human Services Fund 012 - point-in-time adjusted balance**

**CY2015: For Ten Months Ending October 2016**

<b>Unreserved Fund Balance at January 1, 2015</b> (final)	<b>\$ (12,682,708)</b>
<b>Expenditures in excess of revenues, 1/1/15 to 10/31/15</b>	<u>1,863,684</u>
<b>Unadjusted Point-in-time balance</b>	<u>(10,819,024)</u>
<b>Adjustments</b>	
Prorated property tax receipts in excess of ten month's budget through October 2015	1,028,343
HS Fund 01 1401/1405 - HS Cmnty Contract revenue in excess of expenditures as of October 2015	3,090,838
HS Fund 20/5951 - MHP contract expenditures in excess of revenues as of October 2015	(164,555)
HSSN expenditures incurred, revenue not recorded: August, September and October invoices	(886,156)
HHS Fund 020 1A (2005) revenues earned in excess of recorded as of October	<u>(353,072)</u>
<b>Preliminary Adjusted Unreserved Fund Balance through October 2015</b>	<b><u>\$ (8,103,625)</u></b>
<b>Preliminary Adjusted (Incr)/Decr in Unreserved Fund Balance as of October 2015</b>	<b><u><u>\$ 4,579,083</u></u></b>

**II. TANF Expenditures and Reserves**

**SFY15-16: For Four Months Ending October 2015**

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation	Expenditures as of October	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap)
SFY15-16	5,232,644	<b>1,634,161</b>	31.2%	<b>1,076,094</b>	2,049,224	20.57%
SFY14-15 <sup>(1)</sup>	5,061,094	1,785,873	35.3%	1,076,094	2,151,745	21.26%
SFY13-14	5,379,362	1,864,382	34.7%	1,937,360	2,264,994	36.01%
SFY12-13	5,662,486	1,372,264	24.2%	2,150,947	2,384,205	37.99%
SFY11-12	5,960,512	1,467,027	24.6%	1,962,960	2,479,800	32.93%
SFY10-11	6,199,501	1,464,533	23.6%	510,739	3,589,184	8.24%

(1) - Boulder purchased an additional \$95k from two other counties in SFY14-15, for a final allocation of \$5,156,094.

**Boulder County Human Services Safety Net (HSSN)  
Comparison of Budget to Actuals  
For Ten Months Ended October 2015 (Preliminary\*)**

	2015 Approved Budget	Jan-2015 Actuals	Feb-2015 Actuals	Mar-2015 Actuals	Apr-2015 Actuals	May-2015 Actuals	Jun-2015 Actuals	Jul-2015 Actuals	Aug-2015 Actuals	Sep-2015 Actuals	Oct-2015 Actuals	YTD Actuals	Remaining Balance
<b>TSN Administration</b>	100,000	599	2,509	1,668	1,413	2,550	2,372	1,128	2,307	1,617	1,959	18,121	81,879
Omni Consulting	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Profit Contracts &amp; Other Programs</b>													
TBD	116,690	-	-	-	-	-	-	-	-	-	-	-	116,690
<b>Non-Profit Contracts</b>													
Boulder Shelter for the Homeless - BAC	65,000	-	5,046	5,122	5,172	5,204	5,470	4,542	5,146	-	10,555	46,256	18,744
City of Boulder - child care resource & referral	35,000	-	-	-	4,671	-	-	-	-	5,892	-	10,563	24,437
City of Boulder - FRC	170,000	-	-	-	49,925	-	-	39,418	-	-	35,691	125,034	44,966
City of Longmont - parent education	70,203	-	-	-	-	20,255	-	20,300	-	-	-	40,555	29,648
Early Childhood Council	60,000	-	6,000	1,240	2,390	18,591	1,734	5,438	-	4,835	2,365	42,592	17,408
I Have A Dream Foundation	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000
Mental Health Partners - community based	224,526	-	-	-	-	-	-	-	-	20,411	-	20,411	204,115
Mental Health Partners - prevention and intervention	47,975	-	-	-	-	-	-	-	-	-	-	-	47,975
Mental Health Partners - senior reach	175,020	-	-	-	30,627	-	7,853	-	-	8,929	9,465	56,874	118,146
Sister Carmen Community Center, Inc.	200,327	-	-	30,548	14,568	12,237	30,855	-	18,551	14,240	20,711	141,711	58,616
<b>Emergency Services 2015</b>													
Boulder Outreach for Homeless Overflow	20,000	-	-	-	6,500	-	4,500	-	-	-	4,500	15,500	4,500
Boulder Shelter for the Homeless	75,000	-	6,196	6,316	6,391	6,288	6,204	6,293	6,413	-	9,864	53,964	21,036
Bridge House	20,000	-	-	3,347	1,673	1,673	1,673	1,673	1,673	1,673	1,673	15,061	4,939
Emergency Family Assistance Association	75,000	-	-	-	21,495	4,716	4,030	5,602	5,594	6,528	4,043	52,008	22,992
Outreach United Resource Center, Inc.	75,000	-	5,202	7,155	7,137	7,614	12,860	8,588	10,493	5,020	-	64,070	10,930
Safehouse Progressive Alliance for Nonviolence	75,000	-	13,082	5,596	5,717	5,595	5,595	5,274	5,684	6,246	5,895	58,686	16,314
Sister Carmen Community Center, Inc.	75,000	-	-	12,489	6,301	7,751	11,028	-	5,149	7,200	5,441	55,358	19,642
<b>Other Programs</b>													
Emergency Hotel Vouchers	25,000	955	461	-	-	267	1,344	2,384	1,030	4,736	1,530	12,707	12,293
Heating Plus	178,100	46,575	22,052	20,826	10,560	4,561	-	-	-	-	-	104,575	73,525
Housing Choice Vouchers	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing Stabilization Program	388,322	-	-	-	-	-	-	-	-	-	-	-	388,322
Parents as Teachers	178,296	10,627	11,408	11,244	11,177	14,515	14,994	14,757	14,015	11,501	13,038	127,276	51,020
The Work Number (Talx Corp.)	86,000	-	6,380	6,380	-	21,054	638	-	-	21,054	-	55,506	30,494
<b>SubTotal: Non-Profit Contracts &amp; Other Programs</b>	<b>2,440,459</b>	<b>58,157</b>	<b>75,828</b>	<b>110,262</b>	<b>184,304</b>	<b>130,322</b>	<b>108,779</b>	<b>114,268</b>	<b>73,749</b>	<b>118,266</b>	<b>124,771</b>	<b>1,098,707</b>	<b>1,341,752</b>
<b>Administrative Benefits Access</b>													
Personnel (Salary & Benefits)	2,111,192	180,806	180,208	180,907	186,192	176,300	162,216	168,645	168,569	172,923	221,993	1,798,759	312,433
<b>Child Care</b>	500,000	42,814	48,995	50,632	162,836	99,442	95,281	-	-	-	-	500,000	-
<b>Total</b>	<b>5,151,651</b>	<b>282,375</b>	<b>307,539</b>	<b>343,470</b>	<b>534,744</b>	<b>408,615</b>	<b>368,648</b>	<b>284,041</b>	<b>244,625</b>	<b>292,807</b>	<b>348,723</b>	<b>3,415,587</b>	<b>1,736,064</b>

\* - October p-cards have not yet posted to October books as of 12/1/15.

**Boulder County Human Services Community Contracts**

**Comparison of Budget to Actuals**

**January 1 - November 30, 2015**

<b>Funding Source / Community Partner (Contractor)</b>	<b>2015 Approved Budget</b>	<b>Jan-2015 Actuals</b>	<b>Feb-2015 Actuals</b>	<b>Mar-2015 Actuals</b>	<b>Apr-2015 Actuals</b>	<b>May-2015 Actuals</b>	<b>Jun-2015 Actuals</b>	<b>Jul-2015 Actuals</b>	<b>Aug-2015 Actuals</b>	<b>Sep-2015 Actuals</b>	<b>Oct-2015 Actuals</b>	<b>Nov-2015 Actuals</b>	<b>YTD Actuals</b>	<b>Remaining Balance</b>
<b>Transfer from Fund 001, Cost Center 1401 (P99999001X)</b>														
Acorn School	25,000	-	-	-	16,837	-	8,163	-	-	-	-	-	25,000	-
Agape Family Services	10,000	-	-	-	6,900	-	-	-	-	2,100	1,000	-	10,000	-
Aspen Grove Community Preschool	10,000	-	1,750	750	-	762	1,488	750	-	1,500	750	750	8,500	1,500
Attention, Inc	45,320	-	3,399	3,399	7,931	3,399	3,399	3,399	3,399	3,399	3,399	3,399	38,522	6,798
Blue Sky Bridge	32,960	-	-	8,240	2,747	2,747	2,747	2,747	-	5,493	2,747	2,747	30,213	2,747
Boulder County Aids Project	61,800	-	10,714	4,417	6,716	4,280	4,468	4,638	4,261	4,504	5,438	-	49,435	12,365
Boulder Day Nursery Association	37,080	-	-	-	-	14,832	-	-	5,562	-	-	-	20,394	16,686
Boulder Institute for Psychotherapy and Research	15,000	-	-	-	5,400	-	-	-	5,200	-	2,250	-	12,850	2,150
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	-	-	3,250	-	2,250	-	-	-	2,250	-	7,750	2,250
Boulder Shelter for the Homeless	200,000	-	16,664	16,664	16,664	16,664	16,664	16,664	16,664	-	5,332	-	121,980	78,020
Boulder Valley Women's Health	207,000	-	38,500	17,007	17,349	15,500	15,000	15,000	15,000	15,000	15,000	15,000	178,356	28,644
Bridge House	20,000	-	-	4,616	3,116	1,558	1,558	1,558	-	1,558	1,558	1,558	17,082	2,918
Center For People With Disabilities	181,023	-	-	45,166	34,903	17,431	15,106	12,019	15,851	8,365	8,046	8,046	164,932	16,091
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	12,998	5,449	4,909	5,962	5,254	4,684	6,401	6,334	-	-	58,326	12,668
Children's House Preschool	12,500	-	-	3,750	1,250	1,250	1,250	-	-	1,250	1,250	1,250	11,250	1,250
Clinica Campesina	587,860	-	48,988	48,988	48,988	48,988	48,988	48,988	48,988	48,988	48,988	-	440,895	146,965
Community Food Share	74,160	-	7,416	16,896	33,000	16,848	-	-	-	-	-	-	74,160	-
Dental Aid	186,574	32,650	13,993	13,993	13,993	13,993	13,993	13,993	13,993	13,993	-	13,993	158,588	27,986
Early Childhood Council of Boulder County (ECCBC)	80,000	-	8,000	6,166	11,825	6,166	6,311	5,768	-	13,032	7,402	-	64,669	15,331
Emergency Family Assistance Association (EFAA)	125,000	-	-	-	43,419	8,713	8,793	11,875	9,438	9,689	9,475	9,475	110,875	14,125
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	429	-	858	858	429	-	-	1,287	-	3,862	1,288
Inn Between of Longmont	75,000	-	7,679	8,643	-	8,210	20,390	-	21,641	5,859	2,577	-	75,000	-
Lyons Emergency Assistance Fund - Colorado Nonprofit Development Center	10,000	-	-	2,234	1,105	-	1,216	248	220	110	222	220	5,575	4,425
Mother House	10,000	-	1,000	-	-	2,250	-	2,250	-	-	-	-	5,500	4,500
OUR Center	160,000	-	22,273	15,410	15,344	15,004	15,223	12,587	18,567	12,540	-	24,765	151,712	8,288
Safe Shelter of St. Vrain Valley	100,940	-	7,650	8,481	8,481	8,481	8,481	8,481	8,481	8,481	-	8,481	75,497	25,443
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	31,490	15,150	13,847	11,963	11,511	11,280	10,700	11,584	11,233	10,253	139,011	15,489
Salud Family Health Center	244,625	-	-	61,161	20,387	20,387	-	-	-	53,361	54,624	20,800	230,720	13,905
Sister Carmen Community Center	65,000	-	-	15,073	5,240	4,769	9,614	-	5,279	4,988	8,741	3,782	57,486	7,514
TLC Learning Center	50,000	-	-	7,500	5,000	7,500	3,750	-	-	11,250	-	-	35,000	15,000
Voices for Children	31,930	-	-	2,575	5,241	2,816	2,658	2,658	-	2,658	-	5,316	23,922	8,008
Wild Plum Center	63,036	-	-	12,607	12,607	6,304	-	-	-	-	-	17,741	49,259	13,777
YWCA of Boulder County	159,650	-	28,610	13,339	12,432	12,527	12,073	11,756	11,622	11,705	11,448	11,953	137,465	22,185
<b>Transfer from Fund 001, Cost Center 1405 (P99999001Y)</b>														
Mental Health Partners	2,673,077	-	-	-	32,368	73,647	349,104	-	66,088	53,334	-	788,272	1,362,813	1,310,264
Boulder County Public Health	212,678	-	-	-	-	-	-	-	-	-	-	-	-	212,678
Boulder Valley Women's Health	94,760	-	-	-	-	-	-	-	-	-	43,700	-	43,700	51,060
Clinica Campesina	50,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000
Dental Aid	142,562	-	-	-	-	-	-	-	-	-	51,840	20,736	72,576	69,986
Offset for mid-year local health funding (repurposed underspends)	(500,000)	-	-	-	-	-	-	-	-	-	-	-	-	(500,000)
TBD1 (previously impact admin to MHP \$200,000)	200,000	-	-	-	-	-	-	-	-	-	-	-	-	200,000
TBD2 (previously 2015 MHP pilot program \$200,000)	200,000	-	-	-	-	-	-	-	-	-	-	-	-	200,000
<b>Transfer from Fund 020, Cost Center 5951 (P99999001Z)</b>														
Mental Health Partners	2,012,289	-	-	-	-	-	385,888	-	516,682	463,657	-	-	1,366,227	646,062
Offset for community mental health services (repurposed underspends)	(200,000)	-	-	-	-	-	-	-	-	-	-	-	-	(200,000)
Community Mental Health Services (administered via IMPACT)	200,000	-	-	-	-	-	-	-	-	19,105	-	6,752	25,857	174,143
<b>Total</b>	<b>8,207,468</b>	<b>32,650</b>	<b>261,125</b>	<b>358,104</b>	<b>411,250</b>	<b>353,807</b>	<b>976,199</b>	<b>191,771</b>	<b>804,037</b>	<b>793,838</b>	<b>306,891</b>	<b>975,288</b>	<b>5,464,961</b>	<b>2,742,507</b>

**Boulder County Human Services**  
**Comparison of Major State Allocations to County Expenditures**  
**SFY15-16: For Four Months Ending October 2015**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of October 2015	Remaining Allocation as of October 2015	% Expended Thru Year	Projected (O)/U @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
<b>Child Welfare</b>																	
<b>Child Welfare</b>	15,272,723	1,246,989	1,267,004	1,243,747	1,476,206	-	-	-	-	-	-	-	-	5,233,946	10,038,777	34.3%	(383,000)
Notes on SFY16 spending-to-allocation:	Four months into SFY15-16, straight-line projection of Child Welfare actuals indicates a \$429k overspend of the new allocation. There are two payroll and one operating adjustment in projecting year-end: (1) adjust for the one-time 2015 bonus paid in October (decreases the projection) and for merit for the remaining eight months of the SFY16 (increases the projection); and (2) adjust for projected actuals for PRTF, FFS and CRRP, which were not posted in OCT16 (an increase to the projection).																
<b>Colorado Works / TANF</b>																	
Administration and Contracts		126,969	154,234	252,954	241,945									776,102			
Benefits and Support Services		111,729	185,094	347,522	213,715									858,059			
<b>Total Colorado Works / TANF</b>	5,232,644	238,697	339,328	600,475	455,660	-	-	-	-	-	-	-	-	1,634,161	3,598,483	31.2%	(439,000)
Notes on SFY16 spending-to-allocation:	October actuals reflect only one month of invoicing (July) of WorkForce's TANF contract. Adjusting the actuals for estimated August to October invoices, the straight-line projected overage is \$439k.																
<b>Child Care Assistance Program</b>																	
Administration		56,623	61,820	68,028	92,603									279,074			
Programs		479,849	376,161	288,742	414,353	-	-	-	-	-	-	-	-	1,559,106			
<b>Total CCAP, includes HB1317 funds</b>	3,387,268	536,472	437,981	356,770	506,957	-	-	-	-	-	-	-	-	1,838,180	1,549,088	54.3%	(1,852,000)
Notes on SFY16 spending-to-allocation:	Straight-line projection of the first four months of Child Care actuals yields a year-end overage of \$2.127M. However, this is somewhat inflated as services reported in July and August capture the higher cost of summer care. The SFY14-15 average from July to October was 5% greater than the final twelve month average. Extrapolating this comparison to our SFY15-16 projection reduces the projected overage to \$1.852M.																
<b>Adult Protective Services Programs</b>																	
Administration	686,852	67,343	67,306	65,799	86,290									286,738	400,114	41.7%	(173,000)
Client Benefits	51,644	4,599	3,373	302	6,909									15,182	36,462	29.4%	6,000
<b>Total APS (these closeout separately)</b>	738,496	71,942	70,679	66,100	93,198	-	-	-	-	-	-	-	-	301,920			
Notes on SFY16 spending-to-allocation:	Four months straight line projection of APS Admin and Client Benefits indicates an overspend of the Admin allocation of \$173k, up from a projected \$121k over as of two months actuals through August, and an underspend of the Client Benefits allocation of \$6k. APS Admin closes out into/with County Admin, whereas APS Client Benefits closes horizontally (between counties). In both of the first two years of the Client Benefits spending, all overspent counties were 100% covered in closeout.																
<b>County Administration</b>																	
CDHS County Administration	2,218,130	401,800	392,864	430,186	465,709									1,690,560	527,570	76.2%	(2,854,000)
HCPF Regular	708,449	113,887	108,532	124,444	162,386									509,248	199,201	71.9%	(819,000)
HCPF Enhanced	1,246,353	137,485	141,686	125,351	182,131									586,654	659,699	47.1%	(514,000)
<b>Total County Administration</b>	4,172,932	653,173	643,082	679,980	810,227	-	-	-	-	-	-	-	-	2,786,462	1,386,470	66.8%	(4,187,000)
Notes on SFY16 spending-to-allocation:	Straight-line projection based on four months actuals is reasonable given no specific significant adjustments. The projected overage of \$4.187M is up 16% from the straight-line projected overage at two months (actuals as of August) of \$3.605M, reflecting the upward trend in monthly costs. October expenditures are higher than average due to payment of the 2015 bonus. Future months will normalize, but at a higher rate than July to September as salary costs will reflect the new higher rate. This projection does not reflect any potential surplus distribution coverage or pass-through at closeout.																
<b>Core Services</b>																	
80/20 & 100% Funding	1,225,215	128,555	115,925	73,159	91,656									409,295	815,920		
Mental Health	665,503	42,665	43,143	7,411	6,900									100,119	565,384		
Alcohol & Drug Abuse/Family Issues	244,143	11,390	11,390	-	-									22,781	221,362		
Special Economic Assistance	23,077	5,565	5,364	2,287	1,678									14,893	8,184		
<b>Total Core Services</b>	2,157,938	188,176	175,822	82,857	100,234	-	-	-	-	-	-	-	-	547,089	1,610,849	25.4%	-
Notes on SFY16 spending-to-allocation:	Straight-line projection of Core actuals through October yields a projected underspend of \$517k. However, Substance Abuse and a portion of the Mental Health contract payments beginning September are on hold until the a new fee-for-service contract executes with MHP. Fee-for-service invoices have been coming in lower than the previous fixed cost amounts, and our Core Services program expects that we will underspend in these contracts. However, they expect increased spending on newly contracted services with other providers which is expected to offset most or all of the Mental Health contract underspend. Until we have a better sense of the fee-for-service amounts, we project to come in at allocation at year-end.																
Summary:	Four months into SFY15-16, four of the six major allocated programs are spending at higher than the prorated pace (33.3% of allocation). Of the two programs that are trending under the 33.3% spend rate, TANF's underage is primarily due to lag in invoicing and is expected to turnaround to an overspend position; whereas the current Core underspend is due to contracting delays and changes to fee-for-service type contracts, and whose final over/under spend position is less predictable at this point.																

<b>Boulder County Human Services</b>			
<b>Non-major Allocated and Non-allocated State Program Expenditures</b>			
<b>SFY15-16: For Four Months Ending October 2015</b>			
<b>NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS</b>	YTD Expenditures including EBTs/EFTs	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 7,701,477	\$ 7,701,477	\$ -
Old Age Pension	1,377,864	1,377,864	-
IV- D Child Support Enforcement Admin	706,031	419,158	286,873
Low-income Energy Assistance Program	44,480	44,480	-
Other Programs (non-major or non-allocated)	392,931	341,736	51,194
Aid to Needy Disabled	214,030	171,224	42,806
SSI-Home Care Allowance	24,864	23,621	1,243
Home Care Allowance	41,037	38,985	2,052
IV-B Promoting Safe and Stable Families	41,364	29,184	12,180
IV-E Independent Living	37,062	37,062	-
Automated Data Processing Pass-Through	420,795	138,862	281,933
Colorado Works / TANF Collections	(7,800)	(6,240)	(1,560)
Total State Incentives	-	69,367	(69,367)
Total Federal Incentives	-	8,557	(8,557)
Audit Adjustments	-	(822,484)	822,484
IV-D Child Support - TANF Collections	(99,954)	(79,964)	(19,991)
Medicaid Collections	(1,488)	(1,488)	-
Other Local Sources/Expenditures	5,298,518	-	5,298,518
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	21,296	-	21,296
County-only Pass-thru (at year-end closeout only)	-	-	-
<b>Total Non-major/Non-allocated State Programs</b>	<b>\$ 16,212,508</b>	<b>\$ 9,491,403</b>	<b>\$ 6,721,106</b>
Cost Allocation Plan (see note)	\$ 684,422	\$ 225,859	\$ 458,563

Summary: 33.3% through SFY15-16, Boulder County has spent \$16.2M on non-major and non-allocated programs and has received revenue of \$9.5M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Housing Authority - CDBG-DR Round 1 (R1) & House Bill 14-1002  
Comparison of Budget to Actuals  
October 2014 - September 2015**

	<b>Budget</b>	<b>Oct 2014 Actuals</b>	<b>Nov 2014 Actuals</b>	<b>Dec 2014 Actuals</b>	<b>Jan 2015 Actuals</b>	<b>Feb 2015 Actuals</b>	<b>Mar 2015 Actuals</b>	<b>Apr 2015 Actuals</b>	<b>May 2015 Actuals</b>	<b>Jun 2015 Actuals</b>	<b>Jul 2015 Actuals</b>	<b>Aug 2015 Actuals</b>	<b>Sep 2015 Actuals</b>	<b>Total</b>	<b>Remaining Balance</b>
<b>CDBG-DR R1 Temporary Rental Assistance</b>	278,850	2,805	6,272	6,859	8,712	11,627	17,192	12,138	10,644	17,027	23,218	14,945	13,571	145,008	133,842
<b>CDBG-DR R1 Rehabilitation</b>	1,762,257	2,657	4,038	6,496	33,363	52,317	39,987	100,494	170,331	53,275	24,242	83,124	232,565	802,887	959,370
<b>House Bill 14-1002</b>	1,311,806	-	-	38,147	-	2,200	2,195	46,144	16,522	7,203	60,868	61,849	27,942	263,069	1,048,737
<b>Total</b>	<b>3,352,913</b>	<b>5,462</b>	<b>10,310</b>	<b>51,501</b>	<b>42,074</b>	<b>66,144</b>	<b>59,374</b>	<b>158,776</b>	<b>197,496</b>	<b>77,504</b>	<b>108,328</b>	<b>159,917</b>	<b>274,078</b>	<b>1,210,964</b>	<b>2,141,949</b>

**Status of CDBG-DR Round 1 and House Bill 14-1002 Spending**

CDBG-DR Round 1 spending has been slow to “ramp-up”, but is projected to increase substantially during 2015. Temporary Rental Assistance and Rehabilitation both anticipate full Round 1 spending during 2015 and intend to apply for Round 2 funding later this year. Temporary Rental Assistance original budget was \$378,850 and has been reduced by \$100,000 for the CDBG-DR home access program administered by Boulder County Transportation.

House Bill 14-1002 is the Water Infrastructure Disaster Fund Grant from the State to fund repair of flood-impacted onsite wastewater systems. Program spending has been slow to start here also, but is also projected to increase significantly during 2015. With a June 30, 2016 end-date, this program anticipates 80% spending by year-end and the remaining 20% spent in the first-half of 2016.